OUARTERLY ACCOUNTS March 31, 2016





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## CORPORATE INFORMATION

**BOARD OF DIRECTORS** 

CHAIRMAN MEMBERS Omer Iqbal Awan Adeel Ahmed Ghazala Nadeem Adrian Mark Janjua Faredoun Arjani Samar Hayat Syed Jawaid Iqbal

**AUDIT COMMITTEE** 

CHAIRMAN MEMBERS Syed Jawaid Iqbal Omer Iqbal Awan Adrian Mark Janjua

HEAD OF INTERNAL AUDIT & SECRETARY TO THE AUDIT COMMITTEE

Adnan Mudassar

HUMAN RESOURCE & REMUNERATION COMMITTEE

CHAIRMAN MEMBERS Ghazala Nadeem Omer Iqbal Awan Adrian Mark Janjua

**CHIEF EXECUTIVE** 

**CFO & COMPANY SECRETARY** 

**AUDITORS** 

Adeel Ahmed

Muhammad Noor-e-Arshi Khan

Deloitte Yousuf Adil, Chartered Accountants

**LEGAL ADVISORS** 

Surridge & Beecheno Mandviwalla & Zafar

**BANKERS** 

Citibank, N.A.

Standard Chartered Bank

SHARE REGISTRAR

FAMCO Associates (Pvt) Ltd. Management Consultants, 8-F, Next to Hotel Faran,

Nursery, Block-6,

P.E.C.H.S. Shahra-e-Faisal, Karachi

Tel: + (92 21) 34380101-2

REGISTERED OFFICE

11th Floor, The Harbour Front, Dolmen City, HC-3, Block-4, Marine Drive, Clifton, Karachi - 75600, Pakistan. Tel: + (92 21) 3520 5088 Fax: + (92 21) 3529 6150

Web: www.gillettepakistan.com





## DIRECTORS' REPORT FOR THE NINE MONTHS ENDED MARCH 31, 2016

On behalf of the Board of Directors of the Company, I am pleased to present the un-audited financial statements of the Company for the nine months ended March 31, 2016. The summary of the financial results are as follows:

results are as follows.	Nine mo	nths ended
	March 31, 2016	March 31, 2015
	········ Rupee:	s in '000
Sales - net	1,547,276	1,572,225
Cost of goods sold	(1,159,860)	(1,181,651)
Gross profit	387,416	390,574
GP Ratio	25.04%	24.84%
Other income	14,449	99,858
Selling, marketing and distribution expenses	(240,208)	(241,008)
Administrative expenses	(26,915)	(53,083)
Other operating expenses	(11,751)	(5,306)
Bank charges	(16)	(88)
Profit before tax	122,975	190,947
BT Ratio	7.95%	12.15%
Income tax expense	(85,424)	(86,554)
Profit after tax	37,551	104,393
AT Ratio	2.4%	6.6%
	Rup	ees

Earning per share - basic and diluted

Statement under section 218 of the Companies Ordinance, 1984: In the meeting of directors held on April 25, 2016, the Board of the Company, on recommendation of Human Resource and Remuneration Committee, has approved an increment of 19.88% in salary of Mr. Adnan Mudassar, Head of Internal Audit of the Company with effect from April 01, 2016, with no changes in any other benefits. His revised base salary would be Rs. 133,118 per month. The Head of Internal Audit would continue to receive all other allowances and benefits as applicable to him and as fully disclosed in note 2.12, note 26.1 and 26.2 of the financial statements of the Company for the year ended June 30, 2015.

The Board would like to take this opportunity to express its appreciation to the employees of the Company for the commitment, hard work and co-operation throughout the period. The Board would also like to thank our shareholders for their continued support.

On behalf of the Board,

Adeel Ahmed Chief Executive

Karachi April 25, 2016

1.96





# Condensed Interim Balance Sheet (Unaudited)

As at March 31, 2016

Current assets  Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities	16	June 30, 2015 (Audited
Current assets  Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities  Current liabilities		
Current assets  Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities	616	616
Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities  Current liabilities		
Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities		
Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Deferred liabilities	292	650,445
Trade deposits Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Deferred liabilities	254	241,018
Interest receivable on term deposits Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities Deferred liabilities	860	471
Other receivables Other financial assets Sales tax refundable Taxation - net Cash and bank balances  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Mon-current liabilities Deferred liabilities  Deferred liabilities	327	277
Other financial assets Sales tax refundable Taxation - net Cash and bank balances  10  1,299,5  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Mon-current liabilities Deferred liabilities  Deferred liabilities	234	1,432
Sales tax refundable Taxation - net Cash and bank balances  10  1,299,5  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities		21,560
Taxation - net Cash and bank balances  10  1,299,5  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities Current liabilities		435,409
Cash and bank balances  10  1,299,8  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities	AND REAL PROPERTY.	35,306
1,299,5  Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities	processor of the	44,937
Total assets  EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities		166,576
EQUITY Share capital and reserves Authorized 20,000,000 ordinary shares of Rs.10/- each Issued, subscribed and paid-up capital Unappropriated profit Total equity LIABILITIES Non-current liabilities Deferred liabilities Current liabilities		,597,431
Share capital and reserves  Authorized 20,000,000 ordinary shares of Rs.10/- each  Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities	162 1,	,598,047
Authorized 20,000,000 ordinary shares of Rs.10/- each  Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities		
20,000,000 ordinary shares of Rs.10/- each  Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liabilities  Current liabilities		
Issued, subscribed and paid-up capital Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liability - gratuity scheme  5,4  Current liabilities		
Unappropriated profit  Total equity  LIABILITIES  Non-current liabilities Deferred liability - gratuity scheme  5,4  Current liabilities	000	200,000
Unappropriated profit  587,4  Total equity  LIABILITIES  Non-current liabilities Deferred liability - gratuity scheme  5,4  Current liabilities	000	192,000
Non-current liabilities Deferred liability - gratuity scheme  5,4  Current liabilities	650	646,099
Non-current liabilities Deferred liability - gratuity scheme  5.4  Current liabilities	650	838,099
Deferred liability - gratuity scheme 5,4  Current liabilities		
Current liabilities		
	407	4,360
Trade and other payables 515.		355.500
	,105	755,588
Total equity and liabilities 1,300,	162 1	,598,047

The annexed notes 1 to 13 form an integral part of this condensed interim financial information.

Adeel Ahmed Chief Executive





# Condensed Interim Profit and Loss Account (Unaudited) For the nine months period ended March 31, 2016

		Nine Months Ended		Quarter Ended	
		March 31, 2016	March 31, 2015	March 31, 2016	March 31, 2015
	Note	1	······· Rupees	in '000 ······	
Sales - net	8	1,547,276	1,572,225	550,876	599,052
Cost of goods sold		(1,159,860)	(1,181,651)	(446,605)	(414,356)
Gross profit		387,416	390,574	104,271	184,696
Other income		14,449	99,858	7,320	52,636
Selling, marketing and distribution	expenses	(240,208)	(241,008)	(83,670)	(104,428)
Administrative expenses		(26,915)	(53,083)	(7,513)	(23,604)
Other operating expenses		(11,751)	(5,306)	(9,690)	(3,567)
Bank charges		(16)	(88)		(7)
Profit before tax		122,975	190,947	10,718	105,726
Income tax expense		(85,424)	(86,554)	(31,763)	(31,808)
Profit after tax		37,551	104,393	(21,045)	73,918
			Rupe	es	***************************************
Earning per share - basic and di	luted	1.96	5.44	(1.10)	3.85
		1180	200	Property of the Parket	

The annexed notes 1 to 13 form an integral part of this condensed interim financial information.

Adeel Ahmed **Chief Executive** 





Condensed Interim Statement of Comprehensive Income (Unaudited) For the nine months period ended March 31, 2016

	Nine Months Ended		Quarter Ended	
	March 31, 2016	March 31, 2015	March 31, 2016	March 31, 2015
		······ Rupees	in '000	
Profit for the period	37,551	104,393	(21,045)	73,918
Other comprehensive income for the period - net of tax				
Items that may be reclassified subsequently to profit and loss account	-			-
Items that will not be reclassified to profit and loss account				
Remeasurement of post retirement benefit obligations	a.	-		-
Total items that will not be reclassified to profit and loss account		-		
Total comprehensive income for the period	37,551	104,393	(21,045)	73,918

The annexed notes 1 to 13 form an integral part of this condensed interim financial information.

Adeel Ahmed Chief Executive





# Condensed Interim Cash Flow Statement - (Unaudited) For the nine months period ended March 31, 2016

rch 31, 2016 Rupees in	March 31, 2015
Rupees in	1 '000
(34,301)	301,835
(80,466)	(90,611)
(16)	(88)
(114,783)	211,136
15,335	23,052
15,335	23,052
(82,839)	-
(82,839)	-
(182,287)	234,188
601,985	494,595
419,698	728,783
	(82,839) 182,287) 601,985

The annexed notes 1 to 13 form an integral part of this condensed interim financial information.

Adeel Ahmed **Chief Executive** 





# Condensed Interim Statement of Changes In Equity (Unaudited) For the nine months period ended March 31, 2016

¥ ,	Issued, subscribed and paid-up capital	Unappropriated profit	Total
		Rupees in '000	
Balance as at July 01, 2014	192,000	527,861	719,861
- Profit for the period	-	104,393	104,393
- Other comprehensive income for the period	• ,		-
Total comprehensive income for the period	•	104,393	104,393
Balance as at March 31, 2015	192,000	632,254	824,254
Balance as at July 01, 2015	192,000	646,099	838,099
- Profit for the period		37,551	37,551
- Other comprehensive income for the period			
Total comprehensive income for the period		37,551	37,551
Transaction with owners			
Final dividend for the year ended June 30, 2015 (Rs. 5 per share)		(96,000)	(96,000)
Balance as at March 31, 2016	192,000	587,650	779,650

The annexed notes 1 to 13 form an integral part of this condensed interim financial information.

Adeel Ahmed Chief Executive





## 1. STATUS AND NATURE OF BUSINESS

- Gillette Pakistan Limited ("the Company") was incorporated on December 9, 1986 as a public limited company under the Companies Ordinance, 1984 and is a subsidiary of The Series Acquisition B.V. Netherlands (which is a wholly owned subsidiary of The P&G Company, USA). The registered office of the Company is situated at 11th Floor, Harbour Front, Dolmen City, HC-3, Block-4, Marine Drive, Clifton, Karachi-75600, Pakistan and the Company is listed on Pakistan Stock Exchange. The principal activities of the Company include marketing and selling of blades and razors, personal care products and beauty care appliances.
- 1.2 This condensed interim financial information has been presented in Pak Rupees, which is the Company's functional and presentation currency.

#### 2. BASIS OF PREPARATION

- This condensed interim financial information has been prepared in accordance with the requirements of the International Accounting Standard 34 'Interim Financial Reporting' and the provisions of and directives issued under the Companies Ordinance, 1984. In case where the requirements differ, the provisions of and directives issued under the Companies Ordinance, 1984 shall prevail. This condensed interim financial information does not include all information required for annual audited financial statements and should be read in conjunction with the annual audited financial statements of the Company for the year ended June 30, 2015.
- The comparative balance sheet presented in the condenced interim fianancial information has been extracted from the annual audited financial statements of the Company for the year ended June 30, 2015 whereas the compartive condensed interim profit and loss account, condensed interim statement of comprehensive income, condensed interim cash flow statement and condensed interim changes in equity have been taken from un-audited condensed financial information for the nine months period ended March 31, 2015.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and methods of computation adopted in the preparation of this condensed interim financial information are the same as those applied in the preparation of the annual audited financial statements of the Company for the year ended June 30, 2015. Certain new IFRSs and amendment to existing IFRSs are affective for periods beginning on or after July 1, 2015, which do not have any impact on this condensed interim financial information.

## 4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of this condensed interim financial information in confirmity with approved accounting statdards as applicable in Pakistan requires management to make estimates, assumptions and use of judgements that affects the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revision to accounting estimates are recognised prospectively commencing from the period of revision.





In preparing this condensed interim financial information, the significant judgements made by the management in applying the Company's accounting policies and the key source of estimation and uncertainty were the same as those applied to the financial statements as at and for the year ended June 30, 2015. except as follows:

During the period, the Company in line with other group entities has changed the method of calculation of age of inventory for calculating variances on closing stock from average number of days of holding of stock to average stock turnover days. Had there been no change in the method of calculation of age of inventory, cost of goods sold for the period would have been higher by Rs 12.39 million and stock-in-trade and profit before tax would have been lower by Rs 12.39 million.

#### 5. FINANCIAL RISK MANAGEMENT

The Company's financial risk management objectives and policies are consistent with those disclosed in the annual audited financial statements as at and for the year ended June 30, 2015. During the period, the company has adopted IFRS 13 " Fair Value Measurement " which does not have any impact on this condensed interim financial information as the company considered that the carrying values of all assets and liabilities approximate their fair values, therefore, application of IFRS 13 has not resulted in any additional disclosure.

#### 6. STOCK-IN-TRADE

Stock in trade includes goods costing Rs. 54.612 million (June 30, 2015: 39.740 million) written down by Rs. 12.108 million to net realizable value amounting to Rs. 42.504 million (June 30, 2015: 29.918 million).

#### 7. CONTINGENCIES AND COMMITMENTS

7.1 The status of the contingencies and commitments which were reported in note 12 to the annual financial statements of the Company for the year ended June 30, 2015 have not changed materially except that during the year, in respect of assessment years 2000-01 and 2001-02, the company received order from the tax authorities where the company's position with regard to certain items were not accepted. The management has filed an appeal in the High Court of Sindh against this decision and expects a favourable decision on it.





#### 8. SEGMENT RESULTS

#### 8.1 Segment revenues and profits

The principal categories of customer for the goods are distributors. The Company's reportable segments under IFRS 8 remain the same as reported in the annual audited financial statements for the year ended June 30, 2015 and are as follows:

	Segment	Segment revenue		rofit/(loss)
	March 31, 2016 (Unau		March 31, 2016 (Unaud in '000	March 31, 2015 lited)
Shave care Braun products	1,529,355 17,921	1,500,811 71,414	170,081 ( <b>22,873</b> )	153,045 (3,479)
	1,547,276	1,572,225	147,208	149,566
Other income Administrative expenses Other operating expenses Bank charges			14,449 (26,915) (11,751) (16)	99,858 (53,083) (5,306) (88)
Profit before tax			122,975	190,947

Revenue reported above represents revenue generated from external customers. There were no inter-segment sales during the year.

For the purpose of segmental profit calculation, the Company has allocated selling and marketing expenses to the segments. This include expenses directly attributable to the segment as well as those that were allocated on the basis of net sales of the segment.

Accounting policies of the reportable segments are the same as the company's accounting policies as described in note 2 of the annual audited financial statements for the year ended June 30, 2015. Segment profit represents the profit earned by each segment without allocation of other income, administrative expense, other operating expenses, bank charges and income tax expense. This is the measure which is reported to the Chief Operating Decision Maker (CODM) for the purposes of resource allocation and assessment of segment performance.





		March 31, 2016 (Unaudited)	June 30, 2015 (Audited)
8.2	Segment assets and liabilities	Rupees	in '000
-	Segment assets	740 000	740 444
	Shave care Braun products	743,299 38,247	749,444 142,019
		781,546	891,463
	Unallocated corporate assets	518,616 1,300,162	706,584 1,598,047
	Segment liabilities		
	Shave care Braun products	328,860 8,900	582,928 59,824
		337,760	642,752
	Unallocated corporate liabilities	182,752	117,196
		520,512	759,948

For the purposes of monitoring segment performance and allocating resources between segments:

Segment assets consist of stocks-in-trade and trade debts.
Segment liabilities consist of trade creditors and accrued liabilities related to selling, marketing and distribution expenses.

		Note	March 31, 2016 (Unaudited)	March 31, 2015 (Unaudited)
9.	CASH GENERATED FROM / (USED IN) OPERATION	NS	Rupees	in '000
				400.047
	Profit before taxation		122,975	190,947
	Adjustment for non-cash charges and other items:			
	Provision for post retirement benefits		2,783	23,213
	Stock-in-trade written down to net realizable value	6	12,108	16,311
	Provision for slow moving stock-in-trade		3,836	-
	Interest income on term deposits and saving accounts	3	(14,137)	(24,013)
	Bank charges		16	88
	Working capital changes	9.1	(161,882)	95,289
			(34,301)	301,835





March 31, 2016 (Unaudited) (8

March 31, 2015 (Unaudited)

Rupees in '000

### 9.1 WORKING CAPITAL CHANGES

(Increase) / decrease in current assets: Stock-in-trade Trade debts Loans and advances Trade deposits Interest receivable on term deposits Other receivables Sales tax refundable

(Decrease)/ Increase in current liabilities: Trade and other payables

29,209	56,050
64,764	(49,452)
(1,389)	(2,034)
(50)	258
1,198	(961)
(669)	2,396
1,633	21,216
94,696	27,473
(256,578)	67,816
(161,882)	95,289

 March 31,
 June 30,
 March 31,

 2016
 2015
 2015

 (Unaudited)
 (Audited)
 (Unaudited)

Rupees in '000

#### 10. CASH AND CASH EQUIVALENTS

Cash and bank balances Other financial assets 
 14,006
 166,576
 65,044

 405,682
 435,409
 663,739

 419,688
 601,985
 728,783





Nine months period ended

Notes to the Condensed Interim Financial Statements - (Unaudited)
For the nine months period ended March 31, 2016

### 11. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise the holding company (The Series Acquisition B.V., Netherlands), the ultimate parent company (The Procter & Gamble Company, USA), related group companies, companies in which directors are interested, staff retirement benefit plans, key management personnel and close member of the family of all the aforementioned related parties. The Company carries out transactions with various related parties at agreed terms. Significant transactions with related parties are as follows:

			<del>-</del>	
			March 31, 2016 (Unaudited)	March 31, 2015 (Unaudited)
Name	Relationship with the Company	Nature of transaction	Rupees	in '000
Procter and Gamble International Operations	Associate	Purchases of finished goods	1,070,413	1,143,956
Procter and Gamble	Associate	Services received	54,188	48,266
	rissociato			
Pakistan (Private) Limited		Services rendered	19,655	14,230
Procter and Gamble International Operations SA ROHQ	Associate	Services received	1,465	712
Procter and Gamble US Business Services	Associate	Services received	900	1,564
Gillette Pakistan Provident Fund	Retirement	Contribution to	1.127	1,147
	benefit plan	provident fund		
Gillette Pakistan Pension Fund	Retirement benefit plan	Expense recognized	1,736	22,122
	bonon plan			
Key Management Personnel	-	Salaries and benefits	24,549	23,157





March 31, 2016 (Unaudited)

June 30, 2015 (Audited)

	*******	Rupees	in	'000

Name	Relationship with the Company		
Procter and Gamble International Operations	Associate	(345,743)	(569,775)
Procter and Gamble Pakistan (Private) Limited	Associate	(19,957)	(15,950)
Procter and Gamble International Operations SA ROHQ	Associate	(634)	(1,074)
Procter and Gamble US Business Services	Associate	(176)	(235)
Gillette Pakistan Pension Fund	Retirement benefit plan	(1,736)	(25,015)

### 12. DATE OF AUTHORIZATION FOR ISSUE

These financial statements have been approved by the Board of Directors of the Company and authorized for issue on April 25, 2016.

### 13. GENERAL

Figures have been rounded off to the nearest thousand rupee.

Adeel Ahmed Chief Executive

