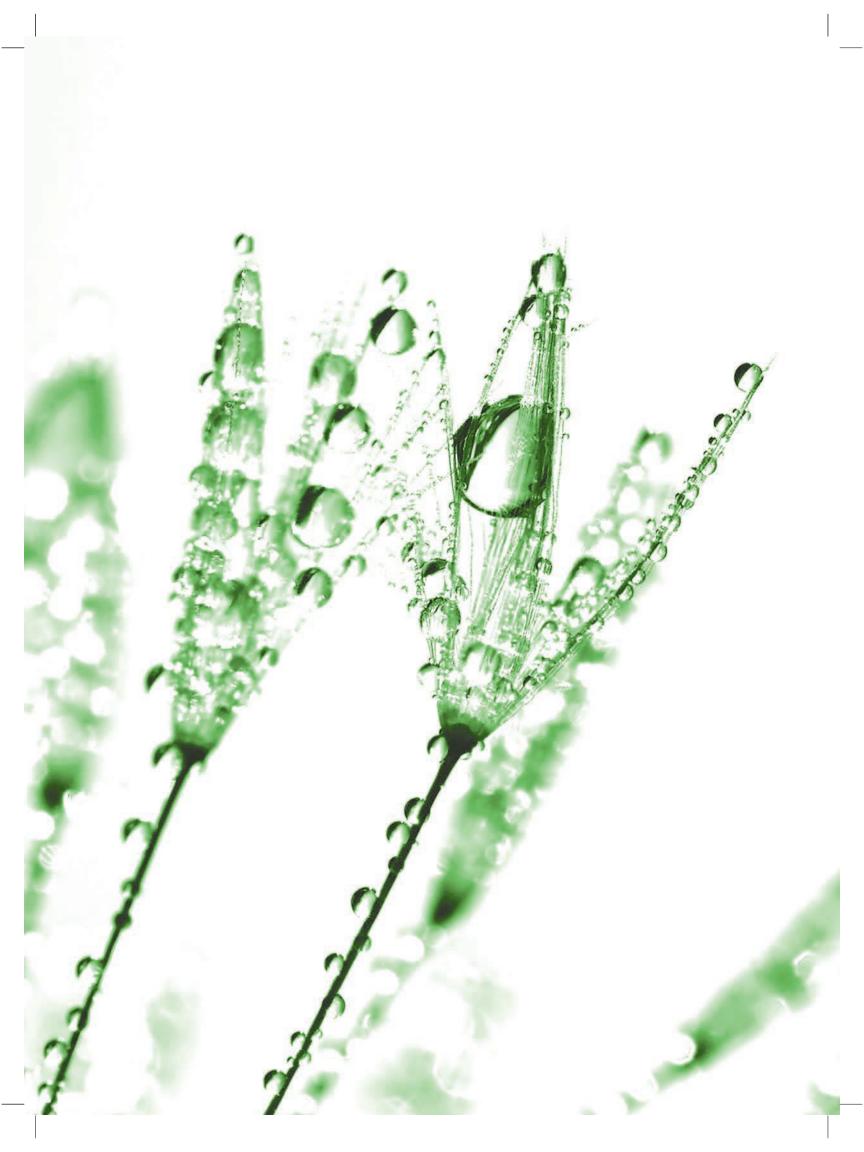
### Annual Report 20**13**

### GROWING IN THE RIGHT DIRECTION

At Adamjee Insurance, we see every day as an opportunity to look to the future, to grow and, most importantly, to better the lives of those we insure.

As one of the leading insurance companies in Pakistan, we take it upon ourselves to continually set the benchmarks of insurance excellence. Combining experience with expertise, reliability with integrity - we're moving forward on the right path towards progress.





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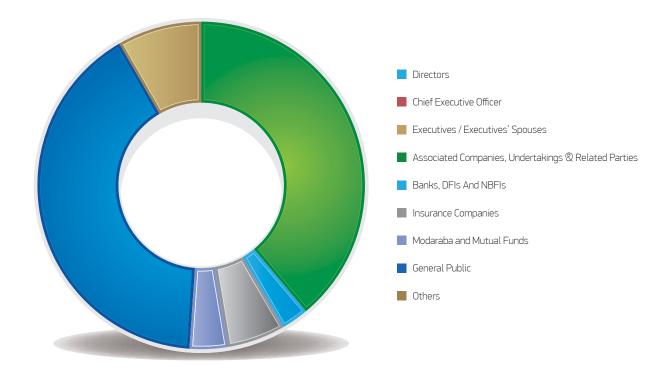
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### CATEGORIES OF SHAREHOLDERS AND FINANCIAL HIGHLIGHTS



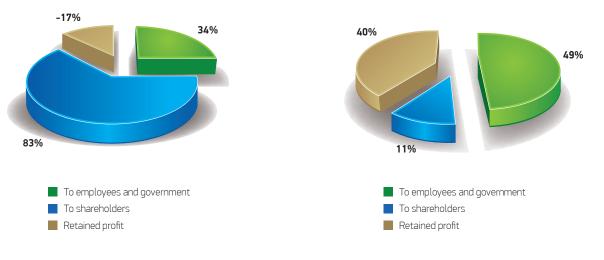
CATEGORIES OF SHAREHOLDERS	Number of Shares	Stake (%)
Directors	239,152	0.068
Chief Executive Officer	7,073	0.002
Executives / Executives' Spouses	52,024	0.015
Associated Companies, Undertakings & Related Parties	136,046,241	38.870
Banks, DFIs And NBFIs	9,314,428	2.661
Insurance Companies	19,993,570	5.713
Modaraba and Mutual Funds	13,282,161	3.795
General Public	141,947,293	40.556
Others	29,118,058	8.320
	350,000,000	100.000

### STATEMENT OF VALUE ADDITION AND ITS DISTRIBUTION

	201	3	2012			
WEALTH GENERATED	(Rupees in '000')	%	(Rupees in '000')	%		
Gross premium earned Investment and other income Management and other expenses	10,113,379 2,510,323 12,623,702 (9,357,857) 3,265,845	100.00	10,425,926 1,496,822 11,922,748 (10,300,750) 1,621,998	100.00		
WEALTH DISTRIBUTED						
To employees To government	878,326 244,236 1,122,562	26.89 7.48 34.37	751,252 42,365 793,617	46.32 2.61 48.93		
To shareholders Cash dividend Bonus shares	432,967 2,262,955 2,695,922	13.26 69.29 82.55	185,557 _ 185,557	11.44 - 11.44		
Retained in business Depreciation and amortization Retained profit / loss	148,046 (700,685) (552,639) 3,265,845	4.53 (21.45) (16.92) 100.00	192,575 450,249 642,824 1,621,998	11.87 27.76 39.63 100.00		



2012





# VISION

Our will is to explore, innovate and differentiate.

Our passion is to provide leadership to the insurance industry.

# VALUES

Integrity Humility Fun at the Workplace Corporate Social Responsibility

# **COMPANY INFORMATION**

Chairman

Director

Director

Director

Director

Director

Director

Director

Director

Director

Managing Director & CEO

#### **BOARD OF DIRECTORS**

Umer Mansha Ahmed Ebrahim Hasham Ali Munir Fredrik Coenrard de Beer Kamran Rasool Ibrahim Shamsi Imran Maqbool Muhammad Umar Virk Shahid Malik Shaikh Muhammad Jawed Muhammad Ali Zeb

#### ADVISOR

Mian Muhammad Mansha

#### AUDIT COMMITTEE

Chairman
Member
Member
Member
Member

#### HUMAN RESOURCE AND REMUNERATION COMMITTEE

Umer Mansha	Chairman
Ibrahim Shamsi	Member
Kamran Rasool	Member
Muhammad Ali Zeb	Member

#### UNDERWRITING COMMITTEE

Umer Mansha	Chairman
Fredrik Coenrard de Beer	Member
Muhammad Ali Zeb	Member
Head of Technical	Member

#### CLAIM SETTLEMENT COMMITTEE

Shaikh Muhammad Jawed	Chairman
Ahmed Ebrahim Hasham	Member
Muhammad Ali Zeb	Member
Head of Claims	Member

#### **RE-INSURANCE COMMITTEE AND CO-INSURANCE**

Ali Munir	Chairman
Muhammd Umar Virk	Member
Muhammad Ali Zeb	Member
Head of Re-Insurance	Member

#### **COMPANY SECRETARY**

Tameez-ul-Haque F.C.A.

#### CHIEF FINANCIAL OFFICER

Rehan Ahmad Khan F.C.A., A.C.M.A.

#### EXECUTIVE MANAGEMENT TEAM

Adnan Ahmad Chaudhry Amir A. Hamid Asif Jabbar Muhammad Ali Zeb Muhammad Salim Iqbal Najib Nasir Syed Rehan Ahmad Khan

#### AUDITORS

M/s Riaz Ahmad & Company Chartered Accountants 108 - 109, 1st Floor, Park Avenue, Block-6, P.E.C.H.S., Shahrah-e-Faisal, Karachi - 75400

#### SHARES REGISTRAR

Technology Trade (Pvt.) Limited Dagia House, 241-C, Block-2, P.E.C.H.S., Off Shahrah-e-Quaideen, Karachi Phone: (92-21) 34391316-7, 34387960-1 Fax: (92-21) 34391318

#### BANKERS

Askari Bank Limited Bank Alfalah Limited Bank Al-Habib Limited Citibank N.A. Habib Bank Limited HSBC Bank Oman S.A.O.G. HSBC Bank Middle East Limited Industrial Development Bank of Pakistan FINCA Microfinance Bank Limited MCB Bank Limited National Bank of Pakistan NIB Bank Limited Soneri Bank Limited Standard Chartered Bank (Pakistan) Limited Tameer Microfinance Bank Limited The Punjab Provincial Cooperative Bank Limited United Bank Limited U Microfinance Bank Limited Zarai Taragiati Bank Limited

#### **REGISTERED OFFICE**

4th Floor, 27-C-III, Tanveer Building, M.M. Alam Road, Gulberg-III, Lahore - 54000, Pakistan Phone: (92-42) 35772960-79 Fax: (92-42) 35772868 Email: info@adamjeeinsurance.com Website: www.adamjeeinsurance.com



# NOTICE OF THE 53RD ANNUAL GENERAL MEETING

NOTICE is hereby given that the 53rd Annual General Meeting (AGM) of Adamjee Insurance Company Limited (the "Company") will be held at the Institute of Chartered Accountants of Pakistan, Thoker Niaz Baig, Raiwind Road, Lahore on Monday, April 28, 2014 at 11 a.m. to transact the following business:

#### **ORDINARY:**

- 1. To receive, consider and adopt the Audited Annual Separate and Consolidated Financial Statements of the Company for the year ended December 31, 2013 and the Directors' and Auditors' reports thereon.
- 2. To declare final cash dividend at Rupee 1/- per share i.e. @ 10%.
- 3. To appoint auditors and fix their remuneration:

A member has given notice under Section 253 of the Companies Ordinance, 1984 for appointing KPMG Taseer Hadi & Company, Chartered Accountants as auditors of the Company for the next term in place of retiring auditors M/s Riaz Ahmed & Company, Chartered Accountants. Audit Committee and the Board of Directors have also recommended their appointment for consideration by the members.

#### SPECIAL:

4. To consider and approve equity investment of up to PKR 500 million in Nishat Hotels and Properties Ltd., an associated company and pass the following resolution as special resolution under Section 208 of the Companies Ordinance, 1984 with or without modification(s), addition(s) or deletion(s):

RESOLVED THAT "pursuant to the requirements of Section 208 of the Companies Ordinance, 1984, Adamjee Insurance Company Limited (the "Company") be and is hereby authorized to make long term equity investment of up to PKR 500 million (Rupees five hundred million only) by way of acquisition of 50 million shares of Nishat Hotels and Properties Limited, an associated company".

FURTHER RESOLVED THAT "this special resolution shall be valid for three (3) years and the Chief Executive Officer and / or Company Secretary of the Company be and are hereby singly empowered and authorized to undertake the decision of said investment of shares as and when deemed appropriate and necessary in the best interest of the Company and its shareholders and to take all steps and actions necessary, incidental and ancillary for the acquisition of shares of Nishat Hotels and Properties Limited including execution of any and all documents and agreements as may be required in this regard and to do all acts, matters, deeds and things as may be necessary or expedient for the purpose of giving effect to the spirit and intent of this special resolution for making investments from time to time".

FURTHER RESOLVED THAT "subsequent to the above said equity investment, Chief Executive Officer and / or Company Secretary of the Company be and are hereby authorized singly to dispose of, through any mode, a part or all of equity investments made by the Company from time to time as and when deemed appropriate and necessary in the best interest of the Company".

Lahore: 7 April 2014

By Order of the Board

Tameez-ul-Haque Secretary

### NOTES

- The share transfer books of the Company will remain closed from April 22, 2014 to April 28, 2014 (both days inclusive) to determine the entitlement of the members for payment of final cash dividend and to attend the meeting. Transfers received in order at M/s Technology Trade (Pvt.) Ltd., Dagia House, 241-C, Block-2, P.E.C.H.S., off Shahrah-e-Quaideen, Karachi, the Independent Share Registrar of the Company by the close of business on April 21, 2014 will be treated in time.
- 2) A member entitled to attend and vote at the Annual General Meeting is entitled to appoint another member as proxy to attend and vote instead of him / her. A proxy must be a member of the Company. A corporation or a company being a member of the Company may appoint any of its officers or any other person through a resolution of its board of directors to attend and vote at the meeting.
- 3) The instrument appointing a proxy must be received at the Registered Office of the Company not less than 48 hours before the time appointed for the Meeting. A member shall not be entitled to appoint more than one proxy. If a member appoints more than one proxy and more than one instruments of proxy are deposited by a member with the Company, all such instruments of proxy shall be rendered invalid. In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signature of nominee shall be submitted within the above time limit.
- 4) Members who have deposited their shares in the Central Depository System of the Central Depository Company of Pakistan Limited will have to follow the under mentioned guidelines as laid down by Securities and Exchange Commission of Pakistan:

#### A. For Attending the Meeting

- a. In case of individuals, the account holder and / or sub-account holder whose registration details are uploaded as per the CDC Regulations, shall authenticate his / her identity by showing his / her original CNIC or original Passport along with Participant ID number and the Account number at the time of attending the Meeting.
- b. In case of corporate entity, the Board's resolution / power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the Meeting.

#### B. For Appointing Proxies

- a. In case of individuals, the account holder and / or sub-account holder whose registration details are uploaded as per the CDC Regulations, shall submit the proxy form as per above requirements.
- b. The proxy form shall be witnessed by two persons, whose names, addresses and CNIC numbers shall be mentioned on the form.
- c. Attested copies of the CNIC or the passport of beneficial owners and the proxy shall be furnished with the proxy form.
- d. The proxy shall produce his original CNIC or original passport at the time of the Meeting.
- e. In case of corporate entity, the Board's resolution / power of attorney with specimen signature shall be furnished (unless it has been provided earlier) along with proxy form to the Company.

#### 5. NOTICE to Shareholders who have not provided CNIC

The directive of the Securities and Exchange Commission of Pakistan contained in S.R.O. 831 (I) / 2012 dated 05 July, 2012 requires that the dividend warrants should bear the Computerized National Identity Card Numbers (CNIC) of the registered shareholders or the authorized person except in the case of minor(s) and corporate shareholders.

CNIC numbers of the shareholders are, therefore, mandatory for the issuance of future dividend warrants and in the absence of such information, payment of dividend may be withheld in term of SECP's above mentioned directive. Therefore, the shareholders who have not yet provided their CNICs are once again advised to provide the attested copies of their CNICs (if not already provided) directly to our Independent Share Registrar at the following address: M/s Technology Trade (Pvt.) Ltd., Dagia House, 241-C, Block-2, P.E.C.H.S., Off Shahrah-e-Quaideen, Karachi without any further delay.

#### 6. Mandate for E-DIVIDENDS FOR SHAREHOLDERS

In order to make process of payment of cash dividend more efficient, e-dividend mechanism has been envisaged when shareholders can get amount of the dividend credited into their respective bank accounts electronically without any delay. In this way, dividends may be instantly credited to respective bank accounts and there are no chances of dividend warrants getting lost in the post, undelivered or delivered to the wrong address, etc. The Securities and Exchange Commission of Pakistan (SECP) through Notice No. 8(4) SM/CDC 2008 dated April 05, 2013 has advised all listed Companies to adopt e-dividend mechanism due to the benefits it entails for shareholders. In view of the above, you are hereby encouraged to provide a dividend mandate in favor of e-dividend by providing dividend mandate form duly filled in and signed.

#### Statement under Section 160 (1) (b) of the Companies Ordinance, 1984.

This statement sets out the material facts pertaining to the special business to be transacted at the Annual General Meeting of the Company to be held on April 28, 2014.

#### Investment in Nishat Hotels and Properties Limited

Nishat Hotels and Properties Limited (NHPL) was incorporated on October 04, 2007 as a public company limited by shares. The present authorized share capital of the Company is Rs. 5,500 million. The main object of NHPL is to establish hotels and hospitality business in Pakistan. NHPL has undertaken the project of a hotel and a prime shopping mall with name of "Emporium Mall". The project is estimated to be completed in three years' time with estimated cost of around Rs. 16 billion. The development consists of a high quality state-of-the-art shopping mall of international standard as well as a hotel and a large banquet hall.

Adamjee Insurance Company Limited (AICL) is planning to make an equity investment up to Rs. 500 million in NHPL. It is expected that this investment will result in significant returns in the long term which will eventually enhance the profitability of AICL.

The Directors have carried out their due diligence for the proposed investment and duly signed recommendation of due diligence report shall be available for inspection of members in the general meeting along with latest audited accounts of the associated company.



Ref. No.	Requirement	Information			
i	Name of associated company	Nishat Hotels and Properties Limited			
	Criteria of associated relationship	Common directorship			
ii	Purpose	To participate in the growing hotel business of			
		the country through equity investment			
	Benefits	To earn return on equity through dividend income from			
		investment in associated company and capital appreciation			
	Period of investment	Strategic long-term investment			
iii	Maximum amount of investment	Rs. 500 million (Rupees Five Hundred Million Only)			
iv	Maximum price / share	The price to be paid for the equity investment will			
		be par value of Rs. 10/- per share since the project is a green			
		field project and the price is less than the fair value determined			
		by independent firm of Chartered Accountants			
V	Maximum number of shares to be acquired	50 million shares			
vi	Shareholding before investment	No. of shares: NIL			
		Shareholding percentage: NIL			
	Shareholding after investment	No. of shares: 50 million			
		Shareholding percentage: 9.09%			
vii	Requirement in case of investment in listed associated company	Not Applicable as Nishat Hotels and Properties Limited			
		is an unlisted company			
viii Fair market value of shares		The fair value of the share determined in terms of Regulation			
		6(1) is Rs. 53.62 per share			
ix	Break-up value of shares	Rs. 10.04 per share as at 30 June, 2013			
x	Earnings per share for the last three years	30 June, 2013 was the Company's first year of operations. Loss			
		per share for the year 2012-13 is Re. 0.17			
xi	Sources of fund from which shares will be acquired	Own funds of the Company			
xii	Requirements if shares are intended to be acquired using borrowed funds	Not applicable			
xiii	Salient features of agreement(s) entered into with the associated company	Agreement may be executed after passing of special resolution			
xiv	Direct / Indirect interest of Directors in the associated company	One director of Adamjee Insurance Co. Ltd, Umer Mansha			
		currently holds 29.56% shares in Nishat Hotels and Properties			
		Limited. The brothers of Umer Mansha, Hassan Mansha $\otimes$			
		Raza Mansha, also each hold 29.56% shares in Nishat Hotels			
		and Properties Limited. Three directors of the associated			
		company are interested in the investing company to the extent			
		of their shareholdings which in aggregate is 0.07% of the total			
		paid-up share capital of the Company. No other shareholder of			
		the Company has any shareholding in NHPL.			
XV	Any other important detail	None			
xvi	Description of the project	Three to four star hundred room hotel, banquet halls, shopping			
		mall, cineplex, etc.			
	Starting date of work	15 March, 2013			
	Completion of work	14 September, 2015			
	Commercial operations date	15 September, 2015			
	Expected time by which the project shall start paying return on investment	Financial year 2015 - 16			

### Information under Clause (a) of sub-regulation (1) of regulation 3 of (Investment in Associated Companies or Associated Undertakings) Companies Regulations, 2012.

#### STATUS OF PENDING INVESTMENT DECISIONS:

The decision to make investment in MCB Bank Limited under the authority of a special resolution passed on July 8, 2008 pursuant to provision of Section 208 of the Companies Ordinance, 1984 was partially implemented.

Total investment approved	Rs. 6 billion
Amount of investment made up December 31, 2013	Rs. 2.49 billion

#### Reason for not having made complete investment so far:

Prior to issue of The Companies (Investment in Associated Companies or Associated Undertakings) Regulations 2012 ("Regulations, 2012") there was no time limit of making investments under the authority of a special resolution.

To meet the requirement of Regulation 8 of the Regulations, 2012, the members in the extraordinary general meeting held on May 31, 2012 have approved the remaining amount to be invested within a period of three years i.e. up to May 31, 2015. The remaining amount will be invested when overall economic situation improves and depending upon the market price of share.

#### Material change in financial statements:

a)	Breakup value:			
	2007	Rs. 54.31		
	2013	Rs. 96.13		
b)	EPS			
	2007	Rs. 18.26		
	2013	Rs. 21.24		





## **BOARD OF DIRECTORS**

**Umer Mansha** Chairman



Umer Mansha has been the Chief Executive and Chairman of Nishat Mills Ltd. since September, 2007. He is a Director of MCB Bank Ltd. and also the Chairman of the Risk Management & Portfolio Review Committee and a member of the Business Strategy & Development Committee and Physical Planning and Contingency Arrangements of the Bank. Mr. Umer Mansha completed his education from Babson College, Boston, USA. He also serves as a Director of Nishat Dairy (Pvt.) Ltd., Nishat Developers (Pvt.) Ltd., Adamjee Life Assurance Company Ltd., Nishat Agriculture Farming (Pvt.) Ltd. and Nishat Hotels & Properties Ltd

Ahmed Ebrahim Hasham Director



Ahmed Ebrahim Hasham is the Chief Operating Officer of Mehran Sugar Mills which he joined in 2000. He is a graduate in International Relations (IR) and Economics from Tufts University, USA. He is an active contributor towards Social and Academic Services. He is a member on the Board of Pakistan Molasses Company Limited, Unicol Limited Mehran Sugar Mills and Hasham (Pvt.) Ltd. In addition, he is also a member of the Executive Committee of the Pakistan Sugar Mills Association.

**Ali Munir** Director



Ali Munir has over 30 years' experience and is presently the Senior Executive Vice President and Group Head Strategic Planning & Investments at MCB Bank Limited. He joined MCB in 1999 and his responsibilities have included information technology, operations, financial control, cash management and corporate affairs. Previously, he has served in senior positions at Citibank, Saudi American Bank and Habib Bank Ltd. Mr. Munir is a Lawyer and Chartered Accountant from England. He has a B.A. Degree from Government College, Lahore and a TTFL Degree from the University of Punjab, Lahore. He was awarded the Muzzafar Memorial Medal by the State Bank of Pakistan in 2005 for contributions to the banking industry in Pakistan. Ali serves as a Director at Hub Power Co. Ltd., MNET Services (Pvt.) Ltd, MCB Employees Security System & Services (Pvt.) Ltd. and MCB Leasing Company CJSC. He is a Member of the Institute of Chartered Accountants in England and Wales, as well as the Institute of Chartered Accountants of Pakistan. He was also the Chairman of the SBP Committee for Agricultural Finance.

**Fredrik Coenrard de Beer** Director



Fredrik started his working career at Cape Town and later transferred to the Northern part of South Africa, Pretoria, one of the capitals of South Africa. He holds professional qualifications from SAAF (Aircraft Maintenance) and Rand Afrikaans University (Human Resource Development Certification). Current studies include his Master's from Cumbria University in Zurich. He started his insurance career in 1984 and attended various Senior Management Development programs with Old Mutual (CDC / MDC I & II) and industry related training institutes. He was awarded the prestigious "Best Leader of the Year' award by Old Mutual. He acted in the capacity of Director during his management career in South Africa with MDBCS, as well as internationally during his career in the UAE. He is currently the CEO of Adamjee Life Assurance Company Limited.



Kamran Rasool Director



Kamran Rasool joined the Civil Service of Pakistan in 1972 after doing his Master's in English Literature from Punjab University. In 1978, he obtained a Postgraduate Diploma in Development Administration from Manchester University, UK. He served in various fields and Secretariat appointments in Punjab, where he was appointed Chief Secretary in 2003. Earlier, he served as Chairman, Bank of Punjab for a period of about one year. He served as Secretary in various Ministries of the Federal Govt., including Cabinet Secretary, Defence Secretary and retired in 2008. Kamran is currently serving as Group Head, Security and CSR in MCB Bank Ltd. He is on the Board of Directors of Pakgen Power Ltd., PASSCO, MCB Employees Security System **@** Services (Pvt.) Ltd. and Lalpir Power Ltd.

**Ibrahim Shamsi** Director



Ibrahim Shamsi is the Chief Executive of Aladin Water & Amusement Park, Karachi and Joyland, Lahore and is also the Chairman of Cotton Web (Pvt.) Ltd. He is involved in social services as trustee of Jamiat-e-Taleem ul Quran and has served on the editorial board of college & university publications. Ibrahim earned his MBA from the Lahore University of Management Sciences. He serves as the Director of Joyland (Pvt.) Ltd., Dupak Developers Pakistan (Pvt.) Ltd., Siddiqsons Ltd., Siddigsons Tin Plate Ltd., A.A. Joyland (Pvt.) Ltd. and Dupak Tameer Ltd.

**Imran Maqbool** Director



Imran Maqbool holds an MBA Degree from IBA, Karachi and a MS in Management from Sloan School of Management, MIT, USA. He started his career from Bank of America, where he worked at various positions in Relationship Management, Corporate and Investment Banking over a period of 15 years. Later, he joined Citibank, Lahore as Regional Manager for a period of 2 years. He has been a part of MCB for over 10 years. During this period, he worked as Corporate Head before moving to Colombo as Country Head of MCB's Sri Lanka Operations. In Pakistan, he headed the Islamic Banking and Special Assets Management Group. He was Group Head Commercial Banking, MCB Bank Ltd. before becoming President and CEO of the Bank. Prior to joining the banking industry, Imran served a brief stint with Exxon Chemical Ltd., Multan. He also serves as Director in MCB Financial Services and MNET Services (Pvt.) Ltd.

#### Muhammad Umar Virk Director



Muhammad Umar Virk is the Chairman of Hira Textile Mills Limited. He is a qualified  $\otimes$ seasoned professional with over 25 years' experience in textile trade and industry. Umar founded Hira Textile Mills in 1995 by acquiring a spinning unit near Lahore. He successfully turned around the unit by skillful expansion and upgradation. Mr. Muhammad Umar Virk did his graduation in Textile Engineering in 1976. He serves as the Director of Hira Textile Mills Ltd. & Hira Terry Mills Ltd.

Shahid Malik Director



Shahid Malik joined the Pakistan Foreign Service in 1972. During his service tenure of over 35 years, he has held prominent positions in Pakistan Missions abroad including Tokyo, Rome, Washington, New Delhi and Ottawa. He also served as Commissioner Hiah of Pakistan to Canada with concurrent accreditation as Ambassador to Venezuela and High Commissioner to Guyana, Trinidad and Tobago, and as High Commissioner of Pakistan to India from 2007 -2012. Shahid has participated in various international conferences on strategic issues, including the UN General Assembly, NAM, etc. He has been a regular speaker at various international forums on current affairs and international security. He is on the Board of Directors of MCB Leasing Company CJSC, Nishat Chunian Power Ltd., Nishat Chunian Ltd. and Pakgen Power Ltd.

Shaikh Muhammad Jawed Director



Shaikh Muhammad Jawed was the Director of Din Leather (Pvt.) Ltd. and has a vast experience in running a most modern tannery. Due to his technical expertise, Din Leather has received several export performance awards, merits as well as best export performance trophies for the export of Finished Leather from Pakistan and the Company's contribution is earning valuable foreign exchange for the country. Due to excellence in quality and supply, the Company has also received a Gold Medallion Award from the International Export Association, UK. He has technical education in Leather Technology from Leather Sellers College, UK. He also serves as a Director of Adamjee Life Assurance Company Ltd.

Muhammad Ali Zeb Managing Director & CEO



Muhammad Ali Zeb has over 18 years of experience in Manufacturing, Financial and Insurance sectors. Ali is a Fellow member of Institute of Chartered Accountants of Pakistan and was awarded a gold medal in Cost Accounting. He started his professional career in 1995 at Nishat Mills, where he rose to the position of Financial Controller. He then joined Adamjee Insurance as Chief Financial Officer in 2005 and later became the Executive Director, Finance. He was appointed Chief Executive Officer in September, 2008. Ali left Adamjee Insurance in March, 2011. He then served at City School (Pvt.) Ltd. as Chief Financial Officer from 2012 till April, 2013. He rejoined Adamjee Insurance in May, 2013. He is on the Board of Directors of MCB Bank Ltd. and Adamjee Life Assurance Co. Ltd.



### MANAGEMENT TEAM

Muhammad Ali Zeb Managing Director &

Chief Executive Officer



Muhammad Ali Zeb has over 18 years of diversified experience in the Manufacturing, Financial and Insurance sectors. He started his professional career in 1995 from Nishat Mills where he rose to the position of Financial Controller. In 2005, he joined Adamjee Insurance as Chief Financial Officer and was promoted to Executive Director Finance. In 2008, he was appointed as Chief Executive Officer and worked on this position till March, 2011. He then served at City School (Pvt.) Ltd. as Chief Financial Officer from 2012 till April, 2013. He rejoined Adamjee Insurance in May, 2013.

Ali is a Fellow member of the Institute of Chartered Accountants of Pakistan and was awarded a gold medal in Cost Accounting. **Rehan Ahmad Khan** Executive Director Finance



Rehan Ahmad Khan has over 21 years of experience in Health, Financial, Banking and Insurance sectors.

Rehan started his career in 1992 from M/s Latif Memorial Hospital after which he joined M/s Sidat Hyder Morshed Associates as Management Consultant in 1994. He then joined M/s Creative Group as Chief Financial Officer in 1997 from where he moved to Saudi Pak Commercial Bank as Regional Head Audit in 2000. He left the Bank in 2007 as Head of Compliance and joined Adamjee Insurance in 2007 as General Manager Internal Audit. He is currently serving as Executive Director Finance.

Rehan is a Fellow member of Institute of Chartered Accountants of Pakistan.

Adnan Ahmad Chaudhry Executive Director Commercial



Adnan Ahmad Chaudhry has over 20 years of experience in Engineering, Manufacturing & Insurance sectors. He started his career in 1993 from Arden Engineering & Automation after which he moved to ALSTOM in 1994. He then joined Al Hassan Group of Companies, Oman as Manager Abu Dhabi Branch in 1999. In 2000, he joined KSB Pumps Company Limited as Branch Head. He joined Classic Needs Pakistan (Pvt.) Ltd. as an Executive Director in 2003. Adnan joined Adamjee Insurance in 2008 as Head of Motor Department, became General Manager Operations in 2010 and is currently serving as Executive Director Commercial.

#### Asif Jabbar

Executive Director Technical



Asif has over 20 years of insurance experience in the areas of Technical, Operations and Sales functions. He started his career in 1993 with Adamjee Insurance Company Limited and worked for almost 19 years in different functions at mid and senior level positions. He also worked with Marsh Pakistan as Chief Operating Officer from October, 2012 till July, 2013. Since August, 2013 he is serving in Insurance Adamjee as Executive Director Technical.

Asif is a Chartered Insurer and Associate of Chartered Insurance Institute, London. He is a Chartered Member of Institute of Logistics and Transport, London and Member of Claims Faculty of Chartered Insurance Institute, London. Asif is a member of the Karachi Insurance Institute as well.

#### **Muhammad Salim Iqbal** Executive Director Re-Insurance



Muhammad Salim Iqbal has over 27 years of experience in the Insurance sector. Salim started his career in 1987 from Wahidis Associates (Pvt.) Ltd. He then joined Adamjee Insurance in 1989 as Deputy Chief Manager after which he joined Al-Dhafra Insurance . Company in 1995 as Manager Marine Aviation and Re-insurance. Salim then joined New Jubilee Insurance Company in 2005. He moved on to IGI Insurance Limited in 2009 as Head of Underwriting and rejoined Adamjee Insurance in 2010 as General Manager Technical. Salim is currently serving as Executive Director Re-Insurance.

Muhammad Salim Iqbal is an Associate Member & Fellow member of Chartered Insurance Institute. He is a member of IAP's Fire Section Committee & Engineering Insurance Sub-committee. He is also a member of Marine Technical Committee of Emirates Insurance Association. Najib Nasir Syed Executive Director Compliance & Claims



Najib Nasir Syed has over 27 years of experience in Insurance and Banking sectors. Najib started his career from Adamjee Insurance in 1987. He is a US qualified MBA and graduated from The College of Insurance, New York.

He has also served the Central Bank (State Bank of Pakistan) as Joint Director and, before joining Adamjee Insurance in 2012, was the Chief Operating Officer of UBL Insurers Limited. He has served in the capacity of General Manager Technical in the Company and is currently serving as Executive Director Compliance and Claims.

Najib Nasir Syed was a member of the Executive Committee of IAP & also the Chairman of the Engineering & Property Committee of IAP.

Amir A. Hamid Executive Director Human Resources



Amir A. Hamid has over 18 years of diversified experience of local and international markets in the Information Technology, Banking and Food & Beverage industries. The initial four years of his career were in Customer Services with IBM and Bank of America. He started his HR career in 1999 with Bank of America as HR Manager. He progressed in his career and worked with Union Bank Limited as Compensation & Benefits Manager, United Bank Limited as VP HR Services for Pakistan and International Operations and with Emirates Global Islamic Bank as HR Head. His last assignment was with PepsiCo, as Compensation and Benefits Manager for West Asia & North Asia and Head of HR for their Beverages and Foods businesses in Pakistan. He is associated with Adamjee Insurance since May, 2013, as Executive Director HR.

Amir is an MBA in Human Resources and a member of multiple HR forums and associations.





We aim to set
new standards of
customer service
excellence
through
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innovating new
products for our
valued
customers "

At AICL, our commitment to our stakeholders, customers and suppliers has been the key to our success. Our pursuit of the best practices has led us to new levels of professionalism and together, we have managed to turn challenges into opportunities and excelled as a team.

We believe our human resources are our true assets, and will continue to invest in them. Their dedication and effort has helped AICL go from strength to strength.

We aim to set new standards of customer service excellence through exploring and innovating new products for our valued customers, and are committed to meeting their expectations through operational excellence and customer service that works to strengthen relationships. On behalf of the Board and Management Committee, I would like to express my sincere gratitude for the valued support provided by our employees, suppliers and customers in helping us achieve our corporate goals. We hope the coming year sees our relationships stronger than ever.

Sincerely,

Muhammad Ali Zeb

Managing Director & CEO

ANNUAL REPORT 2013

# QUALITY POLICY

The management and employees of Adamjee Insurance demonstrate commitment to satisfying customer needs by managing risk assessment in General Insurance.

In alignment with satisfaction of customer needs, processes are established to support the vision and values of the Company. We use QMS-9001 as a tool to continually review and improve the effectiveness of our implemented systems.

We regularly assess our processes and practices to build on our relationship with all our stakeholders including customers, shareholders, strategic partners and employees.





# **COMPANY PROFILE**

Adamjee Insurance Company Limited (AICL) is a general insurance giant, incorporated as a Public Limited Company on September 28, 1960. AICL, one of the leading insurance companies in Pakistan, has a regional presence in United Arab Emirates (UAE) and maintains its standing through an unwavering commitment to its corporate philosophy. AICL's competitive competency is achieved by combinations of voluminous assets, notable paid-up capital, sizable reserves, a varied portfolio and consequently, remarkable growth rates. AICL is listed with all three stock exchanges of Pakistan, establishing its credibility. The Company retains a strong regional presence in the UAE (Dubai and Abu Dhabi).

#### A Truly Dynamic Business Setting

AICL aims to deliver innovative customer solutions, owing to its wide-ranging line of products. Its employees are dedicated to performing their best for its valued customers, trained with all the skills necessary for a truly outstanding customer service. The Company's focus on strengthening and expanding its global presence is reflected in its tapping the potential available in the UAE market along with the consolidation of business in Dubai  $\otimes$  Abu Dhabi. AICL collaborated with Hollard International, based in South Africa, to commence Life Assurance operations under a separate entity name, today known as Adamjee Life Assurance Company Limited.

#### **Delivering Value to Customers**

AICL is broadly involved in underwriting the following Classes of Business:

- Fire and Property
- Marine Aviation and Transport
- Motor
- Miscellaneous Insurance

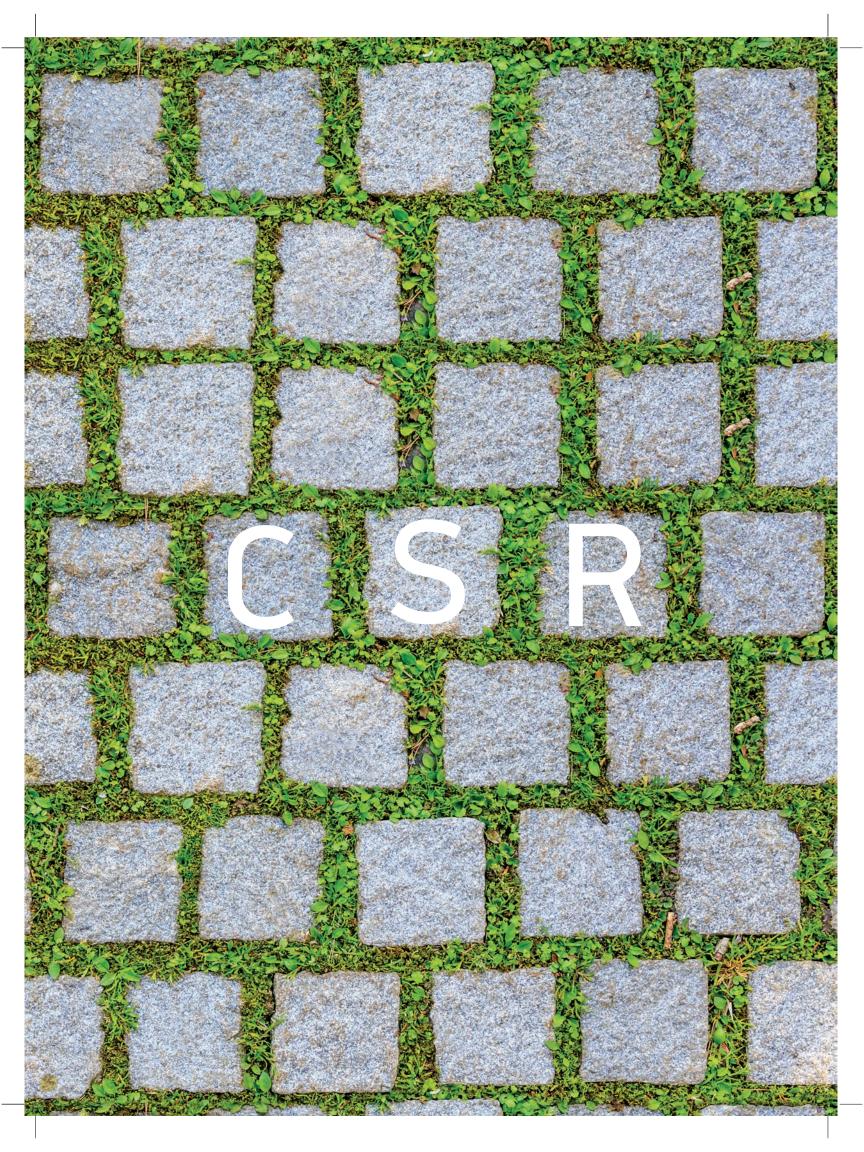
AICL's well-founded confidence lies in the large number of banking and financial sector clients that AICL insures. Some of AICL's high risk-value projects include risk-coverage provision to Petrochemical Factories and Industrial Risk projects. AICL also specializes in insuring Engineering and Telecom concerns. Alternatively, AICL serves Pakistan's primary industry by providing coverage to the Textile and Sugar sectors. As a pioneer in the coverage of Oil & Gas (upstream & midstream), Wind and Thermal Energy Risks, AICL has successfully assumed the role of the leading player in Pakistan's insurance industry. The Company has also managed to secure business being brought in by foreign investors entering Pakistan to execute construction or infrastructure development projects. AICL is proud to be the premier insurer of Kidnap & Ransom, Professional Indemnity, Product Liability and other specialized lines in Pakistan.

AICL's customer-centric approach drives it forward in customer care. The Company's financial strength allows the timely remuneration and settlement of hefty claims. A competent team of professionals works tirelessly to ensure comprehensive customer satisfaction and a 24/7 dedicated customer care call center is always on call.

#### Achievements Through the Year

- IFS rating of AA (Double 'A') by PACRA
- Best General Insurance Company for four consecutive years by the Consumer Association of Pakistan
- Certificate of ISO 9001 by Lloyd's Register Quality Assurance
- Fire & Safety Award 2013
- Best Business Excellence Award CSR Awards 2013
- Brand of the Year Award for three consecutive years





### CORPORATE SOCIAL RESPONSIBILITY

Adamjee Insurance's Corporate Social Responsibility (CSR) Program aims to address key concerns in society, such as health and education. The Company also stresses on reassuring its chief stakeholders of overall sustainability through compliance, ethics and corporate citizenship. These elements combined, form the basis of AICL's corporate philosophy and CSR.

AICL'S CSR is primarily focused on achieving compliance, upholding ethical standards, actively participating in corporate citizenship and maintaining overall sustainability. AICL has undertaken an array of initiatives, including improved communication and extensive training, to cultivate these aspects of its operations.

#### **Compliance and Ethics**

Regulations are becoming increasingly complex in light of high transparency prerequisites being enforced globally. AICL has continually striven to develop its capabilities until it can be at par with international players in the global insurance industry, meeting all necessary standards and checks. AICL's edge in the market at home lies in its strict and efficient compliance of international standards.

AICL has incessantly reiterated that its Compliance Performance Standards are applied to all areas of business. AICL ensures to increase compliance and ethical understanding throughout its management hierarchy. Initiatives taken include internal awareness campaigns, specific trainings in detailed regulatory areas and focused efforts on sensitive areas such as conflict of interest.

#### Health, Safety & Environment

Health, Safety and Environmental (HSE) responsibilities constitute an essential part of Adamjee Insurance operations. These become the core of the Company's activities. Adamjee management and employees share the belief that good HSE contributes positively and productively to business development and success. It is this belief that then urges Adamjee Insurance to increase team efforts, endeavoring for better HSE for employees, customers and neighbours. The Company also hopes to safeguard people's health and minimize the environmental impact of their jobs. AICL's HSE policy observes all existing laws, regulations and amendments.

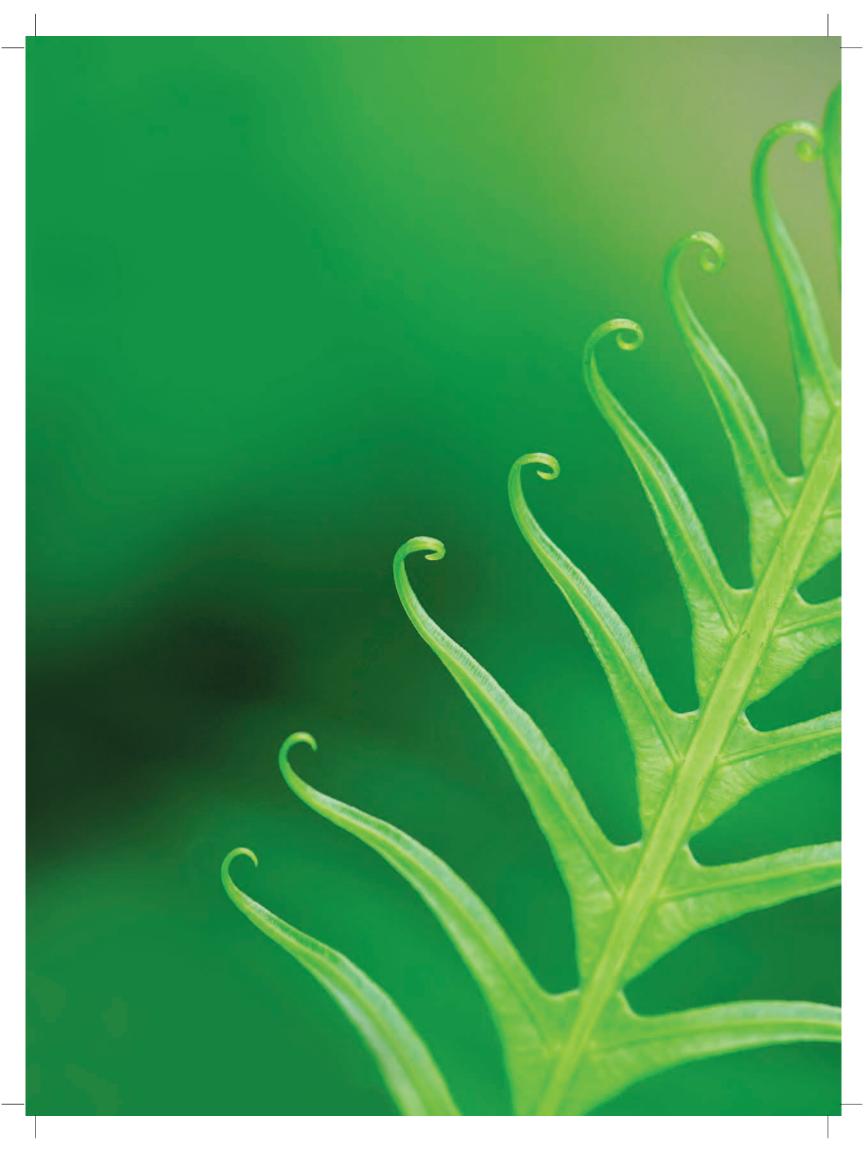
#### Committed to Excellence

In an era of intense hectic competition, AICL stays afloat with its unwavering commitment to operational and financial discipline in producing unparalleled results, keeping its promises and continually fulfilling its customers' needs.

### Major Donations Over the Year

- Balochistan Earthquake Relief Fund
- Hunar Foundation's HAK Technical Institute (Tando Alayar) – IT Laboratory





# SIX YEARS AT A GLANCE

PARTICULARS	2013	2012	2011	2010	2009	2008
		' 	Rupees ii	n million		
Balance Sheet						
Paid-Up Capital	3,500	1,237	1,237	1,237	1,125	1,022
Reserves	1,440	1,442	1,242	1,164	1,137	1,078
Equity	13,047	11,486	10,835	11,000	10,781	8,559
Investments (Book Value)	11,360	9,948	9,452	9,407	9,658	7,577
Investments (Market Value)	18,391	13,189	9,557	10,003	10,152	6,735
Fixed Assets	1,197	1,118	1,063	1,101	1,050	940
Cash & Bank Deposits	2,546	2,507	2,379	2,705	2,157	1,724
Other Assets	12,099	11,034	11,173	14,674	8,747	8,763
Total Assets	27,202	24,607	24,067	27,887	21,612	19,004
Total Liabilities	14,155	13,121	13,232	16,887	10,831	10,444
Operating Data						
Gross Premium	10,077	10,059	11,064	11,564	10,321	10,205
Net Premium	5,507	5,672	6,983	6,883	6,807	7,488
Net Claims	3,487	4,143	4,626	4,868	4,453	5,173
Net Commission	348	359	476	515	500	741
Underwriting Result	137	(412)	166	246	679	367
Underwriting Expenses	1,535	1,583	1,715	1,255	1,175	1,207
Gen. & Admin. Expenses	445	411	1,202	635	722	511
Financial Charges	2	6	15	19	-	-
Total Management Expenses	1,983	2,000	2,932	1,909	1,897	1,718
Investment Income	2,357	1,332	852	779	2,479	1,098
(Loss) / Profit Before Tax	2,210	670	(42)	542	2,595	1,176
Profit After Tax	1,966	628	132	484	2,434	1,099
Share Information						
Break Up Value Per Share (Rs.)	37.3	92.8	87.6	88.9	95.9	83.7
No. Of Shares	350	123.7	123.7	123.7	112.5	102.2
Share Price At End (Rs.)	37.4	68.1	46.5	87.5	123.3	101.8
Highest Share Price During Year (Rs.)	106.4	81.6	96.4	135.2	130.4	416.9
Lowest Share Price During Year (Rs.)	37.0	45.0	42.1	63.1	41.6	101.8
KSE 100 Index	25,284	16,905	11,347	12,022	9,387	5,865
Market Price To Break Up Value	1.0	0.7	0.5	1.0	1.3	1.2
Distribution						
(*)Dividend Per Share (Rs.)	3.5	1.5	2.5	3.3	3.3	3.0
(*)Total Dividend - Amount	433.0	185.6	309.3	404.9	373.2	337.4
Cash Dividend %	35.0	15.0	25.0	23.6	24.1	30.0
Bonus Shares %	182.9	-	-	9.1	9.1	-
Total Dividend %	217.9	15.0	25.0	32.7	33.2	30.0

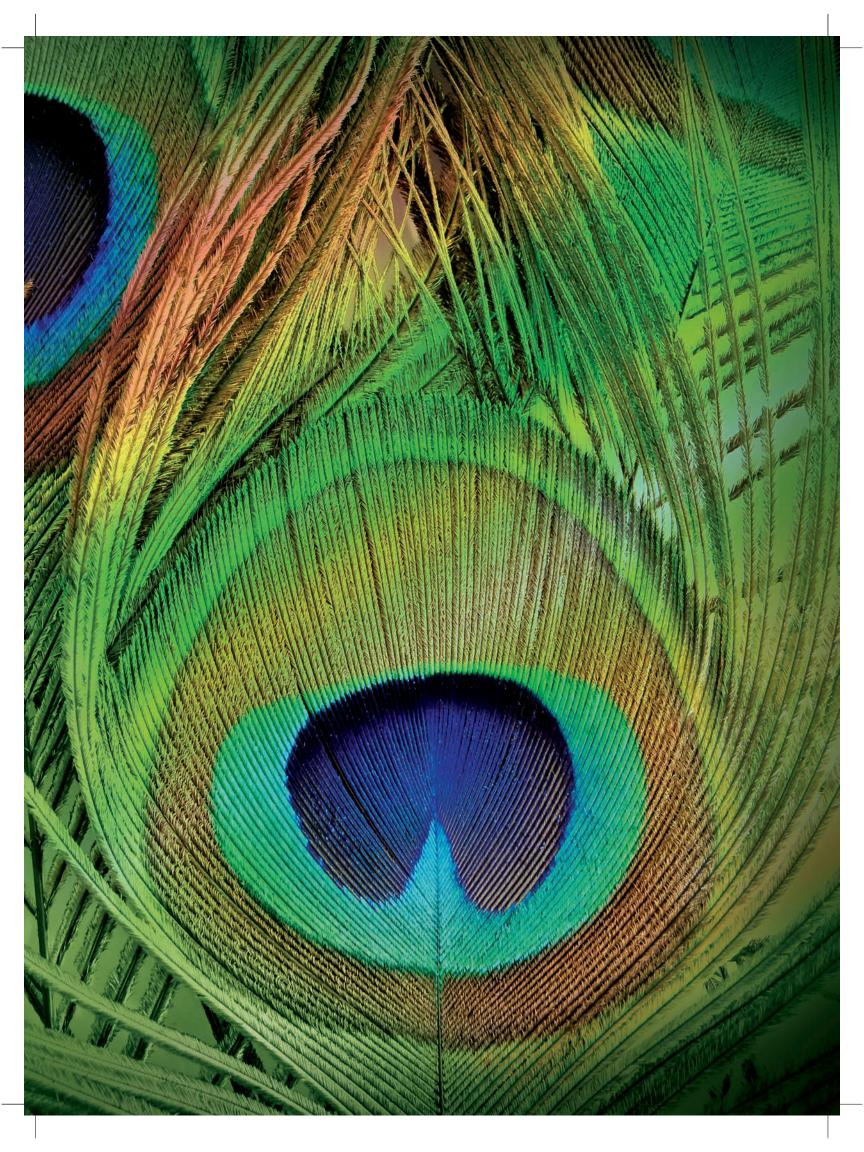


PARTICULARS	2013	2012	2011	2010	2009	2008
			Rupees in	million		
Financial Ratios						
Profitabilty						
(Loss) / Profit Before Tax /						
Gross Premium (%)	21.9	6.7	(0.4)	4.7	25.1	11.5
(Loss) / Profit Before Tax /						
Net Premium (%)	40.1	11.8	(0.6)	7.9	38.1	15.7
Profit After Tax / Gross Premium (%)	19.5	6.2	1.2	4.2	23.6	10.8
Profit After Tax / Net Premium (%)	35.7	11.1	1.9	7.0	35.8	14.7
Combined Ratio	97.5	107.3	97.6	96.4	90.0	95.1
Management Expenses /						
Gross Premium (%)	19.7	19.9	26.5	16.5	18.4	16.8
Management Expenses /						
Net Premium (%)	36.0	35.3	42.0	27.7	27.9	22.9
Underwriting Result / Net Premium (%)	2.5	(7.3)	2.4	3.6	10.0	4.9
Net Claims / Net Premium (%)	63.3	73.0	66.3	70.7	65.4	69.1
Investment Income / Net Premium (%)	42.8	23.5	12.2	11.3	36.4	14.7
Return To Shareholders						
Return On Average Capital						
Employed (%)	16.0	5.6	1.2	4.4	25.2	13.6
Return On Equity - PBT (%)	16.9	5.8	(0.4)	4.9	24.1	13.7
Return On Equity - PAT (%)	15.1	5.5	1.2	4.4	22.6	12.8
Earning Per Share (Rs.)	5.6	5.1	1.1	3.9	21.6	9.8
P/E Ratio	6.7	13.4	43.6	22.4	5.7	10.4
Return On Capital Employed (%)	15.1	5.5	1.2	4.4	22.6	12.8
Dividend Yield (%)	9.4	2.2	5.4	3.8	2.7	2.9
Dividend Payout (%)	62.3	29.5	234.3	84.3	15.3	30.7
Return On Total Assets (%)	7.2	2.6	0.5	1.7	11.3	5.8
Liquidity / Leverage						
Total Assets Turnover (Times)	0.4	0.4	0.5	0.4	0.5	0.5
Fixed Assets Turnover (Times)	8.4	9.0	10.4	10.5	9.8	10.9
Total Liabilities / Equity (%)	108.5	114.2	122.1	153.5	100.5	122.0
Paid-Up Capital / Total Assets (%)	12.9	5.0	5.1	4.4	5.2	5.4
Equity / Total Assets (%)	48.0	46.7	45.0	39.4	49.9	45.0

(\*) Including Bonus Dividend

### DIRECTORS' REPORT TO THE MEMBERS ON UNCONSOLIDATED FINANCIAL STATEMENTS





## **DIRECTORS' REPORT**

On behalf of the Board of Directors, I am pleased to present the 53rd Annual Report of your Company together with the audited unconsolidated financial statements for the year ended 31 December, 2013.

#### ECONOMIC OVERVIEW

The year started with sluggish economic activity in the wake of power and gas shortages along with other internal and external challenges. The circular debt remains high despite of temporary adjustments by Government, building pressure on fiscal side. The working of Public Sector Enterprises (PSEs) also deteriorated, resulting in further burden on the economy. The adverse impact of these challenges were compounded by the ongoing security situation and caused significant loss to the economy.

On a positive note, the second half of the financial year saw improvement in investor's sentiment and confidence restoration owing to smooth and peaceful election and change of Government. Inflation fell significantly in the current financial year and large scale manufacturing shows sign of recovery. Fiscal year started with the single digit inflation and likely to remain in controlled range in foreseeable future.

The economy has recorded a GDP growth of 4.4%, where service sector continued to be the major contributor in GDP growth.

Pakistan's equity market reached the highest ever mark, as KSE 100 index gained 49.6% over 2012 index, to close at 25,284.

The insurance sector continued to face challenges due to slow GDP growth, slow manufacturing activity in the wake of energy shortages and declining investment in physical capital. The overall profitability of the sector improved on the back of record breaking performance by the stock market, whilst the profitability from the core operations improved during the year.

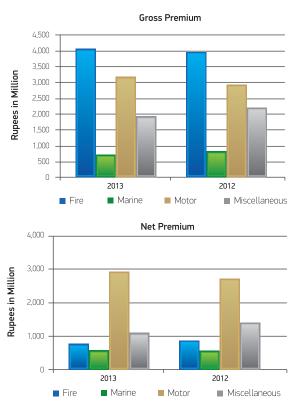
#### COMPANY PERFORMANCE REVIEW

In the year 2013, reduction in prices of insurance products continued to pose pressure on the revenue; however Company was able to sustain similar level of revenue as seen in 2012.

In 2013, the gross premium increased by 0.2% to Rs. 10,077 million as compared to Rs. 10,059 million in 2012. The net premium retention was 55% amounting Rs. 5,507 million of total gross premium underwritten as compared

to the net premium retention of 56% amounting Rs. 5,672 million in last year.

The net claim ratio has decreased by 10% to 63% compared to 73% last year. Management expenses and net commission expenses each have reduced by 3% over the corresponding year. The underwriting results improved by 133% to a profit of Rs. 137 million from loss of Rs. 412 million in the preceding year.



This year, the return on the investment portfolio has increased to Rs. 2,357 million after taking effect of the reversal of impairment of Rs. 195 million as compared to Rs. 1,332 million last year.

The general and administration expenses have increased to Rs. 445 million in 2013 as compared to Rs. 411 million during last year. This increase of 8% in general and administrative expenses was primarily due to increase in provision for workers' welfare fund in the current period by Rs. 32 million.

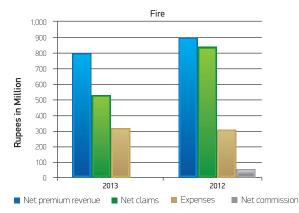
Profit before tax is reported at 2,210 million compared to profit before tax at 670 million last year, while profit after tax is Rs. 1,966 against profit after tax of Rs. 628 million in 2012.



#### PORTFOLIO ANALYSIS

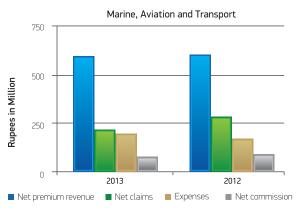
#### Fire & Property

Fire and property class of business constitutes 41% of the total portfolio. During the year, the Company has underwritten a gross premium of Rs. 4,115 million (2012: Rs. 4,004 million). The ratio of net claims to net premium is 66% this year as compared to 94% last year. The Company incurred an underwriting loss of Rs. 56 million as compared to an underwriting loss of Rs. 308 million in 2012.



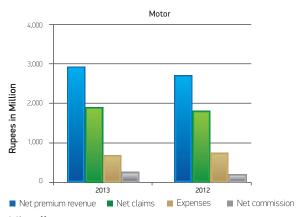
#### Marine, Aviation & Transport

This class of business constitutes 7% of the total portfolio. The Company has underwritten a gross premium of Rs. 748 million in current year as compared to Rs. 837 million in the last year. The net claims ratio is 37% as against 47% last year, which resulted in an underwriting profit of Rs. 94 million against Rs. 66 million last year.



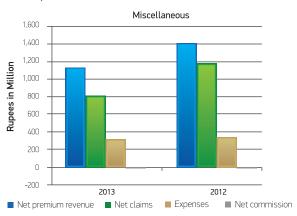
#### Motor

This class of business constitutes 32% of the total portfolio. During the year, the Company has underwritten a Gross Premium of Rs. 3,233 million as compared to Rs. 2,983 million in last year. The ratio of net claims to net premium for the current year is 65% as compared to 66% in 2012. Prudent management of motor class of business has resulted in an underwriting profit of Rs. 92 million as compared to an underwriting loss of Rs. 48 million in 2012.



#### Miscellaneous

The miscellaneous class of business constitutes 20% of the total portfolio. The gross premium showed a decrease of 11% over last year with a gross premium written of Rs. 1,981 million (2012: Rs. 2,235 million). The ratio of net claims to net premium is 72% as against 84% last year. The portfolio showed an underwriting profit of Rs. 6.4 million in current year against an underwriting loss of Rs. 122 million in last year.



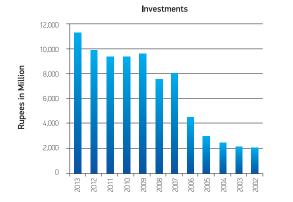
#### **INVESTMENT INCOME**

During the year, market capitalization and the trading volumes in KSE-100 index increased significantly as compared to previous year. The KSE-100 index increased by 49.6%, closing at 25,284 in 2013 as compared to 16,905 in 2012.

Income from investments increased from Rs. 1,332 million to Rs. 2,357 million in 2013 i.e. an increase of 77% over previous year.

This increase was largely due to increase in dividend income and on gain earned on sale of 'available-for-sale' investments.

The rise in KSE-100 index to the 25,284 mark at the yearend date, as against 16,905 points on 31 December, 2012, together with other factors warranted a reversal of impairment in the investment portfolio held by the Company of Rs. 195 million which was recognized in the financial statements for 2013

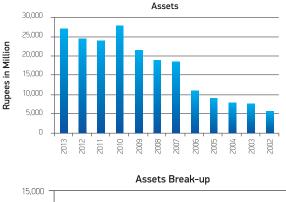


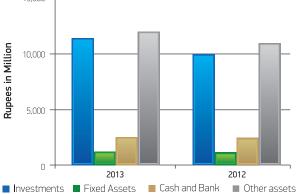
The break-up of investment income is as under:

	2013	2012
	(Rupees in million)	
Dividend income	936	797
Return on TFCs	11	18
Return on Treasury bills	6	12
Return on PIBs	11	6
Gain on sale of 'available		
for sale' investment	1,198	143
	2,162	976
Reversal of impairment	195	356
Net investment income	2,357	1,332

#### **COMPANY'S ASSETS**

The total assets of the Company as on 31 December, 2013 stood at Rs. 27,202 million against Rs. 24,607 million last year showing an increase of 11% mainly due to increase in the value of investments. The total cash and bank balance at the end of year was Rs. 2,546 million as against Rs. 2,507 million last year, an increase of 2%. The management ensures optimum utilization of funds and to make use of better investment opportunities.





#### **RISK MITIGATION**

Underwriting risk includes the risks of inappropriate underwriting which includes inadequate pricing, inappropriate terms and conditions and ineffective physical risk management. To manage this risk, the Company pays particular attention to the underwriting controls and risk surveys.

The underwriting heads of each department are responsible for managing and controlling the underwriting operations under their respective domains. Underwriting is conducted in accordance with a number of technical controlling protocols. This includes defined underwriting authorities, guidelines by class of business, rate monitoring, underwriting peer reviews and practice for seeking guidance on large and intricate risks from REG (Risk Exposure Group). This Group is represented by Executive Director Technical, Executive Director Commercial, Executive Director Re-Insurance. By making use of Cresta Zones and Geo Coding the Company monitors the risk of accumulation arising from catastrophic events.

The exposure is protected by a comprehensive re-insurance programme that has the capacity to respond to different possible catastrophic events.



The Company also has a separate Physical Risk inspection department which carries out a large number of high risk and large and medium risks surveys before underwriting them. The surveys are conducted both on set schedules and on case to case basis. The department by far carries out the largest number of surveys in the market and provides an insight of the risk to the underwriters thus assisting them in making right decisions.

#### HUMAN RESOURCE

At Adamjee Insurance "It's all about People", as we truly believe that our employees are the greatest strength we have. Talent Management is a continuous process and we ensure that we hire right people on right jobs. Rewards are based on performance culture, culture is engaging and based on ethical values and ample career growth opportunities are provided to our employees. The Career Working Groups have focused on improving benchstrength at middle and senior management level, creatting opportunities for high potential employees, through offered for the election and eleven were elected by development programmes

As a result, all key employees' satisfaction indicators i.e. employee productivity, engagement index, employee turnover and female diversity for 2013 are encouraging.

#### **ISO 9001 CERTIFICATION**

Adamjee Insurance has always endeavored to enhance customer satisfaction through continually improving its practices, processes and Standards. By upgrading to ISO 9001:2008, Adamjee has once again assured its commitment to the customers in fulfilling their insurance requirements.

This year we have successfully completed our third Certificate Renewal audit ISO 9001:2008.

#### **UAE OPERATIONS**

UAE operations showed an increase of 16% in gross premium underwritten which stood at Rs. 2,171 million against Rs. 1,871 million in the previous year. The underwriting results decreased by 217% from a profit of Rs. 21 million to a loss of Rs. 25 million primarily due to increase in net claims in motor class by Rs. 384 million in the current year.

#### **CSR ACTIVITIES**

The CSR initiatives taken during the year 2013 have been separately mentioned in the report.

#### PACRA ASSIGNS "AA" RATING

During the year under review, The Pakistan Credit Rating Agency Limited (PACRA) has assigned the Insurer Financial Strength (IFS) rating of the Company as "AA" (Double A). This rating denotes a very strong capacity to meet policyholder and contract obligations. Risk factors are considered modest and the impact of any adverse business and economic factors is expected to be very limited.

#### DIRECTORS

The shareholders elected eleven Directors for the term of three years. The tenure of the Directors elected in May, 2010 expired on May 29, 2013. An Extra Ordinary General Meeting was held on May 28, 2013. Thirteen persons balloting. The eleven persons elected as Directors were:

- Ahmed Ebrahim Hasham
- Ali Munir
- Fredrik Coenrard de Beer
- Ibrahim Shamsi
- Imran Magbool
- Kamran Rasool
- Muhammad Ali Zeb
- Muhammad Umar Virk
- Shahid Malik
- Shaikh Muhammad Jawed
- Umer Mansha

#### CHIEF EXECUTIVE

The Directors in the Board meeting held on June 4, 2013 appointed Mr. Muhammad Ali Zeb as Chief Executive Officer for a period of three years.

#### AUTHORIZED AND PAID-UP CAPITAL

The authorized capital of the Company was increased from Rs. 1.5 billion to Rs. 3.75 billion. The capital was increased to facilitate further issue of shares.

The paid up capital was also increased from Rs. 1.237 billion to Rs. 3.5 billion by way of issuing bonus shares in the ratio of 1.82932212 shares for one share held. The capital was raised equivalent to AED 100 million as required by Insurance Regulators of United Arab Emirates. The Company is operating with 2 branches in UAE. An extraordinary general meeting was called on December 18, 2013 to approve increase in authorized and paid-up capital. The shares were credited in CDC account on December 24, 2013. Allotment letters along with fractional warrants were also dispatched the same day to shareholders.

#### **APPROPRIATIONS**

An interim dividend @ 25% (Rupee 2.5/ per share) (2012: @ 15% [Rupee 1.5/ per share]) was paid during the year. The Board recommended final cash dividend @ 10% (Rupee 1/- per share) (2012: @10% [Rupee 1/-per share]). Bonus shares were issued during the current year @ 182.93% amounting Rs. 2,263 million (2012: Nil). No other appropriations were made during the year.

#### EARNINGS PER SHARE

During the year under review, pre-tax basic earnings per share was Rs. 6.32 and after tax basic earnings per share was Rs. 5.62 (2012: Rs. 1.92 and Rs. 1.79, respectively). Detailed working has been reported in Note 24 to the financial statements in this regard.

### STATEMENT OF CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The Corporate laws, rules and regulations framed thereunder spell out the overall functions of the Board of Directors of the Company. The Board is fully aware of its corporate responsibilities as envisaged under the Code of Corporate Governance, contained in Chapter XI of listing regulations of stock exchanges issued by the Securities and Exchange Commission of Pakistan and is pleased to certify that

• The financial statements, prepared by the Company, present fairly its state of affairs, the results of its operation, cash flows and changes in equity.

• The Company has maintained proper books of accounts as required under the Companies Ordinance, 1984.

• The Company has followed consistently appropriate accounting policies in preparation of the financial statements. Changes wherever made, have been disclosed and accounting estimates are on the basis of prudent and reasonable judgment.

• Financial Statements have been prepared by the Company in accordance with the International Accounting Standards as applicable in Pakistan. The departure there-from (if any), is disclosed adequately and explained.

• The system of internal control is sound and is being implemented and monitored. However, such a system is designed to manage rather than eliminate the risk of failure to achieve objectives, and provide reasonable but not absolute assurance against material misstatements or loss.

• The fundamentals of the Company are strong and there are no doubts about its ability to continue as a going concern.

• Key operating and financial data for the last six years in summarized form, is included in this annual report.

• There are no statutory payments on account of taxes, duties, levies and charges which are outstanding as at December 31, 2013, except as those disclosed in the financial statements.

• The value of investments including accrued income of provident and gratuity funds on the basis of un-audited accounts as on December 31, 2013 is as follows:

(Rupees in '000')

Provident Fund Gratuity Fund

763,716 134,555

• During the year 2013, six meetings of the Board of Directors were held and attended by the Directors as under:



Umer Mansha - 6, Ahmad Ebrahim Hasham - 5, Ali Munir -4, Fredrik Coenrard de Beer - 4, Ibrahim Shamsi - 5, Imran Maqbool - 6, Kaman Rasool - 5, Manzar Mushtaq - 2\*, Muhammad Ali Zeb - 4, Muhammad Umar Virk - 5, Shaikh Muhammad Jawed - 4, Shahid Malik - 5.

\*Mr. Manzar Mushtaq was the Chief Executive Officer till June 4, 2013 and he did not file his intention to offer himself for the election of Directors. He attended two meetings held during his tenure.

Leave of absence was granted to the Directors who could not attend the Board Meeting(s).

#### **BOARD COMMITTEES**

#### Audit Committee

The Audit Committee was established since the enforcement of Code of Corporate Governance in 2002. The terms of reference of the Committee are aligned with the Code.

The Committee consists of five members, one of them is independent Director. During the year 2013, five meetings of the Committee were held and attended by the members as under:

Name of member	No. of meetings attended
Shaikh Muhammad Jawed	5
Ahmed Ebrahim Hasham	5
Ali Munir	5
Ibrahim Shamsi	4
Umer Mansha	5

Leave of absence was granted to the members who could not attend the meeting.

#### Human Resource & Remuneration Committee

• The Human Resource Committee was in existence since 2007 but its name was changed to Human Resource and Remuneration Committee as referred to in Code of Corporate Governance, 2012. The Committee is responsible for the function laid down in Code.

• The Committee consists of four members.

• During the year one meeting of Human Resource and Remuneration Committee was held and was attended by all the members namely:

- Ibrahim Shamsi
- Kamran Rasool
- Muhammad Ali Zeb
- Umer Mansha

### Underwriting, Claim Settlement, Re-Insurance & Co-Insurance Committees:

The above referred three committees were formed as required under the Code of Corporate Governance applicable to listed insurance companies issued under SRO 68 (i)/2003. The terms of reference are aligned with the Code.

Two meetings of Claim Committee and one each of Re-insurance  $\otimes$  Underwriting Committees were held during 2013 and attended by all the members as under:

#### **Underwriting Committee**

Fredrik Coenrard de Beer Muhammad Ali Zeb Umer Mansha Head of Technical

#### **Claim Settlement Committee**

Ahmed Ebrahim Hasham Muhammad Ali Zeb Shaikh Muhammad Jawed Head of Claims

### Re-Insurance Committee & Co-Insurance

Muhammad Ali Zeb Muhammad Umar Virk Head of Re-insurance

#### DIRECTORS' TRAINING PROGRAMME

One Director attended the Directors' training programme during the year. Two Directors have earlier attended the training programme. Two Directors are exempted due to 14 years of education and 15 years of experience on the board of a listed company.

#### PATTERN OF SHAREHOLDING

A statement of pattern of shareholding is separately shown in the report.

#### TRADING IN COMPANY'S SHARES

Except as stated below, no trading in the shares of the Company was carried out by the Directors / Executives, CEO, CFO, Company Secretary, other employees and their spouses and minor children. Staff in the cadre of Deputy General Manager and above is included in "other employees" as per threshold set by Board of Directors.

Name of Director	Shares purchased during the year
Muhammad Ali Zeb	2.500

#### AUDITORS

A shareholder of the Company under Section 253 (2) of the Companies Ordinance, 1984 read with clause (xxxvii) (a) of the Code of Corporate Governance has proposed the name of KPMG Taseer Hadi & Company Chartered Accountants as auditors for the next term. The Board of Directors on the suggestion of Audit Committee recommended the appointment of KPMG Taseer Hadi & Company Chartered Accountants as statutory auditors till the conclusion of next Annual General Meeting. Present auditors Riaz Ahmed & Company Chartered Accountants shall stand retired on the day of the 53rd Annual General Meeting scheduled on April 28, 2014.

#### LOOKING FORWARD

The economic indicators such as inflation, CPI, fiscal deficit, industrial production and GDP together with structural issues such as worsening energy crisis are not expected to be dissimilar to 2013. Emphasis would be placed on effective risk management, prudent underwriting and improving claim management.

#### ACKNOWLEDGEMENT

The Company would like to thank the shareholders of the Company for the confidence they have shown in us. We express our sincere thanks to the employees, strategic partners, vendors, suppliers and customers. We also appreciate the support and guidance provided by the State Bank of Pakistan and the Securities and Exchange Commission of Pakistan.

On behalf of the Board

Muhammad Ali Zeb Managing Director & Chief Executive Officer

Lahore: 20 March 2014



## REVIEW REPORT TO THE MEMBERS ON STATEMENT OF COMPLIANCE WITH THE CODE OF CORPORATE GOVERNANCE

We have reviewed the enclosed Statement of Compliance with the best practices contained in the Code of Corporate Governance("the Code") prepared by the Board of Directors of ADAMJEE INSURANCE COMPANY LIMITED ("the Company") for the year ended 31 December 2013 to comply with the Listing Regulations of the respective Stock Exchanges, where the Company is listed.

The responsibility for compliance with the Code is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code and report if it does not and to highlight any non-compliance with the requirements of the Code. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Code.

As a part of our audit of the financial statements, we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Code requires the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval its related party transactions distinguishing between transactions carried out on terms equivalent to those that prevail in arm's length transactions and transactions which are not executed at arm's length price and recording proper justification for using such alternate pricing mechanism. We are only required and have ensured compliance of this requirement to the extent of approval of related party transactions by the Board of Directors upon recommendations of the Audit Committee. We have not carried out any procedures to determine whether the related party transactions were undertaken at arm's length price or not.

Based on our review, nothing has come to our attention, which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code as applicable to the Company for the year ended 31December 2013.

#### **RIAZ AHMAD & COMPANY**

Chartered Accountants

Name of engagement partner: Muhammad Kamran Nasir

Date: 20 March 2014 Karachi

## STATEMENT OF COMPLIANCE WITH THE CODE OF CORPORATE GOVERNANCE FOR THE YEAR ENDED DECEMBER 31, 2013

This statement is being presented to comply with the Code of Corporate Governance contained in Regulation No. 35 of listing regulations of the Karachi, Lahore and Islamabad Stock Exchanges, for the purpose of establishing a framework of good governance, whereby a listed company is managed in compliance with the best practices of corporate governance.

The Company has applied the principles contained in the CCG in the following manner:

1. The Company encourages representation of independent non-executive directors and directors representing minority interests on the Board of Directors. At present the Board includes:

Category	Names
Independent Directors	Ahmed Ebrahim Hasham Muhammad Umar Virk
Executive Director	Muhammad Ali Zeb
Non-Executive Directors	Ali Munir Fredrik Coenrard de Beer Ibrahim Shamsi Imran Maqbool Kamran Rasool Shahid Malik Shaikh Muhammad Jawed Umer Mansha

The independent directors meet the criteria of independence under clause i (b) of the CCG.

- 2. The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company (excluding the listed subsidiaries of listed holding companies where applicable).
- 3. All the resident Directors of the Company are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, a DFI or an NBFI or, being a member of a stock exchange, has been declared as a defaulter by that stock exchange.
- 4. No casual vacancy occurred on the Board during the year 2013.
- 5. The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
- 6. The Board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- 7. All the powers of the Board have been duly exercised and decisions on material transactions including appointment and determination of remuneration and terms and conditions of employment of the Chief Executive Officer, other executive and non-executive directors, have been taken by the Board / Shareholders.
- 8. The meetings of the Board were presided over by the Chairman and in his absence by a director elected by the Board for this purpose and the Board met at least once in every quarter. Written notices of the Board meetings, along with agenda and working papers, were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.



- 9. The Board arranged one training programme for its directors during the year.
- 10. No new appointment of CFO, Company Secretary and Head of Internal Audit has been made by the Board during the year.
- 11. The Directors' Report for this year has been prepared in compliance with the requirements of the CCG and fully describes the salient matters required to be disclosed.
- 12. The financial statements of the Company were duly endorsed by CEO and CFO before approval of the Board.
- 13. The Directors, CEO and executives do not hold any interest in the shares of the Company other than that disclosed in the pattern of shareholding.
- 14. The Company has complied with all the corporate and financial reporting requirements of the CCG.
- 15. The Board has formed an Audit Committee. It comprises of 5 members, of whom 4 are non-executive directors and 1 is independent director.
- 16. The meetings of the Audit Committee were held at least once every quarter prior to approval of interim and final results of the Company as required by the CCG. The terms of reference of the Committee have been formed and advised to the Committee for Compliance.
- 17. The Board has formed an HR and Remuneration Committee. It comprises of 4 members, of whom 3 are non-executive directors and the Chairman of the Committee is non-executive director.
- 18. The Board has outsourced the internal audit function to M/s A. F. Ferguson and Company, Chartered Accountants who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company.
- 19. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the quality control review program of the ICAP, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with the International Federation of Accountants (IFAC) guidelines on Code of Ethics as adopted by the ICAP.
- 20. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the listing regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- 21. The 'closed period', prior to the announcement of interim / final results, and business decisions, which may materially affect the market price of company's securities, was determined and intimated to directors, employees and stock exchange(s).
- 22. Material / price sensitive information has been disseminated among all market participants at once through stock exchange(s).
- 23. We confirm that all other material principles enshrined in the CCG have been complied with.

Lahore: 20 March 2014

## STATEMENT UNDER SECTION 46 (6) OF THE INSURANCE ORDINANCE, 2000

The incharge of the management of the business was Mr. Manzar Mushtaq, Managing Director & Chief Executive Officer, from January 1, 2013 to June 4, 2013 and Mr. Muhammad Ali Zeb, Managing Director & Chief Executive Officer, from June 4, 2013 to date and the report on the affairs of business during the year 2013 signed by Mr. Muhammad Ali Zeb and approved by the Board of Directors is part of the Annual Report 2013 under the title of "Directors' Report to Members" and

- a. in our opinion the annual statutory accounts of the Adamjee Insurance Company Ltd. set out in the forms attached to the statement have been drawn up in accordance with Ordinance and any rules made thereunder.
- b. Adamjee Insurance Company Ltd. has at all times in the year complied with the provisions of the Ordinance and the rules made thereunder relating to paid-up capital, solvency and re-insurance arrangements; and
- c. as at the date of the statement, the Adamjee Insurance Company Ltd. continues to be in compliance with the provisions of the Ordinance and the rules made thereunder relating to paid-up capital, solvency and re-insurance arrangements.

**Umer Mansha** Chairman

**Kamran Rasool** Director Muhammad Umar Virk Director **Muhammad Ali Zeb** Managing Director & Chief Executive Officer

Lahore: 20 March 2014



## UNCONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2013

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### AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed unconsolidated financial statements comprising of:

- (i) unconsolidated balance sheet;
- (ii) unconsolidated profit and loss account;
- (iii) unconsolidated statement of comprehensive income;
- (iv) unconsolidated statement of changes in equity;
- (v) unconsolidated cash flow statement;
- (vi) unconsolidated statement of premiums;
- (vii) unconsolidated statement of claims;
- (viii) unconsolidated statement of expenses; and
- (ix) unconsolidated statement of investment income

of ADAMJEE INSURANCE COMPANY LIMITED ("the Company") as at 31 December 2013 together with the notes forming part thereof, for the year then ended, in which are incorporated the results and balances of UAE branch, audited by another firm of auditors.

It is the responsibility of the Company's management to establish and maintain a system of internal control, and prepare and present the financial statements in conformity with the approved accounting standards as applicable in Pakistan and the requirements of the Insurance Ordinance, 2000 (XXXIX of 2000) and the Companies Ordinance, 1984 (XLVII of 1984). Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the International standards on auditing as applicable in Pakistan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting policies used and significant estimates made by management, as well as, evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- a) proper books of accounts have been kept by the company as required by the Insurance Ordinance, 2000 and the Companies Ordinance, 1984;
- b) the unconsolidated financial statements together with the notes thereon have been drawn up in conformity with the Insurance Ordinance, 2000 and the Companies Ordinance, 1984, and accurately reflect the books and records of the Company and are further in accordance with accounting policies consistently applied except for the changes referred to in Note 2.3.2 with which we concur;
- c) the unconsolidated financial statements together with the notes thereon, present fairly, in all material respects, the state of the Company's affairs as at 31 December 2013 and of the profit, its comprehensive income, its cash flows and changes in equity for the year then ended in accordance with approved accounting standards as applicable in Pakistan, and give the information required to be disclosed by the Insurance Ordinance, 2000 and the Companies Ordinance, 1984; and
- d) Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

**RIAZ AHMAD & COMPANY** Chartered Accountants

Name of engagement partner: Muhammad Kamran Nasir

Date: 20 March 2014 KARACHI



### **UNCONSOLIDATED BALANCE SHEET**

AS AT 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
			(Restated)	(Restated)
Share capital and reserves Authorised share capital	3.1	3,750,000	1,500,000	1,500,000
Paid-up share capital Retained earnings Reserves	3.2 4	3,500,000 8,106,138 1,440,409 9,546,547	1,237,045 8,806,823 1,441,879 10,248,702	1,237,045 8,356,574 1,241,625 9,598,199
TOTAL EQUITY		13,046,547	11,485,747	10,835,244
Underwriting provisions Provision for outstanding claims (including IBNR) Provision for unearned premium Commission income unearned Deferred liabilities Staff retirement benefits Creditors and Accruals	5	7,322,673 4,044,831 182,184 11,549,688 40,477	6,361,653 3,961,293 313,279 10,636,225 31,042	5,548,018 4,328,346 371,687 10,248,051 22,011
Premiums received in advance Amounts due to other insurers / reinsurers Accrued expenses Other creditors and accruals - restated	7	153,420 641,197 112,572 1,613,727 2,520,916	113,689 496,887 117,593 1,665,435 2,393,604	80,142 1,151,088 158,185 1,480,879 2,870,294
<b>Borrowings</b> Liabilities against assets subject to finance lease	8	6,683	24,987	58,567
<b>Other liabilities</b> Unclaimed dividends		37,675	35,558	33,495
TOTAL LIABILITIES		14,155,439	13,121,416	13,232,418
CONTINGENCIES AND COMMITMENTS	9			
TOTAL EQUITY AND LIABILITIES		27,201,986	24,607,163	24,067,662

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

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	Note	31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
				(Restated)
<b>Cash and bank deposits</b> Cash and other equivalents Current and other accounts Deposits maturing within 12 months	10	4,411 1,385,675 1,156,190	1,099 1,479,939 1,026,373	21,566 1,415,207 942,194
Loans		2,546,276	2,507,411	2,378,967
To employees	11	16,151	12,791	17,175
Investments	12	11,359,717	9,948,294	9,451,731
Deferred taxation		105,401	241,171	195,068
Current assets - others				
Premiums due but unpaid Amounts due from other insurers / reinsurers Salvage recoveries accrued Premium and claim reserves retained by cedants Accrued investment income Reinsurance recoveries against outstanding claims Taxation - payments less provision Deferred commission expense Prepayments Sundry receivables (2011: restated)	13 14 15 16 17 18	2,658,071 1,093,985 179,703 23,252 15,877 5,574,428 78,249 390,649 1,766,507 197,048 11,977,769	3,197,422 591,566 169,671 23,252 20,329 4,330,229 85,273 422,203 1,734,149 205,751 10,779,845	3,568,167 679,631 165,718 23,252 21,626 3,799,366 7,501 472,399 2,033,763 190,428 10,961,851
Fixed Assets - Tangible & Intangible Owned Land and buildings Furniture and fixtures Motor vehicles Machinery and equipment Computers and related accessories Intangible asset - computer software Capital work in progress - Tangible Leased Motor vehicles TOTAL ASSETS	19	445,207 140,695 262,808 113,428 42,923 68,674 89,310 1,163,045 33,627 27,201,986	464,050 100,272 221,410 97,717 44,582 45,336 91,855 1,065,222 52,429 24,607,163	271,731 59,855 211,173 211,450 50,475 37,068 133,378 975,130 87,740 24,067,662

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





## UNCONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	Fire and Property Damage	Marine, Aviation and Transport	Motor	Miscellaneous	Treaty	31 December 2013	31 December 2012
				Ru	pees in thousa	nd		
_								(Restated)
Revenue account		001 010	E00.02/	20//020	1 1/0 070			E / 71 077
Net premium revenue Net claims		801,219 (530,623)	598,026 (221,507)	2,964,939 (1,916,298)	1,142,372 (818,433)	-	5,506,556 (3,486,861)	5,671,977 (4,142,667)
Expenses	20	(322,909)	(201,164)	(693,660)		_	(1,535,469)	(1,582,916)
Net commission	20	(3,430)	(81,433)	(263,000)		_	(347,666)	(358,665)
Underwriting result		(55,743)	93,922	91,981	6,400	-	136,560	(412,271)
Investment income							2,357,262	1,331,791
Rental income							4,947	545
Other income	21						148,114	164,486
							2,646,883	1,084,551
General and administration	00							((11.0.(0))
expenses-restated	22						(445,354)	(411,342)
Exchange gain	hiliting						10,647 (1,781)	2,792 (5,581)
Finance charges on lease lia	Ditities						(1,701)	(0,001)
Profit before tax - restated							2,210,395	670,420
Provision for taxation	23						(244,236)	(42,365)
Profit after tax - restated							1,966,159	628,055
Balance at the commenceme	ont of the ve	ar - restati	he				8,806,823	8,356,574
Profit after tax for the year -			54				1,966,159	628,055
Final dividend for the year en		ember 2012					.,,,	020,000
@ 10% (Rupee 1/- per share)							(123,705)	-
Interim dividend for the perio								
ି  25% (Rupees 2.5/- per sha			es 1.5/- per sha	are]]			(309,262)	(185,557)
lssue of bonus shares @ 182.	93% (2012:	Nil)					(2,262,955)	-
Other comprehensive income	e: Remeasu	rement of d	efined benefit (	obligation			29,078	7,751
Balance unappropriated pro	fit at the en	d of the yea	r - restated				8,106,138	8,806,823
							Rupees ir	thousand
								(Restated)
Earnings per share - basic a	nd diluted (	Note 24)					5.62	1.79

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

Umer Mansha Chairman

Kamran Rasool Director

Muhammad Umar Virk Director

Muhammad Ali Zeb Managing Director & Chief Executive Officer

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## UNCONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN INSIE	E PAKISTA	AN					
	Fire and Property Damage	Marine, Aviation and Transport	Motor	Miscellaneous	Treaty	31 December 2013	31 December 2012
			Ru	pees in thousar	nd		
Revenue account							(Restated)
Net premium revenue Net claims Expenses Net commission <b>Underwriting result</b> Investment income Rental income Other income	778,225 (509,415) (301,291) (9,391) (41,872)	580,120 (220,881) (190,309) (79,192) 89,738	1,229,516 (561,152) (477,924) (92,730) 97,710	1,122,920 (812,695) (297,514) <u>3,094</u> <u>15,805</u>	-	3,710,781 (2,104,143) (1,267,038) (178,219) 161,381 2,357,262 - - - - - - - - - - - - - - - - - -	4,312,964 (3,151,656) (1,350,139) (244,566) (433,397) 1,331,791 545 117,670 1,016,609
General and administration expenses-re Exchange gain Finance charges on lease liabilities	estated					(368,204) 10,870 (1,781)	(345,738) 2,628 (5,581)
Profit before tax - restated						2,275,892	667,918

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

Umer Mansha Chairman

Kamran Rasool Director

Muhammad Umar Virk Director





## UNCONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN								
	Fire and Property Damage	Marine, Aviation and Transport	Motor	Miscellaneous	Treaty	31 December 2013	31 December 2012	
			Ru	pees in thousai	nd			
Revenue account								
Net premium revenue Net claims Expenses Net commission <b>Underwriting result</b>	22,994 (21,208) (21,618) <u>5,961</u> (13,871)	17,906 (626) (10,855) (2,241) 4,184	1,735,423 (1,355,146) (215,736) (170,270) (5,729)	19,452 (5,738) (20,222) (2,897) (9,405)	- - - - -	1,795,775 (1,382,718) (268,431) (169,447) (24,821)	1,359,013 (991,011) (232,777) (114,099) 21,126	
Rental income Other income						4,947 <u>31,750</u> 11,876	<u> </u>	
General and administration expenses Exchange (loss) / gain						(77,150) (223)	(65,604) 164	
Profit / (loss) before tax						(65,497)	2,502	

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

Umer Mansha Chairman

Kamran Rasool Director

Muhammad Umar Virk Director

Muhammad Ali Zeb Managing Director & Chief Executive Officer

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### UNCONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2013

	31 December 2013	31 December 2012
	Rupees in	thousand
		(Restated)
Profit after tax for the year - restated	1,966,159	628,055
Other comprehensive income		
Items that will not be reclassified into profit or loss		
Remeasurement of defined benefit obligation - restated	29,078	7,751
Items that may be reclassified subsequently to profit or loss	-	-
Effect of translation of net investment in foreign branches	(1,470)	200,254
	27,608	208,005
Total comprehensive income for the year - restated	1,993,767	836,060

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





### **UNCONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

FOR THE YEAR ENDED 31 DECEMBER 2013

	Share Capital	Capital Reserves			Revenue			
	lssued, subscribed and paid-up	Reserve for issue of bonus shares	Reserve for exceptional losses		Exchange translation reserve	General reserve	Retained earnings	Total
				Rupees in	thousand			
Balance as at 31 December 2011	1,237,045	-	22,859	3.764	278.502	936.500	8,422,236	10,900,906
Effect of change in accounting policy (Note 2.3.2)	-	-	-	-	-	-	(65,662)	(65,662)
Balance as at 31 December 2011 - restated	1,237,045	-	22,859	3,764	278,502	936,500	8,356,574	10,835,244
Comprehensive income for the year ended 31 December 2012								
Profit for the year ended 31 December 2012 - restated	-	-	-	-	-	-	628,055	628,055
Other comprehensive income - restated	-	-	-	-	200,254	-	7,751	208,005
Total comprehensive income for the year - restated	-	-	-	-	200,254	-	635,806	836,060
Interim dividend @ 15% (Rupee 1.5/- per share)	-	-	-	-	-	-	(185,557)	[185,557]
Balance as at 31 December 2012 - restated	1,237,045	-	22,859	3,764	478,756	936,500	8,806,823	11,485,747
Comprehensive income for the year ended 31 December 2013								
Profit for the year ended 31 December 2013	-	-	-	-	_	-	1,966,159	1,966,159
Other comprehensive income	-	-	-	-	(1,470)	-	29,078	27,608
Total comprehensive income for the year	-	-	_		(1,470)	-	1,995,237	1,993,767
Final dividend for the year ended 31 December 2012								
l 10% (Rupee 1/- per share)	-	-	-	-	-	-	(123,705)	(123,705)
Interim dividend for the period ended 30 June 2013								
@ 25% (Rupees 2.5/- per share)	-	-	-	-	-	-	(309,262)	(309,262)
Transferred to reserve for issue of bonus shares	-	2,262,955	-	-	-	-	(2,262,955)	-
Issue of bonus shares @ 182.93%	2,262,955	(2,262,955)	-	-	-	-	-	-

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

# UNCONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2013

	31 December 2013	31 December 2012
	Rupees in	thousand
Operating Cash Flows		
a) Underwriting activities		
Premiums received	10,705,222	10,518,542
Reinsurance premiums paid	(4,486,766)	(5,103,176)
Claims paid	(6,813,101)	(6,359,925)
Surrenders paid	(49,559)	(55,257)
Reinsurance and other recoveries received	2,501,250	2,584,142
Commissions paid Commissions received	(1,170,199)	
	534,855	771,617 (1,158,268)
Other underwriting payments Net cash flow from underwriting activities	( <u>1,153,147</u> ) 68,555	126,379
b) Other operating activities		
Income tax paid	(101,443)	(89,755)
General and other expenses paid	(360,143)	(376,039)
Loans disbursed	(39,217)	(32,200)
Loan repayments received	35,115	30,600
Other receipts	60,459	35,647
Net cash used in other operating activities	(405,229)	(431,747)
Total cash used in all operating activities	(336,674)	(305,368)
Investment activities		
Profit / return received	96,701	111,089
Dividends received	943,124	793,094
Payments for investments	(4,182,672)	(4,708,134)
Proceeds from disposal of investments	4,164,980	4,711,049
Fixed capital expenditure - Tangible assets	(205,138)	(320,038
Fixed capital expenditure - Intangible assets	(40,793)	(30,027)
Proceeds from disposal of fixed assets	18,650	57,530
Rentals received	4,947	545
Income received on PIBs	11,388	2,006
Income received on treasury bills	3,694	21,276
Income received on TFCs	11,593	18,079
Total cash flow from investing activities	826,474	656,469
Financing activities	(00.007)	
Lease rentals paid	(20,085)	(39,161)
Dividends paid	(430,850)	(183,496)
Total cash used in financing activities	(450,935)	(222,657)
Net cash inflow from all activities	38,865	128,444
Cash at the beginning of the year	2,498,335	2,369,891
Cash at the end of the year	2,537,200	2,498,335



### UNCONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2013

	31 December 2013	31 December 2012
	Rupees in	thousand
Reconciliation to Profit and Loss Account		
Operating cash flows	(336,674)	(305,368)
Depreciation expense	(130,591)	(170,816)
Provision for gratuity	(9,435)	(9,031)
Other income - bank deposits	98,516	111,590
(Loss) / gain on disposal of fixed assets	(214)	18,973
Provision for impairment on trackers	-	(64,152)
Finance charges on lease obligations	(1,781)	(5,581)
Rental income	4,947	545
Increase / (decrease) in assets other than cash	1,208,658	(314,818)
Increase in liabilities other than running finance - restated	(1,045,304)	(359,362)
Ĵ	(211,878)	(1,098,020)
Others		
Profit on sale of investments	1,197,934	143,391
Amortization expense	(17,455)	(21,759)
(Increase) / decrease in unearned premium	(83,538)	367,053
Decrease in loans	4,102	1,601
Income tax paid	101,443	89,755
Profit on PIBs	11,405	6,240
Reversal of impairment in value of investments	195,394	355,742
Dividend, investment and other income	996,763	796,770
Income on treasury bills	5,463	12,246
Income on TFCs	10,762	17,401
	2,422,273	1,768,440
Profit before taxation - restated	2,210,395	670,420

#### Definition of cash:

Cash comprises cash in hand, bank balances excluding Rupees 9.076 million (2012: Rupees 9.076 million) held under lien and other deposits which are readily convertible to cash and which are used in the cash management function on a day-to-day basis.

	31 December 2013	31 December 2012
Cash for the purposes of the Statement of Cash Flows consists of:	Rupees in	thousand
Cash and other equivalents Current and other accounts Deposits maturing within 12 months	4,411 1,385,675 1,147,114	1,099 1,479,939 1,017,297
Total cash and cash equivalents	2,537,200	2,498,335

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

# UNCONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN INSIDE PAKISTAN		
	31 December 2013	31 December 2012
	Rupees in th	nousand
Operating Cash Flows		
a) Underwriting activities		
Premiums received	8,471,834	8,740,647
Reinsurance premiums paid	(4,109,906)	(4,656,902)
Claims paid	(4,774,599)	(4,860,572)
Surrenders paid	(49,559)	(55,257)
Reinsurance and other recoveries received	1,856,238	1,918,057
Commissions paid	(923,657)	(893,354)
Commissions received	489,891	704,352
Other underwriting payments	(980,564)	(994,886)
Net cash used in underwriting activities	(20,322)	(97,915)
b) Other operating activities		
Income tax paid	(101,443)	(89,755)
General and other expenses paid	(310,423)	(307,636)
Loans disbursed	(31,841)	(23,735)
Loan repayments received	27,121	24,781
Other receipts	53,297	14,577
Net cash used in other operating activities	(363,289)	(381,768)
Total cash used in all operating activities	(383,611)	(479,683)
Investment activities		
Profit / return received	74,361	83,704
Dividends received	943,124	793,094
Payments for investments	(4,182,672)	(4,708,134)
Proceeds from disposal of investments	4,164,980	4,711,049
Fixed capital expenditure - Tangible assets	(183,727)	(236,866)
Fixed capital expenditure - Intangible assets	(40,793)	(30,027)
Proceeds from disposal of fixed assets	17,667	56,961
Rentals received	-	545
Income received on PIBs	11,388	2,006
Income received on treasury bills	3,694	21,276
Income received on TFCs	11,593	18,079
Total cash flow from investing activities	819,615	711,687
Financing activities		
Lease rentals paid	(20,085)	(39,161)
Dividends paid	(430,850)	(183,496)
Total cash used in financing activities	(450,935)	(222,657)
Net cash (outflow) / inflow from all activities	(14,931)	9,347
Cash at the beginning of the year	1,289,119	1,279,772
Cash at the end of the year	1,274,188	1,289,119
-		



### UNCONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN INSIDE PAKISTAN		
	31 December 2013	31 December 2012
	Rupees in	thousand
Reconciliation to Profit and Loss Account		
Operating cash flows	(383,611)	(479,683)
Depreciation expense	(104,256)	(160,161)
Other income - bank deposits	73,475	83,486
Gain on disposal of fixed assets	461	21,167
Provision for impairment on trackers	-	(64,152)
Finance charges on lease obligations	(1,781)	(5,581)
Rental income	-	545
Increase / (decrease) in assets other than cash	610,946	(681,815)
(Increase) / decrease in liabilities other than running finance	(358,565)	102,199
	(163,331)	(1,183,995)
Others		
Profit on sale of investments	1,197,934	143,391
Amortization expense	(17,455)	(21,759)
(Increase) / decrease in unearned premium	(67,206)	453,406
Increase / (decrease) in loans	4,720	(1,279)
Income tax paid	101,443	89,755
Profit on PIBs	11,405	6,240
Reversal of impairment in value of investments	195,394	355,742
Dividend, investment and other income	996,763	796,770
Income on treasury bills	5,463	12,246
Income on TFCs	10,762	17,401
	2,439,223	1,851,913
Profit before taxation - restated	2,275,892	667,918

#### Definition of cash:

Cash comprises cash in hand, bank balances excluding Rupees 9.076 million (2012: Rupees 9.076 million) held under lien and other deposits which are readily convertible to cash and which are used in the cash management function on a day-to-day basis.

	31 December 2013	31 December 2012
Cash for the purposes of the Statement of Cash Flows consists of:	Rupees in	thousand
Cash and other equivalents Current and other accounts Deposits maturing within 12 months	4,182 1,264,803 5,203	835 1,283,549 4,735
Total cash and cash equivalents	1,274,188	1,289,119

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

# UNCONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN		
	31 December 2013 3	1 December 2012
	Rupees in th	ousand
Operating Cash Flows		
a) Underwriting activities		
Premiums received	2,233,388	1,777,895
Reinsurance premiums paid	(376,860)	(446,274)
Claims paid	(2,038,502)	(1,499,353)
Reinsurance and other recoveries received	645,012	666,085
Commissions paid	(246,542)	(177,942)
Commissions received	44,964	67,265
Other underwriting payments	(172,583)	(163,382)
Net cash flow from underwriting activities	88,877	224,294
b) Other operating activities		
General and other expenses paid	(49,720)	(68,403)
Loans disbursed	(7,376)	(8,465)
Loan repayments received	7,994	5,819
Other receipts	7,162	21,070
Net cash used in other operating activities	(41,940)	(49,979)
Total cash flow from all operating activities	46,937	174,315
Investment activities		
Profit / return received	22,340	27,385
Dividends received	-	-
Payments for investments	-	-
Proceeds from disposal of investments	-	-
Fixed capital expenditure - Tangible assets	(21,411)	(83,172)
Fixed capital expenditure - Intangible assets	-	-
Proceeds from disposal of fixed assets	983	569
Rentals received	4,947	-
Income received on PIBs	-	-
Income received on treasury bills	-	-
Income received on TFCs	_	_
Total cash flow from / (used in) investing activities	6,859	(55,218)
Financing activities		
Dividends paid	_	_
Lease rentals paid		_
Total cash flow from financing activities		
Net cash inflow from all activities	53,796	119,097
Cash at the beginning of the year	1,209,216	1,090,119
Cash at the end of the year	1,263,012	1,209,216
cash at the chu of the year	1,200,012	1,207,210



### UNCONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN		
	31 December 2013	31 December 2012
	Rupees in	thousand
Operating cash flows Depreciation expense	46,937 (26,335)	174,315 (10,655)
Provision for gratuity Other income - bank deposits Loss on disposal of fixed assets	(9,435) 25,041 (675)	(9,031) 28,104 (2,194)
Provision for impairment on trackers Finance charges on lease obligation Rental income	- - 4,947	-
Increase in assets other than cash Increase in liabilities other than running finance	597,712 (686,739) (48,547)	366,997 (461,561) 85,975
Others	·····	,
Profit on sale of investments Amortization expense Increase in unearned premium (Decrease) / increase in loans	- [16,332] [618]	- - (86,353) 2,880
Income tax paid Profit on PIBs Reversal for diminution in value of investments	-	
Dividend, investment and other income Income on treasury bills	-	
Income on TFCs (Loss) / profit before taxation		

#### Definition of cash:

Cash comprises cash in hand, bank balances excluding Rupees Nil (2012: Rupees Nil) held under lien and other deposits which are readily convertible to cash and which are used in the cash management function on a day- to-day basis.

	31 December 2013	31 December 2012		
	Rupees in thousand			
Cash for the purposes of the Statement of Cash Flows consists of:				

Cash and other equivalents	229	264
Current and other accounts	120,872	196,390
Deposits maturing within 12 months	1,141,911	1,012,562
Total cash and cash equivalents	1,263,012	1,209,216

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman **Kamran Rasool** Director Muhammad Umar Virk Director

### **UNCONSOLIDATED STATEMENT OF PREMIUMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

			Unearned premium reserve	y earned			repaid reinsurance premium ceded		Reinsurance	Net premium revenue	
written	Opening	Closing	Currency translation effect	earned	Cedea	Opening	Closing	Currency translation effect	expense	31 December 2013	31 December 2012
Rupees in thousand											
4,114,709	1,858,769	1,854,900	7,074	4,125,652	3,300,222	1,377,042	1,358,743	5,912	3,324,433	801,219	894,243
748,457	66,461	55,695	530	759,753	155,870	12,978	7,378	257	161,727	598,026	608,630
3,232,608	1,489,035	1,504,870	110,033	3,326,806	366,340	107,564	125,874	13,837	361,867	2,964,939	2,743,847
1,980,807	547,028	629,366	2,699	1,901,168	808,644	158,463	209,775	1,464	758,796	1,142,372	1,425,257
0,076,581	3,961,293	4,044,831	120,336	10,113,379	4,631,076	1,656,047	1,701,770	21,470	4,606,823	5,506,556	5,671,977
-	-	-				-	-			-	-
-	-	-	-	-		-	-			-	-
0,076,581	3,961,293	4,044,831	120,336	10,113,379	4,631,076	1,656,047	1,701,770	21,470	4,606,823	5,506,556	5,671,977
4, 4, 1, 0,	114,709 748,457 232,608 980,807 076,581	Opening           114,709         1,858,769           748,457         66,461           232,608         1,489,035           980,807         547,028           076,581         3,961,293	Opening         Closing           114,709         1,858,769         1,854,900           748,457         66,461         55,695           232,608         1,489,035         1,504,870           980,807         547,028         629,366           076,581         3,961,293         4,044,831           -         -         -           -         -         -	Opening         Closing         Currency translation effect           114,709         1,858,769         1,854,900         7,074           748,457         66,461         55,695         530           232,608         1,489,035         1,504,870         110,033           980,807         547,028         629,366         2,699           076,581         3,961,293         4,044,831         120,336           -         -         -         -           -         -         -         -	Opening         Closing         Currency translation effect         earned           114,709         1,858,769         1,854,900         7,074         4,125,652           748,457         66,461         55,695         530         759,753           232,608         1,489,035         1,504,870         110,033         3,326,806           980,807         547,028         629,366         2,699         1,901,168           076,581         3,961,293         4,044,831         120,336         10,113,379           -         -         -         -         -	Opening         Closing         Currency translation effect         earned         ceded           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222           748,457         66,461         55,695         530         759,753         155,870           232,608         1,489,035         1,504,870         110,033         3,326,806         366,340           980,807         547,028         629,366         2,699         1,901,168         808,644           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076           -         -         -         -         -         -         -         -           -         -         -         -         -         -         -         -	miums ritten         Closing         Currency translation effect         Premiums earned         Reinsurance ceded         Opening           0pening         Closing         Currency translation effect         Premiums         Reinsurance ceded         0pening           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042           748,457         66,461         55,695         530         759,753         155,870         12,978           232,608         1,489,035         1,504,870         110,033         3,326,806         366,340         107,564           980,807         547,028         629,366         2,699         1,901,168         808,644         158,463           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076         1,656,047           -         -         -         -         -         -         -         -	miums ritten         Opening         Closing         Currency translation effect         Premiums earned         Reinsurance ceded         Opening         Closing           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743           123,608         1,489,035         1,504,870         110,033         3,326,806         366,340         107,564         125,874           980,807         547,028         629,366         2,699         1,901,168         808,644         158,463         209,775           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076         1,656,047         1,701,770           -         -         -         -         -         -         -         -	miums initian         Closing         Currency translation effect         Premiums earned         Reinsurance ceded         Closing         Currency translation effect           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743         5,912           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743         5,912           748,457         66,461         55,695         530         759,753         155,870         12,978         7,378         257           232,608         1,489,035         1,504,870         110,033         3,326,806         366,340         107,564         125,874         13,837           980,807         547,028         629,366         2,699         1,901,168         808,644         158,463         209,775         1,464           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076         1,656,047         1,701,770         21,470	miums ritten         Closing         Currency translation effect         Premiums earned         Reinsurance ceded         Corrency Opening         Closing         Currency translation effect         Reinsurance expense           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743         5,912         3,324,433           748,457         66,461         55,695         530         759,753         155,870         12,978         7,378         257         161,727           232,608         1,489,035         1,504,870         110,033         3,326,806         366,340         107,564         125,874         13,837         361,867           980,807         547,028         629,366         2,699         1,901,168         808,644         158,463         209,775         1,464         758,796           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076         1,656,047         1,701,770         21,470         4,606,823	miums ritten         Closing         Currency translation effect         Premiums earned         Reinsurance ceded         Cosing         Currency translation effect         Reinsurance ceded         Reinsurance opening         Closing         Translation translation effect         31 December 2013           Rupees in thousand           114,709         1,858,769         1,854,900         7,074         4,125,652         3,300,222         1,377,042         1,358,743         5,912         3,324,433         801,219           748,457         66,461         55,695         530         759,753         155,870         12,978         7,378         257         161,727         598,026           232,608         1,489,035         1,504,870         110,033         3,326,806         366,340         107,564         125,874         13,837         361,867         2,964,939           980,807         547,028         629,366         2,699         1,901,168         808,644         158,463         209,775         1,464         758,796         1,142,372           076,581         3,961,293         4,044,831         120,336         10,113,379         4,631,076         1,656,047         1,701,770         21,470         4,606,823         5,506,556 <td< td=""></td<>

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





### **UNCONSOLIDATED STATEMENT OF PREMIUMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDER	WRITTE	N INSIDI	E PAKIS	TAN								
Class	Premiums	Unearne	ed premium	reserve		Reinsurance			id reinsurance mium ceded		Net premiu	m revenue
Class	written	Opening	Closing	Currency translation effect	earned	ceded Opening	Closing	Currency translation effect	expense	31 December 2013	31 December 2012	
	Rupees in thousand											
Direct and facultative												
Fire and property damage	3,972,310	1,802,996	1,787,707	-	3,987,599	3,182,071	1,330,294	1,302,991	-	3,209,374	778,225	874,970
Marine, aviation and transport	727,826	62,059	51,249	-	738,636	155,110	10,244	6,838	-	158,516	580,120	589,514
Motor	1,257,637	601,815	606,262	-	1,253,190	23,281	598	205	-	23,674	1,229,516	1,444,412
Miscellaneous	1,947,547	522,777	611,637	-	1,858,687	790,942	145,224	200,399	-	735,767	1,122,920	1,404,068
Total	7,905,320	2,989,647	3,056,855	-	7,838,112	4,151,404	1,486,360	1,510,433	-	4,127,331	3,710,781	4,312,964
Treaty												
Proportional		-	-		-			-			-	-
Total	-	-	-	-	-			-			-	-
Grand Total	7,905,320	2,989,647	3,056,855	-	7,838,112	4,151,404	1,486,360	1,510,433	-	4,127,331	3,710,781	4,312,964

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

### **UNCONSOLIDATED STATEMENT OF PREMIUMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN												
Class	Premiums	Unearne	ed premium	reserve		Premiums Reinsurance earned ceded 0		Prepaid reinsurance premium ceded		Reinsurance	Net premiu	ım revenue
Class	written	Opening	Closing	Currency translation effect	earned		Opening Closing transla	Currency translation effect	expense	31 December 2013	31 December 2012	
	Rupees in thousand											
Direct and facultative												
Fire and property damage	142,399	55,773	67,193	7,074	138,053	118,151	46,748	55,752	5,912	115,059	22,994	19,273
Marine, aviation and transport	20,631	4,402	4,446	530	21,117	760	2,734	540	257	3,211	17,906	19,116
Motor	1,974,971	887,220	898,608	110,033	2,073,616	343,059	106,966	125,669	13,837	338,193	1,735,423	1,299,435
Miscellaneous	33,260	24,251	17,729	2,699	42,481	17,702	13,239	9,376	1,464	23,029	19,452	21,189
Total	2,171,261	971,646	987,976	120,336	2,275,267	479,672	169,687	191,337	21,470	479,492	1,795,775	1,359,013
Treaty												
Proportional	-	-	-	-	-	-		-	-	-	-	-
Total	-		-	-				-	-			
Grand Total	2,171,261	971,646	987,976	120,336	2,275,267	479,672	169,687	191,337	21,470	479,492	1,795,775	1,359,013

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director Muhammad Ali Zeb Managing Director & Chief Executive Officer



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### **UNCONSOLIDATED STATEMENT OF CLAIMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

Class	Total				Claims and other	Reinsurance and other	Reinsurance respect c	and other r f outstandin		Reinsurance and other	Net claims expense	
Class	claims paid Ope	Opening	Closing	Currency translation effect	expenses	recoveries received	Opening	Closing	Currency translation effect	recoveries received	31 December 2013	31 December 2012
		Rupees in thousand										
Direct and facultative												
Fire and property damage	2,587,967	2,884,545	3,516,994	5,347	3,215,069	1,912,954	2,142,921	2,919,240	4,827	2,684,446	530,623	840,372
Marine, aviation and transport	351,744	269,872	176,944	635	258,181	37,088	127,373	126,959	-	36,674	221,507	284,200
Motor	2,572,706	2,012,919	2,612,650	162,587	3,009,850	619,193	1,460,234	2,068,984	134,391	1,093,552	1,916,298	1,821,660
Miscellaneous	1,300,146	1,173,985	995,753	33	1,121,881	433,896	769,372	638,948	24	303,448	818,433	1,196,435
Total	6,812,563	6,341,321	7,302,341	168,602	7,604,981	3,003,131	4,499,900	5,754,131	139,242	4,118,120	3,486,861	4,142,667
Treaty												
Proportional	-	20,332	20,332		-	-		-			-	-
Total	-	20,332	20,332	-	-	-		-	-	-	-	-
Grand Total	6,812,563	6,361,653	7,322,673	168,602	7,604,981	3,003,131	4,499,900	5,754,131	139,242	4,118,120	3,486,861	4,142,667

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director Muhammad Ali Zeb Managing Director & Chief Executive Officer



**ANNUAL REPORT 2013** 

### **UNCONSOLIDATED STATEMENT OF CLAIMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

	SI.	<b>.</b> .											
Class		Outs	standing clai		Claims	Reinsurance and other		urance and other recoveri spect of outstanding claim		Reinsurance and other	Net claim:	s expense	
clai	paid Opening	Opening	Closing	Currency translation effect	expenses	recoveries received		Closing	Currency translation effect	recoveries received	31 December 2013	31 December 2012	
	Rupees in thousand												
Direct and facultative													
Fire and property damage 2,52	,447	2,816,319	3,454,234	-	3,160,362	1,864,087	2,079,054	2,865,914	-	2,650,947	509,415	822,345	
Marine, aviation and transport 35	,867	262,210	168,844	-	257,501	37,034	127,373	126,959	-	36,620	220,881	286,114	
Motor 62	,020	265,637	227,331	-	585,714	15,739	44,031	52,854	-	24,562	561,152	850,618	
Miscellaneous 1,27	,727	1,173,464	995,490	-	1,098,753	416,295	769,001	638,764		286,058	812,695	1,192,579	
Total 4,77	,061	4,517,630	4,845,899	-	5,102,330	2,333,155	3,019,459	3,684,491	-	2,998,187	2,104,143	3,151,656	
Treaty													
Proportional	-	20,332	20,332	-				-	-	-	-	-	
Total	-	20,332	20,332	-	-	-		-	-	-	-	-	
Grand Total 4,77	,061	4,537,962	4,866,231	-	5,102,330	2,333,155	3,019,459	3,684,491	-	2,998,187	2,104,143	3,151,656	

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





### UNCONSOLIDATED STATEMENT OF CLAIMS

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN												
Class	Total claims paid	Outstanding claims			Claims	Reinsurance and other	Reinsurance and other recoveries in respect of outstanding claims			Reinsurance and other	Net claims expense	
		Opening	Closing	Currency translation effect	expenses	recoveries received	Opening	Closing	Currency translation effect	recoveries received	31 December 2013	31 December 2012
	Rupees in thousand											
Direct and facultative												
Fire and property damage	65,520	68,226	62,760	5,347	54,707	48,867	63,867	53,326	4,827	33,499	21,208	18,027
Marine, aviation and transport	877	7,662	8,100	635	680	54	-	-	-	54	626	(1,914)
Motor	1,948,686	1,747,282	2,385,319	162,587	2,424,136	603,454	1,416,203	2,016,130	134,391	1,068,990	1,355,146	971,042
Miscellaneous	23,419	521	263	33	23,128	17,601	371	184	24	17,390	5,738	3,856
Total	2,038,502	1,823,691	2,456,442	168,602	2,502,651	669,976	1,480,441	2,069,640	139,242	1,119,933	1,382,718	991,011
Treaty												
Proportional	-	-	-	-	-	-	-	-	-	-		-
Total	-		-	-	-			-	-	-	-	
Grand Total	2,038,502	1,823,691	2,456,442	168,602	2,502,651	669,976	1,480,441	2,069,640	139,242	1,119,933	1,382,718	991,011

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director



### **UNCONSOLIDATED STATEMENT OF EXPENSES**

FOR THE YEAR ENDED 31 DECEMBER 2013

Class	Commissions paid or payable	Deferred commission			Net Commission	Other	Underwriting	Commission	Net underwriting expense	
		Opening	Closing	Currency translation effect	expense	management expenses	expense	from reinsurers	31 December 2013	31 December 2012
					Rupees in	thousand				
Direct and facultative										
Fire and property damage	422,085	252,708	188,330	1,179	487,642	322,909	810,551	484,212	326,339	362,104
Marine, aviation and transport	94,905	(5,160)	3,163	309	86,891	201,164	288,055	5,458	282,597	258,410
Motor	319,075	118,926	150,110	9,937	297,828	693,660	991,488	34,828	956,660	970,645
Miscellaneous	138,004	55,729	49,046	229	144,916	317,736	462,652	145,113	317,539	350,422
Total	974,069	422,203	390,649	11,654	1,017,277	1,535,469	2,552,746	669,611	1,883,135	1,941,581
Treaty										
Proportional		-	-	-			-	-	-	-
Total		-	-	-				-	-	
Grand Total	974,069	422,203	390,649	11,654	1,017,277	1,535,469	2,552,746	669,611	1,883,135	1,941,581

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





### **UNCONSOLIDATED STATEMENT OF EXPENSES**

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN INSIDE PAKISTAN										
Class	Commissions paid or payable	Deferred commission			Net	Other	Underwriting	Commission	Net underwriting expense	
		Opening	Closing	Currency translation effect	Commission expense	management expenses	expense	from reinsurers	31 December 2013	31 December 2012
	Rupees in thousand									
Direct and facultative										
Fire and property damage	400,184	243,588	176,680	-	467,092	301,291	768,383	457,701	310,682	337,983
Marine, aviation and transport	92,600	(5,486)	2,946	-	84,168	190,309	274,477	4,976	269,501	242,446
Motor	97,604	43,949	48,702	-	92,851	477,924	570,775	121	570,654	694,651
Miscellaneous	134,117	53,544	47,883	-	139,778	297,514	437,292	142,872	294,420	319,625
Total	724,505	335,595	276,211	-	783,889	1,267,038	2,050,927	605,670	1,445,257	1,594,705
Treaty										
Proportional		-	-	-			-	-	-	
Total		-		-				-	-	
Grand Total	724,505	335,595	276,211	-	783,889	1,267,038	2,050,927	605,670	1,445,257	1,594,705

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director **Muhammad Ali Zeb** Managing Director & Chief Executive Officer



**ANNUAL REPORT 2013** 

### **UNCONSOLIDATED STATEMENT OF EXPENSES**

FOR THE YEAR ENDED 31 DECEMBER 2013

BUSINESS UNDERWRITTEN OUTSIDE PAKISTAN										
Class	Commissions paid or payable	Deferred commission			Net	Other	Underwriting	Commission	Net underwriting expense	
		Opening	Closing	Currency translation effect	Commission expense	management expenses	expense	from reinsurers	31 December 2013	31 December 2012
	Rupees in thousand									
Direct and facultative										
Fire and property damage	21,901	9,120	11,650	1,179	20,550	21,618	42,168	26,511	15,657	24,121
Marine, aviation and transport	2,305	326	217	309	2,723	10,855	13,578	482	13,096	15,964
Motor	221,471	74,977	101,408	9,937	204,977	215,736	420,713	34,707	386,006	275,994
Miscellaneous	3,887	2,185	1,163	229	5,138	20,222	25,360	2,241	23,119	30,797
Total	249,564	86,608	114,438	11,654	233,388	268,431	501,819	63,941	437,878	346,876
Treaty										
Proportional		-	-	-				-	-	-
Total		-	-	-				-	-	-
Grand Total	249,564	86,608	114,438	11,654	233,388	268,431	501,819	63,941	437,878	346,876

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





# UNCONSOLIDATED STATEMENT OF INVESTMENT INCOME

FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012		
	Rupees in thousand				
Income from non-trading investments Available-for-sale					
Return on Term Finance Certificates Return on Treasury Bills Return on Pakistan Investments Bonds Dividend income - associated undertakings - others		10,762 5,463 11,405 573,804 362,500 936,304 963,934	17,401 12,246 6,240 503,166 293,604 796,770 832,657		
Gain on sale of 'available-for-sale' investments - associated undertakings - others		221,938 975,996 <u>1,197,934</u>	108,771 34,621 143,392		
Reversal of impairment in value of 'available-for-sale' investment	12.2	2,161,868 195,394	976,049 355,742		
Net investment income		2,357,262	1,331,791		

The annexed notes 1 to 36 form an integral part of these unconsolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director Muhammad Ali Zeb Managing Director & Chief Executive Officer

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**ANNUAL REPORT 2013** 

FOR THE YEAR ENDED 31 DECEMBER 2013

#### 1. THE COMPANY AND ITS OPERATIONS

Adamjee Insurance Company Limited ("the Company") is a public limited company incorporated in Pakistan on 28 September 1960 under the Companies Act, 1913 (now the Companies Ordinance, 1984). The Company is listed on all stock exchanges in Pakistan and is engaged in the non-life insurance business. The registered office of the Company is situated at Tanveer Building, 27-C-III, MM Alam Road, Gulberg III, Lahore.

1.1 The Company also operates branches in the United Arab Emirates (UAE), the Kingdom of Saudi Arabia (KSA) and the Export Processing Zone (EPZ). The branch in the KSA has closed down its operations and is in "run-off" status with effect from 01 October 2003.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these unconsolidated financial statements are set out below. These accounting policies have been consistently applied to all the years presented unless otherwise stated.

#### 2.1 BASIS OF PREPARATION

#### a) Statement of compliance

These unconsolidated financial statements are prepared in accordance with approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board as are notified under the Companies Ordinance, 1984, provisions of and directives issued under the Companies Ordinance, 1984, the Insurance Ordinance, 2000 and SEC (Insurance) Rules, 2002. In case requirements differ, the provisions or directives of the Companies Ordinance, 1984, Insurance Ordinance, 2000 and SEC (Insurance) Rules, 2000 and 2000 and 2000 and 2000 and 2000 and 2000 an

The SECP has allowed insurance companies to defer the application of International Accounting Standard (IAS) - 39 'Financial Instruments: Recognition and Measurement' in respect of "available-for-sale investments" until suitable amendments have been made in the laws. Accordingly, the requirements of IAS-39, to the extent allowed by SECP, have not been considered in the preparation of these unconsolidated financial statements. The effect of such departure from the requirements of IAS - 39 is disclosed in Note 12.1.

#### b) Basis of presentation

These financial statements represent separate unconsolidated financial statements of Adamjee Insurance Company Limited, prepared in accordance with the format of financial statements prescribed under SEC (Insurance) Rules, 2002. The consolidated financial statements of the group are issued separately.

#### c) Accounting convention

These unconsolidated financial statements have been prepared under the historical cost convention except that certain investments are stated at lower of cost and market value and the obligations under certain employee benefits that are measured at present value. Accrual basis of accounting has been used except for cash flow information.

#### d) Critical accounting estimates and judgments

The preparation of these unconsolidated financial statements in conformity with approved accounting standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and income and expenses. It also requires management to exercise judgment in application of its accounting policies. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. These estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.



FOR THE YEAR ENDED 31 DECEMBER 2013

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to these unconsolidated financial statements or judgment was exercised in application of accounting policies, are as follows:

#### i) Provision for outstanding claims including claims incurred but not reported (IBNR)

Provision for liability in respect of unpaid reported claims is made on the basis of individual case estimates. Provision for IBNR is based on the management's best estimate which takes into account the past trends, expected future patterns of reporting of claims and the claims actually reported subsequent to the balance sheet date.

#### ii) Provision for taxation including the amount relating to tax contingency

In making the estimates for income tax currently payable by the Company, the management takes into account the current income tax law and the decisions of appellate authorities on certain issues in the past.

#### iii) Provision for doubtful receivables

The receivable balances are reviewed against any provision required for any doubtful balances on an ongoing basis. The provision is made while taking into consideration expected recoveries, if any.

#### iv) Useful lives, patterns of economic benefits and impairments - Fixed assets

Estimates with respect to residual values and useful lives and pattern of flow of economic benefits are based on the analysis of the management of the Company. Further, the Company reviews the value of assets for possible impairment on an annual basis. Any change in the estimates in the future might affect the carrying amount of respective item of fixed assets with a corresponding effect on the depreciation charge and impairment.

#### v) Defined benefit plans

The actuarial calculations are involved in the working of provision for defined benefit plans that are based on certain actuarial assumptions.

#### vi) Classification of investments

The Company classifies its investments into "available-for-sale" category. The classification is determined by management at initial recognition and depends on the purpose for which the investments are acquired.

Revisions to accounting estimates are recognized in the year in which estimate is revised if the revision affects only that year, or in the year of revision and future years if the revision affects both current and future years.

#### e) Functional and presentation currency

Items included in these unconsolidated financial statements are measured using the currency of the primary economic environment in which the Company operates. These unconsolidated financial statements are presented in Pakistani Rupees, which is the Company's functional and presentation currency.

### f) Standards, interpretations and amendments to published approved standards that are effective in current year and are relevant to the Company

The following standards, amendments and interpretations are effective for the year ended 31 December 2013. These standards, interpretations and the amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.

IAS 1 ' Financial statements presentation' has been amended effective 01 January 2013. The main change resulting from these amendments is a requirement for entities to group items presented in 'Other Comprehensive Income' (OCI) on the basis of whether they are potentially reclassifiable to profit and loss subsequently (reclassification adjustments) or not. The specified changes has been made in the statement of comprehensive income for the year.

FOR THE YEAR ENDED 31 DECEMBER 2013

IAS 19 Employee Benefits (revised) which became effective for annual periods beginning on or after 01 January 2013 amends accounting for employees benefits. The amended IAS 19 includes the amendments that require actuarial gains and losses to be recognized immediately in other comprehensive income; to immediately recognize all past service costs; and to replace interest cost and expected return on plan assets with a net interest amount that is calculated by applying the discount rate to the net defined benefit liability / asset.

#### g) Standards, interpretations and amendments to published approved accounting standards that are effective in current year but not relevant to the Company

There are other new standards, interpretations and amendments to the published approved accounting standards that are mandatory for accounting periods beginning on or after 01 January 2013 but are considered not to be relevant or do not have any significant impact on these unconsolidated financial statements and are therefore not detailed in these unconsolidated financial statements.

### h) Standards, interpretations and amendments to published approved accounting standards that are not yet effective but relevant to the Company

The following standards, amendments and interpretations are only effective for accounting periods, beginning on or after the date mentioned against each of them. These standards, interpretations and the amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.

IAS 32 'Financial Instruments: Presentation' (effective for the annual periods beginning on or after 01 January 2014). This amendment clarifies the meaning of "currently has a legally enforceable right to setoff". It will be necessary to assess the impact to the entity by reviewing settlement procedures and legal documentation to ensure that offsetting is still possible in cases where it has been achieved in the past. In certain cases, offsetting may no longer be achieved. In other cases, contracts may have to be renegotiated. The requirement that the right of setoff be available for all counterparties to the netting agreement may prove to be a challenge for contracts where only one party has the right to offset in the event of default.

IFRS 9 "Financial Instruments" (effective for annual periods beginning on or after 01 January 2015). It addresses the classification, measurement and recognition of financial assets and financial liabilities. This is the first part of a new standard on classification and measurement of financial assets and financial liabilities that shall replace IAS 39 "Financial Instruments: Recognition and Measurement". IFRS 9 has two measurement categories: amortized cost and fair value. All equity instruments are measured at fair value. A debt instrument is measured at amortized cost only if the entity is holding it to collect contractual cash flows and the cash flows represent principal and interest. For liabilities, the standard retains most of the IAS 39 requirements. These include amortized-cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The main change is that, in cases where the fair value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than the income statement, unless this creates an accounting mismatch. This change shall mainly affect financial institutions. There shall be no impact on the Company's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss, and the Company does not have any such liabilities.

IAS 36 (Amendments) "Impairment of Assets" (effective for annual periods beginning on or after 01 January 2014). Amendments have been made in IAS 36 to reduce the circumstances in which the recoverable amount of assets or cash- generating units is required to be disclosed, clarify the disclosures required and to introduce an explicit requirement to disclose the discount rate used in determining impairment (or reversals) where recoverable amount (based on fair value less costs of disposal) is determined using a present value technique. However, the amendments are not expected to have a material impact on the Company's unconsolidated financial statements.

### i) Standards, interpretations and amendments to published approved accounting standards that are not effective in current year and not considered relevant to the Company

There are other accounting standards, amendments to published approved accounting standards and new interpretations that are mandatory for accounting periods beginning on or after 01 January 2014 but are considered not to be relevant or do not have any significant impact on these unconsolidated financial statements and are therefore not detailed in these unconsolidated financial statements.





FOR THE YEAR ENDED 31 DECEMBER 2013

#### 2.2 Insurance contracts

Insurance contracts are those contracts where the Company (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders if a specified uncertain future event (the insured event) adversely affects the policyholders.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its life time, even if the insurance risk reduces significantly during this period, unless all rights and liabilities are extinguished or expired.

Insurance contracts issued by the Company are generally classified in four basic categories i.e. Fire and property, Marine, aviation and transport, Motor and Miscellaneous and are issued to multiple types of clients with business in engineering, automobiles, cement, power, textile, paper, agriculture, services and trading sectors etc. and individuals as well. The tenure of these insurance contracts depends upon terms of the policies written and vary accordingly.

- Fire and property insurance contracts generally cover the assets of the policy holders against damages by fire, earthquake, riots and strike, explosion, atmospheric disturbance, flood, electric fluctuation and impact, burglary, loss of profit followed by the incident of fire, contractor's all risk, errection all risk, machinery breakdown and boiler damage etc.

- Marine aviation and transport insurance contracts generally provide cover for loss or damage to cargo while in transit to and from foreign land and inland transit due to various insured perils including loss of or damage to carrying vessel etc.

- Motor insurance contracts provide indemnity for accidental damage to or loss of insured vehicle including loss of or damage to third party and other comprehensive car coverage.

- Miscellaneous insurance contracts provide variety of coverage including cover against burglary, loss of cash in safe, cash in transit and cash on counter, fidelity guarantee, personal accident, workmen compensation, travel, crop and health etc.

In addition to direct insurance, the Company also participates in risks under co-insurance contracts from other companies and also accepts risks through re-insurance inward by way of facultative acceptance on case to case basis provided such risks are within the underwriting policies of the Company. The nature of the risks undertaken under such arrangement is consistent with the risks in each class of business as stated above.

The Company neither issues investment contracts nor does it issue insurance contracts with discretionary participation features (DPF).

#### 2.2.1 Premium

Premium received / receivable under a policy is recognized as written from the date of attachment of the policy to which it relates. Premium income under a policy is recognized over the period of insurance from inception to expiry as follows:

- (a) For direct business, evenly over the period of the policy;
- (b) For proportional reinsurance business, evenly over the period of underlying insurance policies; and
- (c) For non-proportional reinsurance business, in accordance with the pattern of the reinsurance service.

Where the pattern of incidence of risk varies over the period of the policy, premium is recognized as revenue in accordance with the pattern of the incidence of risk.

Administrative surcharge is recognized as premium at the time the policies are written.

Provision for unearned premium represents the portion of premium written relating to the unexpired period of coverage and is recognized as a liability by the Company. This liability is calculated as follows:

- for marine cargo business and for motor business in the UAE branches, as a ratio of the unexpired period to the total period of the policy applied on the gross premium of the individual policies; and

- for other classes / lines of business, by applying the twenty-fourths method as specified in the SEC (Insurance) Rules, 2002, as majority of the remaining policies are issued for a period of one year.

FOR THE YEAR ENDED 31 DECEMBER 2013

The unearned portion of Accident and Health insurance, that is included in Miscellaneous category, is determined in acccordance with the actuary's advice.

Receivables under insurance contracts are recognized when due, at the fair value of the consideration receivable less provision for doubtful debts, If any. Provision for impairment on premium receivables is established when there is objective evidence that the Company will not be able to collect all amounts due according to original terms of receivable. Receivables are also analyzed as per their ageing and accordingly provision is maintained on a systematic basis.

#### 2.2.2 Reinsurance ceded

The Company enters into reinsurance contracts in the normal course of business in order to limit the potential for losses arising from certain exposures. Outward reinsurance premiums are accounted for in the same period as the related premiums for the direct or accepted reinsurance business being reinsured.

Reinsurance liabilities represent balances due to reinsurance companies. Amounts payable are estimated in a manner consistent with the related reinsurance contract. Reinsurance assets represent balances due from reinsurance companies. Amounts recoverable from reinsurers are estimated in a manner consistent with the provision for outstanding claims or settled claims associated with the reinsurance policies and are in accordance with the related reinsurance contract.

Reinsurance assets are not offset against related insurance liabilities. Income or expenses from reinsurance contract are not offset against expenses or income from related insurance assets.

Reinsurance assets or liabilities are derecognized when the contractual rights or obligations are extinguished or expired.

The Company assesses its reinsurance assets for impairment on reporting date. If there is an objective evidence that the reinsurance asset is impaired, the Company reduces the carrying amount of the reinsurance asset to its recoverable amount and recognizes the impairment loss in the profit and loss account.

The portion of reinsurance premium not recognized as an expense is shown as a prepayment.

Commission income from reinsurers is recognized at the time of issuance of the underlying insurance policy by the Company. This income is deferred and brought to account as revenue in accordance with the pattern of recognition of the reinsurance premium to which it relates. Profit commission, if any, which the Company may be entitled to under the terms of reinsurance, is recognized on accrual basis.

#### 2.2.3 Provision for outstanding claims including IBNR

The Company recognizes liability in respect of all claims incurred up to the reporting date which is measured at the undiscounted value of the expected future payments. The claims are considered to be incurred at the time of the incident giving rise to the claim except as otherwise expressly indicated in the insurance contract. The liability for claims include amounts relating to unpaid reported claims, claims incurred but not reported (IBNR), expected claims settlement costs, a reduction for the value of salvage and other recoveries, and any adjustments to claims outstanding from previous years.

Provision for IBNR are based on the best estimate which takes into account the past trend, expected future patterns of reporting claims and the claims actually incurred subsequent to the balance sheet date.

The Company accounts for IBNR based on an analysis of past claims reporting pattern by tracking movement in claims incurred in an accounting period. Provision for IBNR claims pertaining to Accident and Health Insurance, that is included in Miscellaneous Category, is determind on actuary's advice.

#### 2.2.4 Reinsurance recoveries against outstanding claims

Claims recoveries receivable from the reinsurer are recognized as an asset at the same time as the claims which give rise to the right of recovery are recognized as a liability and are measured at the amount expected to be received.



FOR THE YEAR ENDED 31 DECEMBER 2013

#### 2.2.5 Commission expense and other acquisition costs

Commission expense incurred in obtaining and recording policies is deferred and recognized as an expense in accordance with pattern of recognition of premium revenue.

Other acquisition costs are charged to profit and loss account at the time the policies are accepted.

#### 2.2.6 Premium deficiency reserve

The Company maintains a provision in respect of premium deficiency for the class of business where the unearned premium liability is not adequate to meet the expected future liability, after reinsurance, from claims and other supplementary expenses expected to be incurred after the balance sheet date in respect of the unexpired policies in that class of business at the reporting date.

The movement in the premium deficiency reserve is recorded as an expense / income in profit or loss account for the year.

For this purpose, loss ratios for each class are estimated based on historical claim development. Judgment is used in assessing the extent to which past trends may not apply in future or the effects of one-off claims. If these ratios are adverse, premium deficiency is determined. The loss ratios estimated on these basis for the unexpired portion are as follows:

	2013	2012
Fire and property damage	69.92%	78.93%
Marine, aviation and transport	47.19%	53.75%
Motor	64.68%	66.17%
Miscellaneous	80.99%	78.72%

Provision for premium deficiency pertaining to Accident and Health Insurance business included in Miscellaneous class of business is determind on actuary's advice.

Based on an analysis of combined operating ratio for the expired period of each reportable segment, the management considers that the unearned premium reserve for all classes of business as at the year end is adequate to meet the expected future liability after reinsurance, from claims and other expenses expected to be incurred after the balance sheet date in respect of policies in those classes of business in force at the reporting date. Hence, no reserve for the same has been created in these unconsolidated financial statements.

#### 2.3 Staff retirement benefits

#### 2.3.1 Defined contribution plan

The Company operates an approved contributory provident fund scheme for all its eligible employees. Equal monthly contributions to the fund are made by the Company and the employees at the rate of 8.33% of basic salary.

#### 2.3.2 Defined benefit plans

The Company operates the following defined benefit plans:

- (a) an approved funded gratuity scheme for all its permanent employees in Pakistan. Annual contributions are made to this scheme on the basis of actuarial recommendations. The actuarial valuation is carried out using the projected unit credit method. Gratuity is payable to staff on completion of the prescribed qualifying period of service under the scheme;
- (b) unfunded gratuity scheme covering the employees in the UAE branches as per the requirements of the applicable regulations. Provision is made in these unconsolidated financial statements on the basis of actuarial valuation carried out by an independent actuary using the projected unit credit method.

FOR THE YEAR ENDED 31 DECEMBER 2013

During the current year, the Company has changed its accounting policy in respect of post retirement defined benefits plans as required under International Accounting Standard (IAS) 19, 'Employee Benefits'. Previously, the actuarial gains and losses were amortized over the expected future service of the current members in accordance with the International Accounting Standard – 19 ' Employee Benefits'. According to new policy actuarial gains and losses are recognized in other comprehensive income (OCI) in the periods in which they occur. Amounts recorded in the profit and loss account are limited to current and past service costs, gains or losses on settlements, and net interest income (expense). All other changes in the net defined benefit obligation are recognized directly in other comprehensive income with no subsequent recycling through the profit and loss account.

The change in accounting policy has been accounted for retrospectively in accordance with the requirements of IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors'. The effect of the change in accounting policy on the current and prior periods financial statements have been summarised below:

	2013	2012	2011
Impact on unconsolidated balance sheet	F	Rupees in thousand	
Increase in other creditors and accruals Decrease in sundry receivables Decrease in retained earnings	<u>22,161</u> - 22,161	<u> </u>	50,932 14,730 65,662
Impact on unconsolidated profit and loss account			
Decrease in general and administration expenses Increase in profit after tax Increase in earnings per share		3,862 3,862 0.01	<u>12,672</u> <u>12,672</u> <u>0.04</u>

### 2.4 Employees' compensated absences

The Company accounts for these benefits in the period in which the absences are earned. The provision has been made in accordance with the actuarial valuation. The valuation uses a discount rate of 12% (2012: 11.5%) and assumes a salary increase average of 10% (2012: 9.5%) in the long term.

### 2.5 Creditors, accruals and provisions

Liabilities for creditors and other amounts payable are carried at cost which is the fair value of the consideration to be paid in future for the goods and / or services received, whether or not billed to the Company.

Provisions are recognized when the Company has a present, legal or constructive obligation as a result of past events and, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

### 2.6 Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purpose of cash flow statement, cash and cash equivalents comprise cash and bank deposits and excludes bank balances held under lien.

### 2.7 Investments

All investments are initially recognized at cost being the fair value of the consideration given and include any transaction costs. All purchases and sales of investments that require delivery within the time frame established by regulations or market convention are accounted for at the trade date. Trade date is the date when the Company commits to purchase or sell the investment.

The above investments are classified as 'available-for-sale'.



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### Available-for-sale

Investments which are intended to be held for an undefined period of time but may be sold in response to the need for liquidity, changes in interest rates, equity prices or exchange rates are classified as available-for-sale.

Subsequent to initial recognition at cost, these are stated at the lower of cost or market value (market value being taken as lower if the reduction is other than temporary) in accordance with the requirements of the SEC (Insurance) Rules, 2002. The Company uses stock exchange quotations at the reporting date to determine the market value of its quoted investments. The Company uses appropriate valuation techniques to estimate the fair value of unquoted investments in delisted / unlisted companies. Such valuation is obtained from independent valuers. If such estimated fair value is lesser than the cost, the Company recognizes the impairment adjustments.

In case of fixed income securities redeemable at a given date where the cost is different from the redemption value, such difference is amortized uniformly over the period between the acquisition date and the date of maturity in determining 'cost' at which these investments are stated as per the requirements of the SEC (Insurance) Rules, 2002.

### 2.8 Taxation

### 2.8.1 Current

Provision for current taxation is based on taxable income for the year determined in accordance with the prevailing law for taxation of income. The charge for current tax is calculated using prevailing tax rates or tax rates expected to apply to the profit for the year, if enacted. The charge for current tax also include adjustments, where considered necessary, to provision for tax made in previous years arising from assessments finalized during the current year for such years.

### 2.8.2 Deferred

Deferred tax is accounted for using the balance sheet liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the unconsolidated financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred tax is calculated at the rates that are expected to apply to the period when the differences reverse based on tax rates that have been enacted or substantively enacted by the reporting date. Deferred tax is charged or credited in the profit and loss account, except in the case of items credited or charged to statement of comprehensive income in which case it is included in statement of comprehensive income.

### 2.9 Fixed assets

### 2.9.1 Tangible

Owned fixed assets, other than freehold land which is not depreciated and capital work-in-progress, are stated at cost, signifying historical cost, less accumulated depreciation and any provision for accumulated impairment. Freehold land and capital work-in-progress are carried at cost less accumulated impairment losses, if any. Depreciation is charged to income applying varying methods depending upon the nature of the asset, at the rates specified for calculation of depreciation after taking into account residual value, if any. The useful lives, residual values and depreciation method are reviewed, and adjusted if appropriate, at each reporting date.

Assets subject to finance lease are accounted for by recording the assets at the lower of present value of minimum lease payments under lease agreements and the fair value of asset at the inception of the lease contract. The related obligation under the lease is accounted for as liability. Finance charges are allocated to accounting period in a manner so as to provide a constant periodic rate of charge on the outstanding liability.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to profit and loss account as and when incurred.

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Depreciation on additions is charged from the month the assets are available for use while on disposals, depreciation is charged up to the month in which the assets are disposed off.

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that this carrying value may not be recoverable. If any such indications exist and where the carrying values exceed the estimated recoverable amounts, the assets are written down to their recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount of the assets disposed off. These are taken to profit and loss account.

### 2.9.2 Intangible

These are stated at cost less accumulated amortization and any provision for accumulated impairment, if any.

Amortization is calculated from the month the assets are available for use using the straight-line method, whereby the cost of the intangible asset is amortized over its estimated useful life over which economic benefits are expected to flow to the Company. The useful life and amortization methods are reviewed, and adjusted if appropriate, at each reporting date.

Software development costs are only capitalized to the extent that future economic benefits are expected to be derived by the Company.

The carrying values of intangible assets are reviewed for impairment when events or changes in circumstances indicate that this carrying value may not be recoverable. If any such indications exist and where the carrying values exceed the estimated recoverable amounts, the assets are written down to their recoverable amount.

### 2.10 Expenses of Management

Expenses of management both direct and indirect are allocated on the basis of activity in each class of business. Expenses not allocable to the underwriting business are charged as General and Administration expenses.

### 2.11 Investment income

### From available-for-sale investments

- Return on fixed income securities

Return on fixed income securities classified as available-for-sale is recognized on a time proportion basis.

- Dividend

Dividend income is recognized when the Company's right to receive the dividend is established.

- Gain / loss on sale of available-for-sale investments

Gain / loss on sale of available-for-sale investments is recognized in profit and loss account in the year of sale.

### - Return on Term Finance Certificates

The difference between the redemption value and the purchase price of the Term Finance Certificates is amortized uniformly and taken to the profit and loss account over the term of the investment.

### 2.12 Foreign currencies

Transactions in foreign currencies (other than the result of foreign branches) are accounted for in Pak Rupees at the rates prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Pak Rupees at the rates of exchange prevailing at the reporting date. Exchange differences are taken to the profit and loss account currently.

The assets and liabilities of foreign branches are translated to Pak Rupees at exchange rates prevailing at the reporting date. The results of foreign branches are translated to Pak Rupees at the average rate of exchange for the year. Translation gains and losses are included in the profit and loss account, except those arising on the translation of the Company's net investment in foreign branches, which are taken to the capital reserves (exchange translation reserve).



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### 2.13 Financial instruments

Financial assets and liabilities are recognized at the time when the Company becomes a party to the contractual provisions of the instrument and de-recognized when the Company loses control of contractual rights that comprise the financial assets and in the case of financial liabilities when the obligation specified in the contract is discharged, cancelled or expired. Any gain or loss on the de-recognition of the financial assets and liabilities is included in the profit and loss account.

Financial instruments carried on the balance sheet include cash and bank, loans, investments, premiums due but unpaid, amounts due from other insurers / reinsurers, premium and claim reserves retained by cedants, accrued investment income, reinsurance recoveries against outstanding claims, sundry receivables, provision for outstanding claims, amounts due to other insurers / reinsurers, accrued expenses, other creditors and accruals, liabilities against assets subject to finance lease and unclaimed dividends. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

### 2.14 Dividend and other appropriations

Dividend distribution to the Company's shareholders is recognized as a liability in the Company's financial statements in the period in which the dividends are approved by the shareholders and other appropriations are recognized in the period in which these are approved by the Board of Directors.

### 2.15 Off setting of financial assets and financial liabilities

A financial asset and a financial liability is offset and the net amount is reported in the balance sheet when the Company has a legally enforceable right to set-off the recognized amounts and it intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

### 2.16 Earnings per share

The Company presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share is calculated if there is any potential dilutive effect on the Company's reported net profits.

### 2.17 Impairment

### **Financial assets**

A financial asset is considered to be impaired if objective evidence indicate that one or more events had a negative effect on the estimated future cash flow of that asset.

An impairment loss in respect of a financial asset measured at amortized cost is calculated as a difference between its carrying amount and the present value of estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of available for sale financial asset is calculated with reference to its current fair value.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

### Non financial assets

The carrying amounts of the Company's non-financial assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the recoverable amount of such asset is estimated. An impairment loss is recognized wherever the carrying amount of the asset exceeds its recoverable amount. Impairment losses are recognized in profit and loss account. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in profit and loss account.

FOR THE YEAR ENDED 31 DECEMBER 2013

### 2.18 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (the board of directors) who is responsible for allocating resources and assessing performance of the operating segments.

The Company accounts for segment reporting using the classes of business as specified under the Insurance Ordinance, 2000 and the SEC (Insurance) Rules, 2002 as the primary reporting format based on the Company's practice of reporting to the management on the same basis.

Assets, liabilities and capital expenditures that are directly attributable to segments have been assigned to them while the carrying amount of certain assets used jointly by two or more segments have been allocated to segments on a reasonable basis. Those assets and liabilities which cannot be allocated to a particular segment on a reasonable basis are reported as unallocated corporate assets and liabilities.

### 2.19 Borrowing cost

Interest, mark-up and other charges on long-term finances are capitalized up to the date of commissioning of respective qualifying assets acquired out of the proceeds of such long-term finances. All other interest, mark-up and other charges are recognized in profit and loss account.

### 2.20 Share capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds.



FOR THE YEAR ENDED 31 DECEMBER 2013

### 3. SHARE CAPITAL

### 3.1 Authorized share capital

31	December 2013	31 December 2012		31 December 2013	31 December 2012
	Number	of shares		Rupees in	thousand
	375,000,000	150,000,000	Ordinary shares of Rupees 10 each	3,750,000	1,500,000
3.2	Paid-up share o	apital			
	Issued, subscrib	ped and fully paid:			
	250,000	250,000	Ordinary shares of Rupees 10 each fully paid in cash	2,500	2,500
	123,454,543	123,454,543	Ordinary shares of Rupees 10 each issued as fully paid bonus shares	1,234,545	1,234,545
			Issued during the year		
	226,295,457	-	Ordinary shares of Rupees 10 each issued as fully paid bonus shares	2,262,955	-
	350,000,000	123,704,543	51101 65	3,500,000	1,237,045

**3.3** As at 31 December 2013, MCB Bank Limited and Nishat Mills Limited, associated undertakings, held 102,812,165 (2012: 36,338,092) and 102,809 (2012: 36,337) ordinary shares of the Company of Rupees 10 each, respectively.

			31 December 2013	31 December 2012
4.	RESERVES	Note	Rupees in thousand	
	Capital reserves			
	Reserve for exceptional losses	4.1	22,859	22,859
	Investment fluctuation reserve	4.2	3,764	3,764
	Exchange translation reserve	4.3	477,286	478,756
			503,909	505,379
	Revenue reserve			
	General reserve		936,500	936,500
			1,440,409	1,441,879

**4.1** The reserve for exceptional losses represents the amount set aside in prior years up to 31 December 1978, in order to avail the deduction while computing the taxable income under the old Income Tax Act of 1922. Subsequent to the introduction of repealed Income Tax Ordinance, 1979, which did not permit the said deduction, the Company discontinued the setting aside of amounts as reserve for exceptional losses.

**4.2** This amount has been set aside in prior years for utilization against possible diminution in the value of investments.

**4.3** The exchange translation reserve represents the gain resulted from the translation of foreign branches (having business in foreign currencies) into Pak Rupees. For the purpose of exchange translation reserve, the UAE and Export Processing Zone branches are treated as foreign branches since these carry on their business in AED and US Dollars, respectively.

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### 5. PROVISION FOR OUTSTANDING CLAIMS (including IBNR)

	Rupees in thousand		
Related parties Others	199,060 7,123,613 7,322,673	283,240 6,078,413 6,361,653	
STAFF RETIREMENT BENEFITS - Unfunded staff gratuity			
Opening balance Charge for the year	31,042 3,948	22,011 7,989	
Gratuity paid Exchange loss	34,990 (1,038) 6,525	30,000 (1,014) 2,056	
Present value of defined benefit obligation at the end of the year	40,477	31,042	

31 December 2013

31 December 2012

**6.1** The above provision relates to the Company's operations in UAE branches. Actuarial valuation is carried out as at 31 December 2013 by an independent actuary - Zahid & Zahid.

The following significant assumptions have been used for valuation of this scheme:

	Rate per Annum		
	2013 201		
- Valuation discount rate	4.50%	4.50%	
- Expected rate of increase in salary level	4.00%	5.00%	

6.2 The amounts charged in profit and loss are as follows:

	Rupees in thousand		
	Restated R		
Current service cost	4,936	6,740	
Interest on obligation	1,607	1,249	
Expense for the year	6,543	7,989	

### 6.3 The amounts charged to other comprehensive income are as follows:

Remeasurements of the present value of defined benefit obligation: Actuarial gains arising from changes in demographic assumptions Actuarial gains arising from changes in financial assumptions Actuarial gains arising from experience adjustments

-	-
(1,455)	-
(1,140)	
(2,595)	-

31 December 2013 31 December 2012



6.

FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
7. OTHER CREDITORS AND ACCRUALS			(Restated)	(Restated)
Cash margin against performance bonds		646,744	651,492	612,067
Sundry creditors		216,859	161,164	137,679
Commission payable		402,464	598,594	531,396
Workers' welfare fund		146,052	100,942	11,762
Federal insurance fee		37,920	35,809	35,471
Federal excise duty		105,114	51,044	101,572
Staff Gratuity Fund - restated	7.1	57,770	65,432	50,932
Payable to Employees' Provident Fund	7.2	804	958	
		1,613,727	1,665,435	1,480,879

### 7.1 Staff Gratuity Fund

The Company operates an approved funded gratuity scheme for all employees. Actuarial valuation is carried out every year and the latest valuation was carried out as at 31 December 2013 by an independent actuary - Zahid & Zahid.

The following significant assumptions have been used for valuation of this scheme:

	Rate per annum		
	2013	2012	2011
<ul> <li>Valuation discount rate</li> <li>Expected rate of increase in salary level</li> <li>Rate of return on plan assets</li> </ul>	12.00% 10.00% 10.79%	11.50% 9.50% 11.50%	13.00% 10.75% 13.00%

The fair value of the scheme's assets and liabilities for past services of the employees at the latest valuation date are as follows:

	31 December 2013	31 December 2012	31 December 2011
		Rupees in thousand	
Present value of defined benefit obligation Plan assets Net liability - restated	198,316 (140,546) 57,770	194,589 (129,157) 65,432	196,137 (145,205) 50,932
7.1.1 Amounts recognized in the balance sheet			
Liabilities - restated	57,770	65,432	50,932
7.1.2 Amounts charged to profit and loss account			
Current service cost Net interest cost - restated Curtailment cost	11,296 7,525  18,821	15,848 6,403 - 22,251	16,291 6,086 4,039 26,416

FOR THE YEAR ENDED 31 DECEMBER 2013

31	December 2013	31 December 2012	31 December 2011
		Rupees in thousand	
7.1.3 Amounts charged to other comprehensive income			
Remeasurements of the present value of defined benefit obligation: Actuarial losses arising from changes in demographic assumptions Actuarial losses arising from changes in financial assumptions Actuarial gains arising from experience adjustments Return on plan assets	799 (13,811) (13,471) (26,483)	8,132 (16,089) 	[2,812] [2,423] [5,235]
7.1.4 Total defined benefit (income) / cost	(7,662)	14,500	21,181
7.1.5 Changes in present value of defined benefit obligations			
Present value of defined benefit obligation at the beginning of the yea Current service cost Interest cost Curtailment cost	ar 194,589 11,296 21,457 -	196,137 15,848 23,427 -	215,970 16,291 26,386 4,039
Remeasurements of the present value of defined benefit obligation: Actuarial (gains) / losses arising from changes in demographic assump Actuarial (gains) / losses arising from changes in financial assumptions Actuarial (gains) / losses arising from experience adjustments		8,132 - (16,089)	- - (2,812)
Benefits paid Present value of defined benefit obligation at the end of the year	(16,014) 198,316	<u>(32,866)</u> 194,589	<u>(63,737)</u> 196,137
7.1.6 Changes in fair value of plan assets			
Fair value of plan assets at the beginning of the year Interest income	129,157 13,932	145,205 17,025	186,219 20,300
Remeasurements of the fair value of plan assets: Return on plan assets	13,471	(206)	2,423
Benefits paid Fair value of plan assets at the end of the year	(16,014) 140,546	<u>(32,867)</u> 129,157	<u>(63,737)</u> 145,205



FOR THE YEAR ENDED 31 DECEMBER 2013

### 7.1.7 Fund Investment

7 Fund Investment	31 Decem	31 December 201331 December 2012		31 December 2011		
	(Rupees in thousand)	%	(Rupees in thousand)	%	(Rupees in thousand)	%
Government Bonds	73,388	52.22	-	-	9,872	6.80
Corporate Bonds	23,497	16.72	24,908	19.29	-	-
Shares and deposits	31,933	22.72	97,327	75.36	92,172	63.48
Unit Trusts	14,291	10.17	9,536	7.38	52,555	36.19
Creditors	(2,563)	(1.82)	(2,614)	(2.02)	(9,394)	(6.47)
	140,546	100	129,157	100	145,205	100

**<sup>7.2</sup>** During the year, an amount of Rupees 20.487 million (2012: Rupees 20.791 million) has been charged to the profit and loss account in respect of the Company's contributions to the Employees' Provident Fund.

		31 December 2013	31 December 2012
		Rupees in	thousand
8.	LIABILITIES AGAINST ASSETS SUBJECT TO FINANCE LEASE		
	Present value of minimum lease payments	6,683	24,987
8.1	Minimum lease payments		
	Not later than 1 year Later than 1 year and not later than 5 years	6,951  6,951	17,831 <u>9,463</u> 27,294
	Future finance charges on finance lease Present value of finance lease liability	(268) (268) (2683	(2,307) 24,987
8.2	Present value of finance lease liabilities		
	Not later than 1 year Later than 1 year and not later than 5 years	6,683 6,683	15,547 

**8.3** The above represents finance lease entered into with leasing companies for motor vehicles. The liability is payable by October 2014 in quarterly installments and is secured against respective vehicles and security deposits.

**8.4** Lease payments bear variable mark-up rates including finance charges at 3 months KIBOR + 2% to 2.5% (2012: 3 months KIBOR + 2% to 2.5%) per annum. KIBOR is determined on quarterly basis.

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### 9. CONTINGENCIES AND COMMITMENTS

### 9.1 Contingencies

The income tax assessments of the Company have been finalized up to and including the tax year 2012. However, the Company has filed appeals in respect of certain assessment years mainly on account of the following:

- i) The Deputy Commissioner Inland Revenue issued an order under section 161/205 of the Income Tax Ordinance, 2001 for the year 2012 whereby a tax demand aggregating to Rs 8.649 million was raised against the Company on account of nondeduction of tax on dividend. The Company challenged the said order before the Commissioner Inland Revenue (Appeals) who remanded the case back to taxation officer for fresh proceedings. The management is confident that the matter will eventually be decided in favour of the Company, and has consequently not made any provision there against.
- ii) The Deputy Commissioner Inland Revenue passed an order under section 161/205 of the Income Tax Ordinance, 2001 for tax year 2005 raising a tax demand of Rs 3.103 million for alleged non-payment of tax deducted on salaries during the year. The Company filed an appeal before the Commissioner Inland Revenue (Appeals) who remanded the case back to taxation officer with the direction to provide the Company a proper opportunity of being heard. The same was challenged by the Company before Appellate Tribunal Inland Revenue. Hearing of the case has not yet commenced. However, a positive outcome is expected by the Company; hence, no provision has been made by the Company in this regard.
- iii) The Deputy Commissioner Inland Revenue (DCIR) has finalized assessments for the assessment year 1999-2000 by taxing capital gains at the full rate of 33%. The aggregate tax liability assessed by the DCIR amounted to Rupees 48.205 million against which the Company has made a total provision of Rupees 44.141 million resulting in a shortfall of Rupees 4.064 million. The Company filed appeals with the Commissioner Inland Revenue (Appeals) and Appellate Tribunal Inland Revenue (ATIR) which were decided against the Company. Consequently, the Company has filed an appeal before the Honourable Sindh High Court and the petition is fixed for regular hearing.
- iv) The Additional Commissioner / Taxation Officer has reopened assessments for the assessment years 2000- 2001 and 2001-2002 by taxing bonus shares received by the Company during the above mentioned periods resulting in an additional tax liability of Rupees 14.907 million. An appeal was filed before the Commissioner Inland Revenue (Appeals) who cancelled the amended order passed by the Additional Commissioner and allowed relief to the Company but the Tax Department had filed an appeal before the ATIR against the order of the Additional Commissioner, which has been decided in favour of the Company. However, the Company received another notice from Additional Commissioner for reassessment of the case in response to which the Company has filed a constitutional petition in Honourable Sindh High Court against such notice.
- v) While finalizing the assessment for the assessment year 2002-2003, DCIR has reduced the business loss for the year by Rupees 88.180 million by adjusting the dividend income against this loss. The Company maintains that it is entitled to carry the gross loss forward for adjustment against the future taxable income and dividend income for the year should be taxed separately at reduced rate. The appeals of the Company in this respect have been rejected by the Commissioner Inland Revenue (Appeals), the ATIR and the Sindh High Court. The Company has filed a reference application with the Supreme Court of Pakistan. The management is confident that the matter will eventually be decided in favour of the Company and has consequently not made any provision against the additional tax liability of Rupees 26.455 million which may arise in this respect.
- vi) The Tax Authorities have also amended the assessments for tax years 2003 to 2007 on the ground that the Company has not apportioned management and general administration expenses against capital gain and dividend income. The Company has filed constitutional petition in the Honorable Sindh High Court against the amendment in the assessment order. The Company may be liable to pay Rupees 5.881 million in the event of decision against the Company, out of which Rupees 2.727 million have been provided resulting in a shortfall of Rupees 3.154 million.
- vii) The Taxation Officer has passed an order in the tax years 2005 and 2006 under section 221 of the Income Tax Ordinance, 2001 (the Ordinance) levying minimum tax liability aggregating to Rupees 38.358 million. An appeal was filed before the Commissioner Inland Revenue (Appeals) who upheld the order of the Taxation Officer. The Company has filed an appeal before the ATIR which is yet to be heard.
- viii) The Company received a notice from Additional Commissioner Inland Revenue pertaining to the amendment of tax year 2008. Amongst others, the Additional Commissioner raised an issue with respect to the claim of exemption claimed on capital gains on listed securities by way of incorrect application of the provisions of law. The Company preferred to contest this matter by way of filing a constitutional petition before the Honourable Sindh High Court. The Court has ordered for stay of proceedings.

Pending resolution of the above-mentioned appeals filed by the Company, no provision has been made in these unconsolidated financial statements for the aggregate amount of Rupees 98.690 million (2012: 86.938 million) as the management is confident that the eventual outcome of the above matters will be in favour of the Company.

### 9.2 Commitments

There were no capital or other commitments as at 31 December 2013 (2012: Nil).





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		Note	31 December 2013	31 December 2012
			Rupees in	thousand
10.	CASH AND BANK DEPOSITS			
	Cash and other equivalents			
	Cash in hand		4,411	1,099
	Current and other accounts			
	Current accounts		508,688	212,465
	Savings accounts		876,987	1,267,474
	-		1,385,675	1,479,939
	Deposits maturing within 12 months			
	Fixed and term deposits	10.1	1,156,190	1,026,373
	·		2,546,276	2,507,411

- 10.1 These include fixed deposits amounting to Rupees 197.716 million (AED 6.916 million) [2012: Rupees 180.545 million (AED 6.844 million)] kept in accordance with the requirements of Insurance Regulations applicable to the UAE branches for the purpose of carrying on business in United Arab Emirates. These also include liens against cash deposits of Rupees 9.076 million (2012: Rupees 9.076 million) with banks in Pakistan essentially in respect of guarantees issued by the banks on behalf of the Company for claims under litigation filed against the Company.
- **10.2** Cash and bank deposits include an amount of Rupees 876.596 million (2012: Rupees 663.460 million) held with related parties.

### 11. LOANS - considered good

### Secured

Executives	11.2	5,220	6,700
Employees	11.2	28,447	22,865
		33,667	29,565

Less: Recoverable within one year shown under sundry receivables

Executives	18	4,871	5,985
Employees	18	12,645	10,789
		17,516	16,774
		16.151	12.791

<sup>11.1</sup> Loans to employees are granted in accordance with the terms of their employment for the purchase of vehicles, purchase / construction of houses and for other purposes as specified in the SEC (Insurance) Rules, 2002. These loans are recoverable in monthly installments over various periods and are secured by registration of vehicles, deposit of title documents of property with the Company and against provident fund balances of the employees. The loans are interest free except for those granted for the purchase / construction of houses which carry interest at the rate of 5% (2012: 5%) per annum.

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### 11.2 Reconciliation of carrying amount of loans

		2013		2012			
	Executives	Others	Total	Executives	Others	Total	
	Rupees in thousand						
Opening balance Disbursements	6,700 13,622	22,865 25,595	29,565 39,217	3,274 12,861	24,691 19,339	27,965 32,200	
Repayments Closing balance	(15,102) 5,220	(20,013) 28,447	(35,115) 33,667	<u>(9,435)</u> 6,700	(21,165) 22,865	(30,600) 29,565	

12.	INVESTMENTS	Note	31 December 2013	31 December 2012
	In value of wanting		Rupees in	thousand
	In related parties Available-for-sale Marketable securities	12.3		
	Listed		7,477,264	6,333,561
	Unlisted			412,796
			7,477,264	6,746,357
	Investment in Subsidiary - Adamjee Life			
	Assurance Company Limited		694,895	494,564
			8,172,159	7,240,921
	Others	12.3		
	Available-for-sale			
	Marketable securities		3,408,448	3,123,657
	Less: Provision for impairment in value of investments		(220,890)	(416,284)
			3,187,558	2,707,373
			11,359,717	9,948,294

12.1 On 31 December 2013, the fair value of available-for-sale securities was Rupees 18,391.034 million (2012: Rupees 13,188.693 million). As per the Company's accounting policy, available-for-sale investments are stated at lower of cost or market value (market value being taken as lower if the reduction is other than temporary). However, International Accounting Standard (IAS) 39, 'Financial Instruments: Recognition and Measurements' dealing with the recognition and measurement of financial instruments requires that these instruments should be measured at fair value. Accordingly, had these investments been measured at fair value, their carrying value as at 31 December 2013 would have been higher by Rupees 7,031.317 million (2012: higher by Rupees 3,240.399 million).

12.2 Reconciliation of provision for impairment in value of investments	31 December 2013	31 December 2012
	Rupees in	thousand
Opening provision Reversal for the year Closing provision	416,284 (195,394) 220,890	772,026 (355,742) 416,284





# NOTES TO THE UNCONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013			31 December 2012
		Note	Cost	Provision there against	Carrying Value	Carrying Value
12.3	Available- for- sale			Rupees in t	housand	
	<ul> <li>In related parties:</li> <li>Listed shares</li> <li>Unlisted shares</li> <li>Investment in Subsidiary - Adamjee Life Assurance Company Limited</li> <li>Mutual Fund Certificates</li> </ul>	12.3.1	5,290,151 - 694,895 2,187,113	- - -	5,290,151 - 694,895 2,187,113	5,089,278 412,796 494,564 1,244,283
	Others:		8,172,159	-	8,172,159	7,240,921
	<ul> <li>Listed shares</li> <li>Term Finance Certificates</li> <li>Mutual Fund Certificates</li> <li>NIT Units</li> <li>Government treasury bills</li> <li>Pakistan Investment Bonds</li> </ul>	12.3.2 12.3.3 12.3.4	2,954,211 49,927 40,145 161 274,695 89,309 3,408,448 11,580,607	(220,890) - - - - - - - (220,890) (220,890)	2,733,321 49,927 40,145 161 274,695 89,309 3,187,558 11,359,717	2,424,188 107,778 40,145 161 36,307 98,794 2,707,373 9,948,294

No. of Shares	No. of Shares / Certificates		Company's name	31 December 2013	31 December 2012
31 December 2013	Puppor			Rupees in	thousand
12.3.1 Related parti	es			Cost	Cost
Listed Shares	5:				
1,258,650	1,258,650	10	Nishat Mills Limited [Equity held 0.36% (2012: 0.36%)]	34,211	34,211
115,500	115,500	10	Lequity held 0.36% [2012: 0.36%] Hub Power Company Limited [Equity held 0.01% [2012: 0.01%]]	3,224	3,224
29,914,034	28,641,486	10	MCB Bank Limited [Equity held 2.96% (2012; 3.42%)]	4,454,396	4,691,395
440,000	400,000	10	Hira Textile Mills Limited [Equity held 0.50% (2012: 0.50%)]	5,000	5,000
25,631,181	25,631,181	10	Pakgen Power Limited [Equity held 6.89% [2012: 6.89%]]	355,448	355,448
27,348,388	-	10	Lalpir Power Limited [Equity held 7.20% (2012: Nil ]]	371,516	-
3,396,340	-	10	MCB-Arif Habib Savings & Investment Limited [Equity held 4.72% (2012: Nil)]	66,356	-
				5,290,151	5,089,278
Unlisted Shar	'es:				
-	27,624,635	10	Lalpir Power Limited [Equity held Nil (2012: 8.00% )]	-	412,796
				-	412,796
Investment in 69,489,545	Subsidiary-unlisted 49,456,373	l 10	Adamjee Life Assurance Limited	694,895	494,564
	,,		[Equity held 74.28% [2012: 67.20%]]		
Mutual Fund	Certificates				
10,202,734	9,404,179	100	MCB Dynamic Cash Fund [Units held 9.35 % (2012: 10.16%)]	943,345	847,504
10,565,767	4,123,322	100	MCB Cash Management Optimizer Fund [Units held 7.38 % (2012: 4.89%)]	993,768	396,779
5,193,482	-	50	Metro Bank Pakistan Sovereign Fund [Units held 48.66 % (2012: Nil)]	250,000	-
				2,187,113	1,244,283

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		hares / Certificates Face Company's name value		31 December 2013	31 December 2012
31 December 2013	31 December 2012	Rupees		Rupees ir	1 thousand
.3.2 Other - listed	shares			Cost	Cos
			Investment Bank/ Investment Companies / Security Companies		
-	2,310,840	10	MCB-Arif Habib Savings & Investment Limited	-	47,08
			Commercial Banks		
3,358,480	1,731,346	10	Allied Bank Limited	176,805	75,49
777,022	1,936,884	10	Askari Bank Limited	21,359	71,87
6,565,208	7,132,709	10	Bank Al-Habib Limited	154,660	130,98
354,890	322,628	10	Habib Bank Limited	38,447	38,44
3,901,899	3,901,899	10	Habib Metropolitan Bank Limited	87,327	87,32
6,968,950	6,059,957	10	National Bank of Pakistan	319,034	319,03
4,330,544	3,830,544	10	United Bank Limited	342,973	296,88
			Insurance		
3,000	3,000	10	EFU General Insurance Company Limited	211	21
305,188	305,188	10	International General Insurance Company of Pakistan	22,888	22,88
286,843	286,843	10	Pakistan Reinsurance Company Limited	6,326	6,32
85,000	85,000	10	Power Generation & Distribution Kot Addu Power Company Limited	3,913	3,91
85,000	65,000	10	Kot Addu Power Company Linnted	3,713	3,71
			Oil And Gas Marketing Companies		
100,000	100,000	10	Attock Refinery Limited	15,157	15,15
2,213,095	2,011,905	10	Sui Northern Gas Pipelines Limited	127,666	127,66
			Oil And Gas Exploration Companies		
10,000	10,000	10	Oil and Gas Development Company Limited	1,067	1,06
213,485	488,785	10	Pakistan Oilfields Limited	62,392	142,84
978,428	1,510,958	10	Pakistan Petroleum Limited	96,220	178,30
		_	Automobile Assembler		
301,378	301,378	5	Al-Ghazi Tractors Limited	43,030	43,03
340,996	394,544	10	Millat Tractors Limited	25,239	35,33
			Cables And Electrical Goods		
326,128	326,128	10	Pakistan Cables Limited	27,717	27,71
148,131	148,131	10	Siemens (Pakistan) Engineering Company Limited	116,770	116,77
			Industrial Metals and Mining		
88,000	88,000	10	Aisha Steel Mills Limited	-	-
			Fertilizer		
1,936,906	1,936,906	10	Fauji Fertilizer Bin Qasim	85,611	85,61
6,429,140	3,889,140	10	Fauji Fertilizer Company Limited	614,226	296,38
			Pharmaceutical		
1,170,996	1,242,596	10	Abbott Laboratories Pakistan Limited	143,131	151,88
985,147	814,172	10	GlaxoSmithKline Pakistan Limited	84,811	84,81
		10	Chemical		
-	110,401	10	Clariant Pakistan Limited	-	11,76
968,000	968,000	10	Arif Habib Corporation Limited	98,981	98,98
110,401	-	10	Archroma Pakistan Limited	11,762	-
800.0/0		10	Food And Personal Care Products	00.440	0/ 5/
709,868	777,535	10	Murree Brewery Company Limited	30,168	34,56
-	32,783	10	Nestle Pakistan Limited	-	18,98
66,290	54,870	10	Rafhan Maize Products Limited	90,271	44,64
-	34,456	50	Unilever Pakistan Limited	-	118,14
		10	Cement		
2,707,944	2,707,944	10	D.G. Khan Cement Company Limited	106,049	106,04
				2,954,211	2,840,17



# NOTES TO THE UNCONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

No. of Shares	No. of Shares / Certificates		Company's name	31 December 2013	31 December 2012
31 December 2013	31 December 2012	Rupees		Rupees in	thousand
12.3.3 Others-Term	n Finance Certificates	i		Cost	Cost
1,995 - 2,996 4,995 - - - -	3,990 6,649 2,996 4,999 988 984 998	5,000 5,000 5,000 5,000 5,000 5,000 5,000	Allied Bank Limited (06/12/2006) Bank Alfalah Limited (25/11/2005) Bank Alfalah Limited (02/12/2009) KESC AZM Certificate (12/11/2012) Pakistan Mobile Communication Limited (31/05/2006) Faysal Bank Limited (10/02/2005) Soneri Bank Limited (5/05/2005)	9,976 - 14,976 24,975 - - - - - - - - - - - -	19,952 33,245 14,982 24,995 4,992 4,922 4,988 108,076
12.3.4 Others- Mutu 1,672,184 8,041 38,310 312,602 1,416,817	al Fund Certificates 1,562,559 7,405 35,254 279,805 1,303,057	10 500 100 50 10	<b>Open- Ended- Mutual Funds</b> ABL Income Fund Atlas Income Fund KASB Cash Fund Meezan Islamic Income Fund NIT Government Bond Fund	13,938 2,725 3,482 10,000 <u>10,000</u> 40,145	13,938 2,725 3,482 10,000 <u>10,000</u> 40,145

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		Note	31 December 2013	31 December 2012
			Rupees ir	n thousand
13.	PREMIUMS DUE BUT UNPAID - Unsecured			
	Considered good Considered doubtful		2,658,071 <u>369,231</u> 3,027,302	3,197,422 <u>359,147</u> 3,556,569
	Less: Provision for doubtful balances	13.1	(369,231) 2,658,071	<u>(359,147)</u> <u>3,197,422</u>
13.1	Reconciliation of provision for doubtful balances		050.4/8	200.001
	Opening provision Exchange loss		359,147 10,084	309,821 8,426
	Charge for the year		-	40,900
	Closing provision		369,231	359,147
13.2	Premiums due but unpaid include an amount of Rupees 164 million (2012: Rupees 556 million) held with re	lated part	ies.	
14.	AMOUNTS DUE FROM OTHER INSURERS / REINSURERS - Unsecured			
	Considered good Considered doubtful		1,093,985 322,810	591,566 326,327
			1,416,795	917,893
	Less: Provision for doubtful balances	14.1	(322,810) 1,093,985	<u>(326,327)</u> 591,566
14.1	Reconciliation of provision for doubtful balances Opening provision		326,327	276,327
	Charge for the year		-	50,000
	Written off during the year Closing provision		(3,517) 322,810	326,327
15.	ACCRUED INVESTMENT INCOME			
	Return accrued on Term Finance Certificates		733	1,564
	Return accrued on Treasury Bills Return accrued on Pakistan Investment Bonds		2,957 4,605	1,187 4,991
	Dividend income			
	- associated undertakings - others		- 20	- 6,840
			20	6,840
	Return on deposit accounts - associated undertakings			
	- others		7,562	5,747
			7,562	5,747
16.	REINSURANCE RECOVERIES AGAINST OUTSTANDING CLAIMS		15,877	20,329
	These are unsecured and considered to be good.			
17.	PREPAYMENTS			
	Prepaid reinsurance premium ceded Others		1,701,770 64,737	1,656,047 78,102
			1,766,507	1,734,149
18.	SUNDRY RECEIVABLES Considered good			
	Current portion of long-term loans			
	Executives	11	4,871	5,985
	Employees Other advances	11	12,645 113,077	10,789 131,849
	Security deposits		21,410	21,085
	Miscellaneous		45,045 197,048	36,043 205,751
19.	FIXED ASSETS	10.1	1 005 0/1	020.021
	Owned assets - tangible Owned assets - intangible	19.1 19.1	1,005,061 68,674	928,031 45,336
		10.1	1,073,735	973,367
	Leased assets Capital work in progress	19.1 19.2	33,627 89,310	52,429 91,855
			1,196,672	1,117,651





# NOTES TO THE UNCONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

### 19.1 The following is a statement of operating fixed assets :

						2013					
				Owned	assets				Leased	assets	
				Tangible			Intangible	Total	Tang	jible	Total
	Land & Buildings	Furniture and fixtures	Motor vehicles	and	Computers and related accessories	Total tangible assets	Computer software	owned	Motor vehicles	Total leased	fixed assets
					Rup	ees in thou	sand				
<b>At 01 January 2013</b> Cost Accumulated depreciation /	532,493	144,924	413,925	197,238	172,420	1,461,000	121,593	1,582,593	89,221	89,221	1,671,814
amortisation Net book value	<u>68,443</u> 464,050	44,652	192,515	99,521	<u>127,838</u> 44,582	532,969	<u>76,257</u> 45,336	609,226	<u>36,792</u> 52,429	36,792	646,018
		=				·		,		,	
Year ended 31 December 2013 Opening net book value Additions	464,050 15,722	100,272 61,534	221,410 79,887	97,717 34,672	44,582 15,868	928,031 207,683	45,336 40,793	973,367 248,476	52,429 -	52,429 -	1,025,796 248,476
Disposals Cost	-	101	10,134	2,813	327	13,375	] [	13,375	22,121	22,121	35,496
Depreciation / amortisation	-	61	4,908	1,414	241	6,624		6,624	10,008	10,008	16,632
	-	40	5,226	1,399	86	6,751	-	6,751	12,113	12,113	18,864
Depreciation / amortisation charge											
for the year	34,565	21,071	33,263	17,562	17,441	123,902	17,455	141,357	6,689	6,689	148,046
Closing net book value	445,207	140,695	262,808	113,428	42,923	1,005,061	68,674	1,073,735	33,627	33,627	1,107,362
<b>At 31 December 2013</b> Cost Accumulated depreciation /	548,215	206,357	483,678	229,097	187,961	1,655,308	162,386	1,817,694	67,100	67,100	1,884,794
amortisation	103,008	65,662	220,870	115,669	145,038	650,247	93,712	743,959	33,473	33,473	777,432
Net book value	445,207	140,695	262,808	113,428	42,923	1,005,061	68,674	1,073,735	33,627	33,627	1,107,362
Depreciation rate per annum	10%	15%	15%1	5%&16.67%	30%		20%		15%		
						2012					
				Owned	assets				Leased	assets	
				Tangible			Intangible	Total	Tang	jible	Total
	Land & Buildings	Furniture and fixtures	Motor vehicles	and	Computers and related accessories	Total tangible assets	Computer software	owned	Motor vehicles	Total leased	fixed assets
					Rup	ees in thou	sand				
<b>At 01 January 2012</b> Cost Accumulated depreciation /	319,926	103,283	377,848	524,608	162,086	1,487,751	91,566	1,579,317	127,106	127,106	1,706,423

At 01 January 2012											
Cost	319,926	103,283	377,848	524,608	162,086	1,487,751	91,566	1,579,317	127,106	127,106	1,706,423
Accumulated depreciation /											
amortisation	48,195	43,428	166,675	313,158	111,611	683,067	54,498	737,565	39,366	39,366	776,931
Net book value	271,731	59,855	211,173	211,450	50,475	804,684	37,068	841,752	87,740	87,740	929,492
X											
Year ended 31 December 2012	001 001		011 100	011 (50		00//0/	07.0/0	0/1 750	07.7/0	07.7/0	000 (00
Opening net book value	271,731	59,855	211,173	211,450	50,475	804,684	37,068	841,752	87,740	87,740	929,492
Additions	217,122	54,375	53,558	24,547	11,959	361,561	30,027	391,588	-	-	391,588
Disposals											
Cost	4,555	12,734	17,481	351,917	1,625	388,312		388,312	37,885	37,885	426,197
Depreciation / amortisation	2,915	10,160	8,701	287,042	1,823	310,078	-	310,078	13,410	13,410	323,488
Depreciation / antor tisation	1,640	2,574	8,780	64,875	365	78,234		78,234	24,475	24,475	102,709
	1,040	2,374	0,700	04,075	505	70,234	-	70,234	24,473	24,473	102,707
Depreciation / amortisation charge											
for the year	23,163	11,384	34,541	73,405	17,487	159,980	21,759	181,739	10,836	10,836	192,575
Closing net book value	464,050	100,272	221,410	97,717	44,582	928,031	45,336	973,367	52,429	52,429	1,025,796
3											
At 31 December 2012											
Cost	532,493	144,924	413,925	197,238	172,420	1,461,000	121,593	1,582,593	89,221	89,221	1,671,814
Accumulated depreciation /											
amortisation	68,443	44,652	192,515	99,521	127,838	532,969	76,257	609,226	36,792	36,792	646,018
Net book value	464,050	100,272	221,410	97,717	44,582	928,031	45,336	973,367	52,429	52,429	1,025,796
Depreciation rate per annum	10%	15%	15%15	5%&16.67%	30%		20%		15%		

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FOR THE YEAR ENDED 31 DECEMBER 2013

### 19.1.1 Detail of tangible assets disposed during the year are as follows:

Description	Cost	Accumulated depreciation	Book value	Sale proceeds	Mode of disposal	Particulars of purchaser
		Rupees in t				
Furniture & Fixtures		Rapees in	inousunu			
Items Having Book Value						
Below Rupees 50,000	101	61	40	39	_	
	101	61	40	39		
Motor Vehicles						
Owned						
Honda Civic VTi (AJF-028)	1,287	900	387	650	Negotiation	Shamsul Haque, Company Employee
Honda Civic VTi (AUK-397)	1,935	706	1,229	1,245	Negotiation	Manzar Mushtaq, Company Employee
Toyota Corolla GLi (PY-519)	1,384	630	754	730	Negotiation	Musaddar Muhsin Ali, Company Employee
Toyota Corolla GLi (AJZ-837)	901	650	251	258	Negotiation	Saeed Muzaffar Zuberi, Company Employee
Honda Citi (ASD-079) Honda Citi (LWH-385)	1,485 931	797 670	688 261	1,000 787	Auction	IGI Insurance Co. Ltd. Naseer Ahmad
Honda Citi (LWH-385)	931	670	261	/8/	Auction	Naseer Anmad
Items Having Book Value						
Below Rupees 50,000	2,211	555	1,656	982	_	
	10,134	4,908	5,226	5,652		
Leased						
Suzuki Cultus (ASE-503)	805	348	457	433	Negotiation	Hanif Aliani, Company Employee
Suzuki Mehran (ASA-639)	534	242	292	266	Negotiation	M.Abdul Rehman Khan, Company Employee
Honda Civic VTi PT SR (ASS-096)	1,882	783	1,099	1,051	Negotiation	Rehan Ahmed Khan, Company Employee
Suzuki Mehran (ASA-371)	534	242	292	266	Negotiation	Nazish Shafiq, Company Employee
Suzuki Mehran (ASC-681)	537	232	305	280	Negotiation	Aaliya Zia, Company Employee
Suzuki Mehran (ASC-697)	534	230	304	278	Negotiation	Muhammad Tariq, Company Employee
Toyota Corolla GLi (ASN-129)	1,390	689	701	636	Negotiation	Amir Nayab Ahmed, Company Employee
Suzuki Mehran (ASC-695)	534	230	304	269	Negotiation	Israr Ahmed, Company Employee
Suzuki Cultus (ASB-853)	805	348	457	418	Negotiation	M. Raheel Khan, Company Employee
Suzuki Mehran (ASA-357)	534	242	292	249	Negotiation	Farrukh Adnan, Company Employee
Suzuki Mehran (ASC-532)	529	228	301	255	Negotiation	Zahid Ahmed, Company Employee
Suzuki Mehran (LEB-09-8976)	541	245	296	256	Negotiation	Tanveer Ahmed, Company Employee
Suzuki Mehran (ASD-452)	534	230	304	261	Negotiation	Hassan Mahmood, Company Employee
Suzuki Mehran (ASD-451)	534	230	304	261	Negotiation	Aqeel Quadari, Company Employee
Suzuki Mehran (ASC-148) Suzuki Cultus (ASA-142)	534 844	230 364	304 480	261 518	Negotiation	Asif Ehtisham, Company Employee
	844 534			252		IGI Insurance Co. Ltd.
Suzuki Mehran (ASA-618) Suzuki Mehran (ASC-476)	534 534	269 238	265 296	252	Negotiation Negotiation	Shakeel Anwer, Company Employee Naima Shabab, Company Employee
Honda Civic VTi PT SR (AST-325)	1,882	825	1,057	243 908	Negotiation	Absar Burney, Company Employee
Suzuki Mehran (LEB-09-8963)	541	257	284	247	Negotiation	Arif Malik, Company Employee
Honda Civic VTi PT SR (AST-324)	1.882	825	1,057	1,056	Negotiation	Manzar Mushtaq, Company Employee
Suzuki Mehran (ASC-682)	534	246	288	226	Negotiation	Anis Ahmed Ashrafi, Company Employee
Suzuki Mehran (ASE-315)	534	250	284	217	Negotiation	Raheel Rasheed, Company Employee
Toyota Corolla Altis (ASM-607)	1.881	924	957	1,220		IGI Insurance Company Limited
Suzuki Cultus (ASE-508)	805	407	398	323	Negotiation	Muhammad Rafiq, Company Employee
Toyota Corolla GLi (ASM-629)	1,389	654	735	573	Negotiation	Syed Muhammad Iqbal, Company Employee
	22,121	10,008	12,113	11,223		
Machinery & Equipment						
Items Having Book Value						
Below Rupees 50,000	2,813	1,414	1,399	1,679		
	2,813	1,414	1,399	1,679	-	
Computer	, -					
Items Having Book Value						
Below Rupees 50,000	327	241	86	57		
Grand Total	35,496	16,632	18,864	18,650	-	

19.2 Capital Work In Progress represents capital expenditure in respect of IT infrastructure.



FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013	31 December 2012
			Rupees ir	n thousand
20.	EXPENSES			Restated
	Salaries and wages	22.1	810,085	707,163
	Rent, rates and taxes		54,328	66,746
	Utilities		30,286	32,716
	Communication		21,941	28,516
	Printing and stationery		34,789	41,320
	Traveling and entertainment		60,192	58,849
	Repairs and maintenance		143,636	169,508
	Advertisement and sales promotion	19.1	28,387	33,332
	Depreciation Tracking and monitoring charges	17.1	110,533 93,886	154,571 127,437
	Legal and professional expenses		24,905	18,050
	Others		122,501	144,708
	others		1,535,469	1,582,916
21.	OTHER INCOME			
	Income from financial assets			
	Return on bank deposits		98,516	111,590
	Interest on loans to employees		358	373
	Income from non financial assets			
	(Loss) / gain on sale of fixed assets		(214)	18,973
	Miscellaneous		49,454	33,550
			148,114	164,486
22.	GENERAL AND ADMINISTRATION EXPENSES			
	Salaries and wages - restated	22.1	97,319	51,840
	Rent, rates and taxes		14,204	3,138
	Depreciation	19.1	20,058	16,245
	Communication		11,758	361
	Utilities		3,960	1,216
	Repairs and maintenance		40,500	6,487
	Advertisement and sales promotion		16,448	4,056
	Traveling and entertainment Directors' fee		20,028 440	25,837 310
	Legal and professional expenses		440 98.184	83,430
	Auditors' remuneration	22.2	5,683	5,403
	Donations	22.2	6,481	294
	Provision for doubtful balances	22.3	- 0,401	90.900
	Amortization of intangible asset	19.1	17,455	21,759
	Provision for impairment on trackers		-	64,152
	Provision for worker's welfare fund		45,110	12,695
	Others		47,726	23,219
			445,354	411,342
			<u> </u>	<u>_</u>

**22.1** Management expenses and General and Administration expenses include Rupees 45.851 million (2012: Rupees 54.893 million) in respect of staff retirement benefits.

22.2 Auditors' remuneration

<u>.</u>	Auditors remuneration		
	Inside Pakistan:		
	Audit fee	2,380	2,197
	Half yearly review	450	424
	Other certifications	370	330
	Out of pocket expenses	520	436
		3,720	3,387
	Outside Pakistan:		
	Audit fee	1,728	1,717
	Out of pocket expenses	235	299
		1,963	2,016
		5,683	5,403

22.3 None of the directors or their spouses had any interest in the donee.

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		Note	31 December 2013	31 December 2012
		i	Rupees in	thousand
23.	PROVISION FOR TAXATION	_		
	Current	23.1	108,466	88,468
	Deferred	23.2	135,770	(46,103)
			244,236	42,365
23.1	Relationship between tax expense and accounting profit			
	The relationship between tax expense and accounting profit c income and capital gain.	annot be given beca	ause the provision represer	nts the fixed tax on dividend
23.2	Deferred tax effect due to temporary differences of:			
	Tax depreciation allowance		(68,501)	(69,046)
	Provision for gratuity		13,307	10,865
	Assets subject to finance lease		(9,161)	(9,644)
	Carried forward tax losses		169,756	308,996
			105,401	241,171
	Less: Opening balance of deferred tax asset		241,171	195,068
			(135,770)	46,103
24.	EARNINGS PER SHARE - BASIC AND DILUTED			
	There is no dilutive effect on the basic earnings per share w	hich is based on:		
	Net profit after tax for the year - restated		1,966,159	628,055
			(Num	ber of shares)
				(Restated)

		(Restated)
Weighted average number of shares - restated	350,000,000	350,000,000
	R	upees
Basic earnings per share - restated	5.62	1.79

### 25. REMUNERATION OF CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

		20	13		2012			
	Chief Executive Officer	Directors	Executives	Total	Chief Executive Officer	Directors	Executives	Total
				Rupees in tl	housand			
Fee	-	440	-	440	-	310	-	310
Managerial remuneration	5,608	-	123,788	129,396	5,400	-	124,872	130,272
Allowances and perquisites	5,959	-	154,571	160,530	4,420	-	112,800	117,220
	11,567	440	278,359	290,366	9,820	310	237,672	247,802
Number	1	10	128	139	1	10	132	143

**25.1** In addition, the Chief Executive Officer and certain executives are also provided with free use of the Company's cars, certain household items, furniture and fixtures and equipment in accordance with the policy of the Company.

25.2 No remuneration was paid to non-executive directors of the Company except for meeting fees.



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### 26. TRANSACTIONS WITH RELATED PARTIES

The Company has related party relationships with its associated companies, subsidiary company, employee benefit plans, key management personnel and other parties. Transactions entered into with such related parties include the issuance of policies to and disbursements of claims incurred by them and payments of rentals for the use of premises rented from them, etc.

There are no transactions with key management personnel other than as per their terms of employment. These transactions are disclosed in notes 11, 18 and 25 to these unconsolidated financial statements. Particulars of transactions with the Company's staff retirement benefit schemes are disclosed in note 6, 7.1 and 7.2. Investments in and balances outstanding with related parties have been disclosed in the relevant notes to the unconsolidated balance sheet. Other transactions with related parties not else where disclosed are summarized as follows:

	31 December 2013	31 December 2012
	Rupees in	thousand
Premium underwritten Premium received Claims paid Rent paid Rent received Dividends received Dividend paid Income on deposit accounts Sale of fixed assets	1,040,926 1,156,900 440,135 3,815 4,947 573,805 138,727 18,241	1,359,920 1,413,559 373,870 11,603 - 503,166 72,217 29,711 900
	Number of shares	
Bonus shares received Bonus shares issued	5,666,611 66,540,545	2,603,771

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27. SEGMENT REPORTING

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								2013							
	Fire and Property Damage	Property Nage	Marine, Aviation Transport	larine, Aviation and Transport	Mo	Motor	Miscellaneous	aneous	Treaty	ity	Unallocated Assets/ L	Unallocated Corporate Assets/ Liabilities	Total	al	
	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Aggregate
							Rup	Rupees in thousa							
OTHER INFORMATION															
Segment assets	5,708,947	190,382	386,545	10,849	533,403	3,209,264 1,555,476	1,555,476	26,992	I	I	ı	ı	8,184,371	3,437,487	11,621,858
Unallocated assets	1	ı		I	I	,	ı		I		14,051,217	1,528,911 14,051,217		1,528,911	15,580,128
Total assets	5,708,947	190,382	386,545	10,849	533,403	3,209,264	1,555,476	26,992		1	14,051,217	1,528,911 2	22,235,588	4,966,398	27,201,986
Sarmant Lishilitiae	5 633 773	157 170	270 FF0	15 02/	010 202	3 530 445 1 784 373	1 78/ 272	<i>721</i>	00 332				700 807 8	2 715 270	3 715 379 12 377 305
			0001017	12010-		0,040,0		101,122	200,02						12,044,000
Unallocated liabilities	·					'	·			1	1,590,929	220,205	1,590,929	220,205	1,811,134
Total liabilities	5,633,773	157,179	270,550	15,024	919,898	3,520,445	1,784,373	22,731	20,332	1	1,590,929	220,2051	220,205 10,219,855	3,935,584	14,155,439
Capital expenditure													224,520	21,411	245,931
								2012							
	Fire and Dam	Fire and Property Damage	Marine, Aviatior Transport	larine, Aviation and Transport	Ψo	Motor	Miscellaneous	snoous	Treaty	aty	Unallocated Assets/ L	Unallocated Corporate Assets/ Liabilities	Total	al	-
	Inside	Outside	Inside	Outside	Inside	Outside Dabietan	Inside	Outside	Inside	Outside	Inside	Outside Dakietan	Inside	Outside Pakistan	Aggregate
						LaNotal	Rup	Rupees in thousa		L dvistail				Lavistall	
<b>OTHER INFORMATION</b>															
Segment assets	4,940,171	189,471	402,771	14,990	519,036	2,587,598 1,692,442	1,692,442	43,911		·			7,554,420 2,835,970	,835,970	10,390,390
Unallocated assets	I	ı	I				ı	ı			12,733,719	1,483,054 12,733,719	2,733,719 1	1,483,054	14,216,773
Total assets	4,940,171	134,386	402,771	14,990	519,036	2,587,598	1,692,442	43,911	1		12,733,719	1,483,054 20,288,139		4,319,024	24,607,163
Segment liabilities	5,085,856	144,964	371,472	14,096	940,683	2,790,394 1,849,656	1,849,656	29,348	20,332	I	I	I	8,267,999 2	2,978,802	11,246,801
Unallocated liabilities - restated		ı		ı	I	ı	ı		ı	ı	1,651,584	223,031	1,651,584	223,031	1,874,615
Total liabilities - restated	5,085,856	144,964	371,472	14,096	940,683	2,790,394	1,849,656	29,348	20,332	'	1,651,584	223,031	9,919,583 3	3,201,833	13,121,416
Capital expenditure													266,893	83,172	350,065



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### 28. FINANCIAL AND INSURANCE RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk (including interest / mark-up rate risk, price risk and currency risk). The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance. Overall risks arising from the Company's financial assets and liabilities are limited. The Company consistently manages its exposure to financial risk without any material change from previous period in the manner described in notes below. The Board of Directors has overall responsibility for the establishment and oversight of Company's risk management framework. The Board is also responsible for developing the Company's risk management policies.

The individual risk wise analysis is given below:

### 28.1 Credit risk and concentration of credit risk

Credit risk is the risk that arises with the possibility that one party to a financial instrument will fail to discharge its obligation and cause the other party to incur a financial loss. The Company attempts to control credit risk by monitoring credit exposures by undertaking transactions with a large number of counterparties in various sectors and by continually assessing the credit worthiness of counterparties.

Concentration of credit risk occurs when a number of counterparties have a similar type of business activities. As a result any change in economic, political or other conditions would affect their ability to meet contractual obligations in similar manner. The Company's credit risk exposure is not significantly different from that reflected in these unconsolidated financial statements. The management monitors and limits the Company's exposure and makes conservative estimates of provisions for doubtful assets, if any. The management is of the view that it is not exposed to significant concentration of credit risk as its financial assets are adequately diversified in entities of sound financial standing, covering various industrial sectors.

The carrying amount of financial assets represents the maximum credit exposure, as specified below:

	31 December 2013	31 December 2012
	Rupees in	thousand
Bank deposits	2,541,865	2,506,312
Investments	11,359,717	9,948,294
Premiums due but unpaid Amounts due from other insurers / reinsurers	2,658,071 1.093,985	3,197,422 591,566
Salvage recoveries accrued	179,703	169,671
Loans	33,667	29,565
Accrued investment income	15,877	20,329
Reinsurance recoveries against outstanding claims	5,574,428	4,330,229
Sundry receivables	179,532	188,977
	23,636,845	20,982,365

Provision for impairment is made for doubtful receivables according to the Company's policy. The impairment provision is written off when the Company expects that it cannot recover the balance due. During the year, receivables of Rupees Nil (2012: Rupees 109.326 million) were further impaired and provided for. The movement in the provision for doubtful debt account is shown in note 13.1 and 14.1.

	31 December 2013	31 December 2012
	Rupees in	thousand
The age analysis of receivables from other than related parties is as follows:		
Upto 1 year 1-2 year & prior years	2,048,532 814,293 2,862,825	2,087,445 913,114 3,000,559
The age analysis of receivables from related parties is as follows:		
Upto 1 year 1-2 year & prior years	146,389 18,088 164,477	536,399 

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The credit quality of Company's bank balances can be assessed with reference to external credit ratings as follows:

	Rat	ting	Rating	2013	2012
	Short term	Long term	Agency	Rupees in t	thousand
Allied Bank Limited	A-1+	AA+	PACRA	9	9
Askari Bank Limited	A-1+	AA	PACRA	46	46
Bank Alfalah Limited	A-1+	AA	PACRA	550	182,825
Bank Al Habib Limited	A-1+	AA+	PACRA	23,125	22,740
Barclays Bank PLC, Pakistan	P-1	A2	Moody's	-	100
Citibank N.A.	P-2	A3	Moody's	9,595	14,360
Habib Bank Limited	A-1+	AA+	JCR-VIS	142,305	301,263
Industrial Development Bank of Pakistan	-	-	-	831	766
FINCA Micro Finance Bank Limited	A-3	BBB+	JCR-VIS	953	907
MCB Bank Limited	A-1+	AAA	PACRA	876,596	771,655
National Bank of Pakistan	A-1+	AAA	JCR-VIS	4,163	10,524
Oman International Bank S.A.O.G.	A-2	BBB	JCR-VIS	2,537	2,353
The Punjab Provincial Cooperative Bank Limi	ted -	-	-	66,672	-
Rozgar Micro Finance Bank Limited	A-3	BB+	JCR-VIS	1,000	1,000
The Bank of Punjab	A-1+	AA-	PACRA	-	64,469
Soneri Bank Limited	A-1+	AA-	PACRA	1	2
Standard Chartered Bank (Pakistan) Limited	A-1+	AAA	PACRA	5,644	5,644
Tameer Micro Finance Bank Limited	A-1	А	JCR-VIS	1,000	1,000
United Bank Limited	A-1+	AA+	JCR-VIS	1,057,384	931,638
Zarai Taraqiati Bank Limited	В	B+	JCR-VIS	349,454	195,011
				2,541,865	2,506,312

The credit quality of amount due from other insurers (gross of provisions) can be assessed with reference to external credit rating as follows:

	Amount due from other insurers / reinsurers	Reinsurance and other recoveries against outstanding claims	2013	2012
		Rupees in	thousand	
A or above (including PRCL)	1,261,619	5,123,904	6,385,523	5,246,341
BBB	24,331	98,817	123,148	112,780
Others	130,845	531,410	662,255	58,672
Total	1,416,795	5,754,131	7,170,926	5,417,793

### 28.2 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of adequate funds through committed credit facilities. The Company finances its operations through equity, borrowings and working capital with a view to maintaining an appropriate mix between various sources of finance to minimize risk. The management follows an effective cash management program to mitigate the liquidity risk.



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The following are the contractual maturities of financial liabilities, including estimated interest payments on an undiscounted cash flow basis:

	2013				
	Carrying amount	Contractual cash flow	Upto one year	More than one year	
		Rupees ir	thousand		
Financial liabilities					
Provision for outstanding claims	7,322,673	7,322,673	7,322,673	-	
Amount due to insurers / reinsurers	641,197	641,197	641,197	-	
Accrued expenses	112,572	112,572	112,572	-	
Unclaimed dividend	37,675	37,675	37,675	-	
Other creditors and accruals	1,266,067	1,266,067	1,266,067	-	
Liabilities against assets subject to finance leas	e 6,683	6,951	6,951		
	9,386,867	9,387,135	9,387,135		

	2012				
	Carrying amount	Contractual cash flow	Upto one year	More than one year	
		Rupees in	thousand		
Financial liabilities					
Provision for outstanding claims (including IBN	R) 6,361,653	6,361,653	6,361,653	-	
Amount due to insurers / reinsurers	496,887	496,887	496,887	-	
Accrued expenses	117,593	117,593	117,593	-	
Unclaimed dividend	35,558	35,558	35,558	-	
Other creditors and accruals	1,411,250	1,411,250	1,411,250	-	
Liabilities against assets subject to finance leas	e 24,987	27,294	17,831	9,463	
	8,447,928	8,450,235	8,440,772	9,463	

### 28.3 Market risk

Market risk means that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The objective is to manage and control market risk exposures within acceptable parameters, while optimizing the return. The market risks associated with the Company's business activities are interest / mark-up rate risk, price risk and currency risk.

### a) Interest / mark-up rate risk

Interest / mark-up rate risk is the risk that value of a financial instrument or future cash flows of a financial instrument will fluctuate due to changes in the market interest / mark-up rates. Sensitivity to interest / mark-up rate risk arises from mismatching of financial assets and liabilities that mature or repaid in a given period. The Company manages this mismatchment through risk management strategies where significant changes in gap position can be adjusted. At the reporting date the interest / mark-up rate profile of the Company's significant interest / mark-up bearing financial instruments was as follows:

	2013	2012	2013	2012
	Effective inte	rest rate (%)	Carrying	amounts
Fixed rate financial instruments			Rupees in	thousand
Financial assets				
Investments-PIBs and Treasury Bills	8.98% - 11.50%	10.20% - 12.10%	364,004	135,101
Loans	5%	5%	33,667	29,565
Floating rate financial instruments				
Financial assets				
Bank deposits	5% - 10.25%	5%-11.25%	2,033,177	2,293,847
Investments - TFCs	10.95%-14.75%	10.95%-14.85%	49,927	107,778
Financial liabilities				
Liabilities against assets				
subject to finance lease	3 month KIBOR plus	2% - 2.5 %	6,683	24,987

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### Sensitivity analysis

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rate will not affect fair value of any financial instrument. For cash flow sensitivity analysis of variable rate instruments a hypothetical change of 100 basis points in interest rates at the reporting date would have decreased / (increased) profit for the year by the amounts shown below. It is assumed that the changes occur immediately and uniformly to each category of instrument containing interest rate risk. Variations in market interest rates could produce significant changes at the time of early repayments. For these reasons, actual results might differ from those reflected in the details specified below. The analysis assumes that all other variables remain constant.

	Profit and loss	
	Increase	Decrease
	Rupees in thousand	
As at 31 December 2013 - Fluctuation of 100 bps		
Cash flow sensitivity-variable rate financial liabilities	(67)	67
Cash flow sensitivity-variable rate financial assets	20,831	(20,831)
As at 31 December 2012 - Fluctuation of 100 bps		
Cash flow sensitivity-variable rate financial liabilities	(250)	250
Cash flow sensitivity-variable rate financial assets	24,016	(24,016)

### b) Price risk

Price risk represents the risk that the fair value of a financial instrument will fluctuate because of changes in the market prices (other than those arising from interest / mark-up rate risk or currency risk), whether those changes are caused by factor specific to the individual financial instrument or its issuer, or factors affecting all or similar financial instrument traded in the market. The Company is exposed to equity price risk that arises as a result of changes in the levels of KSE-Index and the value of individual shares. The equity price risk exposure arises from the Company's investments in equity securities for which prices in the future are uncertain. The Company policy is to manage price risk through selection of blue chip securities.

The Company's strategy is to hold its strategic equity investments on long term basis. Thus, Company is not affected significantly by short term fluctuation in its strategic investments provided that the underlying business, economic and management characteristics of the investees remain favorable. The Company strives to maintain above average levels of shareholders' capital to provide a margin of safety against short term equity price volatility. The Company manages price risk by monitoring exposure in quoted equity securities and implementing the strict discipline in internal risk management and investment policies.

The Company has investments in quoted equity securities amounting to Rupees 8,244.362 million (2012: Rupees 7,929.450 million) at the reporting date. The carrying value of investments subject to equity price risk are, in almost all instances, based on quoted market prices as of the reporting date . Market prices are subject to fluctuation which may result from perceived changes in the underlying economic characteristics of the investee, the relative price of alternative investments and general market conditions.

### Sensitivity analysis

As the entire investment portfolio has been classified in the available-for-sale category, a 10% increase / decrease in redemption value and share prices at year end would have increased / decreased impairment loss of investment recognized in profit and loss account as follows:

	before tax	Impact on equity
2013	Rupees in	thousand
Effect of increase in share price	49,405	44,465
Effect of decrease in share price	(80,939)	(72,845)
2012		
Effect of increase in share price	50,508	45,457
Effect of decrease in share price	(135,747)	(122,172)

### c) Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's principal transactions are carried out in Pak Rupees and its exposure to foreign exchange risk arises primarily with respect to AED and US dollar in respect of foreign branches. Financial assets and liabilities exposed to foreign exchange risk amounted to Rupees 4,966.398 million (2012: Rupees 4,319.023 million) and Rupees 3,934.246 million (2012: Rupees 3,201.833 million), respectively, at the end of the year.





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The following significant exchange rates were applied during the year:

	2013	2012
Rupees per US Dollar		
Average rate	101.55	93.40
Reporting date rate	105.00	96.90
Rupees per AED		
Average rate	27.65	25.43
Reporting date rate	28.59	26.38

### 28.4 Insurance risk

The principal risk the Company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities. The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts and geographical areas. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements. Further, strict claim review policies to assess all new and ongoing claims, regular detailed review of claims handling procedures and frequent investigation of possible fraudulent claims and similar procedures are put in place to reduce the risk exposure of the Company. The Company further enforces a policy of actively managing and prompt pursuing of claims, in order to reduce its exposure to unpredictable future developments that can negatively impact the Company.

Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts.

Although the Company has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements. The Company's placement of reinsurance is diversified such that it is neither dependent on a single reinsurer nor are the operations of the Company substantially dependent upon any single reinsurance contract. Reinsurance policies are written with approved reinsurers on either a proportionate basis or non-proportionate basis. The reinsurers are carefully selected and approved and are dispersed over several geographical regions.

Experience shows that larger the portfolio is in similar insurance contracts, smaller will be the relative variability about the expected outcome. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Company has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

The Company principally issues the general insurance contracts e.g. marine and aviation, property, motor and general accidents. Risks under non-life insurance policies usually cover twelve month or lesser duration. For general insurance contracts the most significant risks arise from accidental fire, atmospheric disaster and terrorist activities. Insurance contracts at times also cover risk for single incidents that expose the Company to multiple insurance risks.

### a) Geographical concentration of insurance risk

To optimize benefits from the principle of average and law of large numbers, geographical spread of risk is of extreme importance. There are a number of parameters which are significant in assessing the accumulation of risks with reference to the geographical location, the most important of which is risk survey.

Risk surveys are carried out on a regular basis for the evaluation of physical hazards associated primarily with the commercial / industrial occupation of the insured. Details regarding the fire separation / segregation with respect to the manufacturing processes, storage, utilities, etc. are extracted from the layout plan of the insured facility. Such details are formed part of the reports which are made available to the underwriters / reinsurers for their evaluation. Reference is made to the standard construction specifications laid down by Insurance Association of Pakistan (IAP). For fire and property risk a particular building and and neighboring buildings, which could be affected by a single claim incident, are considered as a single location. For earthquake risk, a complete city is classified as a single location. Similarly, for marine risk, multiple risks covered in a single vessel voyage are considered as a single risk while assessing concentration of risk. The Company evaluates the concentration of exposures to individual and cumulative insurance risks and establishes its reinsurance policy to reduce such exposures to levels acceptable to the Company.

A risk management solution is implemented to help assess and plan for risk in catastrophic scenarios. It provides a way to better visualize the risk exposure of the Company and to determines the appropriate amount of Reinsurance coverage to protect the business portfolio.

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#### hÌ Reinsurance arrangements

Keeping in view the maximum exposure in respect of key zone aggregates, a number of proportional and non-proportional reinsurance arrangements are in place to protect the net account in case of a major catastrophe. Apart from the adequate event limit which is a multiple of the treaty capacity or the primary recovery from the proportional treaty, any loss over and above the said limit would be recovered from the non-proportional treaty which is very much in line with the risk management philosophy of the Company.

In compliance with regulatory requirements, the reinsurance agreements are duly submitted to the Securities and Exchange Commission of Pakistan on an annual basis.

The concentration of risk by type of contracts is summarized below by reference to liabilities:

	Gross sum	Gross sum insured		Reinsurance		et
	2013	2012	2013	2012	2013	2012
		Rupees in thousand				
Fire	3,103,185,747	2,709,048,038	2,547,961,089	2,164,465,797	555,224,658	544,582,241
Marine	1,543,234,345	3,018,667,882	316,216,719	676,525,320	1,227,017,626	2,342,142,562
Motor	47,200,586	40,498,649	877,325	855,654	46,323,261	39,642,995
Miscellaneous	185,264,693	169,242,965	73,917,352	72,673,026	111,347,341	96,569,939
	4,878,885,371	5,937,457,534	2,938,972,485	2,914,519,797	1,939,912,886	3,022,937,737

### Sources of uncertainty in estimation of future claim payments c)

The key source of estimation uncertainty at the balance sheet date relates to valuation of outstanding claims, whether reported or not, and includes expected claims settlement costs. Considerable judgment by management is required in the estimation of amounts due to policyholders arising from claims made under insurance contracts. Such estimates are necessarily based on assumptions about several factors involving varying and possibly significant degrees of judgment and uncertainty and actual results may differ from management's estimates resulting in future changes in estimated liabilities. Qualitative judgments are used to assess the extent to which past trends may not apply in the future, for example one-off occurrence, changes in market factors such as public attitude to claiming and economic conditions. Judgment is further used to assess the extent to which external factors such as judicial decisions and government legislation affect the estimates.

In particular, estimates have to be made both for the expected ultimate cost of claims reported at the balance sheet date and for the expected ultimate cost of claims incurred but not reported (IBNR) at the balance sheet date.

### d) Neutral assumptions for claim estimation

The process used to determine the assumptions for calculating the outstanding claim reserve is intended to result in neutral estimates of the most likely or expected outcome. The nature of the business makes it very difficult to predict with certainty the likely outcome of any particular claim and the ultimate cost of notified claims. Each notified claim is assessed on separate, case to case basis with due regard to claim circumstances, information available from surveyors and historical evidence of the size of similar claims. Case estimates are reviewed regularly and are updated as and when new information is available.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of setting claims already notified to the Company, in which case information about the claim event is available. IBNR provisions are initially estimated at a gross level and a separate calculation is carried out to estimate the size of the reinsurance recoveries.

The estimation process takes into account the past claims reporting pattern and details of reinsurance programs. The premium liabilities have been determined such that the total premium liability provisions (unearned premium reserve and premium deficiency reserve) would be sufficient to service the future expected claims and expenses likely to occur on the unexpired policies as of reporting date. The expected future liability is determined using estimates and assumptions based on the experience during the expired period of the contracts and expectations of future events that are believed to be reasonable.

### e) Sensitivity analysis

The risks associated with the insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The Company makes various assumptions and techniques based on past claims development experience. This includes indications such as average claims cost, ultimate claims numbers and expected loss ratios. The Company considers that the liability for insurance claims recognized in the balance sheet is adequate. However, actual experience may differ from the expected outcome.

As the Company enters into short term insurance contracts, it does not assume any significant impact of changes in market conditions on unexpired risks. However, some results of sensitivity testing are set out below, showing the impact on loss before tax net of reinsurance.



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	Pre tax profit / (loss)		Sharehold	ers' equity
	2013	2012	2013	2012
10% increase in loss		Rupees in	thousand	
Net:				
Fire	(53,062)	(84,037)	(34,490)	(54,624)
Marine	(22,151)	(28,420)	(14,398)	(18,473)
Motor	(191,630)	(182,166)	(124,560)	(118,408)
Miscellaneous	(81,843)	(119,644)	(53,198)	(77,769)
	(348,686)	(414,267)	(226,646)	(269,274)
10% decrease in loss				
Net:				
Fire	53,062	84,037	34,490	54,624
Marine	22,151	28,420	14,398	18,473
Motor	191,630	182,166	124,560	118,408
Miscellaneous	81,843	119,644	53,198	77,769
	348,686	414,267	226,646	269,274

### f) Claims development table

The following table shows the development of claims over a period of time. The disclosure goes back to the period when the earliest material claim arose for which there is still uncertainty about the amount and timing of the claims payments.

Accident year	2011	2012	2013	Total
		Rupees in	thousand	
Estimate of ultimate claims cost:				
At end of accident year	6,593,318	6,702,042	7,689,784	20,985,144
One year later	2,784,589	4,083,676	-	6,868,265
Two years later	925,903	-	-	925,903
Estimate of cumulative claims	925,903	4,083,676	7,689,784	12,699,363
Less: Cumulative payments to date	375,475	2,976,813	3,099,219	6,451,507
Liability recognized	550,428	1,106,863	4,590,565	6,247,856

### 29. FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

The carrying values of all financial assets and liabilities reflected in these unconsolidated financial statements approximate to their fair values except for available-for-sale investments which are stated at lower of cost and market value in accordance with the requirements of the SEC (Insurance) Rules, 2002. The carrying and fair value of these investments have been disclosed in note 12 to the financial statements. Since the financial assets are not stated at exact fair values, therefore, analysis under following groups from level 1 to level 3 based on the degree to which fair value is observable is not produced:

Level 1: Quoted Market prices

Level 2: Valuation techniques (market observable)

Level 3: Valuation techniques (non market observable)

FOR THE YEAR ENDED 31 DECEMBER 2013

### 30. FINANCIAL INSTRUMENT BY CATEGORIES

As at 31 December 2013

	receivables	Available-for-sale	Total
		Rupees in thousand	
Financial assets			
Cash and other equivalents	4,411	-	4,411
Current and other accounts	1,385,675	-	1,385,675
Deposits maturing within 12 months	1,156,190	-	1,156,190
Loans to employees	33,667	-	33,667
Investments	-	11,359,717	11,359,717
Premiums due but unpaid	2,658,071	-	2,658,071
Amounts due from other insurers / reinsurers	1,093,985	-	1,093,985
Salvage recoveries accrued	179,703	-	179,703
Accrued investment income	15,877	-	15,877
Reinsurance recoveries against outstanding claims	5,574,428	-	5,574,428
Sundry receivables	179,532	-	179,532
	12,281,539	11,359,717	23,641,256

As at 31 December 2013	Financial liabilities at amortized cost
Financial liabilities	Rupees in thousand
Provision for outstanding claims (including IBNR)	7,322,673
Amount due to other insurers / reinsurers	641,197
Accrued expenses	112,572
Other creditors and accruals	1,266,067
Unclaimed dividends	37,675
Liabilities against assets subject to finance lease	6,683
	9,386,867



FOR THE YEAR ENDED 31 DECEMBER 2013

### As at 31 December 2012

	receivables	Available-for-sale	Total
	Rupees in thousand		
Financial assets			
Cash and other equivalents	1,099	-	1,099
Current and other accounts	1,479,939	-	1,479,939
Deposits maturing within 12 months	1,026,373	-	1,026,373
Loans to employees	29,565	-	29,565
Investments	-	9,948,294	9,948,294
Premiums due but unpaid	3,197,422	-	3,197,422
Amounts due from other insurers / reinsurers	591,566	-	591,566
Salvage recoveries accrued	169,671	-	169,671
Accrued investment income	20,329	-	20,329
Reinsurance recoveries against outstanding claims	4,330,229	-	4,330,229
Sundry receivables	188,977		188,977
	11,035,170	9,948,294	20,983,464

Loans and 1.

As at 31 December 2012	Financial liabilities at amortized cost
Financial liabilities	Rupees in thousand
Provision for outstanding claims (including IBNR) - restated	6,361,653
Amount due to other insurers / reinsurers	496,887
Accrued expenses	117,593
Other creditors and accruals	1,411,250
Unclaimed dividends	35,558
Liabilities against assets subject to finance lease	24,987
	8,447,928

### 31. CAPITAL RISK MANAGEMENT

The Company's goals and objectives when managing capital are:

- to be an appropriately capitalised institution in compliance with the paid-up capital requirement set by the SECP. Minimum paid-up capital requirement for non-life insurers is Rupees 300 million. The Company's current paid-up capital is well in excess of the limit prescribed by the SECP;
- to safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for the other stakeholders;
- to provide an adequate return to shareholders by pricing insurance contracts commensurately with the level of risk;
- to maintain strong ratings and to protect the Company against unexpected events / losses; and
- to ensure a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business.

FOR THE YEAR ENDED 31 DECEMBER 2013

### 32. NON-ADJUSTING EVENTS AFTER THE BALANCE SHEET DATE

The Board of Directors of the Company in their meeting held on March 20, 2014 proposed a final cash dividend for the year ended 31 December 2013 @ 10% i.e. Rupee 1/- share (2012 : @ 10% i.e. Rupee 1/- share). This is in addition to the interim cash dividend @ 25% i.e. Rupees 2.5/- share (2012: @ 15% i.e. Rupees1.5/- share) resulting in a total cash dividend for the year ended 31 December 2013 of Rupees 3.5/- share (2012: Rupees 2.5/- share) and interim bonus shares issued @ 182.932212%. The approval of the members for the final dividend will be obtained at the forthcoming Annual General Meeting. The financial statements for the year ended 31 December 2013 do not include the effect of final dividend which will be accounted for in the financial statements for the year ending 31 December 2014.

### 33. PROVIDENT FUND RELATED DICLOSURE

The following information is based on un-audited financial statements for the year ended 31 December 2013 and audited financial statements for the year ended 31 December 2012:

2013	2012
Rupees ir	n thousand
849,653	736,558
685,560	619,400
<b>97</b> %	94%
824,131	691,449

### 33.1 The break-up of fair value of investments is as follows:

	2013	2012	2013	2012
	Percentage		Rupees in thousand	
Deposits and bank balances	20.6%	34.6%	169,694	239,266
Term finance certificates	5.6%	9.9%	46,346	68,595
Treasury bills	43.0%	17.8%	354,390	122,822
Mutual funds	18.4%	26.3%	151,556	181,664
Listed securities	12.4%	11.4%	102,145	79,102
	100%	100%	824,131	691,449



FOR THE YEAR ENDED 31 DECEMBER 2013

**33.2** The above investment / placement of funds in special bank account has been made in accordance with the provisions of section 227 of the Companies Ordinance, 1984 and the rules formulated for this purpose.

### 34. NUMBER OF EMPLOYEES

The number of employees as at / average during the year are as follws:

2013	2012
Rupees in	thousand
782	748
765	788

### 35. DATE OF AUTHORIZATION FOR ISSUE

These unconsolidated financial statements were approved and authorized for issue on March 20, 2014 by the Board of Directors of the Company.

### 36. GENERAL

- Figures in these unconsolidated financial statements have been rounded off to the nearest thousand of rupees unless otherwise stated.
- No significant reclassification / rearrangement of the corresponding figures have been made except as disclosed in note 2.3.2 and 7.1 to these financial statements.

Monsha

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Director







Munammad All Zeb Managing Director & Chief Executive Officer

**Umer Mansha** Chairman



**ANNUAL REPORT 2013** 

**CONSOLIDATED** FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2013



## Directors' Report to the Members On Consolidated Financial Statements

For the year ended 31 December 2013

On behalf of the Board, I am pleased to present the fourth report on consolidated financial statements of Adamjee Insurance Company Limited for the year ended 31 December 2013.

The following appropriation of profit has been recommended by the Board of Directors:

	31 December 2013	31 December 2012	
	Rupees in thousand		
Profit before tax - restated Taxation Profit after tax	2,226,946 (248,705) 1,978,241	488,493 (43,083) 445,410	
Profit attributable to non-controlling interest Profit attributable to ordinary shareholders Unappropriated profit brought forward Profit available for appropriation	(3,421) 1,974,820 8,831,228 10,806,048	(3,056) 442,354 8,566,680 9,009,034	
Appropriation			
Final dividend for the year ended 31 December 2012 @ 10% (Rupee 1/- per share) [2011: Nil]	(123,705)	-	
Interim dividend @ 25% (Rupees 2.5/- per share) [2012: @ 15% (Rupees 1.5/- per share)]	(309,262)	(185,557)	
Issue of bonus shares @ 182.93% (2012: Nil)	(2,262,955)	-	
Other comprehensive income: Re-measurement of defined benefit obligation - restated	29,078	7,751	
Total appropriation	[2,666,844]	(177,806)	
Profit after appropriation	8,139,204	8,831,228	
	Rupees	Rupees	
		Restated	
Earnings per share	5.64	1.26	

On Behalf of Board of Directors

Date: 20 March 2014 Lahore

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### Muhammad Ali Zeb Managing Director & Chief Executive Officer

ANNUAL REPORT 2013

### AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed consolidated financial statements comprising consolidated Balance Sheet of ADAMJEE INSURANCE COMPANY LIMITED ("the Holding Company") and its subsidiary company (together referred to as "Group") as at 31 December 2013 and the related consolidated Profit and Loss Account, consolidated Statement of Comprehensive Income, consolidated Statement of Changes in Equity, consolidated Cash Flow Statement, consolidated Statement of Premiums, consolidated Statement of Claims, consolidated Statement of Expenses and consolidated Statement of Investment Income together with the notes forming part thereof, for the year then ended. We have also expressed separate opinion on the financial statements of Adamjee Insurance Company Limited. The financial statements of subsidiary company Adamjee Life Assurance Company Limited were audited by another firm of auditors whose report has been furnished to us and our opinion, in so far as it relates to the amounts included for such company, is based solely on the report of such other auditors. These consolidated financial statements are the responsibility of the Holding Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Our audit was conducted in accordance with the International Standards on Auditing and accordingly included such tests of accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the consolidated financial statements present fairly the financial position of ADAMJEE INSURANCE COMPANY LIMITED and its subsidiary company as at 31 December 2013 and the results of their operations for the year then ended.

**RIAZ AHMAD & COMPANY** Chartered Accountants

Name of engagement partner: Muhammad Kamran Nasir

Date: 20 March 2014 KARACHI



# CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
			(Restated)	(Restated)
Share capital and reserves Authorised share capital	3.1	3,750,000	1,500,000	1,500,000
Paid-up share capital Retained earnings - restated Reserves	3.2 4	3,500,000 8,139,204	1,237,045 8,831,228 1,134,570	1,237,045 8,566,680 1,023,432
Reserves	4	1,108,772 9,247,976	9,965,798	9,590,112
Equity attributable to equity holders of the parent Non-controlling interest	5	12,747,976 22,701	11,202,843 	10,827,157 77,748
Total equity		12,770,677	11,231,732	10,904,905
Balance of statutory funds (including policy holders' liabilities of Rupees 4,824.672 million (2012: Rupees 1,954.675 million)	6	4,860,342	2,017,689	509,586
Underwriting provisions				
Provision for outstanding claims (including IBNR) Provision for unearned premium	7	7,406,692	6,412,501 3,961,293	5,576,211 4,328,346
Commission income unearned		182,184	313,279	371,687
<b>Deferred liabilities</b> Staff retirement benefits	8	11,633,707 56,152	10,687,073 37,687	10,276,244 26,458
Creditors and accruals				
Premiums received in advance Amounts due to other insurers / reinsurers		228,934 662,515	128,142 504,732	88,159 1,203,579
Accrued expenses Other creditors and accruals - restated	9	114,855 1,728,975	119,831 1,790,324	161,009 1,567,364
		2,735,279	2,543,029	3,020,111
<b>Borrowings</b> Liabilities against assets subject to finance lease	10	6,683	24,987	58,567
Other liabilities Unclaimed dividends		37,675	35,558	33,495
TOTAL LIABILITIES		14,469,496	13,328,334	13,414,875
CONTINGENCIES AND COMMITMENTS	11			
TOTAL EQUITY AND LIABILITIES		32,100,515	26,577,755	24,829,366

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

	Note	31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
				(Restated)
Cash and bank deposits	12	4,531	1,200	21 507
Cash and other equivalents Current and other accounts		1,698,980	1,705,386	21,597 1,527,090
Deposits maturing within 12 months		1,156,190	1,026,373	957,694
Deposito mataring within 12 months		2,859,701	2,732,959	2,506,381
Loans			_,,	_,,
To employees	13	16,151	12,791	17,175
Investments	14	15,822,211	11,583,212	9,958,281
Deferred taxation		107,346	247,065	201,604
Current assets - others				
Premiums due but unpaid	15	2,673,944	3,217,207	3,598,905
Amounts due from other insurers / reinsurers	16	1,094,914	606,559	679,631
Salvage recoveries accrued		179,703	169,671	165,718
Premium and claim reserves retained by cedants	4 8	23,252	23,252	23,252
Accrued investment income	17	30,121	26,616	40,533
Reinsurance recoveries against outstanding claims	18	5,574,428	4,330,229	3,799,366
Taxation - payments less provision Deferred commission expense		87,428 390,649	93,130 422,203	13,024 472,399
Prepayments	19	1,784,281	1,746,313	2,042,849
Sundry receivables (2011: restated)	20	205,305	208,776	192,666
Sundry receivables (2011. restated)	20	12,044,025	10,843,956	11,028,343
Fixed Assets - Tangible & Intangible	21		, ,	,,
Owned				
Land and buildings		445,207	464,050	271,731
Furniture and fixtures		156,160	114,336	76,664
Motor vehicles		272,065	224,004	217,901
Machinery and equipment		116,425	99,559	213,916
Computers and related accessories		54,507	50,348	57,351
Intangible asset - computer software		83,780	61,191	58,901
Capital work-in-progress-tangible		89,310	91,855	133,378
Leased		1,217,454	1,105,343	1,029,842
Motor vehicles		33,627	52,429	87,740
TOTAL ASSETS		32,100,515	26,577,755	24,829,366

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director



## **CONSOLIDATED PROFIT AND LOSS ACCOUNT**

FOR THE YEAR ENDED 31 DECEMBER 2013

			General	Insurar	ice			Life Ins	urance		To	tal
	Note	Fire and Property Damage	Marine, Aviation and Transport	Motor	Miscellaneous	Treaty	Conventional Business	Accident and Health Business	Non-Unitized Investment Link Business	Unit Link Business	31 December 2013	31 December 2012
						Rup	ees in thou	usand				
Revenue account												(Restated)
Net premium revenue		801,219	598,026	2,964,939	1,142,372	-	95,457	2	547,227	3,670,002	9,819,244	7,862,418
Net claims Expenses	22	(530,623) (322,909)	(221,507) (201,164)	(1,916,298) (693,660)	(818,433) (317,736)	-	(44,600) (32,460)	-	(8,698) (113,755)	(554,822) (130,954)	(4,094,981) (1,812,638)	(4,297,657) (1,789,271)
Net commission	22	(3,430)	(81,433)	(263,000)	197	-	(16,907)	-	(88,023)		(1,283,211)	(975,193)
Net Investment income -												
statutory funds Add: Policyholders' liabilities at		-	-	-	-	-	10,292	13	78,318	228,239	316,862	154,505
beginning of the year		-	-	-	-	-	74,352	5	628,849	1,251,469	1,954,675	479,562
Less: Policyholders' liabilities at												
end of the year Capital contribution from		-	-	-	-	-	(96,910)	[11]	(1,076,689)	(3,651,062)	(4,824,672)	(1,954,676)
shareholders' fund		-	-	-	-	-	-	-	-	33,937	33,937	141,031
Surplus of Policyholders'								(-)				<i>(</i> )
funds - net <b>Underwriting result</b>		- (55,743)	93,922	- 91,981	6,400	-		- [9]	32,771	[16,194]	27,344	(32,990) (412,271)
onderwinding result		(33,743)		/1,/01				=			150,500	(412,271)
Investment income - other Rental income											2,385,183 4,947	1,116,152 545
Other income	23										149,759	165,406
											2,676,449	869,832
General and administration expenses-restated	24										(458,371)	(426,177)
Exchange gain	24										10,649	2,792
Finance charge on lease liabilities											(1,781)	(5,581)
Share of profit from associated co	mpanies	s-net									-	47,627
Profit before tax											2,226,946	488,493
Provision for taxation	25										(248,705)	(43,083)
Profit after tax											1,978,241	445,410
Profit attributable to:												
Equity holders of the parent - res	tated										1,974,820	442,354
Non-controlling interest											3,421	3,056
Profit and loss appropriation acc	ount - P	arent Compa	iny									
Balance at the commencement o	f the yea	r - restated									8,831,228	8,566,680
Profit after tax for the year attribu	itable to	equity holde	rs of the pare	nt - restated	ł						1,974,820	442,354
Final dividend for the year ended @ 10% (Rupee 1/- per share) [201		mber 2012:									(123,705)	
tu 10% (Rupee 1/- per share) (201	I: INIL]										(123,703)	-
Interim dividend for the period en @ 25% (Rupees 2.5/- per share) [2			1.5/- per shar	e]]							(309,262)	(185,557)
Issue of bonus shares @182.93%	(2012. N	a)									(2,262,955)	
Other comprehensive income: Re			ned benefit ol	oligation - re	estated						29,078	- 7,751
Balance unappropriated profit at				-							8,139,204	8,831,228
											Rupees	Rupees (Restated)
Earnings per share - basic and d	iluted (N	lote 26)									5.64	1.26
TI I I I I 00 (				16								

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2013

	31 December 2013	31 December 2012
	Rupees in	thousand
		(Restated)
Profit after tax for the year - restated	1,978,241	445,410
Other comprehensive (loss) / income		
Items that may be reclassified subsequently to profit or loss		
Effect of translation of net investment in foreign branches	(1,470)	200,254
Items that will not be reclassified into profit or loss		
Remeasurement of defined benefit obligation - restated	29,078	7,751
Capital contribution to statutory funds	(33,937)	(141,031)
	(6,329)	66,974
Total comprehensive income for the year - restated	1,971,912	512,384
Total comprehensive income attributable to:		
Equity holders of the parent - restated	1,978,099	561,243
Non-controlling interest	(6,187)	(48,859)
	1,971,912	512,384

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director



# **CONSOLIDATED STATEMENT OF CASH FLOWS** FOR THE YEAR ENDED 31 DECEMBER 2013

Operating Cash Flows	31 December 2013	31 December 2012
Operating Cash Flows	Rupees in	thousand
a) Underwriting activities		
Premiums received	15,242,518	12,833,127
Reinsurance premiums paid	(4,498,237)	(5,153,553)
Claims paid	(7,511,079)	(6,601,061)
Surrenders paid	(49,559)	(55,257)
Reinsurance and other recoveries received	2,501,250	2,584,142
Commissions paid Commissions received	(2,086,024)	(1,644,647)
	534,855	771,617
Other underwriting payments Net cash flow from underwriting activities	(1,430,301)	(1,296,280)
Net cash flow from underwriting activities	2,703,423	1,438,088
b) Other operating activities		
Income tax paid	(103,285)	(92,167)
General and other expenses paid	(659,052)	(594,426)
Loans disbursed	(39,217)	(32,200)
Loan repayments received	35,115	30,600
Other receipts	337,611	173,658
Net cash used in other operating activities	(428,828)	(514,535)
Total cash flow from all operating activities	2,274,595	923,553
Investment activities		
Profit / return received	154,356	178,582
Dividends received	945,982	714,654
Payments for investments	(24,697,093)	(11,794,313)
Proceeds from disposal of investments	22,128,041	10,678,912
Fixed capital expenditure - Tangible assets	(238,719)	(324,679)
Fixed capital expenditure - Intangible assets	(40,793)	(30,027)
Proceeds from disposal of fixed assets	20,651	60,647
Disbursement of policy loans	(2,037)	-
Settlement of policy loans	1,072	-
Rental received	4,947	545
Profit received on PIBs	11,388	2,006
Income received on treasury bills	3,694	21,276
Income received on TFCs	11,593	18,079
Total cash used in investing activities	(1,696,918)	(474,318)
Financing activities		
Lease rentals paid	(20,085)	(39,161)
Dividends paid	(430,850)	(183,496)
Total cash used in financing activities	(450,935)	(222,657)
Net cash inflow from all activities	126,742	226,578
Cash at the beginning of the year	2,723,883	2,497,305
Cash at the end of the year	2,850,625	2,723,883

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

FOR THE YEAR ENDED 31 DECEMBER 2013

	31 December 2013	31 December 2012
	Rupees in	thousand
Reconciliation to Profit and Loss Account		
Operating cash flows	2,274,595	923,553
Depreciation expense	(142,478)	(181,687)
Provision for gratuity	(9,435)	(9,031)
Other income - bank deposits	98,516	111,590
Gain on disposal of fixed assets	1,329	19,708
Provision for impairment on trackers	-	(64,152)
Finance charges on lease obligations	(1,781)	(5,581)
Rental income	4,947	545
Share of loss from associated companies	-	48,344
Increase / (decrease) in assets other than cash	1,204,595	(305,026)
Increase in liabilities other than running finance	(3,999,229)	(1,892,131)
	(568,941)	(1,353,868)
Others		
Profit on sale of investments	1,222,636	177,609
Amortization expense	(24,403)	(27,737)
Capital contribution from shareholders fund	33,937	141,031
(Increase) / decrease in unearned premium	(83,538)	367,053
Decrease in loans	4,102	1,601
Income tax paid	103,285	89,755
Profit on PIBs	11,405	6,240
Reversal of provision of impairment in value of investments	195,394	197,051
Dividend, investment and other income	1,316,844	860,111
Income on treasury bills	5,463	12,246
Income on TFCs	10,762	17,401
	2,795,887	1,842,361
Profit before taxation - restated	2,226,946	488,493

#### Definition of cash:

Cash comprises of cash in hand, bank balances excluding Rs.9.076 million (2012: Rs 9.076 million) held under lien and other deposits which are readily convertible to cash and which are used in the cash management function on a day-to-day basis.

### Cash for the purposes of the Statement of Cash Flows consists of:

Cash and other equivalent	4,531	1,200
Current and other accounts	1,698,980	1,705,386
Deposits maturing within 12 months	1,147,114	1,017,297
Total cash and cash equivalents	2,850,625	2,723,883

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director



## **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

FOR THE YEAR ENDED 31 DECEMBER 2013

	Share capital		C	apital reserve	s		Revenue	reserves	Equity		
	lssued, subscribed and paid-up	Reserve for issue of bonus shares	Reserve for exceptional losses	Investment fluctuation reserve	Capital contribution to statutory funds	Exchange translation reserve	General reserve	Retained earnings	attributable to equity holders of the parent	Non- controlling interest	Total Equity
					Rupe	es in thou	ısand				
Balance as at 31 December 2011	1,237,045	-	22,859	3,764	(218,193)	278,502	936,500	8,632,342	10,892,819	77,748	10,970,567
Effect of change in accounting policy [Note 2.5.1 [b]]	-	-	-	-	-	-	-	(65,662)	(65,662)	-	(65,662)
Balance as at 31 December 2011 - restated	1,237,045	-	22,859	3,764	[218,193]	278,502	936,500	8,566,680	10,827,157	77,748	10,904,905
Interim dividend @ 10% (Rupee 1/- per share	i] –	-	-	-	-	-	-	(185,557)	(185,557)	-	(185,557)
Comprehensive income for the year 31 December 2012											
Profit for the year - restated Other comprehensive income - restated Capital contribution to statutory funds					- - (89,116)	- 200,254 -	-	442,354 7,751 -	442,354 208,005 (89,116)	3,056 - (51,915)	445,410 208,005 (141,031)
Total comprehensive income for the year 31 December 2012 - restated	-	-	-	-	(89,116)	200,254	-	450,105	561,243	[48,859]	512,384
Balance as at 31 December 2012 - restated	<b>1</b> 1,237,045	-	22,859	3,764	(307,309)	478,756	936,500	8,831,228	11,202,843	28,889	11,231,732
Comprehensive income for the year 31 December 2013											
Profit for the year Other Comprehensive income Capital contribution to statutory funds Total comprehensive income for the year					- [24,328]	- (1,470) -		1,974,820 29,078 -	1,974,820 27,608 (24,328)	3,421 - (9,609)	1,978,241 27,608 (33,937)
31 December 2013	-	-	-	-	[24,328]	(1,470)	-	2,003,898	1,978,100	(6,188)	1,971,912
Final dividend for the year ended 31 December 2012 @ 10% (Rupee 1/- per share)	-	-	-	-	-	-	-	(123,705)	(123,705)	-	(123,705)
Interim dividend for the period ended 30 June 2013 @ 25% (Rupees 2.5/- per share) Transferred to reserve for issue of	-	-	-	-	-	-	-	(309,262)	(309,262)	-	(309,262)
bonus shares Issue of bonus shares @ 182.93%	- 2,262,955	2,262,955 (2,262,955)	-	-	-	-	-	(2,262,955) -	-	-	-
Balance as at 31 December 2013	3,500,000		22,859	3,764	(331,637)	477,286	936,500	8,139,204	12,747,976	22,701	12,770,677

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

## **CONSOLIDATED STATEMENT OF PREMIUMS**

FOR THE YEAR ENDED 31 DECEMBER 2013

		Unearne	ed premium	reserve			Prepaid rein	surance prer	nium ceded		Net premiu	m revenue
Class	Premiums written	Opening	Closing	Currency translation effect	Premiums earned	Reinsurance ceded	Opening	Closing	Currency translation effect	Reinsurance expense	31 December 2013	31 December 2012
					R	upees in	thousan	d				
General insurance: Direct and facultative												
Fire and property damage	4,114,709	1.858.769	1,854,900	7.074	4.125.652	3,300,222	1,377,042	1,358,743	5.912	3,324,433	801,219	894,243
Marine, Aviation and Transport	748.457	66,461	55.695	530	759.753	155,870	12.978	7.378	257	161.727	598.026	608,630
Motor	3,232,608	1,489,035	1,504,870	110,033	3,326,806	366,340	107,564	125,874	13,837	361,867	2,964,939	2,743,847
Miscellaneous	1,980,807	547,028	629,366	2,699	1,901,168	808,644	158,463	209,775	1,464	758,796	1,142,372	1,425,257
	10,076,581	3,961,293	4,044,831	120,336	10,113,379	4,631,076	1,656,047	1,701,770	21,470	4,606,823	5,506,556	5,671,977
Treaty												
Proportional			-					-	-	-		
	-	-	-	-	-	-	-	-	-	-	-	-
Total	10,076,581	3,961,293	4,044,831	120,336	10,113,379	4,631,076	1,656,047	1,701,770	21,470	4,606,823	5,506,556	5,671,977
Life insurance:												
Conventional business	200,615	-	-	-	200,615	105,158	-	-	-	105,158	95,457	119,382
Accident and Health Business	2	-	-	-	2	-	-	-	-	-	2	13
Non-unitised Investment Link Business	559,473	-	-	-	559,473	12,246	-	-	-	12,246	547,227	526,457
Unit Link Business	3,714,635	-	-	-	3,714,635	44,633	-	-	-	44,633	3,670,002	1,544,589
Total	4,474,725	-	-	-	4,474,725	162,037	-	-	-	162,037	4,312,688	2,190,441
Grand Total	14,551,306	3,961,293	4,044,831	120,336	14,588,104	4,793,113	1,656,047	1,701,770	21,470	4,768,860	9,819,244	7,862,418

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director



# **CONSOLIDATED STATEMENT OF CLAIMS** FOR THE YEAR ENDED 31 DECEMBER 2013

Class         Class         Class         Class         Class         Class         and other received         and other received         and other received         Closing         Currency translation         and other received         and other received         Closing         Currency translation         and other received         Closing         Currency translation         and other received         Closing         Currency translation         and other received         Closing         Currency translation         Clos		Total	Out	standing clair	ms	Reinsurance	Reinsurance		e and other r of outstandir	a claime	Reinsurance	Net claims	expense
General insurance: Direct and facultative Fire and Property Damage         2,587,967         2,884,545         3,516,994         5,347         3,215,069         1,912,954         2,142,921         2,919,240         4,827         2,684,446         530,623         840,372           Marine, Aviation and Transport         3,517,44         269,872         3,516,994         5,347         3,215,069         1,912,954         2,142,921         2,919,240         4,827         2,684,446         530,623         840,372           Miscellaneous         1,300,146         1,173,785         995,753         33         1,121,881         433,896         769,372         638,944         24         303,448         818,433         1,196,435           Treaty         Proportional         -         20,332         20,332         - <th< th=""><th>Class</th><th>claims</th><th>Opening</th><th>Closing</th><th>translation</th><th></th><th>recoveries</th><th>Opening</th><th>Closing</th><th>translation</th><th>recoveries</th><th>December</th><th>December</th></th<>	Class	claims	Opening	Closing	translation		recoveries	Opening	Closing	translation	recoveries	December	December
Direct and facultative         Eire and Property Damage         2,587,967         2,884,545         3,516,994         5,347         3,215,069         1,912,954         2,142,921         2,919,240         4,827         2,684,446         530,623         840,372           Marine, Aviation and Transport         351,744         269,872         176,944         635         258,181         37,088         127,373         126,959         -         36,674         221,507         284,200           Motor         2,572,706         2,012,919         2,412,650         162,587         3,009,850         1419,193         1,460,234         769,372         638,948         24         303,448         818,433         1,196,435           Miscellaneous         6,812,563         6,341,321         7,032,341         168,602         7,604,981         3,003,131         4,499,900         5,754,131         139,242         4,118,120         3,486,861         4,142,667           Proportional         -         20,332         20,332         -		Rupees in thousand											
Marine, Aviation and Transport         351,744         269,872         176,944         635         258,181         37,088         127,373         126,959         -         36,674         221,507         284,200           Motor         1,300,146         2,572,706         1,017,3985         955,753         33         1,121,881         37,088         127,373         126,959         -         36,674         221,507         284,200           Miscellaneous         1,300,146         1,173,985         955,753         33         1,121,881         433,896         769,372         638,948         24         303,448         818,433         1,196,435           Treaty         Proportional         -         20,332         - <th></th>													
Motor         2,572,706         2,012,919         2,612,650         162,587         3,009,850         619,193         1,460,234         2,069,984         134,391         1,093,552         1,916,298         1,921,660           Miscellaneous         6,812,563         6,341,321         7,302,341         168,602         7,604,981         3,003,131         4,499,900         5,754,131         139,242         4,118,120         3,486,861         4,142,667           Treaty         Proportional         -         20,332         20,332         -	Fire and Property Damage	2,587,967	2,884,545	3,516,994	5,347	3,215,069	1,912,954	2,142,921	2,919,240	4,827	2,684,446	530,623	840,372
Miscellaneous       1,300,146       1,173,985       995,753       33       1,121,881       433,896       769,372       638,948       24       303,448       818,433       1,196,435         Gall       6,812,563       6,341,321       7,302,341       168,602       7,604,981       3,003,131       4,499,900       5,754,131       139,242       4,118,120       3,486,861       4,142,667         Treaty       Proportional       -       20,332       20,332       -	Marine, Aviation and Transport	351,744	269,872	176,944	635	258,181	37,088	127,373	126,959	-	36,674	221,507	284,200
Life insurance:       20,332       20,332       -<	Motor	2,572,706	2,012,919	2,612,650	162,587	3,009,850	619,193	1,460,234	2,068,984	134,391	1,093,552	1,916,298	1,821,660
Life insurance:         20,332         20,332         - <td>Miscellaneous</td> <td>1,300,146</td> <td>1,173,985</td> <td>995,753</td> <td>33</td> <td>1,121,881</td> <td>433,896</td> <td>769,372</td> <td>638,948</td> <td>24</td> <td>303,448</td> <td>818,433</td> <td>1,196,435</td>	Miscellaneous	1,300,146	1,173,985	995,753	33	1,121,881	433,896	769,372	638,948	24	303,448	818,433	1,196,435
Proportional         -         20,332         20,332         -		6,812,563	6,341,321	7,302,341	168,602	7,604,981	3,003,131	4,499,900	5,754,131	139,242	4,118,120	3,486,861	4,142,667
Image: Conventional Business         136,186         34,002         38,307         -         140,491         118,605         22,714         -	Treaty												
Total         6,812,563         6,361,653         7,322,673         168,602         7,604,981         3,003,131         4,499,900         5,754,131         139,242         4,118,120         3,486,861         4,142,667           Life insurance:         Conventional Business         136,186         34,002         38,307         -         140,491         118,605         22,714         - <t< td=""><td>Proportional</td><td></td><td>20,332</td><td>20,332</td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>-</td></t<>	Proportional		20,332	20,332							-		-
Life insurance:         Conventional Business       136,186       34,002       38,307       -       140,491       118,605       22,714       -       -       -       95,891       44,600       50,838         Accident and Health Business       -       102,165       102,165		-	20,332	20,332			-						-
Conventional Business         136,186         34,002         38,307         -         140,491         118,605         22,714         -         -         95,891         44,600         50,838           Accident and Health Business         -         -         -         -         -         -         -         -         6,269         8,698         1,986         102,165           Vinit Link Business         554,475         14,215         35,432         -         731,150         152,788         29,758         -         -         123,030         608,120         154,989           Total         697,979         50,848         84,019         -         731,150         152,788         29,758         -         -         123,030         608,120         154,989	Total	6,812,563	6,361,653	7,322,673	168,602	7,604,981	3,003,131	4,499,900	5,754,131	139,242	4,118,120	3,486,861	4,142,667
Conventional Business         136,186         34,002         38,307         -         140,491         118,605         22,714         -         -         -         95,891         44,600         50,838         -           Accident and Health Business         7,318         2,631         10,280         -         14,967         7,579         1,310         -         -         6,269         8,698         1,986	l ife insurance:												
Accident and Health Business       - <th< td=""><td></td><td>136,186</td><td>34.002</td><td>38,307</td><td>-</td><td>140,491</td><td>118.605</td><td>22,714</td><td>-</td><td>-</td><td>95.891</td><td>44.600</td><td>50,838</td></th<>		136,186	34.002	38,307	-	140,491	118.605	22,714	-	-	95.891	44.600	50,838
Unit Link Business         554,475         14,215         35,432         -         575,692         26,604         5,734         -         -         20,870         554,822         102,165           Total         697,979         50,848         84,019         -         731,150         152,788         29,758         -         -         123,030         608,120         154,989		-			-		-		-	-	-		-
Unit Link Business         554,475         14,215         35,432         -         575,692         26,604         5,734         -         -         20,870         554,822         102,165           Total         697,979         50,848         84,019         -         731,150         152,788         29,758         -         -         123,030         608,120         154,989	Non-unitised Investment Link Business	7,318	2,631	10,280	_	14,967	7,579	1,310	-		6,269	8.698	1,986
Total         697,979         50,848         84,019         -         731,150         152,788         29,758         -         -         123,030         608,120         154,989					-				-	-		· · ·	1 1
											,	,	
	Grand Total				168,602				5,754,131	139,242			

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

Umer Mansha Chairman

Kamran Rasool Director

Muhammad Umar Virk Director

## **CONSOLIDATED STATEMENT OF EXPENSES**

FOR THE YEAR ENDED 31 DECEMBER 2013

	Commissions	Def	erred commiss	ion	Net	Other		Commission	Net underwr	ting expense		
Class	paid or payable	Opening	Closing	Currency translation effect	commission expense	otner management expenses	Underwriting expense	from reinsurers	31 December 2013	31 December 2012		
		Rupees in thousand										
General insurance:												
Direct and facultative Fire and Property Damage	422.085	252.708	188.330	1,179	487.642	322.909	810.551	484,212	326.339	362,104		
Arine, Aviation and Transport	422,085	(5.160)	3.163	309	487,642 86.891	201.164	288.055	5.458	282.597	258.410		
Marine, Aviation and Transport Motor	319.075	118.926	150,110	9,937	297,828	693,660	991,488	34,828	956,660	970,645		
Miscellaneous	138.004	55,729	49,046	229	144,916	317,736	462,652	145,113	317.539	350,422		
mseetaneous	974,069	422,203	390,649	11.654	1,017,277	1,535,469	2,552,746	669.611	1,883,135	1,941,581		
Treaty	,	,			.,,				.,,			
Proportional	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-		
Total	974,069	422,203	390,649	11,654	1,017,277	1,535,469	2,552,746	669,611	1,883,135	1,941,581		
Life insurance:												
Conventional business	16,907	-	-	-	16,907	32,460	49,367	-	49,367	50,221		
Accident and health business	-	-	-	-	-	-	-	-	-	43		
Non-unitised Investment Link Business	88,023	-	-	-	88,023	113,755	201,778	-	201,778	216,468		
Unit Link Business	830,615	-	-	-	830,615	130,954	961,569	-	961,569	556,151		
Total	935,545	-	-	-	935,545	277,169	1,212,714		1,212,714	822,883		
Grand Total	1,909,614	422,203	390,649	11,654	1,952,822	1,812,638	3,765,460	669,611	3,095,849	2,764,464		

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director

**Muhammad Ali Zeb** Managing Director & Chief Executive Officer

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# **CONSOLIDATED STATEMENT OF INVESTMENT INCOME** FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012
General insurance:		Rupees in	thousand
Income from non-trading investments			
Available-for-sale			
Return on Term Finance Certificates		10,762	17,401
Return on Treasury Bills		5,463	12,246
Return on Pakistan Investments Bonds		11,405	6,240
Dividend income		<b>FED 00</b> (	(00.000)
- associated undertakings		573,804	423,282
- others		362,500	293,604
		936,304	716,886
Gain on sale of 'available-for-sale' investments		963,934	752,773
- related parties		221,938	108,771
- others		975,996	34,621
- others		1,197,934	143,392
		2,161,868	896,165
Reversal of impairment in value of 'available-for-sale' investments	14.2	195,394	197,051
	14.2	2,357,262	1,093,216
Life insurance:		2,007,202	1,070,210
Shareholders' fund			
Appreciation in value of quoted securities		(74)	85
Return on Government Securities		22,538	13,256
Return on bank deposit		1,519	875
Dividend income		2,545	1,359
Gain on sale of non trading investments		1,393	6,893
Reversal of impairment in value of available-for-sale investments		_	468
		27,921	22,936
Statutory Funds			
Conventional Business		1 100	2 / / 0
Return on Government Securities Realisation of discount on Government Securities		1,192	3,448
Investment income on bank deposits		3,128 5,961	2,075 4,099
Gain on sale of disposal of open- end non trading investments		5,781	1,065
Reversal of impairment in value of available-for-sale investments			59
Never sat of impairment in value of available-for-sate investments		10,292	10,746
Accident and Health Business		10,272	10,740
Investment income on bank deposits		13	18
Non-unitised Investment Link Business			
Appreciation in value of quoted securities		436	2,388
Return on fixed income securities		4,420	_
Realisation of discount on Government Securities		62,013	29,824
Return on Government Securities		6,950	17,440
Investment income on bank deposits		2,437	2,043
Gain on sale of disposal of trading investments		2,062	9,814
		78,318	61,509

### **CONSOLIDATED STATEMENT OF INVESTMENT INCOME**

FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	31 December 2013	31 December 2012
		Rupees in	thousand
Unit Link Business		[]	[]
Appreciation in value of quoted securities		14,028	8,524
Realisation of discount on Government Securities		160,311	37,952
Return on Government Securities		12,182	13,499
Return on fixed income securities		7,672	963
Dividend income		411	93
Investment income on bank deposits		12,399	4,756
Gain on disposal of open-end trading / non trading investments		21,236	16,445
		228,239	82,232
Net investment income		2,702,045	1,270,657
Net investment income - statutory funds		316,862	154,505
Net investment income - other		2,385,183	1,116,152
		2,702,045	1,270,657

The annexed notes 1 to 39 form an integral part of these consolidated financial statements.

**Umer Mansha** Chairman Kamran Rasool Director Muhammad Umar Virk Director





FOR THE YEAR ENDED 31 DECEMBER 2013

#### 1. THE GROUP AND ITS OPERATIONS

The group consists of:

#### **Holding Company**

Adamjee Insurance Company Limited

#### Subsidiary Company

Adamjee Life Assurance Company Limited

Percentage held by Adamjee Insurance Company Limited

74.28% (2012: 67.2%)

#### Adamjee Insurance Company Limited (Holding Company)

Adamjee Insurance Company Limited is a public limited company incorporated in Pakistan on 28 September 1960 under the Companies Act, 1913 (now Companies Ordinance, 1984). The Company is listed on all the stock exchanges in Pakistan and is engaged in the non-life insurance business.

The registered office of the Company is situated at Tanveer Building, 27-C-III, M.M. Alam Road, Gulberg III, Lahore.

The Company also operates branches in the United Arab Emirates (UAE), the Kingdom of Saudi Arabia (KSA) and the Export Processing Zone (EPZ). The branch in the KSA has closed down its operations and is in "run-off" status with effect from 01 October 2003.

#### Adamjee Life Assurance Company Limited (Subsidiary Company)

Adamjee Life Assurance Company Limited was incorporated in Pakistan on 04 August 2008 as a public unlisted company under the Companies Ordinance. 1984 and started its operations from 24 April 2009. The registered office of the Company is located at First Floor, Islamabad Stock Exchange Tower, 55-B, Jinnah Avenue, Blue Area, Islamabad while its principal place of business is located at Third Floor, The Forum, Khayaban-e-Jami, Clifton, Karachi. The Company is a subsidiary of Adamjee Insurance Company Limited and an associate of IVM Intersurer B.V. who have a holding of 74.28 % (2012: 67.20%) and 25.72 % (2012: 32.80%) respectively in the share capital of the Company. IVM Intersurer B.V. has nominated Hollard Life Assurance Company Limited (HLA), a subsidiary of IVM Intersurer B.V., to act on its behalf in respect of matters relating to the Company. HLA is South Africa's largest private sector insurance company.

The Company is engaged in life assurance business carrying on non-participating business only. In accordance with the requirements of the Insurance Ordinance, 2000, the Company has established a shareholders' fund and the following statutory funds in respect of its each class of life assurance business:

- Conventional Business
- Accident and Health Business
- Non-Unitized Investment Link Business
- Unit Link Fund

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies applied in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the periods presented, unless otherwise specified.

#### 2.1 **Basis of preparation**

#### Statement of compliance al

These consolidated financial statements are prepared in accordance with approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board as are notified under the Companies Ordinance, 1984, provisions of and directives issued under the Companies Ordinance, 1984, the Insurance Ordinance, 2000 and SEC

FOR THE YEAR ENDED 31 DECEMBER 2013

(Insurance) Rules, 2002. In case requirements differ, the provisions or directives of the Companies Ordinance, 1984, Insurance Ordinance, 2000 and SEC (Insurance) Rules, 2002 shall prevail.

The SECP has allowed insurance companies to defer the application of International Accounting Standard - 39 (IAS 39) 'Financial Instruments: Recognition and Measurement' in respect of "investments available-for-sale" until suitable amendments have been made in the laws. Accordingly, the requirements of IAS-39, to the extent allowed by SECP, have not been considered in the preparation of these consolidated financial statements.

#### b) Consolidation

#### i) Subsidiary Company

Subsidiary Company is the entity in which Holding Company directly or indirectly controls beneficially owns or holds more than 50% of the voting securities or otherwise has power to elect and appoint more than 50% of its directors. The financial statements of the Subsidiary Company are included in the consolidated financial statements from the date the control commences until the date that control ceases.

The assets and liabilities of Subsidiary Company have been consolidated on a line by line basis and carrying value of investments held by the Holding Company is eliminated against Holding Company's share in paid up capital of the Subsidiary Company.

Intergroup balances and transactions have been eliminated.

Non-controlling interests are that part of net results of the operations and of net assets of Subsidiary Company attributable to interest which are not owned by the Holding Company. Non-controlling interests are presented as separate item in the consolidated financial statements.

#### ii) Associates

Associates are the entities over which the Group has significant influence but not control. Significant influence is generally considered where shareholding percentage is between 20% to 50% of the voting shares. However, such significant influence can also arise where shareholding is lesser than 20% but due to other factors e.g. Group's representation on the Board of Directors of investee Company, the Group can exercise significant influence. Investments in these associates are accounted for using the equity method of accounting and are initially recognized at cost. The Group's investment in associate includes goodwill identified on acquisition, net of any accumulated impairment loss, if any.

The Group's share of its associate's post-acquisition profits or losses, movement in other comprehensive income, and its share of post-acquisition movements in reserves is recognized in the consolidated profit and loss account, consolidated statement of comprehensive income and reserves respectively. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. Distributions received from an associate reduce the carrying amount of the investment.

However, there was no associate during the year required to be accounted for under equity metod.

### c) Accounting convention

These consolidated financial statements have been prepared under the historical cost convention except that certain investments which are stated at lower of cost and market value and valuation of policyholders liability and employees' retirement benefits which are carried on the basis of actuarial valuation. Accrual basis of accounting has been used except for cash flow information.

#### d) Critical accounting estimates and judgments

The preparation of consolidated financial statements in conformity with approved accounting standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and income and expenses. It also requires management to exercise judgment in application of its accounting policies. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. These estimates and assumptions are



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reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements or judgment was exercised in application of accounting policies are as follows:

#### i) Provision for outstanding claims including incurred but not reported (IBNR)

Provision for liability in respect of unpaid reported claims is made on the basis of individual case estimates. Provision for IBNR is based on the management's best estimate which takes into account the past trends, expected future patterns of reporting of claims and the claims actually reported subsequent to the reporting date.

#### ii) Provision for taxation including the amount relating to tax contingency

In making the estimates for income tax currently payable by the Group, the management takes into account the current income tax law and the decisions of appellate authorities on certain issues in the past.

#### iii) Provision for doubtful receivables

The receivable balances are reviewed against any provision required for any doubtful balances on an ongoing basis. The provision is made while taking into consideration expected recoveries, if any.

#### iv) Useful lives, patterns of economic benefits and impairments - Fixed assets

Estimates with respect to residual values and useful lives and patterns of flow of economic benefits are based on the analysis of the management of the Group. Further, the Group reviews the value of assets for possible impairment on an annual basis. Any change in the estimates in the future might affect the carrying amount of respective item of property, plant and equipment, with a corresponding effect on the depreciation charge and impairment.

#### v) Valuation discount rate

The valuation of policyholders' liabilities has been based on a discount rate of 3.75%, which is in line with the requirements under the repealed Insurance Act, 1938 and is considerably lower than the actual investment return the Company is managing on its conventional portfolio. The difference each year between the above and the actual investment return is intended to be available to the Group for meeting administrative expenses and to provide margins for adverse deviation.

#### vi) Mortality assumption

For the purpose of valuing the insurance contracts, the mortality assumption used is based on EFU (61-66) table which is adjusted to reflect the mortality expectation in Pakistan. In the opinion of the appointed actuary the adjusted table gives the closest match to the underlying mortality of the covered population.

#### vii) Claims provision

For the purpose of valuation of conventional business, no provision has been made for lapses and surrenders. This gives prudence to the value placed on the liability by not taking any credits for the profits made on surrenders.

#### viii) Surrenders

For the purpose of valuation of conventional business, no provision has been made for lapses and surrenders. This gives prudence to the value placed on the liability by not taking any credits for the profits made on surrenders.

#### ix) Classification of investments

The Group classifies its investments into "available-for-sale", "held to maturity" and "at fair value through profit or loss". The classification is determined by management at initial recognition and depends on the purpose for which the investments are acquired.

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Revisions to accounting estimates are recognized in the year in which estimate is revised if the revision affects only that year, or in the year of revision and future years if the revision affects both current and future years.

#### e) Functional and presentation currency

Items included in these consolidated financial statements are measured using the currency of the primary economic environment in which the Group operates. These consolidated financial statements are presented in Pak Rupees, which is the Group's functional and presentation currency.

#### f) Standards, interpretations and amendments to published approved standards that are effective in current year and are relevant to the Group

The following standards, amendments and interpretations are effective for the year ended 31 December 2013. These standards, interpretations and the amendments are either not relevant to the Group's operations or are not expected to have significant impact on the Group's financial statements other than certain additional disclosures.

IAS 1 ' Financial statements presentation' has been amended effective 01 January 2013. The main change resulting from these amendments is a requirement for entities to group items presented in 'Other Comprehensive Income' (OCI) on the basis of whether they are potentially reclassifiable to profit and loss subsequently (reclassification adjustments) or not. The specified changes has been made in the statement of comprehensive income for the year.

IAS 19 Employee Benefits (revised) which became effective for annual periods beginning on or after 01 January 2013 amends accounting for employees benefits. The amended IAS 19 includes the amendments that require actuarial gains and losses to be recognized immediately in other comprehensive income; to immediately recognize all past service costs; and to replace interest cost and expected return on plan assets with a net interest amount that is calculated by applying the discount rate to the net defined benefit liability / asset.

### g) Standards, interpretations and amendments to published approved accounting standards that are effective in current year but not relevant to the Group

There are other new standards, interpretations and amendments to the published approved accounting standards that are mandatory for accounting periods beginning on or after 01 January 2013 but are considered not to be relevant or do not have any significant impact on these consolidated financial statements and are therefore not detailed in these consolidated financial statements.

#### h) Standards, interpretations and amendments to published approved accounting standards that are not yet effective but relevant to the Group

The following standards, amendments and interpretations are only effective for accounting periods, beginning on or after the date mentioned against each of them. These standards, interpretations and the amendments are either not relevant to the Group's operations or are not expected to have significant impact on the Group's financial statements other than certain additional disclosures.

IAS 32 'Financial Instruments: Presentation' (effective for the annual periods beginning on or after 01 January 2014). This amendment clarifies the meaning of 'currently has a legally enforceable right to setoff'. It will be necessary to assess the impact to the entity by reviewing settlement procedures and legal documentation to ensure that offsetting is still possible in cases where it has been achieved in the past. In certain cases, offsetting may no longer be achieved. In other cases, contracts may have to be renegotiated. The requirement that the right of setoff be available for all counterparties to the netting agreement may prove to be a challenge for contracts where only one party has the right to offset in the event of default.

IFRS 9 'Financial Instruments' (effective for annual periods beginning on or after 01 January 2015). It addresses the classification, measurement and recognition of financial assets and financial liabilities. This is the first part of a new standard on classification and measurement of financial assets and financial liabilities that shall replace IAS 39 'Financial Instruments: Recognition and Measurement'. IFRS 9 has two measurement categories: amortized cost and fair value. All equity instruments are measured at fair value. A debt instrument is measured at amortized cost only if the entity is holding it to collect contractual cash flows and the cash flows represent principal and interest. For liabilities, the standard retains most of the IAS 39 requirements. These include amortized-cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The main change is that, in cases where the fair



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value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than the income statement, unless this creates an accounting mismatch. This change shall mainly affect financial institutions. There shall be no impact on the Group's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss, and the Group does not have any such liabilities.

IAS 36 (Amendments) 'Impairment of Assets' (effective for annual periods beginning on or after 01 January 2014). Amendments have been made in IAS 36 to reduce the circumstances in which the recoverable amount of assets or cash generating units is required to be disclosed, clarify the disclosures required and to introduce an explicit requirement to disclose the discount rate used in determining impairment (or reversals) where recoverable amount (based on fair value less costs of disposal) is determined using a present value technique. However, the amendments are not expected to have a material impact on the Group's consolidated financial statements.

### i) Standards, interpretations and amendments to published approved accounting standards that are not effective in current year and not considered relevant to the Group

There are other accounting standards, amendments to published approved accounting standards and new interpretations that are mandatory for accounting periods beginning on or after 01 January 2014 but are considered not to be relevant or do not have any significant impact on these consolidated financial statements and are therefore not detailed in these consolidated financial statements.

#### 2.2 Insurance contracts

Insurance contracts are those contracts where the Group (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders if a specified uncertain future event (the insured event) adversely affects the policyholders.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its life time, even if the insurance risk reduces significantly during this period, unless all rights and liabilities are extinguished or expired.

Insurance contracts issued by the Group are generally classified in eight basic categories among them four catagories are covered by the Holding Company i.e. Fire and Property, Marine aviation and transport, Motor and Miscellaneous and four catagories i.e Conventional Business, Accident and Health Business, Non-Unitized Investment Link Business and Unit Link Fund are covered by the Subsidiary Company. These are issued to multiple types of clients with business in engineering, automobiles, cement, power, textile, paper, agriculture, services and trading sectors etc. and individuals as well. The tenure of these insurance contracts depends upon terms of the policies written and vary accordingly.

#### Holding Company - Non Life Business

- Fire and property insurance contracts generally cover the assets of the policy holders against damages by fire, earthquake, riots and strike, explosion, atmospheric disturbance, flood, electric fluctuation and impact, burglary, loss of profit followed by the incident of fire, contractor's all risk, errection all risk, machinery breakdown and boiler damage etc.

- Marine aviation and transport insurance contracts generally provide cover for loss or damage to cargo while in transit to and from foreign land and inland transit due to various insured perils including loss of or damage to carrying vessel etc.

- Motor insurance contracts provide indemnity for accidental damage to or loss of insured vehicle including loss of or damage to third party and other comprehensive car coverage.

- Miscellaneous insurance contracts provide variety of coverage including cover against burglary, loss of cash in safe, cash in transit and cash on counter, fidelity guarantee, personal accident, workmen compensation, travel, crop and health etc.

#### Subsidiary Company - Life Business

- the Conventional Business includes individual life, group life and group credit life assurance.

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- Accident and Health Business provides fixed pecuniary benefits or benefits in the nature of indemnity or a combination of both in case of accident or sickness to individuals. The risk underwritten is mainly related to medical expenses related to hospitalisation and death by accidental means. This business is written through direct sales by the head office as well as through tele-sales.

- Non-unitised Investment Linked Business provides life assurance coverage to individuals under universal life policies issued by the Company. Benefits are expressed in terms of account value of the policyholder account which is related to the market value of the underlying assets of the investment fund. The risk underwritten is mainly death and disability. This business is written through bancassurance channel and brokers.

- Unit Linked Business provides life assurance coverage to individuals under unit-linked investment policies issued by the Company. Benefits are expressed in terms of account value of the policyholder account which is related to the market value of the underlying assets of the investment fund. The risk underwritten is mainly death and disability. This business is only written through bancassurance channel.

In addition to direct insurance, the Group also participates in risks under co-insurance contracts from other companies and also accepts risks through re-insurance inward by way of facultative acceptance on case to case basis provided such risks are within the underwriting policies of the Group. The nature of the risks undertaken under such arrangement is consistent with the risks in each class of business as stated above.

Since the nature of insurance contracts entered in to by the Holding Company and its Subsidiary are different, the respected accounting policy have separately been provided here under:

### 2.2.1 Holding Company - Non-life business

#### a) Premium

Premium received / receivable under a policy is recognized as written from the date of attachment of the policy to which it relates. Premium income under a policy is recognized over the period of insurance from inception to expiry as follows:

- (a) For direct business, evenly over the period of the policy;
- (b) For proportional reinsurance business, evenly over the period of underlying insurance policies; and
- (c) For non-proportional reinsurance business, in accordance with the pattern of the reinsurance service.

Where the pattern of incidence of risk varies over the period of the policy, premium is recognized as revenue in accordance with the pattern of the incidence of risk.

Administrative surcharge is recognized as premium at the time the policies are written.

Provision for unearned premium represents the portion of premium written relating to the unexpired period of coverage and is recognized as a liability by the Holding Company. This liability is calculated as follows:

- for marine cargo business and for motor business in Dubai, as a ratio of the unexpired period to the total period of the policy applied on the gross premium of the individual policies; and

- for other classes / lines of business, by applying the twenty-fourths method as specified in the SEC (Insurance) Rules, 2002, as majority of the remaining policies are issued for a period of one year.

The unearned portion of accident and health insurance, that is included in Miscellaneous category, is determined in accordance with actuary's advice.

Receivables under insurance contracts are recognized when due, at the fair value of the consideration receivable less provision for doubtful debts, if any. Provision for impairment on premium receivables is established when there is objective evidence that the Holding Company will not be able to collect all amounts due according to original terms of receivable. Receivables are also analyzed as per their ageing and accordingly provision is maintained on a systematic basis.



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#### b) Reinsurance Ceded

The reinsurance contracts are entered into the normal course of business in order to limit the potential for losses arising from certain exposures. Outward reinsurance premiums are accounted for in the same period as the related premiums for the direct or accepted reinsurance business being reinsured.

Reinsurance liabilities represent balances due to reinsurance companies. Amounts payable are estimated in a manner consistent with the related reinsurance contract. Reinsurance assets represent balances due from reinsurance companies. Amounts recoverable from reinsurers are estimated in a manner consistent with the provision for outstanding claims or settled claims associated with the reinsurance policies and are in accordance with the related reinsurance contract.

Reinsurance assets are not offset against related insurance liabilities. Income or expenses from reinsurance contract are not offset against expenses or income from related insurance assets.

Reinsurance assets or liabilities are derecognized when the contractual rights are extinguished or expired.

Reinsurance assets are assessed for impairment on each reporting date. If there is an objective evidence that the reinsurance asset is impaired, the carrying amount of the reinsurance asset is reduced to its recoverable amount and impairment loss is recognized in the profit and loss account.

The portion of reinsurance premium not recognized as an expense is shown as a prepayment.

Commission income from reinsurers is recognized at the time of issuance of the underlying insurance policy by the Group. This income is deferred and brought to account as revenue in accordance with the pattern of recognition of the reinsurance premium to which it relates. Profit commission, if any, which may be entitled to under the terms of reinsurance, is recognized on accrual basis.

#### c) Provision for outstanding claims including IBNR

The Company recognizes liability in respect of all claims incurred up to the reporting date which is measured at the undiscounted value of the expected future payments. The claims are considered to be incurred at the time of the incident giving rise to the claim except as otherwise expressly indicated in the insurance contract. The liability for claims include amounts relating to unpaid reported claims, claims incurred but not reported (IBNR), expected claims settlement costs, a reduction for the value of salvage and other recoveries, and any adjustments to claims outstanding from previous years.

Provisions for IBNR are based on the best estimate which takes into account the past trend, expected future patterns of reporting claims and the claims actually incurred subsequent to the balance sheet date.

The Holding Company accounts for IBNR based on an analysis of past claims reporting pattern by tracking movement in claims incurred in an accounting period. Provision for IBNR claims pertaining to accident and health insurance, that is included in Miscellaneous category, is determined on actuary's advice.

#### d) Reinsurance recoveries against outstanding claims

Claims recoveries receivable from the reinsurer are recognized as an asset at the same time as the claims which give rise to the right of recovery are recognized as a liability and are measured at the amount expected to be received.

#### e) Commission expense and other acquisition costs

Commission expense incurred in obtaining and recording policies is deferred and recognized as an expense in accordance with pattern of recorgnition of premium revenue.

Other acquisition costs are charged to profit and loss account at the time the policies are accepted.

#### f) Premium deficiency reserve

A provision is maintained in respect of premium deficiency for the class of business where the unearned premium

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liability is not adequate to meet the expected future liability after reinsurance, from claims and other supplementary expenses expected to be incurred after the reporting date in respect of the unexpired policies in that class of business at the reporting date.

The movement in the premium deficiency reserve is recorded as an expense / income in profit or loss account for the year.

For this purpose, loss ratios for each class of non life insurance business are estimated on basis of historical claims development. Judgment is used in assessing the extent to which past trends may not apply in future or the effects of one-off claims. If these ratios are adverse, premium deficiency is determined. The loss ratios estimated by Holding Company on this basis for the unexpired portion are as follows:

	2013	2012
Fire and property damage	69.92%	78.93%
Marine, aviation and transport	47.19%	53.75%
Motor	64.68%	66.17%
Miscellaneous	80.99%	78.72%

Provision for premium deficiency pertaining to accident and health insurance business included in Miscellaneous class of business is determined on actuary's advice.

Based on an analysis of combined operating ratio for the expired period of each reportable segment, the management considers that the unearned premium reserve for all classes of business as at the year end is adequate to meet the expected future liability after reinsurance, from claims and other expenses expected to be incurred after the balance sheet date in respect of policies in those classes of business in force at the reporting date. Hence, no reserve for the same has been made in these consolidated financial statements.

#### 2.2.2 Subsidiary Company - Life Business

#### a) Conventional Business

The Conventional Business includes individual life, group life and group credit life assurance.

#### i) Individual life

The individual life business segment provides coverage to individuals against deaths and disability under conventional policies issued by the Company. Additional riders are included on the discretion of the policyholder. The business is written through bancassurance, tele-sales and direct sales made by head office.

#### **Revenue recognition**

Premiums are recognised once the related policies have been issued and the premiums have been received.

#### Recognition of policyholders' liabilities

Policyholders' liabilities included in the statutory fund are determined based on the appointed actuary's valuation conducted as at the balance sheet date, in accordance with section 50 of the Insurance Ordinance, 2000.

#### **Claim expenses**

Claims expenses are recognised on the earlier of the policy expiry or the date when the intimation of the event giving rise to the claim is received.

Liability for outstanding claims includes amounts in relation to unpaid reported claims and is stated at estimated claims settlement cost. Full provision is made for the estimated cost of claims incurred and reported to the date of the balance sheet.

Liability for claims "Incurred But Not Reported" (IBNR) is included in the policyholders' liabilities in accordance with the estimates recommended by appointed actuary.



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#### ii) Group life and group credit life

The group life business segment provides coverage to members / employees of business enterprises and corporate entities, against death and disability under group life assurance schemes issued by the Subsidiary Company. The group credit life business segment provides coverage to a group of member or subscribers registered under a common platform against death and disability.

#### **Revenue recognition**

Premiums are recognised when due. In respect of certain group policies the Company continues to provide insurance cover even if the premium is received after the grace period. Provision for unearned premiums is included in the policyholders' liabilities.

#### **Recognition of policyholders' liabilities**

Policyholders' liabilities included in the statutory fund are determined based on the appointed actuary's valuation conducted as at the balance sheet date, in accordance with section 50 of the Insurance Ordinance, 2000.

#### **Claim expenses**

Claims expenses are recognised on the date the insured event is intimated.

Liability for outstanding claims includes amounts in relation to unpaid reported claims and is stated at estimated claims settlement cost. Full provision is made for the estimated cost of claims incurred and reported to the date of the balance sheet.

Liability for claims "Incurred But Not Reported" (IBNR) is included in the policyholders' liabilities in accordance with the estimates recommended by appointed actuary.

#### Experience refund of premium

Experience refund of premium payable to policyholders' is included in policyholders' liability in accordance with the advise of the appointed actuary.

#### b) Accident and Health Business

Accident and Health Business provides fixed pecuniary benefits or benefits in the nature of indemnity or a combination of both in case of accident or sickness to individuals. The risk underwritten is mainly related to medical expenses related to hospitalisation and death by accidental means. This business is written through direct sales by the head office as well as through tele-sales.

#### **Revenue recognition**

Premiums are recognised once the related policies have been issued and the premiums have been received.

#### **Recognition of policyholders' liabilities**

Policyholders' liabilities included in the statutory fund are determined based on the appointed actuary's valuation conducted as at the balance sheet date, in accordance with section 50 of the Insurance Ordinance, 2000.

#### **Claim expenses**

Claims expenses are recognised after the date the insured event is initiated and a reliable estimate of the claim amount can be made.

Liability for outstanding claims includes amounts in relation to unpaid reported claims and is stated at estimated claims settlement cost. Full provision is made for the estimated cost of claims incurred and reported to the date of the balance sheet.

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Liability for claims "Incurred But Not Reported" (IBNR) is included in the policyholders' liabilities in accordance with the estimates recommended by appointed actuary.

#### c) Non-unitised Investment Linked Business

Non-unitised Investment Linked Business provides life assurance coverage to individuals under universal life policies issued by the Company. Benefits are expressed in terms of account value of the policyholder account which is related to the market value of the underlying assets of the investment fund. The risk underwritten is mainly death and disability. This business is written through bancassurance channel and brokers.

#### **Revenue recognition**

Premiums are recognised once the related policies have been issued and the premiums have been received.

#### **Recognition of policyholders' liabilities**

Policyholders' liabilities included in the statutory fund are determined based on the appointed actuary's valuation conducted as at the balance sheet date, in accordance with section 50 of the Insurance Ordinance, 2000.

#### Claim expense

Claim expenses are recognised on the earlier of the policy expiry or the date when the intimation of the event giving rise to the claim is received.

Liability for outstanding claims includes amounts in relation to unpaid reported claims and is stated at estimated claims settlement cost. Full provision is made for the estimated cost of claims incurred and reported to the date of the balance sheet.

Liability for claims "Incurred But Not Reported" (IBNR) is included in the policyholders' liabilities in accordance with the estimates recommended by appointed actuary.

#### d) Unit Linked Business

Unit Linked Business provides life assurance coverage to individuals under unit-linked investment policies issued by the Company. Benefits are expressed in terms of account value of the policyholder account which is related to the market value of the underlying assets of the investment fund. The risk underwritten is mainly death and disability. This business is only written through bancassurance channel.

#### **Revenue recognition**

Premiums are recognised once the related policies have been issued and the premiums have been received.

#### Recognition of policyholders' liabilities

Policyholders' liabilities included in the statutory fund are determined based on the appointed actuary's valuation conducted as at the balance sheet date, in accordance with section 50 of the Insurance Ordinance, 2000.

#### **Claim expenses**

Claim expenses are recognised on the earlier of the policy expiry or the date when the intimation of the event giving rise to the claim is received.

Liability for outstanding claims includes amounts in relation to unpaid reported claims and is stated at estimated claims settlement cost. Full provision is made for the estimated cost of claims incurred and reported to the date of the balance sheet.

Liability for claims "Incurred But Not Reported" (IBNR) is included in the policyholders' liabilities in accordance with the estimates recommended by appointed actuary.



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#### e) Reinsurance contracts held

Individual policies (including joint life policies underwritten as such) are reinsured under an individual life reinsurance agreement whereas group life and group credit life policies are reinsured under group life and group credit life reinsurance agreements respectively.

#### **Reinsurance premium**

Reinsurance premium expense is recognised at the same time when the related premium income is recognised. It is measured in line with the terms and conditions of the reinsurance treaties.

Claim recoveries from reinsurers are recognised at the same time when the claim giving rise to the right of recovery is recognised.

#### Amount due from / to reinsurer

Amounts due from / to reinsurers are carried at cost which is the fair value of the consideration to be received / paid in the future for services rendered / received, less provision for impairment, if any.

#### f) Receivables and payables related to insurance contracts

These include amounts relating to agents and policyholders' which are recognised when due except unpaid premiums. Unpaid premiums are recognised as revenue only:

- during days of grace as specified in the policy; or
- where actuarial valuation assumes that all the premium due have been received.

#### 2.3 Statutory funds

#### Subsidiary Company - Life business

The Subsidiary Company maintains statutory funds in respect of each class of life assurance business in which it operates. Assets, liabilities, revenues and expenses of the Subsidiary Company are referable to the respective statutory funds. However, where these are not referable to statutory funds, these are allocated to shareholders' fund of the Subsidiary Company on the basis of actuarial advice. Apportionment of assets, liabilities, revenues and expenses, whenever required between funds are made on the basis certified by the appointed actuary of the Company. Policyholders' liabilities have been included in statutory funds on the basis of the actuarial valuation carried out by the appointed actuary of the Subsidiary Company on the reporting date as required by section 50 of the Insurance Ordinance, 2000.

#### 2.4 Policyholders' liabilities

- 2.4.1 Subsidiary Company Life business
- a) Conventional Business

#### i) Individual Life

Policyholders' liabilities constitute the reserves for basic plans and riders attached to the basic plans.

Policy reserves pertaining to the primary plans are based on Full Preliminary Term - Net Premium method using EFU (61-66) mortality table and a discounting factor interest rate of 3.75%. This table reflects the mortality expectations in Pakistan. In the opinion of the appointed actuary, the table gives the closest match to the underlying mortality of the concerned population. This is in line with the requirements under the repealed Insurance Act, 1938 and is considerably lower than the actual investment return managed on conventional portfolio. The difference between the above and actual investment return is intended to be available to the Subsidiary Company for meeting administrative expenses and for providing margins against adverse deviations. Policy reserves for both waiver of premium and accidental death riders have been based on net unearned premiums.

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#### ii) Group life and group credit

Policy reserves for these plans are based on the unearned premium method net of allowances made for acquisition expenses, unexpired reinsurance premium reserve and profit commission. The reserve also comprises allowance for "Incurred But Not Reported" (IBNR) claims. The provision for 'Incurred But Not Reported' (IBNR) claims as included in policyholders' liability is determined by reference to actual claims reported after the valuation date for events taking place before the valuation date. This approach is being used as the Subsidiary Company has recently started business. Once sufficient experience of claim reporting patterns have built up, the appointed actuary will determine IBNR in accordance with these claim log patterns for each line of business separately. Appropriate margins will be added to ensure that the reserve set aside are resilient to changes in the experience.

#### b) Accident and Health Business

Policy reserves for this plan have been based on net unearned premiums with allowance for mortality pertaining to accident only.

#### c) Non-unitised Investment Link Business

Policyholders' liabilities constitute the account value of investment link contracts as well as non-investment reserves of these contracts. Non-investment reserves constitute liability kept to account for risks such as death and non-investment riders (accidental death and disability, monthly income benefit, waiver of premium, etc.). Reserves for death are based on risk charges deducted for, while reserves for the attached riders are based on net unearned premiums.

#### d) Unit Link Business

Policyholders' liabilities constitute the account value of investment link contracts as well as non-investment reserves of these contracts. Non-investment reserves constitute liability kept to account for risks such as death and non-investment riders (accidental death and disability, monthly income benefit, waiver of premium, etc.). Reserves for death are based on risk charges deducted for, while reserves for the attached riders are based on net unearned premiums.

For the purpose of valuation of unit link business, no provision has been made for lapses and surrenders. This gives prudence to the value placed on the liability by not taking any credits for the profits made on surrenders.

#### 2.5 Staff retirement benefits

#### 2.5.1 Holding Company

#### a) Defined contribution plan

The Holding Company operates an approved contributory provident fund scheme for all its eligible employees. Equal monthly contributions to the fund are made by the Holding Company and the employees at the rate of 8.33% of basic salary.

#### b) Defined benefit plans

The Holding Company has the following defined benefit plans:

- an approved funded gratuity scheme for all its permanent employees in Pakistan. Annual contributions are made to this scheme on the basis of actuarial recommendations. The actuarial valuation is carried out using the projected unit credit method. Gratuity is payable to staff on completion of the prescribed qualifying period of service under the scheme;
- (b) unfunded gratuity scheme covering the employees in the UAE branches as per the requirements of the applicable regulations. Provision is made in these consolidated financial statements on the basis of actuarial valuation carried out by an independent actuary using the projected unit credit method.

During the current year, the Holding Company has changed its accounting policy in respect of post retirement defined benefits plans as required under International Accounting Standard (IAS) 19, 'Employee Benefits'. Previously, the



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actuarial gains and losses were amortized over the expected future service of the current members in accordance with the International Accounting Standard (IAS) 19 'Employee Benefits'. According to new policy actuarial gains and losses are recognized in other comprehensive income (OCI) in the periods in which they occur. Amounts recorded in the profit and loss account are limited to current and past service costs, gains or losses on settlements, and net interest income (expense). All other changes in the net defined benefit obligation are recognized directly in other comprehensive income with no subsequent recycling through the profit and loss account.

The change in accounting policy has been accounted for retrospectively in accordance with the requirements of IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors'. The effect of the change in accounting policy on the current and prior periods financial statements have been summarised below:

	2013	2012	2011
		Rupees in thousand	
Impact on consolidated balance sheet Increase in other creditors and accruals Decrease in sundry receivables Decrease in retained earnings	<u>22,161</u> - 22,161	<u> </u>	50,932 14,730 65,662
Impact on consolidated profit and loss account			
Decrease in general and administration expenses Increase in profit after tax Increase in earnings per share		<u>3,862</u> <u>3,862</u> 0.01	<u>12,672</u> <u>12,672</u> <u>0.04</u>

#### 2.5.2 Subsidiary company

#### a) Defined benefit scheme

The Subsidiary company operates an unfunded gratuity scheme for all permanent, confirmed and full time, employees who have completed minimum qualifying eligible service period of six months. Contribution to the fund is made and expense is recognized on the basis of actuarial valuation carried out as at each year end using the projected unit credit method.

During the current year, the Subsidiary Company has changed its accounting policy in respect of post retirement defined benefits plans as required pursuant to amendment in International Accounting Standard (IAS) 19, 'Employee Benefits'. Previously, the actuarial gains and losses were amortized over the expected future service of the current members in accordance with the International Accounting Standard - 19 'Employee Benefits'. Amended IAS 19 requires the actuarial gains and losses to be recognized in other comprehensive income (OCI) in the periods in which they occur. Amounts recorded in the profit and loss account are limited to current and past service costs, gains or losses on settlements, and net interest income (expense). All other changes in the net defined benefit obligation are recognized directly in other comprehensive income with no subsequent recycling through the profit and loss account. However, the Securities and Exchange Commission of Pakistan (SECP) through Insurance Rules, 2002 had prescribed the format of presentation and disclosure of financial statements for companies carrying the business of life insurance, which do not require OCI statement, resultantly the charge has been taken to profit and loss and revenue accounts by the Subsidiary Company.

This ammendment does not materially affect the Subsidiary Company's financial statements, therefore retrospective adjustment has not been made in the financial statements of the Subsidiary Company. Considering the immateriality of the amounts involved, this difference in accounting treatment has also been ignored in these consolidated financial statements. Accordingly, the financial statements of the Subsidiary Company has not been restated / changed in respect of this matter for the purpose of consolidation.

The effect of this amendment on the financial statements for the current year is as folows:

FOR THE YEAR ENDED 31 DECEMBER 2013

	2013
	Rupees in thousand
Impact on consolidated balance sheet	
Increase in deferred taxation	109
Increase in deferred liability - staff retirement benefits	3,205
Decrease in retained earnings	(212)
Decrease in balance on statutory funds	(2,884)
Impact on consolidated profit and loss account	
Increase in general and administrative expenses	321
Increase in underwriting expenses	2,884
Decrease in taxation	(109)

#### 2.6 Employees' compensated absences

The Group accounts for these benefits in the period in which the absences are earned.

### 2.7 Creditors, accruals and provisions

Liabilities for creditors and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for the goods and / or services received, whether or not billed to the Group.

Provisions are recognized when there is a present, legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

#### 2.8 Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purpose of cash flow statement, cash and cash equivalents comprise of cash and bank deposits and short-term bank borrowings and excludes bank balances held under lien.

#### 2.9 Investments

All investments are initially recognized at cost being the fair value of the consideration given and include transaction costs except in case of investments at fair value through profit or loss. All purchases and sales of investments that require delivery within the time frame established by regulations or market convention are accounted for at the trade date. Trade date is the date when the Group commits to purchase or sell the investment.

The above investments are classified into the following categories:

#### Held-to-maturity

Investments with fixed or determinable payments and fixed maturity, where the management has both the intent and the ability to hold the investments to maturity, are classified as held-to-maturity.

Subsequent to initial recognition at cost, these investments are measured at amortized cost less any accumulated impairment losses. Amortized cost is calculated taking into account any discount or premium on acquisition by using the effective interest rate method.

#### Available-for-sale

Investments which are intended to be held for an undefined period of time but may be sold in response to the need for liquidity, changes in interest rates, equity prices or exchange rates are classified as available-for-sale.



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Subsequent to initial recognition at cost, these are stated at the lower of cost or market value (market value being taken as lower if the reduction is other than temporary) in accordance with the requirements of the SEC (Insurance) Rules, 2002. The stock exchange quotations at the reporting date are used to determine the market value of its quoted investments. Appropriate valuation techniques are used to estimate the fair value of unquoted investments in delisted / unlisted companies. Such valuation is obtained from independent valuers.

In case of Government securities, the market value is determined using rates announced by the Financial Market Association.

In case of other fixed income securities redeemable at a given date where the cost is different from the redemption value, such difference is amortized uniformly over the period between the acquisition date and the date of maturity in determining 'cost' at which these investments are stated as per the requirements of the SEC (Insurance) Rules, 2002.

#### At fair value through profit or loss

A financial asset is classified into the 'financial assets at fair value through profit or loss' category at inception if acquired principally for the purpose of selling in the short term, if it forms part of a portfolio of financial assets in which there is evidence of short term profit taking, or if so designated by the management. Subsequently, these are measured at fair value and gains and losses arising from change in fair value are included in the profit and loss account / revenue account.

#### 2.10 Taxation

#### Current

Provision for current taxation is based on taxable income at the current rates of taxation after taking into account tax credits and rebates available, if any. The charge for the current taxation also includes adjustments where considered necessary, relating to prior years which arise from assessments framed / finalized during the year or required by any other reason.

#### Deferred

Deferred tax is accounted for using the balance sheet liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred tax is calculated at the rates that are expected to apply to the period when the differences reverse based on tax rates that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited in the profit and loss account, except in the case of items credited or charged to statement of comprehensive income in which case it is included in statement of comprehensive income.

#### 2.11 Fixed Assets

#### Tangible

Owned fixed assets, other than freehold land which is not depreciated and capital work-in-progress, are stated at cost, signifying historical cost, less accumulated depreciation and any provision for accumulated impairment. Freehold land and capital work-in-progress are carried at cost less accumulated impairment losses, if any. Depreciation is charged to income applying varying methods depending upon the nature of the asset, at the rates specified for calculation of depreciation after taking into account residual value, if any. The useful lives, residual values and depreciation method are reviewed, and adjusted if appropriate, at each reporting date.

Assets subject to finance lease are accounted for by recording the assets at the lower of present value of minimum lease payments under lease agreements and the fair value of asset at the inception of the lease contract. The related obligation under the lease is accounted for as liability. Financial charges are allocated to accounting period in a manner so as to provide a constant periodic rate of charge on the outstanding liability.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future benefits associated with the item will flow to the Group and the cost of the item

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can be measured reliably. All other repairs and maintenance costs are charged to profit and loss account as and when incurred.

Depreciation on additions is charged from the month the assets are available for use while on disposals, depreciation is charged up to the month in which the assets are disposed off.

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that this carrying value may not be recoverable. If any such indications exist and where the carrying values exceed the estimated recoverable amounts, the assets are written down to their recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount of the assets disposed off. These are included in the profit and loss account currently.

#### Intangible

The intangible assets having finite useful lives are stated at cost less accumulated amortization and any provision for accumulated impairment losses. Intangible assets having an indefinite useful lives are stated at acquisition cost less accumulated impairment losses, if any.

Amortization is calculated from the month the assets are available for use using the straight-line method, whereby the cost of the intangible asset is amortized over its estimated useful life over which economic benefits are expected to flow to the Group. The useful life and amortization methods are reviewed, and adjusted if appropriate, at each balance sheet date.

Software development costs are only capitalized to the extent that future economic benefits are expected to be derived by the Group.

The carrying values of intangible assets are reviewed for impairment when events or changes in circumstances indicate that this carrying value may not be recoverable. If any such indications exist and where the carrying values exceed the estimated recoverable amounts, the assets are written down to their recoverable amount.

#### 2.12 Expenses of management

#### 2.12.1 Holding Company

Expenses of management both direct and indirect are allocated on the basis of activity in each class of business. Expenses not allocable to the underwriting business are charged as General and administration expenses.

### 2.12.2 Subsidiary Company

Expenses of management have been allocated to various classes of business as deemed equitable by the management. Allocation to each segment is based on the nature of the expense and its correlation to each segment.

#### 2.13 Investment income

#### a) From available-for-sale investments

#### - Return on fixed income investments

Return on fixed income securities classified as available-for-sale is recognized on a time proportion basis.

#### - Dividend

Dividend income is recognized when the right to receive the dividend is established.

#### - Gain / loss on sale of available-for-sale investments

Gain / loss on sale of available-for-sale investments is recognized in profit and loss account currently.

#### - Return on Term Finance Certificates

The difference between the redemption value and the purchase price of the Term Finance Certificates is amortized and taken to the profit and loss account over the term of the investment.



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#### b) From held-to-maturity investments

Income from held-to-maturity investments is recognized on a time proportion basis taking into account the effective yield on the investments.

#### c) From investments at fair value through profit or loss

Gain or loss on sale of investment is included in profit and loss account or respective revenue account of the fund in the period in which disposal has been made.

### d) Share of profit from associated companies

This is recognized as per policy stated in note 2.1 b (ii).

#### 2.14 Foreign currencies

Transactions in foreign currencies (other than the result of foreign branches) are accounted for in Pak Rupees at the rates prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Pak Rupees at the rates of exchange prevailing at the reporting date. Exchange differences are taken to the profit and loss account currently.

The assets and liabilities of foreign branches are translated to Pak Rupees at exchange rates prevailing at the balance sheet date. The results of foreign branches of the Holding Company are translated to Pak Rupees at the average rate of exchange for the year. Translation gains and losses are included in the profit and loss account, except those arising on the translation of the net investment in foreign branches, which are taken to the capital reserves (exchange translation reserve).

#### 2.15 Financial instruments

Financial assets and liabilities are recognized at the time when the Group becomes a party to the contractual provisions of the instrument and de-recognized when the Group loses control of contractual rights that comprise the financial assets and in the case of financial liabilities when the obligation specified in the contract is discharged, cancelled or expired. Any gain or loss on the de-recognition of the financial assets and liabilities is included in the profit and loss account currently.

Financial instruments carried on the balance sheet include cash and bank, loans, investments, premiums due but unpaid, amounts due from other insurers / reinsurers, premium and claim reserves retained by cedants, accrued investment income, reinsurance recoveries against outstanding claims, sundry receivables, provision for outstanding claims, amounts due to other insurers / reinsurers, accrued expenses, other creditors and accruals, liabilities against assets subject to finance lease and unclaimed dividends. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

### 2.16 Dividend and appropriation to reserves

Dividend distribution to the Group's shareholders is recognized as a liability in the Group's consolidated financial statements in the period in which the dividends are approved by the shareholders and other appropriations are recognized in the period in which these are approved by the Board of Directors.

#### 2.17 Off setting of fund liabilities and fund assets

A financial asset and a financial liability is offset and the net amount is reported in the balance sheet when there is a legally enforceable right to set-off the recognized amounts and it is intended either to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### 2.18 Earnings per share

The Group presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Holding Company by the weighted average number of ordinary shares outstanding during the period / year. Diluted earnings per share is calculated if there is any potential dilutive effect on the reported net profits.

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#### 2.19 Share capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds.

#### 2.20 Impairment

#### **Financial assets**

A financial asset is considered to be impaired if objective evidence indicate that one or more events had a negative effect on the estimated future cash flow of that asset.

An impairment loss in respect of a financial asset measured at amortized cost is calculated as a difference between its carrying amount and the present value of estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of available-for-sale financial asset is calculated with reference to its current fair value.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

#### Non financial assets

The carrying amounts of the non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If such indication exists, the recoverable amount of such asset is estimated. An impairment loss is recognized wherever the carrying amount of the asset exceeds its recoverable amount. Impairment losses are recognized in profit and loss account. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in profit and loss account.

#### 2.21 Segment reporting

#### 2.21.1 Holding Company

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision makers (the Board of Directors) who is responsible for allocating resources and assessing performance of the operating segments.

The segment reporting is accounted for using the classes of business as specified under the Insurance Ordinance, 2000 and the SEC (Insurance) Rules, 2002 as the primary reporting format based on the practice of reporting to the management on the same basis.

Assets, liabilities and capital expenditures that are directly attributable to segments have been assigned to them while the carrying amount of certain assets used jointly by two or more segments have been allocated to segments on a reasonable basis. Those assets and liabilities which cannot be allocated to a particular segment on a reasonable basis are reported as unallocated corporate assets and liabilities.

#### 2.21.2 Subsidiary Company

Operating segments are reported in a manner consistent with that provided to the chief operating decision maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chief Executive Officer of the Company.

The Company operates in Pakistan only. The Company has four primary business segments for reporting purposes namely; Conventional Business and Accident and Health Business and Non-Unitised Investment Link Business and Unit Link Business. The Company accounts for segment reporting using the classes or sub-classes of business (Statutory Funds) as specified under the Insurance Ordinance, 2000 and SEC (Insurance) Rules, 2002 as the primary reporting format.

#### 2.22 Borrowing cost

Interest, mark-up and other charges on long-term finances are capitalized up to the date of commissioning of respective qualifying assets acquired out of the proceeds of such long-term finances. All other interest, mark-up and other charges are recognized in profit and loss account.



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### 3. SHARE CAPITAL

### 3.1 Authorized share capital

		-			
31 December 2013 31 December 2012			31 December 2013	31 December 2012	
Number of shares			Rupees in	thousand	
	375,000,000	150,000,000	Ordinary shares of Rupees 10 each	3,750,000	1,500,000
3.2	Paid-up share cap	ital			
	lssued, subscribed	l and fully paid:			
	250,000	250,000	Ordinary shares of Rupees 10 each fully paid in cash	2,500	2,500
	Ordinary shares of Rupees 10 each issued as fully paid bonus <b>123,454,543</b> 123,454,543 shares			1,234,545	
	226,295,457	-	Issued during the year	2,262,955	-
	350,000,000	123,704,543	Ordinary shares of Rupees 10 each issued as fully paid bonus shares		1,237,045

**3.3** As at 31 December 2013, MCB Bank Limited and Nishat Mills Limited, associated undertakings, held 102,812,165 (2012: 36,338,092) and 102,809 (2012: 36,337) ordinary shares of the Holding company of Rupees 10 each, respectively.

		Note	31 December 2013	31 December 2012
4.	RESERVES		Rupees in	thousand
	Capital reserves			
	Reserve for exceptional losses	4.1	22,859	22,859
	Investment fluctuation reserve	4.2	3,764	3,764
	Exchange translation reserve	4.3	477,286	478,756
	Capital contribution to statutory funds	4.4	(331,637)	(307,309)
			172,272	198,070
	Revenue reserve			
	General reserve		936,500	936,500
			1,108,772	1,134,570

- **4.1** The reserve for exceptional losses represents the amount set aside by the Holding Company in prior years up to 31 December 1978, in order to avail the deduction while computing the taxable income under the old Income Tax Act of 1922. Subsequent to the introduction of repealed Income Tax Ordinance, 1979, which did not permit the said deduction, the Holding Company discontinued the setting aside of amounts as reserve for exceptional losses.
- **4.2** This amount has been set aside by the Holding Company in prior years for utilization against possible diminution in the value of investments.

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- **4.3** The exchange translation reserve represents the gain resulted from the translation of foreign branches (having business in foreign currencies) of Holding company into Pak Rupees. For the purpose of exchange translation reserve, the UAE and Export Processing Zone branches are treated as foreign branches since these carry on their business in AED and US Dollars, respectively.
- **4.4** This represents the share of equity holders of the Parent in the capital contribution made by shareholders' fund of Subsidiary to its statutory funds.

		31 December 2013 31 December		
5.	NON-CONTROLLING INTEREST	Rupees in thousand		
	Share capital	240,599	240,599	
	Profit for the year	3,421	3,056	
	Capital contribution to statutory funds	(240,048)	(230,439)	
	Opening retained earnings	18,729	15,673	
		22,701	28,889	

			Statuto	ry Funds		Aggre	egate
6.	POLICYHOLDERS' LIABILITIES	Conventional Business	Accident and Health Business	Non-unitised Investment Link Business	Unit link Business	31 December 2013	31 December 2012
	Life insurance:			Rupees in th	nousand	1	
6.1	Gross of reinsurance						
	Actuarial liability relating to future events	139,269	11	1,091,177	3,690,300	4,920,757	2,008,520
	Provision for incurred but not reported claims	8,047	-	-	-	8,047	8,859
		147,316	11	1,091,177	3,690,300	4,928,804	2,017,379
6.2	Net of reinsurance						
	Actuarial liability relating to future events	93,323	11	1,076,689	3,651,062	4,821,085	1,952,017
	Provision for incurred but not reported claims	3,587	-	-	-	3,587	2,658
		96,910	11	1,076,689	3,651,062	4,824,672	1,954,675
6.3	Balance of Statutory Funds						
	Policyholders' liabilities						
	Balance at beginning of the year	74,352	5	628,849	1,251,469	1,954,675	479,562
	Increase during the year	22,558	6	447,840	2,399,593	2,869,997	1,475,113
	Balance at end of the year	96,910	11	1,076,689	3,651,062	4,824,672	1,954,675
	Retained earnings on other than						
	participating business						
	Balance at beginning of the year	(132,987)		. , ,		(474,734)	(366,694
	Surplus / (deficit) for the year	(10,776)	9	(32,770)	(17,744)	(61,281)	(108,040
	Surplus appropriated to shareholders' fund		-	-	-	-	-
	Balance at end of the year	(143,763)	(1,430)	(199,041)	(191,781)	(536,015)	(474,734
	Capital contributed by shareholders' fund						
	Balance at beginning of the year	152,708	1,511	209,492	174,038	537,749	396,717
	Capital contribution during the year	-	-	-	33,937	33,937	141,031
	Capital withdrawn during the year		-	-	-	-	-
	Balance at end of the year	152,708	1,511	209,492	207,975	571,686	537,748
	Balance of statutory funds at the year end	105,855	92	1,087,140	3,667,256	4,860,342	2,017,689



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**6.4** The appointed actuary of the Subsidiary Company has carried out a valuation of the policyholders' liabilities with respect to the Conventional Business, Accident and Health Business, Non-unitised Investment Linked Business and Unit Link Business (Statutory Funds) as per section 50 of the Insurance Ordinance, 2000. The significant assumptions used in the valuations are disclosed in note 30.4.2 to these consolidated financial statements.

The details of the significant assumptions used by the appointed actuary in computation of policyholders' liability will be specified in the Financial Condition Report for the year ended 31 December 2013 to be issued by the appointed actuary of the Subsidiary Company in accordance with the requirements set out in section 50 of the Insurance Ordinance, 2000.

		Note	31 December 2013	31 December 2012
7.	PROVISION FOR OUTSTANDING CLAIMS (including IBNR)		Rupees in	thousand
	General insurance			
	Related parties		199,060	283,240
	Others		7,123,613	6,078,413
			7,322,673	6,361,653
	Life insurance		84,019	50,848
			7,406,692	6,412,501
8.	STAFF RETIREMENT BENEFITS - Unfunded staff gratuity			
	Opening helenes		27 / 07	2/ /59
	Opening balance Charge for the year Helding Company	8.1	37,687 3,948	26,458 7,989
	Charge for the year - Holding Company	8.2.3	,	,
	Charge for the year - Subsidiary Company	0.2.3	9,600	4,496
	Benefits paid - Holding Company		(1,038)	(1,014)
	Benefits paid - Subsidiary Company		(570)	(2,298)
			49,627	35,631
	Exchange loss - Holding Company		6,525	2,056
			56,152	37,687

- **8.1** The above provision relates to the Company's operations in UAE branches. Actuarial valuation is carried out as at 31 December 2013 by an independent actuary Zahid & Zahid.
- **8.2** The Subsidiary Company operates an unfunded gratuity scheme for all permanent employees. An actuarial valuation is carried out at 31 December 2013 to determine the liability of the Subsidiary Company in respect of the scheme. The information provided in notes 8.2.1 to 8.2.5 is based upon the actuarial valuation carried out as at 31 December 2013. The following significant assumptions have been used for valuation of this scheme:

	2013	2012
	Rate	per annum
scount rate	13.209	<b>%</b> 12.10%
pected rate of increase in salaries	11.00	<b>%</b> 11.00%

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	Note	31 December 2013	31 December 2012
		Rupees in	thousand
8.2.1 Amounts recognised in the balance sheet			
Present value of the obligation - restated		15,675	11,824
Unrecognised actuarial loss - restated		-	(5,178)
Gratuity liability as at 31 December		15,675	6,646
8.2.2 Movement in the present value of the defined benefit oblig	gation		
Obligation at the beginning of the year		11,823	7,088
Current service cost		4,555	3,178
Interest cost		1,840	1,217
Actuarial loss - restated		(1,973)	2,639
Benefits paid		(570)	(2,298)
Obligation at the end of the year		15,675	11,824
8.2.3 Amounts recognised in the profit and loss account			
Current service cost		4,555	3,178
Interest cost		1,840	1,217
Recognised actuarial loss		3,205	101
		9,600	4,496
8.2.4 Reconciliation of liability			
Opening net liability		6,645	4,447
Charge for the year		9,600	4,496
Benefits paid		(570)	(2,298)
Closing net liability		15,675	6,645

#### 8.2.5 Actual return on plan assets

The Subsidiary Company does not have any plan assets as at 31 December 2013 in respect of its unfunded gratuity scheme.

		Note	31 December 2013	31 December 2012	31 December 2011
			F	Rupees in thousand	
9.	OTHER CREDITORS AND ACCRUALS				
	Cash margin against performance bonds		646,744	651,492	612,067
	Sundry creditors		309,780	259,636	193,059
	Commission payable		402,464	598,594	531,396
	Workers' welfare fund		146,574	101,126	11,762
	Staff Gratuity Fund - restated	9.1	57,770	65,432	50,932
	Federal insurance fee		37,920	35,809	35,471
	Federal excise duty		105,114	51,044	101,572
	Payable to Employees' Provident Fund		804	958	-
	Others	9.3	21,805	26,233	31,105
			1,728,975	1,790,324	1,567,364

#### 9.1 Staff Gratuity Fund

The Holding Company operates an approved funded gratuity scheme for all employees. Actuarial valuation is carried out every year and the latest valuation was carried out as at 31 December 2013 by an independent actuary - Zahid & Zahid.

The following significant assumptions have been used for valuation of this scheme:



# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

	2013	2012	2011	
	Rate per annum			
- Valuation discount rate	12.00%	11.50%	13.00%	
- Expected rate of increase in salary level	10.00%	9.50%	10.75%	
<ul> <li>Rate of return on plan assets</li> </ul>	10.79%	11.50%	13.00%	

The fair value of the scheme's assets and liabilities for past services of the employees at the latest valuation date are as follows:

		31 December 2013	31 December 2012	31 December 2011
			Rupees in thousand	
Pres	ent value of defined benefit obligation	198,316	194,589	196,137
Plan	assets	(140,546)	(129,157)	(145,205)
Net l	iability - restated	<u> </u>	65,432	50,932
9.1.1 Amo	unts recognized in the balance sheet			
	lities - restated	57,770	65,432	50,932
	amounts charged in profit and loss account			
	ent service cost	11,296	15,848	16,291
Net interest cost - restated Curtailment cost	7,525	6,403	6,086	
	18,821	22,251	4,039	
<b>9.1.3 Amounts charged to other comprehensive income</b> Remeasurements of the present value of defined benefit oblig Actuarial losses arising from changes in demographic assumption		sumptions -	8,132	-
	rial losses arising from changes in financial assum		-	-
	Actuarial gains arising from experience adjustments Return on plan assets	(13,811)	(16,089)	(2,812)
Retu		(13,471)	206	(2,423)
		(26,483)	(7,751)	(5,235)
9.1.4 Tota	defined benefit (income) / cost	[7,662]	14,500	21,181
	ges in present value of defined benefit obligatio	ns		
	ent value of defined benefit obligation at			
	eginning of the year	194,589	196,137	215,970
	ent service cost est cost	11,296	15,848	16,291
	ailment cost	21,457	23,427	26,386 4,039
ourt				4,007
Reme	asurements of the present value of defined benefit obl	igation:		
Actua	rial losses arising from changes in demographic assur		8,132	-
	rial losses arising from changes in financial assumptic		-	-
Actua	rial gains arising from experience adjustments	(13,811)	(16,089)	(2,812)
D	Champine and	(13,012)	(7,957)	(2,812)
	fits paid ent value of defined benefit obligation at the end of th	(16,014) ne year 198,316	(32,866)	(63,737) 196,137
FIES	ent value of defined benefit obligation at the end of th	170,310	174,007	170,137

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	31 December 2013	31 December 2012	31 December 2011
		Rupees in thousand	
9.1.6 Changes in fair value of plan assets			
Fair value of plan assets at the beginning of the year	129,157	145,205	186,219
Interest income	13,932	17,025	20,300
Remeasurements of the fair value of plan assets:			
Return on plan assets	13,471	(206)	2,423
Benefits paid	(16,014)	(32,867)	(63,737)
Fair value of plan assets at the end of the year	140,546	129,157	145,205

	31 Decemb	31 December 2013		31 December 2012		er 2011
	Rupees in thousand	%	Rupees in thousand	%	Rupees in thousand	%
9.1.7 Fund Investment						
Government Bonds	73,388	52.22%	-	-	9,872	6.80%
Corporate Bonds	23,497	16.72%	24,908	19.29%	-	-
Shares and deposits	31,933	22.72%	97,327	75.36%	92,172	63.48%
Unit Trusts	14,291	10.17%	9,536	7.38%	52,555	36.19%
Creditors	(2,563)	-1.82%	(2,614)	-2.02%	(9,394)	-6.47%
	140,546	100%	129,157	100%	145,205	100%

**9.2** During the year, an amount of Rupees 20.487 million (2012: Rupees 20.791 million) has been charged to the profit and loss account in respect of the Holding Company's contributions to the Employees' Provident Fund.

**9.3** This includes balance payable by Subsidiary Company to its related parties of Rupees 20.773 million (2012: Rupees 19.187 million)

10.	LIABILITIES AGAINST ASSETS SUBJECT TO FINANCE LEASE Present value of minimum lease payments	6,683	24,987
10.1	Minimum lease payments		
	Not later than 1 year	6,951	17,831
	Later than 1 year and not later than 5 years		9,463
		6,951	27,294
	Future finance charges on finance lease	(268)	(2,307)
	Present value of finance lease liability	6,683	24,987
10.2	Present value of finance lease liabilities		
	Not later than 1 year	6,683	15,547
	Later than 1 year and not later than 5 years	-	9,440
		6,683	24,987

**10.3** The above represents finance lease entered into with leasing companies for motor vehicles. The liability is payable by October 2014 in quarterly installments and is secured against respective vehicles and security deposits.

**10.4** Lease payments bear variable mark-up rates and include finance charges at 3 month KIBOR + 2% to 2.5% (2012: 3 month KIBOR + 2% to 2.5%) per annum. KIBOR is determined on quarterly basis.



FOR THE YEAR ENDED 31 DECEMBER 2013

### 11. CONTINGENCIES AND COMMITMENTS

#### 11.1 Contingencies:

### Holding company

The income tax assessments of the Holding Company have been finalized up to and including the tax year 2012. However, the Holding Company has filed appeals in respect of certain assessment years mainly on account of following:

- i) The Deputy Commissioner Inland Revenue (DCIR) issued an order under section 161/205 of the Income Tax Ordinance, 2001 for the year 2012 whereby a tax demand aggregating to Rs 8.649 million was raised against the Holding Company on account of non-deduction of tax on dividend. The Holding Company challenged the said order before the Commissioner Inland Revenue (Appeals) who remanded the case back to taxation officer for fresh proceedings. The management is confident that the matter will eventually be decided in favour of the Holding Company, and has consequently not made any provision there against.
- ii) The Deputy Commissioner Inland Revenue (DCIR) passed an order under section 161/205 of the Income Tax Ordinance, 2001 for tax year 2005 raising a tax demand of Rs 3.103 million for alleged non-payment of tax deducted on salaries during the year. The Holding Company filed an appeal before the Commissioner Inland Revenue (Appeals) who remanded the case back to taxation officer with the direction to provide the Holding Company a proper opportunity of being heard. The same was challenged by the Holding Company before Appellate Tribunal Inland Revenue. Hearing of the case has not yet commenced. However, a positive outcome is expected by the Holding Company; hence, no provision has been made by the Holding Company in this regard.
- iii) The Deputy Commissioner Inland Revenue (DCIR) has finalized assessments for the assessment year 1999-2000 by taxing capital gains at the full rate of 33%. The aggregate tax liability assessed by the DCIR amounted to Rupees 48.205 million against which the Holding Company has made a total provision of Rupees 44.141 million resulting in a shortfall of Rupees 4.064 million. The Holding Company filed appeals with the Commissioner Inland Revenue (Appeals) and Appellate Tribunal Inland Revenue (ATIR) which were decided against the Holding Company. Consequently, the Company has filed an appeal before the Honourable Sindh High Court and the petition is fixed for regular hearing.
- iv) The Additional Commissioner / Taxation Officer has reopened assessments for the assessment years 2000-2001 and 2001-2002 by taxing bonus shares received by the Holding Company during the above mentioned periods resulting in an additional tax liability of Rupees 14.907 million. An appeal was filed before the Commissioner Inland Revenue (Appeals) who cancelled the amended order passed by the Additional Commissioner and allowed relief to the Holding Company but the Tax Department had filed an appeal before the ATIR against the order of the Additional Commissioner, which has been decided in favour of the Holding Company. However, the Holding Company received another notice from Additional Commissioner for reassessment of the case in response to which the Holding Company has filed a constitutional petition in Honourable Sindh High Court against such notice.
- v) While finalizing the assessment for the assessment year 2002-2003, DCIR has reduced the business loss for the year by Rupees 88.180 million by adjusting the dividend income against this loss. The Holding Company maintains that it is entitled to carry the gross loss forward for adjustment against the future taxable income and dividend income for the year should be taxed separately at reduced rate. The appeals of the Holding Company in this respect have been rejected by the Commissioner Inland Revenue (Appeals), the ATIR and the Sindh High Court. The Holding Company has filed a reference application with the Supreme Court of Pakistan. The management is confident that the matter will eventually be decided in favor of the Holding Company and has consequently not made any provision against the additional tax liability of Rupees 26.455 million which may arise in this respect.
- vi) The Tax Authorities have also amended the assessments for tax years 2003 to 2007 on the ground that the Holding Company has not apportioned management and general administration expenses against capital gain and dividend income. The Holding Company has filed constitutional petition in the Honourable Sindh High Court against the amendment in the assessment order. The Holding Company may be liable to pay Rupees 5.881 million in the event of decision against the Holding Company, out of which Rupees 2.727 million have been provided resulting in a shortfall of Rupees 3.154 million.

FOR THE YEAR ENDED 31 DECEMBER 2013

- vii) The Taxation Officer has passed an order in the tax years 2005 and 2006 under section 221 of the Income Tax Ordinance, 2001 (the Ordinance) levying minimum tax liability aggregating to Rupees 38.358 million. An appeal was filed before the Commissioner Inland Revenue (Appeals) who upheld the order of the Taxation Officer. The Holding Company has filed an appeal before the ATIR which is yet to be heard.
- viii) The Holding Company received a notice from Additional Commissioner Inland Revenue pertaining to the amendment of tax year 2008. Amongst others, the Additional Commissioner raised an issue with respect to the claim of exemption claimed on capital gains on listed securities by way of incorrect application of the provisions of law. The Holding Company preferred to contest this matter by way of filing a constitutional petition before the Honourable Sindh High Court. The Court has ordered for stay of proceedings.

Pending resolution of the above-mentioned appeals filed by the Holding Company, no provision has been made in these consolidated financial statements for the aggregate amount of Rupees 98.690 million (2012: 86.938 million) as the management is confident that the eventual outcome of the above matters will be in favour of the Holding Company.

### **Subsidiary Company**

There was no contingency as at 31 December 2013 (2012: Nil).

### 11.2 Commitments:

#### Holding Company

There were no capital or other commitments as at 31 December 2013 (2012: Nil).

### **Subsidiary Company**

There were no capital or other commitments as at 31 December 2013 (2012: Nil).

		Note	31 December 2013	31 December 2012
			Rupees in	thousand
12.	CASH AND BANK DEPOSITS			
	Cash and other equivalents			
	Cash in hand		4,531	1,200
	Current and other accounts			
	Current accounts		510,632	213,080
	Savings accounts		1,188,348	1,492,306
			1,698,980	1,705,386
	Deposits maturing within 12 months			
	Fixed and term deposits	12.1	1,156,190	1,026,373
			2,859,701	2,732,959

- 12.1 These include fixed deposits amounting to Rupees 197.716 million (AED 6.916 million) [2012: Rupees 180.545 million (AED 6.844 million)] kept in accordance with the requirements of Insurance Regulations applicable to the UAE branches for the purpose of carrying on business in United Arab Emirates. These also include liens against cash deposits of Rupees 9.076 million (2012: Rupees 9.076 million) with banks in Pakistan essentially in respect of guarantees issued by the banks on behalf of the Holding Company for claims under litigation filed against the Holding Company.
- **12.2** Cash and bank deposits include an amount of Rupees 876.596 million (2012: Rupees 663.460 million) held with related parties.



FOR THE YEAR ENDED 31 DECEMBER 2013

13.	LOANS - considered good	Note	31 December 2013	31 December 2012
	Secured		Rupees in	thousand
	Secureu			
	Executives	13.2	5,220	6,700
	Employees	13.2	28,447	22,865
			33,667	29,565
	Less: Recoverable within one year shown under sund	ry receivables		
	Executives	20	4,871	5,985
	Employees	20	12,645	10,789
			17,516	16,774
			16,151	12,791

**13.1** Loans to employees are granted in accordance with the terms of their employment for the purchase of vehicles, purchase / construction of houses and for other purposes as specified in the SEC (Insurance) Rules, 2002. These loans are recoverable in monthly installments over various periods and are secured by registration of vehicles, deposit of title documents of property with the Company and against provident fund balances of the employees. The loans are interest free except for those granted for the purchase/ construction of houses which carry interest at the rate of 5% (2012: 5%) per annum.

### 13.2 Reconciliation of carrying amount of loans

		2013			2012	
	Executives	Others	Total	Executives	Others	Total
			Rupees	in thousand		
g balance	6,700	22,865	29,565	3,274	24,691	27,965
sements	13,622	25,595	39,217	12,861	19,339	32,200
ents	(15,102)	(20,013)	(35,115)	(9,435)	(21,165)	(30,600)
g balance	5,220	28,447	33,667	6,700	22,865	29,565

14. INVESTM	ENTS
-------------	------

Available-for-sale In related parties	
In related parties	
•	
Marketable securities 14.3 <b>7,477,264</b> 6,746,	356
Others	
Marketable securities 14.4 <b>3,920,690</b> 3,449,	616
Less: Provision for impairment in value of investments (220,890) [416,	284)
<b>3,699,800</b> 3,033,	332
At fair value through profit or loss 14.5	
In related parties	
Marketable securities 14.5.1 3,122	-
Others	
Marketable securities 14.5.2 4,481 1,	006
Mutual Funds 14.5.4 <b>456,762</b> 100,	331
Government securities         14.5.3         4,029,974         1,663,	179
Other fixed Income securities 150,808 39,	308
<b>4,642,025</b> 1,803,	524
<b>15,822,211</b> 11,583,	212

FOR THE YEAR ENDED 31 DECEMBER 2013

14.1 On 31 December 2013, the fair value of available-for-sale securities was Rupees 22,869.40 million (2012: Rupees 14,632.466 million). As per the Company's accounting policy, available-for-sale investments are stated at lower of cost or market value (market value being taken as lower if the reduction is other than temporary). However, International Accounting Standard (IAS) 39, 'Financial Instruments: Recognition and Measurements' dealing with the recognition and measurement of financial instruments requires that these instruments should be measured at fair value. Accordingly, had these investments been measured at fair value, their carrying value as at 31 December 2013 would have been higher by Rupees 7,047.186 million (2012: higher by Rupees 3,049.254 million).

					31 Decer	nber 2013	31 De	ecember 2012
14.2	Reconciliation of provision for impairment in va	lue of inv	estments	ĺ		Rupees in	thous	and
	Opening provision Reversal for the year Closing provision				(	416,284 195,394) 220,890	_	613,861 (197,577) 416,284
		Nut	:	31 Decei	mber 2013			31 December 2012
14.3	Available-for-sale	Note -	Cost		vision against	Carrying Value		Carrying Value
					Rupees in <sup>•</sup>	thousand		
	In related parties: - Listed shares - Unlisted shares - Mutual Fund Certificates Others:	14.3.1	5,290,151 - 2,187,113 7,477,264		- - -	5,290,15 - 2,187,11 7,477,26	3	5,089,277 412,796 1,244,283 6,746,356
	<ul> <li>Listed shares</li> <li>Term Finance Certificates</li> <li>Mutual Fund Certificates</li> <li>NIT Units</li> <li>Government treasury bills</li> <li>Pakistan Investment Bonds</li> <li>Pakistan Investment Bonds (5 Years)</li> </ul>	14.3.2 14.3.3 14.3.4	2,972,293 49,927 66,498 161 645,064 186,747 - 3,920,690 11,397,954	(22	20,890) - - - - - 20,890) 20,890)	2,751,40 49,92 66,49 16 645,06 186,74 - - - - - 3,699,80 11,177,06	7 8 1 4 7 0	2,442,271 107,778 75,145 161 183,527 164,713 59,737 3,033,332 9,779,688

No. of Shares	/ Certificates	Face value	Company's name	31 December 2013	31 December 2012
31 December 2013	31 December 2012	Rupees		Rupees in	thousand
14.3.1 Related par	rties			Cost	Cost
Listed Shares:				Cost	COSt
1,258,650	1,258,650	10	Nishat Mills Limited	34,211	34,211
115,500	115,500	10	[Equity held 0.36% (2012: 0.36%)] Hub Power Company Limited	3,224	3,224
29,914,034	28,641,486	10	[Equity held 0.01% (2012: 0.01%)] MCB Bank Limited	4,454,396	4,691,395
440,000	400,000	10	[Equity held 2.96% (2012: 3.42%)] Hira Textile Mills Limited	5,000	5,000
25,631,181	25,631,181	10	[Equity held 0.50% (2012: 0.50%)] Pakgen Power Limited	355,448	355,448
27,348,388	-	10	[Equity held 6.89% (2012: 6.89%)] Lalpir Power Limited	371,516	-
3,396,340	-	10	[Equity held 7.20% (2012: Nil ]] MCB-Arif Habib Savings & Investment Limited	66,356	-
			[Equity held 4.72% (2012: Nil)]	5,290,151	5,089,278



# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

	/ Certificates	Face value	Company's name	31 December 2013	31 December 2012
31 December 2013	31 December 2012	Rupees		Rupees in t	housand
nlisted Shares:				Cost	Cost
-	27,624,635	10	Lalpir Power Limited	-	412,796
Iutual Fund Certificat	es		[Equity held Nil (2012: 8.00% ]]		412,790
10,202,734	9,404,179	100	MCB Dynamic Cash Fund	943,345	847,504
			[Units held 9.35 % (2012: 10.16%)]		
10,565,767	4,123,322	100	MCB Cash Management Optimizer Fund [Units held 7.38 % (2012: 4.89%)]	993,768	396,779
5,193,482	-	50	Metro Bank Pakistan Sovereign Fund [Units held 48.66 % (2012: Nil)]	250,000	-
4.3.2 Other - liste	ed shares			2,187,113	1,244,28
-	2,310,840	10	Investment Bank/ Investment Companies / Security Companies MCB- Arif Habib Savings & Investment Limited	-	47,080
			Commercial Banks		
3,358,480	1,731,346	10	Allied Bank Limited	176,805	75,49
777,022 6,565,208	1,936,884 7,132,709	10 10	Askari Bank Limited Bank Al-Habib Limited	21,359 154,660	71,87 130,98
378,320	343,928	10	Habib Bank Limited	40,947	40,94
3,901,899	3,901,899	10	Habib Metropolitan Bank Limited	87,327	87,32
7,048,012	6,128,707	10	National Bank of Pakistan	322,024	322,02
4,359,944	3,859,944	10	United Bank Limited	345,473	299,38
3,000	3,000	10	Insurance EFU General Insurance Company Limited	211	21
305,188	305,188	10	International General Insurance Company of Pakistan	22,888	22,88
286,843	286,843	10	Pakistan Reinsurance Company Limited	6,326	6,32
85,000	85,000	10	Power Generation & Distribution Kot Addu Power Company Limited	3,913	3,91
100,000	100,000	10	Oil And Gas Marketing Companies Attock Refinery Limited	15,157	15,15
2,213,095	2,011,905	10	Sui Northern Gas Pipelines Limited	127,666	127,66
10.000	10.000	10	Oil And Gas Exploration Companies	1.0/7	1.0/
10,000 224,985	10,000 500,285	10 10	Oil and Gas Development Company Limited Pakistan Oilfields Limited	1,067 67,272	1,06 147,72
1,014,464	1,540,988	10	Pakistan Petroleum Limited	99,384	181,45
001.050	001.070	F	Automobile Assembler	(2.022	(0.0)
301,378 340,996	301,378 394,544	5 10	Al-Ghazi Tractors Limited Millat Tractors Limited	43,030 25,239	43,03 35,33
326,128	326,128	10	Cables And Electrical Goods Pakistan Cables Limited	27,717	27,71
148,131	148,131	10	Siemens (Pakistan) Engineering Company Limited	116,770	116,75
91,300	91,300	10	Industrial Metals and Mining Aisha Steel Mills Limited	-	-
0.000			Fertilizer		
9,000 1,936,906	- 1,936,906	10	Fatima FertilizerCompany Limited Fauji Fertilizer Bin Qasim	85,611	85,61
6,466,640	3,926,640	10	Fauji Fertilizer Company Limited	616,274	298,43
1,170,996	1,242,596	10	Pharmaceutical Abbott Laboratories Pakistan Limited	143,131	151,88
985,147	814,172	10	GlaxoSmithKline Pakistan Limited	84,811	84,81
-	110,401	10	Chemical Clariant Pakistan Limited	-	11,76
968,000 110,401	968,000	10 10	Arif Habib Corporation Limited Archroma Pakistan Limited	98,981 11,762	98,98
			Food And Personal Care Products		
709,868	777,535	10	Murree Brewery Company Limited	30,168	34,56
66,290	32,783	10	Nestle Pakistan Limited	-	18,98
66 290	54,870	10	Rafhan Maize Products Limited Unilever Pakistan Limited	90,271	44,64 118,14
-	34,456	50	onitever i akistan Ennitea	-	110,14
2,707,944	2,707,944	10	Cement D.G. Khan Cement Company Limited		106,04

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No. of Shares	/ Certificates	Face value	Company's name	31 December 2013	31 December 2012
31 December 2013	31 December 2012	Rupees		Rupees in th	ousand
4.3.4 Others-Term Fir	nance Certificates			Cost	Cost
1,995	3,990	5,000	Allied Bank Limited (06/12/2006)	9,976	19,95
2,996	6,649 2,996	5,000 5,000	Bank Alfalah Limited (25/11/2005) Bank Alfalah Limited (02/12/2009)	14,976	33,2 14,9
4,995	4,999	5,000	KESC AZM Certificate (12/11/2012)	24,975	24,9
	998	5,000	Pakistan Mobile Communication Limited (31/05/2006)		4,9
-	984	5,000	Faysal Bank Limited (10/02/2005)	-	4,9
-	998	5,000	Soneri Bank Limited (5/05/2005)		4,9
3.4 Others- Mutual F Open- Ended- Mu				49,927	108,0
1,672,184	1,562,559	10	ABL Income Fund	13,938	13,9
8,041	7,405	500	Atlas Income Fund	2,725	2,72
38,310	35,254	100	KASB Cash Fund	3,482	3,4
312,602	279,805	50	Meezan Islamic Income Fund	10,000	10,0
1,416,817	1,303,057	10	NIT Government Bond Fund	10,000	10,0
182,887	261,957		MCB Cash Management Optimizer Fund	16,123	25,0
568,899	1,003,122		ABL Government Securities Fund	5,230	10,0
500,511	-		ABL Islamic Stock Fund	<u> </u>	75,14
5 Investment at fa	ir value through profi	t or loss			
5.1 Listed shares - I	Related Parties				
27,500	-	10	The Hub Power Company Limited	1,670	
11,000	-	10	D.G. Khan Cement Company Limited	943	
4,000	-	10	Nishat Mills Limited	<u> </u>	
5.2 Listed shares - (	Others				
			Commercial Banks		
1,964	7,590	10	Askari Bank Limited	27	1:
5,055	-	10	Meezan Bank Limited	199	
			Cement		
1,300	-	10	Kohat Cement Limited	127	
3,000	-	10	Cherat Cement Company Limited	190	
8,500	-	10	Maple Leaf Cement Factory Limited	233	
			Oil and Gas Marketing Companies		
800	-	10	Pakistan State Oil Company Limited	266	
4,220	-	10	Pakistan Petroleum Limited	903	
1,600 2,000	-	10 10	Pakistan Oil fields Limited National Refinery Limited	796 431	
2,000	-	10		451	
36,300	36,300	10	Chemical Arif Habib Corporation Limited	808	8
1,000	- 30,300	10	Packages Limited	273	0
8,000	-	10	Pakistan telecommunication Limited	228	
5.3 Government sec	urition			4,481	1,0
	Investment Bonds			100,621	
12 Months Treas	ury Bills			-	1,413,2
6 Months Treasu	,			371,862	
3 Months Treasu	ıry Bills			3,517,171	224,6
ljarah Sukuks				40,320 4,029,974	25,2
	tificates - Related pa				
2,173,564	158,290	100	MCB Cash Management Optimizer Fund	217,468	15,8
255,646 853	265,632	100	MCB Dynamic Stock Fund Pakistan Income Enhancement Fund - A	29,045 43	26,9
803	137,872 347,186		MCB Dynamic Stock Fund-Class A	43	7,0 36,7
140,397	131,351		IGI Money Market Fund	14,116	13,2
686,367	844		MCB Islamic Income Fund	68,723	10,2
	0.44				
2,543,073	-		Pakistan Cash Management Fund	127,217	
	-		Pakistan Cash Management Fund Metrobank-Pakistan Sovereign Fund	127,217	



# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013	31 December 2012		
15.	PREMIUMS DUE BUT UNPAID - Unsecured		Rupees in thousand			
	Considered good		2,673,944	3,217,207		
	Considered doubtful		369,231	359,147		
			3,043,175	3,576,354		
	Less: Provision for doubtful balances	15.1	(369,231)	(359,147)		
			2,673,944	3,217,207		
15.1	Reconciliation of provision for doubtful balances					
	Opening provision		359,147	309,821		
	Exchange loss		10,084	8,426		
	Charge for the year			40,900		
	Closing provision		369,231	359,147		

**15.2** Premiums due but unpaid include an amount of Rupees 180 million (2012: Rupees 556 million) held with related parties.

### 16. AMOUNTS DUE FROM OTHER INSURERS/ REINSURERS - Unsecured

	Considered good		1,094,914	606,559
	Considered doubtful		322,810	326,327
			1,417,724	932,886
	Less: Provision for doubtful balances	16.1	(322,810)	(326,327)
			1,094,914	606,559
16.1	Reconciliation of provision for doubtful balances			
	Opening provision		326,327	276,327
	Charge for the year		-	50,000
	Written off during the year		(3,517)	-
	Closing provision		322,810	326,327
	51			<u>.</u>
17.	ACCRUED INVESTMENT INCOME			
	Return accrued on Term Finance Certificates		5,331	1,564
	Return accrued on Treasury Bills		2.957	1,187
	Return accrued on Pakistan Investment Bonds		13,555	11,278
	Return on ijara sukuk		675	-
	Return on policy holders loan		21	-
	Dividend income			
	- associated undertakings		_	_
	- others		20	6,840
			20	6,840
	Return on bank deposit accounts			0,0 /0
	- associated undertakings		-	_
	- others		7,562	5,747
			7,562	5,747
			30,121	26,616
				20,010

# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013	31 December 2012
			Rupees in	thousand
18.	<b>REINSURANCE RECOVERIES AGAINST OUTSTANDING C</b> These are unsecured and considered to be good.	LAIMS		
19.	PREPAYMENTS			
	Prepaid reinsurance premium ceded Others		1,701,770 82,511 <u>1,784,281</u>	1,656,047 90,266 <u>1,746,313</u>
20.	SUNDRY RECEIVABLES Considered good Current portion of long-term loans			
	Executives	13	4,871	5,985
	Employees	13	12,645	10,789
	Other advances		120,260	134,809
	Security deposits		21,410	21,085
	Miscellaneous		46,119	36,108
21.	FIXED ASSETS		205,305	208,776
21.	Owned assets - tangible	21.1	1,044,364	952,297
	Owned assets - intangible	21.1	83,780	61,191
		21.1	1,128,144	1,013,488
	Leased assets		33,627	52,429
	Capital work-in-progress - tangible	21.2	89,310	91,855
			1,251,081	1,157,772



FOR THE YEAR ENDED 31 DECEMBER 2013

### 21.1 The following is a statement of operating fixed assets :

	2013										
	Owned assets					Leased	assets				
					Tangible		Intangible	- Total	Tangible		Total
	Land and Buildings	Furniture and fixtures	Motor vehicles		Computers and related accessories	Total tangible assets	Computer software		Motor vehicles	Total leased	fixed assets
At 01 January 2013 Cost Accumulated depreciation /	532,493	165,949	422,177	201,580	192,232	1,514,431	151,481	1,665,912	89,221	89,221	1,755,133
amortisation Net book value	<u>68,443</u> 464,050	<u>51,613</u> 114,336	<u>198,173</u> 224,004	<u>102,021</u> 99,559	<u>141,884</u> 50,348	562,134	90,290	<u>652,424</u> 1,013,488	<u>36,792</u> 52,429	<u>36,792</u> 52,429	689,216
	404,030		224,004		50,540	/32,277		1,013,400	JZ,4Z7	JZ,4Z7	1,003,717
<b>Year ended 31 December 2013</b> Opening net book value Additions	464,050 15,722	114,336 66,265	224,004 89,530	99,559 36,830	50,348 26,720	952,297 235,067	61,191 46,992	1,013,488 282,059	52,429 -	52,429 -	1,065,917 282,059
Disposals		101	10.100	0.070		1/ 0//	] [		00.101	00 101	
Cost Depreciation/ amortisation	-	101	12,138 6,523	3,063 1,620	964 852	16,266 9,056		16,266 9,056	22,121 10,008	22,121 10,008	38,387
	-	40	5,615	1,443	112	7,210	-	7,210	12,113	12,113	19,323
Depreciation/ amortisation charge											
for the year	34,565	24,401	35,854	18,521	22,449	135,790	24,403	160,193	6,689	6,689	166,882
Closing net book value	445,207	156,160	272,065	116,425	54,507	1,044,364	83,780	1,128,144	33,627	33,627	1,161,771
<b>At 31 December 2013</b> Cost Accumulated depreciation /	548,215	232,113	499,569	235,347	217,988	1,733,232	198,473	1,931,705	67,100	67,100	1,998,805
amortisation	103,008	75,953	227,504	118,922	163,481	688,868	114,693	803,561	33,473	33,473	837,034
Net book value	445,207	156,160	272,065	116,425	54,507	1,044,364	83,780	1,128,144	33,627	33,627	· <u> </u>
Depreciation rate per annum	10%	15%	15%	15%&16.67%	30%		20%		15%		
						2012					

	2012										
	Owned assets					Leased	assets				
		Tangible Intangible Total Tangible			ible	Total					
	Land and Buildings	Furniture and fixtures	Motor vehicles	Machinery and equipment	and related	Total tangible assets	Computer software		Motor vehicles	Total leased	fixed assets
					Rup	ees in thou	sand				
At 01 January 2012											
Cost	319,926	124,069	390,364	528,712	178,000	1,541,071	121,454	1,662,525	127,106	127,106	1,789,631
Accumulated depreciation /											
amortisation	48,195	47,405	172,463	314,796	120,649	703,508	62,553	766,061	39,366	39,366	805,427
Net book value	271,731	76,664	217,901	213,916	57,351	837,563	58,901	896,464	87,740	87,740	984,204
Year ended 31 December 2012											
Opening net book value	271,731	76,664	217,901	213,916	57,351	837,563	58,901	896,464	87,740	87,740	984,204
Additions	217,122	54,614	53,558	24,820	16,088	366,202	30,027	396,229	-	-	396,229
Disposals											
Cost	4,555	12,734	21,745	351,952	1,856	392,842	-	392,842	37,885	37,885	430,727
Depreciation/ amortisation	2,915	10,160	10,721	287,046	1,383	312,225	-	312,225	13,410	13,410	325,635
	1,640	2,574	11,024	64,906	473	80,617	-	80,617	24,475	24,475	105,092
Depreciation/ amortisation charge											
for the year	23,163	14,368	36,431	74,271	22,618	170,851	27,737	198,588	10,836	10,836	209,424
Closing net book value	464,050	114,336	224,004	99,559	50,348	952,297	61,191	1,013,488	52,429	52,429	1,065,917
At 31 December 2012											
Cost	532.493	165.949	422,177	201.580	192,232	1,514,431	151.481	1.665.912	89,221	89,221	1.755.133
Accumulated depreciation /	552,475	105,747	422,177	201,500	172,232	1,514,451	131,401	1,003,712	07,221	07,221	1,755,155
amortisation	68,443	51,613	198,173	102,021	141,884	562,134	90,290	652,424	36,792	36,792	689,216
Net book value	464,050	114,336	224,004	99,559	50,348	952,297	61,191	1,013,488	52,429	52,429	1,065,917
	404,000	=	=					=		02,727	.,
Depreciation rate per annum	10%	15%	15%	15%&16.67%	% 30%		20%		15%		

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FOR THE YEAR ENDED 31 DECEMBER 2013

### 21.1.1 Detail of tangible assets disposed during the year are as follows:

Description	Cost	Accumulated depreciation	Book value	Sale proceeds	Mode of disposal	Particulars of purchaser
urniture & Fixtures		Rupees in	thousand			
tems Having Book Value						
Below Rupees 50,000	101	61	40	39		
	101	61	40	39		
Aotor Vehicles Jwned						
łonda Civic VTi (AJF-028)	1,287	900	387	650	Negotiation	Shamsul Haque,Employee
londa Civic VTi (AUK-397)	1,935	706	1,229	1,245	Negotiation	Manzar Mushtaq ,Employee
oyota Corolla GLi (PY-519)	1,384	630	754	730	Negotiation	Musaddar Muhsin Ali ,Employee
oyota Corolla GLi (AJZ-837)	901	650	251	258	Negotiation	Saeed Muzaffar Zuberi, Employee
londa Citi (ASD-079)	1,485	797	688	1,000	Insurance clair	n IGI Insurance Co. Ltd.
londa Citi (LWH-385)	931	670	261	787	Auction	Naseer Ahmad
ehicle - Honda Civic	1,933	1,610	323	1,878	Sold as per	
					company polic	y M Iftikhar Ahmed
'ehicle - Honda Motorcycle :ems Having Book Value	71	5	66	61	Theft	Insurance recovery
Below Rupees 50,000	2,211	555	1,656	982		
actor hapees 00,000	12,138	6,523	5,615	7,591		
eased	,	-,	-,	.,		
uzuki Cultus (ASE-503)	805	348	457	433	Negotiation	Hanif Aliani,Employee
uzuki Mehran (ASA-639)	534	242	292	266	Negotiation	M.Abdul Rehman Khan, Employe
londa Civic VTi PT SR (ASS-096)	1,882	783	1,099	1,051	Negotiation	Rehan Ahmed Khan, Employee
uzuki Mehran (ASA-371)	534	242	292	266	Negotiation	Nazish Shafiq,Employee
uzuki Mehran (ASC-681)	537	232	305	280	Negotiation	Aaliya Zia,Employee
uzuki Mehran (ASC-697)	534	230	304	278	Negotiation	Muhammad Tariq,Employee
oyota Corolla GLi (ASN-129)	1,390	689	701	636	Negotiation	Amir Nayab Ahmed,Employee
juzuki Mehran (ASC-695)	534	230	304	269	Negotiation	Israr Ahmed,Employee
juzuki Cultus (ASB-853)	805	348	457	418	Negotiation	M. Raheel Khan,Employee
juzuki Mehran (ASA-357)	534	242	292	249	Negotiation	Farrukh Adnan,Employee
juzuki Mehran (ASC-532)	529	228	301	255	Negotiation	Zahid Ahmed,Employee
juzuki Mehran (LEB-09-8976)	541	245	296	256	Negotiation	Tanveer Ahmed,Employee
juzuki Mehran (ASD-452)	534	230	304	261	Negotiation	Hassan Mahmood,Employee
uzuki Mehran (ASD-451)	534	230	304	261	Negotiation	Aqeel Quadari,Employee
uzuki Mehran (ASC-148)	534	230	304	261	Negotiation	Asif Ehtisham,Employee
uzuki Cultus (ASA-142)	844	364	480	518	Insurance clair	n IGI Insurance Co. Ltd.
juzuki Mehran (ASA-618)	534	269	265	252	Negotiation	Shakeel Anwer, Employee
juzuki Mehran (ASC-476)	534	238	296	243	Negotiation	Naima Shabab,Employee
londa Civic VTi PT SR (AST-325)	1,882	825	1,057	908	Negotiation	Absar Burney,Employee
uzuki Mehran (LEB-09-8963)	541	257	284	247	Negotiation	Arif Malik,Employee
londa Civic VTi PT SR (AST-324)	1,882	825	1,057	1,056	Negotiation	Manzar Mushtaq ,Employee
juzuki Mehran (ASC-682)	534	246	288	226	Negotiation	Anis Ahmed Ashrafi, Employee
Suzuki Mehran (ASE-315)	534	250	284	217	Negotiation	Raheel Rasheed, Employee
oyota Corolla Altis (ASM-607)	1,881	924	957	1,220	Insurance clair	n IGI Insurance Co. Ltd.
Suzuki Cultus (ASE-508)	805	407	398	323	Negotiation	Muhammad Rafiq,Employee
oyota Corolla GLi (ASM-629)	1,389	654	735	573	Negotiation	Syed Muhammad Iqbal, Employe
	22,121	10,008	12,113	11,223		
lachinery & Equipment						
tems Having Book Value	0.0/0	1 ( 00	1 / / 0	1 700		
Below Rupees 50,000	3,063 3,063	1,620 1,620	1,443 <b>1,443</b>	1,729 1,729		
omputer	3,063	1,620	1,443	1,/27		
ems Having Book Value						
Below Rupees 50,000	964	852	112	69		
Grand Total	38,387	19,064	19,322	20,651		

21.2 Capital Work In Progress represents capital expenditure in respect of IT infrastructure.



FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013	31 December 2012
22.	EXPENSES		Rupees in	thousand
	Salaries and wages	24.1	944,967	804,396
	Rent, rates and taxes		69,753	77,652
	Utilities		37,231	37,978
	Communication		25,267	44,303
	Printing and stationery		38,597	43,538
	Traveling and entertainment		65,746	60,255
	Repairs and maintenance		154,808	179,939
	Advertisement and sales promotion		45,980	43,845
	Depreciation	21.1	128,342	170,363
	Tracking and monitoring charges		93,886	127,437
	Legal and professional expenses		75,844	20,978
	Others		132,217	178,587
23.	OTHER INCOME		1,812,638	1,789,271
20.				
	Income from financial assets Return on bank deposits		98,516	111,590
	Interest on loans to employees		358	373
	Income from non financial assets		000	0/0
	Gain on sale of fixed assets		1,329	19,708
	Miscellaneous		49,556	33,735
			149,759	165,406
24.	GENERAL AND ADMINISTRATION EXPENSES			(Restated)
	Salaries and wages - restated	24.1	106,112	60,646
	Rent, rates and taxes		14,904	4,350
	Depreciation	21.1	20,530	16,770
	Communication		11,774	942
	Utilities		4,247	1,648
	Repairs and maintenance		40,894	6,939
	Advertisement and sales promotion		16,459	4,059
	Traveling and entertainment		20,180	25,935
	Directors' fee		440	310
	Legal and professional expenses		98,659	83,764
	Auditors' remuneration	24.2	5,920	5,571
	Donations	24.4	6,481	294
	Provision for doubtful balances		-	99,326
	Amortization of intangible asset	21.1	18,010	22,291
	Provision for impairment on trackers		-	64,151
	Provision for workers' welfare fund		45,448	12,695
	Others		<u>48,313</u> 458,371	<u> </u>
24.1	These include Rupees 45.851 million (2012: Rupees 61.538 million) in respect of staff retirement benefits.		<u></u>	<u>/</u>
24.2	Auditors' remuneration			
24.2				
	Holding Company		1 4 6 6	0.01/
	Audit fee		4,108	3,914
	Half yearly review		450	424
	Other certifications and tax advisory services		370	330
	Out of pocket expenses		755	735
	Cubaidianu Compony	2/ 2	5,683	5,403
	Subsidiary Company	24.3	005	410
	Audit fee		237	168
			5,920	5,571

24.3 In addition, Subsidiary Company charged audit fee amounting to Rupees 1.680 million (2012: Rupees 1.517 million) to its statutory funds.

24.4 None of the directors or their spouses had any interest in the donee.

FOR THE YEAR ENDED 31 DECEMBER 2013

		Note	31 December 2013	31 December 2012
		Ī	Rupees in	thousand
25	PROVISION FOR TAXATION			
	Current		108,986	88,544
	Deferred	25.2	139,719	(45,461)
			248,705	43,083

#### 25.1 Relationship between tax expense and accounting profit

The relationship between tax expense and accounting profit cannot be given because the provision represents the final tax on dividend income and capital gain.

#### 25.2 Deferred tax effect due to temporary differences of:

Tax depreciation allowance	(67,185)	(67,669)
Provision for gratuity	13,635	10,886
Pre commencement expenses of Subsidiary Company	-	2,705
Assets subject to finance lease	(9,161)	(9,644)
Carried forward tax losses	170,057_	310,787
	107,346	247,065
Less: opening balance	247,065	201,604
	(139,719)	45,461

### 26 EARNINGS PER SHARE - BASIC and DILUTED

There is no dilutive effect on basic earnings per share which is based on:

Net profit after tax for the year attributable to owners of the parent	1,974,820	442,354
	(Number of	shares)
Weighted average number of shares - restated	350,000,000	(Restated) 350,000,000
	Rupee	5
Basic earnings per share - restated	5.64	1.26

### 27 REMUNERATION OF CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

The aggregate amount charged for the year for remuneration including all benefits to Chief Executive Officer, directors and executives of the Holding Company is as follows:

	2013					201	2	
	Chief Executive Directors Executives Total Officer				Chief Executive Officer	Directors	Executives	Total
				Rupees in t	housand			
Fee	-	440	-	440	-	310	-	310
Managerial remuneration	5,608	-	123,788	129,396	5,400	-	124,872	130,272
Allowances and perquisites	5,959	-	154,571	160,530	4,420	-	112,800	117,220
	11,567	440	278,359	290,366	9,820	310	237,672	247,802
Number	1	10	128	139	1	10	132	143

**27.1** In addition, the Chief Executive Officer and certain executives of Holding Company are also provided with free use of the company's cars, certain household items, furniture and fixtures and equipment in accordance with the policy of the Holding Company.

27.2 No remuneration was paid to non-executive directors of the Holding Company except meeting fees.



FOR THE YEAR ENDED 31 DECEMBER 2013

### 28 TRANSACTIONS WITH RELATED PARTIES

The Group has related party relationships with its associated companies, subsidiary company, employee benefit plans, key management personnel and other parties. Transactions are entered into with such related parties for the issuance of policies to and disbursements of claims incurred by them and payments of rentals for the use of premises rented from them, etc.

There are no transactions with key management personnel other than their terms of employment. These transactions are disclosed in notes 8, 9 and 27 to the consolidated financial statements. Particulars of transactions with the Holding Company's staff retirement benefit schemes are disclosed in note 8 and 9. Investments in and balances outstanding with related parties (associated undertakings) have been disclosed in the relevant consolidated balance sheet notes. Other transactions with related parties not elsewhere disclosed are summarized as follows:

	31 December 2013	31 December 2012			
Holding Company	Rupees in thousand				
Premium underwritten	1,040,926	1,359,920			
Premium received	1,156,900	1,413,559			
Claims paid	440,135	373,870			
Rent paid	3,815	11,603			
Dividend received	573,805	503,166			
Dividend paid	138,727	72,217			
Profit on bank deposits	18,241	29,711			
Sale of fixed assets	-	900			
	Number	f chores			
	Number o	orsnares			
Bonus shares received	5,666,611	2,603,771			
Bonus shares paid	66,540,545	-			

	31 December 2013	31 December 2012
Subsidiary Company	Rupees in	thousand
Premium underwritten	79,501	78,704
Profit on bank deposits	19,011	9,560
Claims expense	36,794	53,470
Commission expense in respect of Bancassurance	855,003	572,913
Technical support fee	19,948	16,703
Investment purchased	1,142,526	168,754
Investment sold	835,677	122,653
Bank charges	78	84
Investment advisor fee	8,468	2,277
Custodian fee	2,621	1,005

# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

SEGMENT REPORTING For general insurance, each class of business has been identified as reportable segment whereas, for life insurance the statutory funds are treated as reportable segments. Following is a schedule of segment wise assets and liabilities:

29. 29.1

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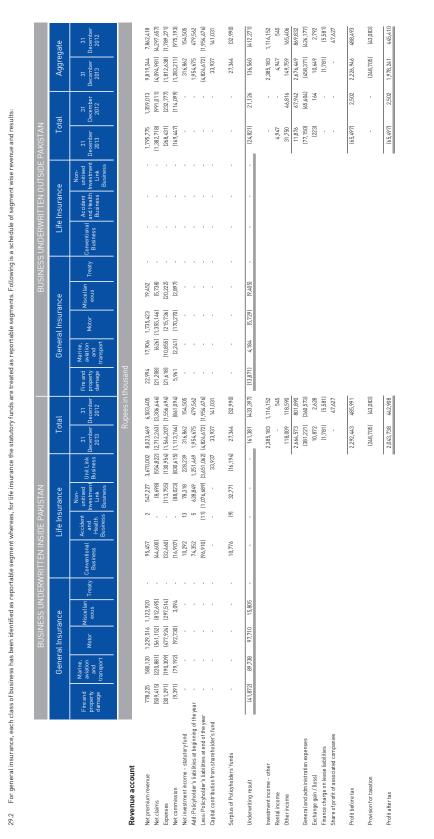
										2013												
	Fire and Property Damage	operty te	Marine, Aviation and Transport	tion and ort	Motor		Miscellaneous	sno	Treaty		Unallocated Corporate Assets/Liabilities	rporate ities	Total		narenate		Life	Life Insurance			Annenate	
	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside Pakistan	Outside Pakistan	Inside C Pakistan P	Outside Pakistan P	Inside C Pakistan P	Outside   Pakistan Pa	Inside C Pakistan P	Outside Pakistan F	Inside Pakistan F	Outside Pakistan	General General Insurance Sha	Shareholders <sup>,</sup> Cor Fund B	Conventional Ac Business E	Accident and N Health i Business lii	Non-unitised investment link Business	Unit link Business	Life Life Insurance	Grand Total
									~	Rupees in thousand	housand											
OTHER INFORMATION																						
Segment Assets																						
Reinsurance and other recoveries accrued	2,865,914	53,326	126,959	,	52,854	2,016,130	638,764	184	,	,	,	ï			5,754,131	,	,	ı	,		,	5,754,131
Deferred commission expense Prenaid reinsurance nremium ceded	1.302 991	11,650 55 752	2,946 6 838	217	48,702	101,408	47,883 200.399	1,163 9.376					276,211 1510.433	114,438 191337	390,649 1 701 770							390,649 1 701 770
Premiums due but unpaid	808,767	68,767	148,186	6,963	256,056	953,747	394,120	16,062					1,607,129 1		2,655,668		18,276			,	18,276	2,673,944
Premium and claim reserves retained by cedants		. '	2,141	. '	3,699	. '	5,728	. '					23,252		23,252		. '			,	. '	23,252
Amounts due from other insurers/reinsurers	542,912	888	99,475	129	171,886	12,310	266,179	207					1,080,452	13,534	1,093,986			•	928		928	1,094,914
Unallocated Assets																						
Cash and bank deposits	,	,	,	,	,	,	,		,	-	1,283,264	1,263,012	1,283,264 1	1,263,012	2,546,276	7,455	21,758	97	53,930	230,236	313,425	2,859,701
Loans	,		,								11,809	4,342	11,809	4,342	16,151					,		16,151
Investments		,	,	,						- 11	10,664,822	, ,	10,664,822		10,664,822	327,838	131,730		1,094,551 3	3,603,270	5,157,389	15,822,211
Deferred taxation											105,401		105,401		105,401	1,945				,	1,945	107,346
Accrued investment											7,211	8,666	7,211	8,666	15,877	4,769			3,103	6,372	14,244	30,121
Taxation payments less provision											78,249		78,249		78,249	9,179					9,179	87,428
Prepayments - others											63,975	762	63,975	762	64,737	14,742				3,032	17,774	82,511
Sundry receivables			•								156,345	40,703	156,345	40,703	197,048	6,274	922		996	95	8,257	205,305
Fixed assets	•		•	•	•										1,196,672	54,409		•	•			1,251,081
T otal assets	5,708,948	190,383	386,545	10,849	533,402	3,209,264	1,553,073	26,992	•	-	13,356,322	1,528,911 2	21,538,290 4	4,966,399 2	26,504,689	426,611	172,686	46	1,153,478 3	3,843,005	5,595,826	32,100,515
Segment Liabilities																						
Provision for outstanding claims [including IBNR] 3,454,234	3,454,234	62,760	168,844	8,100	227,331	2,385,319	995,490	263	20,332		,				7,322,673		38,307		10,280	35,432	84,019	7,406,692
Commission income unearned	119,291	10,684	521	81	18	7,090	43,624	875		,	,		163,454 0 0 0 1 0 0 1	18,730	182,184	,	,		,		,	182,184
Premiums received in advance	77.091	- 1/0	14.126		24.407	070,000	37.796						3,038,033 153.420		4,044,031		3.413	6	23.513	48.579	75.514	4,0444,031
Cash margin against performance bond	324,893	11	59,528	2	102,861	157	159,289	e					646,571	173	97744		. '		. '	. '	'	9774
Commission payable	131,010	9,296	24,004	1,347	41,478	128,926	64,232	2,171					260,724	141,740	402,464							402,464
Amounts due to other insurers / reinsurers	195,450	16,542	35,811	2,397	61,880	229,428	95,825	3,864					388,966	252,231	641,197		20,190	٢	•	1,127	21,318	662,515
Unallocated Liabilities																						
Accrued expenses	•										92,612	19,960	92,612	19,960	112,572	2,283					2,283	114,855
Other creditors and accruals											544,261	17,855	544,261	17,855	562,116 40.477	27,882 15 475	2,459	£	5,082	82,193	117,651 15.475	679,767 E4 1E2
											607.7	tot	607 7	tot	11101	n 10 <sup>1</sup> 01					200	701 100
Liabilities against assets subject to mance tease											0,003		0,003		0,003 27 275							0,003
Oncerned university Total liabilities	4 DR9 476	166 486	354.083	16.373	1 0.64 237	3 649 528	2 007 893	24 905	20.332		681 231	78.292		3 935 584 1	37,073 14,153,036	- T	698.79	72	38.875	167.331	316.460	1449494
			0001200	200	104 month		01010017	00/164	1000		104100				000100112	010101	100120	2	0.000	100'101		o this parts
Capital expenditure													224,520	21,411	245,931	33,583					33,583	279,514



# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 DECEMBER 2013

	Teateries         Teateries <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th>F</th><th></th><th></th><th></th><th></th><th></th><th>a tur</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>							F						a tur										
Tate         Data         Data <th< th=""><th>Under <th< th=""><th></th><th>Fire and Dam</th><th>Property age</th><th>Marine, Avis Transp</th><th>ation and bort</th><th>Mote</th><th></th><th>Miscellan</th><th>suoa</th><th>Treaty</th><th></th><th>Unattocated un Assets/Liab</th><th>rporate ilities</th><th>Tot</th><th></th><th>Aggregate</th><th></th><th>Life</th><th>Insurance</th><th></th><th></th><th>4qq reqate</th><th></th></th<></th></th<>	Under <th< th=""><th></th><th>Fire and Dam</th><th>Property age</th><th>Marine, Avis Transp</th><th>ation and bort</th><th>Mote</th><th></th><th>Miscellan</th><th>suoa</th><th>Treaty</th><th></th><th>Unattocated un Assets/Liab</th><th>rporate ilities</th><th>Tot</th><th></th><th>Aggregate</th><th></th><th>Life</th><th>Insurance</th><th></th><th></th><th>4qq reqate</th><th></th></th<>		Fire and Dam	Property age	Marine, Avis Transp	ation and bort	Mote		Miscellan	suoa	Treaty		Unattocated un Assets/Liab	rporate ilities	Tot		Aggregate		Life	Insurance			4qq reqate	
And the state         And the	Image: black in the contract of the con		Inside Pakistan	Outside Pakistan	Inside Pakistan													Fund Co				Unit link Business	Life Insurance	orand Total
mutual         3010         0.00         <	memory in the sector of the sector										œ	upees in 1	thousand											
International         Internat	Unclusted         Unclusted <thuclusted< th=""> <thuclusted< th=""> <thucl< td=""><td>UTHEK INFURMATION</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></thucl<></thuclusted<></thuclusted<>	UTHEK INFURMATION																						
Motion         Motion<	0.103         0.103         0.104 <th< td=""><td>Segment Assets Reinsurance and other recoveries accrued</td><td>2,079,054</td><td></td><td>127,373</td><td></td><td>44,031</td><td>1,416,203</td><td>769,001</td><td>371</td><td></td><td></td><td></td><td>,</td><td>3,019,459</td><td>1,480,441</td><td>4,499,900</td><td></td><td></td><td>,</td><td>,</td><td></td><td></td><td>4,499,90</td></th<>	Segment Assets Reinsurance and other recoveries accrued	2,079,054		127,373		44,031	1,416,203	769,001	371				,	3,019,459	1,480,441	4,499,900			,	,			4,499,90
Mode         TIDIN         Mode         TIDIN         Mode         TIDIN         Mode         TIDIN         Mode         TIDIN         TIDI	Motio         Motio <th< td=""><td>Deferred commission expense</td><td>243,588</td><td></td><td>[5,486]</td><td>326</td><td>43,949</td><td>74,977</td><td>53,544</td><td>2,185</td><td></td><td></td><td></td><td></td><td>335,595</td><td>86,608</td><td>422,203</td><td></td><td></td><td></td><td></td><td></td><td></td><td>422,20</td></th<>	Deferred commission expense	243,588		[5,486]	326	43,949	74,977	53,544	2,185					335,595	86,608	422,203							422,20
M100         Trial         S101         Trian         S101         Trian <t< td=""><td>Image: constant         Total         Total</td><td>Prepaid reinsurance premium ceded</td><td>1,330,294</td><td></td><td>10,244</td><td>2,734</td><td>598</td><td>106,966</td><td>145,224</td><td>13,239</td><td></td><td></td><td></td><td></td><td>1,486,360</td><td>169,687</td><td>1,656,047</td><td>,</td><td></td><td></td><td>'</td><td></td><td>'</td><td>1,656,04</td></t<>	Image: constant         Total	Prepaid reinsurance premium ceded	1,330,294		10,244	2,734	598	106,966	145,224	13,239					1,486,360	169,687	1,656,047	,			'		'	1,656,04
Mutuation         Mutuation <t< td=""><td>International         International         Internat</td><td>Premiums due but unpaid</td><td></td><td>70,461</td><td>208,168</td><td>12,054</td><td>331,094</td><td>999,742</td><td>557,395</td><td>28,408</td><td></td><td></td><td></td><td></td><td>2,086,757</td><td>1,110,665</td><td>3,197,422</td><td></td><td>19,785</td><td></td><td></td><td></td><td>19,785</td><td>3,217,20</td></t<>	International         Internat	Premiums due but unpaid		70,461	208,168	12,054	331,094	999,742	557,395	28,408					2,086,757	1,110,665	3,197,422		19,785				19,785	3,217,20
Image: constrained by the co	1         1	Fremium and claim reserves retained by cedants Amounts due from other insurers/reinsurers		- [725]	40,153	- [124]	3,6074	- [10,289]	0,411 161,066	-					602,996	[11,430]	23,232 591,566		14,993				14,993	606,555
i         i	1         1	Unallocated Assets																						
1         1	1         1	Cash and bank deposits											1,298,195	1,209,216	1,298,195	1,209,216	2,507,411	4,788	27,441	478	63,615	129,226	225,548	2,732,959
1         1	1         1	Loans	•		•								24,970	4,595	24,970	4,595	29,565							29,565
1         1	1         1	Investments											9,453,731		9,453,731		9,453,731	182,937	59,396			1,227,931	2,129,481	11,583,212
m         i	matrix         i <td>Deferred taxation</td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>241,171</td> <td></td> <td>241,171</td> <td>,</td> <td>241,171</td> <td>5,894</td> <td>,</td> <td>,</td> <td>,</td> <td></td> <td>5,894</td> <td>247,06</td>	Deferred taxation					,						241,171		241,171	,	241,171	5,894	,	,	,		5,894	247,06
m         i	m         i	Accrued investment Income	•	'	•		•						14,364	5,965	14,364	5,9.65	20,329	3,971	607		311	1,398	6,287	26,61
1         1	1         1	Taxation payments less provision											85,273		85,273	-	85,273	7,857					7,857	93,13
1         1	4         1	Prepayments - others											70,U68	8,034	///ub8	8,0.34	/8/102	10,388	1111				C01,21	97'N6
1         1	1         1	Sundry receivables					•						151,739	37,237	151,739	37,237	188,976	3,025			•		3,025	192,00
4         4         1	440.11         189.11         42.01         42.01         17.0     <	Fixed assets	1				ı					,	899,644	218,007	779'668	218,007	1,117,651	40,121			1		40,121	1,157,77
sincluding         BN13         BN13         BN13         BN13         BN13         BN146         T1146         T17444         E1         20.32         T74         C <thc< th=""> <thc< td="" th<=""><td>circularia         Biologe         Biologe</td><td>Total assets</td><td>4,940,171</td><td></td><td>402,772</td><td>14,990</td><td>519,035</td><td>2,587,599</td><td>1,692,441</td><td>43,911</td><td></td><td>-</td><td></td><td>1,483,054</td><td></td><td>1 11</td><td>4,112,599</td><td>258,981</td><td>123,999</td><td>478</td><td></td><td>1,358,555</td><td>1 11</td><td>26,577,75</td></thc<></thc<>	circularia         Biologe	Total assets	4,940,171		402,772	14,990	519,035	2,587,599	1,692,441	43,911		-		1,483,054		1 11	4,112,599	258,981	123,999	478		1,358,555	1 11	26,577,75
sincluding         Riginary	sincluding         Bively         246,27         1/3/2,86         1/3/2,76         <	Segment Liabilities																						
21/76         11/46         1/19         4/10         6/10         87/20         37/27         31/27         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7         5         7 <th< td=""><td>113/13         113/14         113/14         113/14         131/14         131/14         131/14         1</td><td>Provision for outstanding claims (including IBNR)</td><td>2,816,319</td><td>68,226</td><td>262,210</td><td>7,662</td><td>265,637</td><td>1,747,282</td><td>1,173,464</td><td>521</td><td>20,332</td><td>,</td><td></td><td></td><td></td><td>1,823,691</td><td>6,361,653</td><td>,</td><td>34,002</td><td>,</td><td>2,631</td><td>14,215</td><td>50,848</td><td>6,412,50</td></th<>	113/13         113/14         113/14         113/14         131/14         131/14         131/14         1	Provision for outstanding claims (including IBNR)	2,816,319	68,226	262,210	7,662	265,637	1,747,282	1,173,464	521	20,332	,				1,823,691	6,361,653	,	34,002	,	2,631	14,215	50,848	6,412,50
Image:	Image: Marry	Commission income unearned	247,736		1,199	410	62	21,397	30,235	754					279,232	34,047	313,279							313,27
0.3742         -         1.141         -         0.406         -         -         0.406         -         -         0.406         -	a         a	Provision for unearned premium	1,802,996		4GU,26	4,4UZ	c1 8'1 No	077'/ 98	1/1/77G	1 07' 177					/#9'686'7	971,040	3,761,293		- 102 0	, c			- 11	7701,2
International       18.00       5.57       15.       5.04       12.844       12.833       3.67       5	International         183/15         6.00         5.16         7.2%6         0.0132         5.0142         0.0132         0.010	Cash morain casinal conformation hand	7#4'90		140		10,035		30',300 4E1 400	- 1076					113,007	- 1071	113,007 4E1 4E2		07/17	~	70.41	/07'%	14,400	120,14
s/rensures (4,863 9,477 3,462 (53 1,12 5513) 134,95 92,813 3,322 5 5 5 7 3 3,420 15 2,240 94,731 22,840 94,731 22,840 94,731 22,840 171591 2,240 5 5 5 7 35 17500 10,615 22,480 et f (1,1,1,1,1) 1,1,1,1,1,1,1,1,1,1,1,1,1,1,1	strututututututututututututututututututu	Commission pavable	218.197	8.800	45.876	1.506	72.966	124.864	122.838	3.547					459.877	138.717	2001.002							598.59
-       -       -       -       -       -       -       -       -       2240       -       -       -       2240         -       -       -       -       -       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       -       2240       -       -       -       -       2240       -       -       -       -       2240       -       -       -       -       2240       -       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2240       -       -       -       2440       -       -       -       2440       -       -       -       2440       -       -       -       -       -       -	i         i	Amounts due to other insurers/ reinsurers	164,863		34,662	1,622	55,131	134,495	92,813	3,822					347,469	149,418	496,887			۲	2,610	5,234	7,845	504,73
et to finance leave       et al. (12)       2.400       1.400       5.57       3       17563       7.6480         et to finance leave       et al. (12)       1.400       5.57       3       17563       7.6480       364         et to finance leave       et al. (12)       1.400       5.57       3       17563       7.6480       364         et to finance leave       et al. (12)       1.402       1.400       5.57       3       17563       7.6480         et to finance leave       et al. (12)       1.402       1.402       1.400       1.400       1.400       1.1041       1.4066       1.4066       1.4066         et to finance leave       et al. (12)       1.402       1.402       1.402       1.400       1.1011       1.4066       1.1016       1.4066         et to finance leave       et al. (12)       1.402       1.402       1.402       1.406       1.1016       1.4066         et to finance leave       et al. (12)       et al. (12)       1.402       1.402       1.1016       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066       1.1066 <td>et 0         et 0         <th< td=""><td>Unallocated Liabilities</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>107.70</td><td>070 66</td><td>162.70</td><td>070 66</td><td>117 601</td><td>U76 6</td><td></td><td></td><td></td><td></td><td>076.6</td><td>110.02</td></th<></td>	et 0         et 0 <th< td=""><td>Unallocated Liabilities</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>107.70</td><td>070 66</td><td>162.70</td><td>070 66</td><td>117 601</td><td>U76 6</td><td></td><td></td><td></td><td></td><td>076.6</td><td>110.02</td></th<>	Unallocated Liabilities											107.70	070 66	162.70	070 66	117 601	U76 6					076.6	110.02
et to finance lease       -	et 10 finance lease       -	Atomiced expenses Other creditors and accruals											386, 939	30.249	38.6 939	30.249	415,188	31 180	5 557	35	17 503	70.615	2,240 124.890	20.02
ubject to finance lease 24,987 - 24,987	ubject to finance lease       -       -       -       24,997       -       24,997       -       24,997       -	Staff retirement henefits												31.042		31.042	31.042	6.645					6.645	37.68
5 3.5.40 15 153.764 4.17.347 15.402 10.13.449 2.915.258 2.423.987 33.055 20.332 - 5.40.715 84.151 9.919.583 3.201.830 13.171.413 40.055 4.2.264 4.5 30.196 9.4.31 20.627 13 246.893 83.172 350.05 4.40 4.5 30.196 9.4.31 20.627 13 4.40 4.40 4.40 4.40 4.40	5       33,546       113,744       417,347       15,462       1013,449       2,915,288       2,03,558       5,5568       5,5658       5,5568 <td>Liabilities analyst assets subject to finance lease</td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td>,</td> <td>,</td> <td></td> <td></td> <td>74 987</td> <td>1</td> <td>7.4 98.7</td> <td>-</td> <td>789.20</td> <td>-</td> <td></td> <td>,</td> <td></td> <td>,</td> <td>-</td> <td>289.46</td>	Liabilities analyst assets subject to finance lease					,		,	,			74 987	1	7.4 98.7	-	789.20	-		,		,	-	289.46
5,304.053 153.764 417.347 15,602 1013,649 2,915,258 2,623,987 33,055 20.332 - 5.60,215 84,151 9,919,583 3,201,830 13,121,413 40,065 4,2284 4,5 30,196 9,4,331 20,6921 13 266,893 83,172 350,065 4,640 4,5 30,196 9,4,31 2,640 4,640 4,640 4,640 4,640 4,640 4,640 4,640 4,640 4,640 4,640		Inclaimed dividends											25, 558		35,558		35,558							35,550
5.304.053 153.764 417.347 15.602 1013.649 2.915.258 2.623.987 33.055 20.332 - 5.40.215 84.151 9.919.583 3.201,830 13.121.413 40.065 4.2.284 4.5 30.196 94.331 20.6.271 13 246.893 83.172 350.065 4.400 4.500 4.400 4.640	$\overline{5.304,053}$ 153.7 $k4$ 417.3 $u7$ 15,602 1,013,649 2,1915,288 2,423.9 $87$ 23,055 20,322 - 5.40,215 84,151 9,19.583 3,201,820 13,121,413 40,065 42,284 45 30,196 94,331 24,540 2												200		200		200							
266.893 83.172 350.06 4,440 4,440	266,893 83,172 350,065	Total liabilities	5,304,053		417,347	15,602	1,013,649	1 11	2,623,987	33,055	20,332		540,215	84,151		1 11	3,121,413	40,065	42,284	45	30,196	94,331	1 11	13,328,334
		Capital expenditure													266,893	83,172	350,065	4,640					4,640	354,705

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### 30. FINANCIAL AND INSURANCE RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk (including interest / mark- up rate risk, price risk and currency risk). The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potentially adverse effects on the financial performance. Overall risks arising from the Group's financial assets and liabilities are limited. The Group consistently manages its exposure to financial risk without any material change from previous period in the manner described in notes below. The Board of Directors of the Holding Company has overall responsibility for the establishment and oversight of Group's risk management framework. The Board is also responsible for developing the Group's risk management policies. The individual risk wise analysis is given below:

#### 30.1 Credit risk and concentration of credit risk

Credit risk is the risk that arises with the possibility that one party to a financial instrument will fail to discharge its obligation and cause the other party to incur a financial loss. The Group attempts to control credit risk by monitoring credit exposures by undertaking transactions with a large number of counterparties in various industries and by continually assessing the credit worthiness of counterparties.

Concentration of credit risk occurs when a number of counterparties have a similar type of business activities. As a result any change in economic, political or other conditions would affect their ability to meet contractual obligations in similar manner. The Group's credit risk exposure is not significantly different from that reflected in the consolidated financial statements. The management monitors and limits the Group's exposure and conservative estimates of provisions for doubtful assets, if any. The management is of the view that it is not exposed to significant concentration of credit risk as its financial assets are adequately diversified in entities of sound financial standing, covering various industrial sectors.

The carrying amount of financial assets represents the maximum credit exposure, as specified below:

	31 December 2013	31 December 2012
	Rupees ir	thousand
Bank deposits	2,855,170	2,731,759
Investments	15,822,211	11,583,212
Premiums due but unpaid	2,673,944	3,217,207
Amounts due from other insurers / reinsurers	1,094,914	606,559
Salvage recoveries accrued	179,703	169,671
Loans	33,667	29,565
Accrued investment income	30,121	26,616
Reinsurance recoveries against outstanding claims	5,574,428	4,330,229
Sundry receivables	187,789	192,002
	28,451,947	22,886,820

Provision for impairment is made for doubtful receivables according to the Group's policy. The impairment provision is written off when the Group expects that it cannot recover the balance due. During the year receivables of Rupees Nil (2012: Rupees 90.900 million) were further impaired and provided for. The movement in the provision for doubtful debts account is shown in note 15.1 and 16.1.

	31 December 2013	31 December 2012
The age analysis of gross receivables from other than related parties is as follows:	Rupees in	thousand
Upto 1 year 1-2 years	2,048,532 814,293 2,862,825	2,087,445 913,114 3,000,559
The age analysis of gross receivables from related parties is as follows:		
Upto 1 year 1 - 2 years	161,598 18,752 180,350	553,789 22,006 575,795

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The credit quality of Group's bank balances can be assessed with reference to external credit ratings as follows:

	Rat	ting	Rating	2013	2012
	Short term	Long term	Agency	Rupees in	thousand
Allied Bank Limited	A-1+	AA+	PACRA	9	9
Askari Bank Limited	A-1+	AA-	PACRA	46	46
Bank Alfalah Limited	A-1+	AA	PACRA	2,859	187,331
Bank Al Habib Limited	A-1+	AA+	PACRA	23,125	22,740
Barclays Bank PLC, Pakistan	P-1	A2	Moody's	-	100
Citibank N.A.	P-1	A2	Moody's	9,599	14,364
Habib Bank Limited	A-1+	AA+	JCR-VIS	142,305	301,263
HSBC Bank Middle East Limited	P-1	A1	Moody's	-	-
Industrial Development Bank of Pakistan	-	-	-	831	766
FINCA Micro Finance Bank Limited	A-3	BBB-	JCR-VIS	953	907
KASB Bank Limited	A-2	A-	PACRA	19,114	15,143
MCB Bank Limited	A-1+	AA+	PACRA	1,150,634	969,966
National Bank of Pakistan	A-1+	AAA	JCR-VIS	4,163	10,524
Oman International Bank S.A.O.G.	A-2	BBB	JCR-VIS	2,537	2,353
The Punjab Provincial Cooperative Bank Limite	d			66,672	
Rozgar Micro Finance Bank Limited	A-3	BB+	JCR-VIS	1,000	1,000
The Bank of Punjab	A-1+	AA	PACRA	5	64,633
Soneri Bank Limited	A-1+	AA-	PACRA	1	2
Standard Chartered Bank (Pakistan) Limited	A-1+	AAA	PACRA	22,471	8,660
Tameer Micro Finance Bank Limited	A-1	А	JCR-VIS	1,000	1,000
United Bank Limited	A-1+	AA+	JCR-VIS	1,057,394	931,638
Zarai Taraqiati Bank Limited	A-1+	AAA	JCR-VIS	349,454	195,011
Faysal Bank Limited	A-1+	AA	JCR-VIS	998	4,302
				2,855,170	2,731,758

The credit quality of amount due from other insurers (gross of provision) can be assessed with reference to external credit rating as follows:

	Amounts due from other insurers / reinsurers	Reinsurance and other recoveries against outstanding claims	31 December 2013	31 December 2012
		Rupees in	thousand	
A or above (including PRCL)	1,262,548	5,123,904	6,386,452	5,246,341
BBB	24,331	98,817	123,148	112,780
Others	130,845	531,410	662,255	73,665
Total	1,417,724	5,754,131	7,171,855	

Subsidiary Company's receivable from reinsurers is Rupees 0.929 million (2012: 14.993 million)



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### 30.2 Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of adequate funds through committed credit facilities. The Group finances its operations through equity, borrowings and working capital with a view to maintaining an appropriate mix between various sources of finance to minimize risk. The management follows an effective cash management program to mitigate the liquidity risk.

The following are the contractual maturities of financial liabilities, including estimated interest payments on an undiscounted cash flow basis:

		20	)13	
	Carrying amount	Contractual cash flow	Upto one year	More than one year
		Rupees ir	thousand	
Financial liabilities				
Provision for outstanding claims (including IB	NR) 7,406,692	7,406,692	7,406,692	-
Amounts due to other insurers / reinsurers		662,515	662,515	-
Accrued expenses	114,855	114,855	114,855	-
Unclaimed dividends	37,675	37,675	37,675	-
Others creditors and accruals	1,380,793	1,380,793	1,380,793	-
Liabilities against assets				
subject to finance lease	6,683	6,951	6,951	-
	9,609,213	9,609,481	9,609,481	-
_				
		20	)12	
	Carrying amount	Contractual cash flow	Upto one year	More than one year
	Carrying amount	cash flow	Upto one year	
Financial liabilities	Carrying amount	cash flow		
<b>Financial liabilities</b> Provision for outstanding claims	Carrying amount	cash flow		
	Carrying amount	cash flow		
Provision for outstanding claims	6,412,501	cash flow Rupees ir	I thousand	
Provision for outstanding claims (including IBNR) - restated	6,412,501	cash flow Rupees ir 6,412,501	6,412,501	
Provision for outstanding claims (including IBNR) - restated Amounts due to other insurers / reinsurers	6,412,501 5 504,732	cash flow Rupees ir 6,412,501 504,732	6,412,501 504,732	
Provision for outstanding claims (including IBNR) - restated Amounts due to other insurers / reinsurers Accrued expenses	6,412,501 504,732 119,831	cash flow Rupees in 6,412,501 504,732 119,831	6,412,501 504,732 119,831	
Provision for outstanding claims (including IBNR) - restated Amounts due to other insurers / reinsurers Accrued expenses Unclaimed dividends	6,412,501 504,732 119,831 35,558	cash flow Rupees in 6,412,501 504,732 119,831 35,558	6,412,501 504,732 119,831 35,558	

#### 30.3 Market risk

Market risk means that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The objective is to manage and control market risk exposures within acceptable parameters, while optimizing the return. The market risks associated with the Group's business activities are interest / mark-up rate risk, price risk and currency risk.

8,635,871

8,626,408

8,633,564

### a) Interest / mark- up rate risk

"Interest / mark-up rate risk is the risk that value of a financial instrument or future cash flows of a financial instrument will fluctuate due to changes in the market interest / mark-up rates. Sensitivity to interest / markup rate risk arises from mismatching of financial assets and liabilities that mature or repaid in a given period. The Group manages this mismatchment through risk management strategies where significant changes in gap position can be adjusted. At the reporting date the interest markup rate profile of the Group's significant interest / markup bearing financial instruments was as follows:"

9,463

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	2013	2012	2013	2012
	Effective inter	rest rate (in %)	Carrying a	amounts
Fixed rate financial instruments			Rupees in	thousand
Financial assets Investments-PIBs Loans Floating rate financial instruments	8.98% - 11.50% 5%	10.20% to 12.10% 5%	6 287,368 33,667	407,978 29,565
Financial assets Bank deposits Investments - TFCs	5%- 10.25% 10.95%- 14.75%	5%- 11.25% 10.95%- 14.85%	2,344,538 49,927	2,293,847 107,778
<b>Financial liabilities</b> Liabilities against assets subject to finance lease	3 month KIBC	)R plus 2% to 2.5 %	6,683	24,987

### Sensitivity analysis

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore a change in interest rate will not effect fair value of any financial instrument. For cash flow sensitivity analysis of variable rate instruments a hypothetical change of 100 basis points in interest rates at the reporting date would have decreased / (increased) profit for the year by the amounts shown below. It is assumed that the changes occur immediately and uniformly to each category of instrument containing interest rate risk. Variations in market interest rates could produce significant changes at the time of early repayments. For these reasons, actual results might differ from those reflected in the details specified below. The analysis assumes that all other variables remain constant.

	Profit and l	oss 100 bps
	Increase	Decrease
As at 31 December 2013 - Fluctuation of 100 bps	Rupees ir	n thousand
Cash flow sensitivity-variable rate financial liabilities Cash flow sensitivity-variable rate financial assets	(67) 23,945	67 (23,945)
As at 31 December 2012 - Fluctuation of 100 bps		
Cash flow sensitivity-variable rate financial liabilities Cash flow sensitivity-variable rate financial assets	(250) 28,395	250 (28,395)

#### b) Price risk

Price risk represents the risk that the fair value of a financial instrument will fluctuate because of changes in the market prices (other than those arising from interest / mark up rate risk or currency risk), whether those changes are caused by factor specific to the individual financial instrument or its issuer, or factors affecting all or similar financial instrument traded in the market. The Group is exposed to equity price risk that arises as a result of changes in the levels of KSE-Index and the value of individual shares. The equity price risk exposure arises from the Group's investments in equity securities for which prices in the future are uncertain. The Group policy is to manage price risk through selection of blue chip securities.

The Group's strategy is to hold its strategic equity investments on long term basis. Thus, Group's management is not concerned with short term price fluctuations with respect to its strategic investments provided that the underlying business, economic and management characteristics of the investee remain favorable. The Group strives to maintain above average levels of shareholders' capital to provide a margin of safety against short term equity price volatility. The Group manages price risk by monitoring exposure in quoted equity securities and implementing the strict discipline in internal risk management and investment policies.

The carrying value of investments subject to equity price risk are, in almost all instances, based on quoted market prices as of the reporting date. Market prices are subject to fluctuation which may result from perceived changes in the underlying economic characteristics of the investee, the relative price of alternative investments and general market conditions.



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#### Sensitivity analysis

Group's investment portfolio has been classified in the available-for-sale and fair value through profit or loss categories, a 10% increase / decrease in redemption value and share prices at year end would have increased / decreased impairment loss of investment recognized in profit and loss account or in revenue account of both statutory funds of life insurance business as follows:

	Impact on profit before tax	Impact on equity
2013	Rupees in thous	and
<b>Effect of increase in share price</b> Available-for-sale Through profit or loss	49,405 -	44,465 -
<b>Effect of decrease in share price</b> Available-for-sale Through profit or loss	(80,939) -	(72,845) -
2012		
<b>Effect of increase in share price</b> Available-for-sale Through profit or loss	50,508	32,830
<b>Effect of decrease in share price</b> Available-for-sale Through profit or loss	(43,898) -	(28,534)

#### c) Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Groups' principal transactions are carried out in Pak Rupees and its exposure to foreign exchange risk arises primarily with respect to AED and US dollar in respect of foreign branches. Financial assets and liabilities exposed to foreign exchange risk amounted to Rupees 4,966.398 million (2012: Rupees 4,309.023 million) and Rupees 3,934.246 million (2012: Rupees 3,201.833 million), respectively, at the end of the year.

The following significant exchange rates were applied during the year:

Rupees per US Dollar	2013	2012
Average rate	101.55	93.40
Reporting date rate	105.00	96.90
Rupees per AED		
Average rate	27.65	25.43
Reporting date rate	28.59	26.38

### 30.4 Insurance risk

#### 30.4.1 Holding Company

The principal risk the Holding Company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore the objective of the Holding Company is to ensure that sufficient reserves are available to cover these liabilities. The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts and geographical areas. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements. Further, strict claim review policies to assess all new and ongoing claims, regular detailed review of claims handling procedures and frequent investigation of possible fraudulent claims and similar procedures are put in place to reduce the risk exposure of the Holding Company. The Holding Company further enforces a policy of actively managing and prompt pursuing of claims, in order to reduce its exposure to unpredictable future developments that can negatively impact the Holding Company.

Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts.

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Although the Group has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements. The Group's placement of reinsurance is diversified such that it is neither dependent on a single reinsurer nor are the operations of the Group substantially dependent upon any single reinsurance contract. Reinsurance policies are written with approved reinsurers on either a proportionate basis or non-proportionate basis. The reinsurers, carefully selected and approved, are dispersed over several geographical regions.

Experience shows that larger the portfolio is of similar insurance contracts, smaller the relative variability will be about the expected outcome. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Group has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

The Group principally issues the general insurance contracts e.g. marine and aviation, property, motor and general accidents and life insurance policies (by Subsidiary Company) with respect to statutory funds established in accordance with the requirements of the law i.e. for conventional business, accident and health business and non-unitised investment link business. Risks under non-life insurance policies usually cover twelve month duration which in life insurance policies covers longer terms. For general insurance contracts the most significant risks arise from accidental fire, atmospheric disaster and terrorist activities. Insurance contracts at times also cover risk for single incidents that expose the Company to multiple insurance risks.

#### a) Geographical concentration of insurance risk

To optimize benefits from the principle of average and law of large numbers, geographical spread of risk is of extreme importance. There are a number of parameters which are significant in assessing the accumulation of risks with reference to the geographical location, the most important of which is risk survey.

Risk surveys are carried out on a regular basis for the evaluation of physical hazards associated primarily with the commercial / industrial occupation of the insured. Details regarding the fire separation / segregation with respect to the manufacturing processes, storage, utilities, etc. are extracted from the layout plan of the insured facility. Such details are formed part of the reports which are made available to the underwriters / reinsurers for their evaluation. Reference is made to the standard construction specifications laid down by IAP (Insurance Association of Pakistan). For fire and property risk a particular building and neighboring buildings, which could be affected by a single claim incident, are considered as a single location. For earthquake risk, a complete city is classified as a single location. Similarly, for marine risk, multiple risks covered in a single vessel voyage are considered as a single risk while assessing concentration of risk. The Group evaluates the concentration of exposures to individual and cumulative insurance risks and establishes its reinsurance policy to reduce such exposures to levels acceptable to the Group.

A risk management solution is implemented to help assess and plan for risk in catastrophic scenarios. It provides a way to better visualize the risk exposure to the Group determines the appropriate amount of reinsurance coverage to protect the business portfolio.

### b) Reinsurance arrangements

Keeping in view the maximum exposure in respect of key zone aggregates, a number of proportional and non-proportional reinsurance arrangements are in place to protect the net account in case of a major catastrophe. Apart from the adequate event limit which is a multiple of the treaty capacity or the primary recovery from the proportional treaty, any loss over and above the said limit would be recovered from the non-proportional treaty which is very much in line with the risk management philosophy of the Group.

In compliance of the regulatory requirement, the reinsurance agreements are duly submitted with the Securities and Exchange Commission of Pakistan on an annual basis.

The concentration of risk by type of contracts is summarized below by reference to liabilities:

	Gross sur	n insured	Reinsurance		Reinsurance Net		et
	2013	2012	2013	2012	2013	2012	
			Rupees in thousand				
General Insurance:							
Fire	3,103,185,747	2,709,048,038	2,547,961,089	2,164,465,797	555,224,658	544,582,241	
Marine	1,543,234,345	3,018,667,882	316,216,719	676,525,320	1,227,017,626	2,342,142,562	
Motor	47,200,586	40,498,649	877,325	855,654	46,323,261	39,642,995	
Miscellaneous	185,264,693	169,242,965	73,917,352	72,673,026	111,347,341	96,569,939	
	4,878,885,371	5,937,457,534	2,938,972,485	2,914,519,797	1,939,912,886	3,022,937,737	



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#### c) Neutral assumptions for claims estimation

The process used to determine the assumptions for calculating the outstanding claim reserve is intended to result in neutral estimates of the most likely or expected outcome. The nature of the business makes it very difficult to predict with certainty the likely outcome of any particular claim and the ultimate cost of notified claims. Each notified claim is assessed on a separate, case by case basis with due regard to claim circumstances, information available from surveyors and historical evidence of the size of similar claims. Case estimates are reviewed regularly and are updated as and when new information is available.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified in which case information about the claim event is available. IBNR provisions are initially estimated at a gross level and a separate calculation is carried out to estimate the size of the reinsurance recoveries.

The estimation process takes into account the past claims reporting pattern and details of reinsurance programs. The premium liabilities have been determined such that the total premium liability provisions (unearned premium reserve and premium deficiency reserve) would be sufficient to service the future expected claims and expenses likely to occur on the unexpired policies as of reporting date. The expected future liability is determined using estimates and assumptions based on the experience during the expired period of the contracts and expectations of future events that are believed to be reasonable.

#### d) Sensitivity analysis

The risks associated with the insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The Group considers that the liability for insurance claims recognized in the balance sheet is adequate. However, actual experience may differ from the expected outcome.

As the Group enters into short term insurance contracts, it does not assume any significant impact of changes in market conditions on unexpired risks. However, some results of sensitivity testing are set out below, showing the impact on profit before tax net of reinsurance.

	Pre tax profit		Shareholders' equity	
	2013	2012	2013	2012
General Insurance		Rupees in	thousand	
10% increase in loss Net:				
Fire	(53,062)	(84,037)	(34,490)	(54,624)
Marine	(22,151)	(28,420)	(14,398)	(18,473)
Motor	(191,630)	(182,166)	(124,560)	(118,408)
Miscellaneous	(81,843)	(119,644)	(53,198)	(77,769)
	(348,686)	(414,267)	(226,646)	(269,274)
10% decrease in loss				
Net:				
Fire	53,062	84,037	34,490	54,624
Marine	22,151	28,420	14,398	18,473
Motor	191,630	182,166	124,560	118,408
Miscellaneous	81,843	119,644	53,198	77,769
Claims development table	348,686	414,267	226,646	269,274

The following table shows the development of claims over a period of time. The disclosure goes back to the period when the earliest material claim arose for which there is still uncertainty about the amount and timing of the claims payments.

Accident year	2011	2012	2013	Total
		Rupees in	thousand	
Estimate of ultimate claims cost:				
At the end of accident year	6,593,318	6,702,042	7,689,784	20,985,144
One year later	2,784,589	4,083,676	-	6,868,265
Two years later	925,903	-	-	925,903
Estimate of cumulative claims	925,903	4,083,676	7,689,784	12,699,363
Less: Cumulative payments to date	375,475	2,976,813	3,099,219	6,451,507
Liability recognized in the balances	550,428	1,106,863	4,590,565	6,247,856

Since these are initial years of operations by subsidiary Company, the analysis in (e) above, is given only in respect of the Holding Company.

e)

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#### 30.4.2 Subsidiary Company

#### 30.4.2.1 Conventional business

#### al Individual Life

The risk underwritten is mainly death and sometimes disability. The risk of death and disability will vary in degree by age, gender, occupation, income group and geographical location of the assured person. The Subsidiary Company's exposure to poor risks may lead to unexpectedly high severity and frequency in claims experience. This can be a result of anti-selection, fraudulent claims, a catastrophe or poor persistency. The Subsidiary Company may also face the risk of poor investment return, inflation of business expenses and liquidity issues on amount invested in the fund. The Subsidiary Company faces the risk of under-pricing particularly due to the fact that majority of these contracts are long term. Additionally, the risk of poor persistency may result in the Company being unable to recover expenses incurred at policy acquisition.

The Subsidiary Company manages these risks through its underwriting, reinsurance, claims handling policy and other related controls. The Subsidiary Company has a well defined medical underwriting policy and avoids selling policies to high risk individuals. Which puts a check on anti-selection. Profit testing is conducted on an annual basis to ensure reasonableness of premiums charged. Reinsurance contracts have been purchased by the Company to limit the maximum exposure on any one insured person. The Subsidiary Company is developing and intends to eventually have a good spread of business throughout the country thereby ensuring diversification of geographical risks. To avoid poor persistency the Company applies quality controls on the standard of service provided to policyholders and has placed checks to control mis selling and to track improvements in the standard of service provided to policyholders. For this, a regular monitoring of lapsation rates is conducted. On the claims handling side, the Subsidiary Company has procedures in place to ensure that payment of any fraudulent claims is avoided. For this, the Manager Claims and Head of Operations reviews all claims (within variable materiality limits) for verification, and a specific and detailed investigation of all apparently doubtful claims (particularly of high amounts) is conducted. Further, all payments on account of claims are made after necessary approval of the Chief Executive Officer of the Subsidiary Company. The Subsidiary Company maintains adequate liquidity in its fund to cater for a potentially sudden and high cash requirement.

#### i) Frequency and severity of claims

The Subsidiary Company measures concentration of risk in terms of exposure by geographical area. Concentration of risk is not currently a factor of concern as the business is developing and aims to achieve a spread of risks across various parts of the country.

There is some concentration by sum assured amounts which may have an impact on the severity of benefit payments on a portfolio basis.

The table below presents the concentration of assured benefits across five bands of assured benefits per individual life assured. The benefit assured figures are shown gross and net of the reinsurance contracts described above.

The amounts presented are showing total exposure of the Subsidiary Company including exposure in respect of riders attached to the main policies.

Benefits assured per life	Sum assured at the end of 2013				
		Total bene	efits assured		
Rupees	Before reinsura	ance	After reinsurance		
	(Rupees in thousand)	%	(Rupees in thousand)	%	
0-200,000	1,868	1.30	583	1.74	
200,000 - 400,000	4,320	3.01	1,384	4.12	
400,001 - 800,000	17,671	12.30	7,350	21.89	
800,001 - 1,000,000	4,710	3.28	1,878	5.59	
More than 1,000,000	115,079	80.11	22,384	66.66	
Total	143,648		33,579		



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Benefits assured per life	Sum assured at the end of 2012					
	Total benefits assured					
Rupees	Before reinsura	Before reinsurance		nce		
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	2,175	1.85	625	2.42		
200,000 - 400,000	3,115	2.65	935	3.62		
400,001 - 800,000	11,159	9.50	3,348	12.95		
800,001 - 1,000,000	4,525	3.85	1,358	5.25		
More than 1,000,000	96,543	82.15	19,590	75.77		
Total	117,517		25,856			

#### b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for long-term conventional assurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and morbidity incidence rates.

The Subsidiary Company assumes the expected mortality to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible. Morbidity incidence rates are taken as a percentage of reinsurer's risk premium rate.

#### c) Process used to decide on assumptions

For long-term conventional assurance contracts, long-term assumptions are made at the inception of the contract. Keeping the statutory minimum reserving basis in view, the Company determines assumptions on future mortality, morbidity, persistency, administrative expenses and investment returns. At regular intervals, profit testing is conducted on main policies. Assumptions used for profit testing of the main policies are as follows:

The expected mortality is assumed to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible.

Morbidity incidence rates for morbidity are taken as a percentage of reinsurer's risk premium rate.

**Persistency:** Since the Subsidiary Company has recently started business, it has no own experience to which it refer. Industry standards for anticipated persistency rates have been used initially. Eventually, a periodic analysis of the Company's recent and historic experience will be performed and persistency will be calculated by applying statistical methods. Persistency rates vary by products and more importantly the sales distribution channel. An allowance will then made for any trend in the data to arrive at best estimate of future persistency rates for each sales distribution channel.

**Expense levels and inflation:** As the business is new, estimates from business projections have been used. Once established, a periodic study will be conducted on the Subsidiary Company's current business expenses and future projections to calculate per policy expenses. Expense inflation is assumed in line with assumed investment return.

**Investment returns:** The investment returns are based on the historic performance of the assets and asset types underlying the fund.

#### d) Changes in assumptions

As per Circular No. 17 of 2013 issued by the SECP Insurance Division on 13 September 2013, the SLIC (2001-05) Individual Life Ultimate Mortality Table has replaced the EFU (61-66) Mortality Table as part of the Minimum Valuation Basis for the determination of minimum actuarial reserves for Policyholder Liabilities.

#### e) Sensitivity analysis

After reinsurance, the overall liability for individual life conventional business stands at less than 4% of the total policyholders' liability held in respect of individual life business. Due to its immateriality, sensitivity analysis has not been conducted.

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### 30.4.2.2 Group Life

The main risk written by the Subsidiary Company is mortality. The Subsidiary Company may be exposed to the risk of unexpected claim severity or frequency. This can be a result of writing business with higher than expected mortality (such as mining or other hazardous industries), writing high cover amounts without adequate underwriting, difficulty of verification of claims, fraudulent claims or a catastrophe. The Subsidiary Company also faces risk such as that of under-pricing to acquire business in a competitive environment and of non-receipt of premium in due time. There also exists a potential risk of asset liability term mismatch due to liabilities being very short term in nature.

The Subsidiary Company manages these risks through underwriting, reinsurance, effective claims handling and other related controls. The Subsidiary Company has a well defined medical under-writing policy and avoids writing business for groups with overly hazardous exposure. Pricing is done in line with the actual experience of the Subsidiary Company. The premium charged takes into account the actual experience of the client and the nature of mortality exposure the Group faces. The rates are certified by the appointed actuary for large groups having a group assurance policy with annual premium of Rs 1 million or above in accordance with the requirements of Circular 9 of 2005 dated August 1, 2005. The Subsidiary Company also maintains a Management Information System (MIS) to track the adequacy of the premium charged. Reinsurance contracts have been purchased by the Company to limit the maximum exposure to any one life. At the same time, due caution is applied in writing business in areas of high probability of terrorism. The Subsidiary Company ensures writing business with good geographical spread and tries to maintain a controlled exposure to large groups which generally have poor experience. Writing business of known hazardous groups is also avoided. On the claims handling side, the Company ensures that payment of any fraudulent claims is avoided. For this, Manager Claims and Head of Operations reviews all large claims for verification. Strict monitoring is in place at the Board of Directors level in order to keep the outstanding balances of premium at a minimum, especially the ones that are due for more than 90 days. The bulk of the assets held against liabilities of this line of business are cash to money market with short durations and high liquidity, thus mitigating the risk of asset value deterioration and liability mismatch.

### a) Frequency and severity of claims

The Subsidiary Company measures concentration of risk in terms of exposure by geographical area. Concentration of risk arising from geographical area is not a factor of concern as the Company aims to achieve a spread of risks across various parts of the country.

The following table presents the concentration of assured benefits across five bands of assured benefits per individual life assured. The benefit assured figures are shown gross and net of the reinsurance contracts described above.

The amounts presented are showing total exposure of the Subsidiary Company including exposure in respect of riders attached to the main policies.

Benefits assured per life	Sum assured at the end of 2013					
	Total benefits assured					
Rupees	Before reinsura	nce	After reinsurance			
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	1,786	0.00	536	0.00		
200,000 - 400,000	-	0.00	-	0.00		
400,001 - 800,000	22,250	0.01	6,675	0.01		
800,001 - 1,000,000	-	0.00	-	0.00		
More than 1,000,000	195,837,770	99.99	100,056,022	99.99		
Total	195,861,806		100,063,233			



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Benefits assured per life	Sum assured at the end of 2012					
	Total benefits assured					
Rupees	Before reinsura	nce	After reinsurance			
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	22,811	0.01	15,968	0.02		
200,000 - 400,000	144,500	0.05	72,250	0.08		
400,001 - 800,000	-	0.00	-	0.00		
800,001 - 1,000,000	-	0.00	-	0.00		
More than 1,000,000	202,368,098	99.94	94,494,835	99.90		
Total	202,535,409		94,583,053			

#### b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Other than conducting a liability adequacy for Unexpired Risk Reserves (URR), there is no need to estimate mortality for future years because of the short duration of the contracts.

### c) Process used to decide on assumptions

The business is too new for any meaningful investigation into Groups' past experience. However, industry experience, the insured group's own past experience and reinsurer risk rates are used to determine the expected level of risk in relation to the EFU (61-66) table.

#### d) Changes in assumptions

As per Circular No. 17 of 2013 issued by the SECP Insurance Division on 13 September 2013, the SLIC (2001-05) Individual Life Ultimate Mortality Table has replaced the EFU (61-66) Mortality Table as part of the Minimum Valuation Basis for the determination of minimum actuarial reserves for Policyholder Liabilities.

### e) Sensitivity analysis

After reinsurance, the net unearned premium reserve for this business stands at less than 10% of the total policyholders' liability. This liability will be in the Subsidiary Company's books for under a year. Due to its immateriality, a sensitivity analysis has not been conducted.

### 30.4.2.3 Accident & Health

The main risk written by the Subsidiary Company is hospitalisation and death by accidental means. The Subsidiary Company may be exposed to the risk of unexpected claim frequency. This can be a result of high exposure in a particular geographical area, fraudulent claims and catastrophic event.

The Subsidiary Company manages these risks through its underwriting, reinsurance and claims handling policy. On the claims handling side, the Subsidiary Company ensures that payment of any fraudulent claims is avoided.

### a) Frequency and severity of claims

Currently, only one product is being sold in this segment effectively which offers a fixed sum assured on hospitalisation or death due to accident. The Subsidiary Company therefore has a limited exposure to claim severity. Since this product is marketed on an individual basis, the risk of unexpected high frequency in claims due to accumulation is also expected to be low.

The table below presents the concentration of assured benefits across five bands of insured benefits per individual life assured.

The amounts presented are showing total exposure of the Subsidiary Company including exposure in respect of riders attached to the main policies.

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Benefits assured per life	Sum assured at the end of 2013				
		Total ben	efits assured		
Rupees	Before reinsuran	ce	After reinsurance		
	(Rupees in thousand)	%	(Rupees in thousand)	%	
0-200,000	16	100	5	100	
200,000 - 400,000	-	0	-	0	
400,001 - 800,000	-	0	-	0	
800,001 - 1,000,000	-	0	-	0	
More than 1,000,000	-	0	-	0	
Total	16		5_		

Benefits assured per life	Sum assured at the end of 2012					
	Total benefits assured					
Rupees	Before reinsura	ance	After reinsurance			
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	1200	100	360	100		
200,000 - 400,000	-	0	-	0		
400,001 - 800,000	-	0	-	0		
800,001 - 1,000,000	-	0	-	0		
More than 1,000,000		0		0		
Total	1,200		360			

### b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Other than the hazard of fraudulent claims, there is no need to estimate accident rates for future years because of the short duration of the product offered under this business.

### c) Process used to decide on assumptions

Experience data is not sufficient to be statistically credible, so industry and reinsurer data has been used to fix assumptions.

#### d) Changes in assumptions

There has been no change in assumptions.

#### e) Sensitivity analysis

The net unearned premium reserve for this business stands at less than 0.1% of the total (net of reinsurance) policyholders' liability. This liability will be in the Subsidiary Company's books for under a year. Due to its immateriality, a sensitivity analysis has not been conducted.

### 30.4.2.4 Non-unitised Investment Linked Business

The risk underwritten is mainly death and sometimes disability. The risk of death and disability will vary in degree by age, gender, occupation, income group and geographical location of the assured person. The Subsidiary Company's exposure to poor risks may lead to unexpectedly high severity and frequency in claims' experience. This can be a result of anti-selection, fraudulent claims, a catastrophe or poor persistency. The Subsidiary Company may also face the risk of inflation of business expenses and liquidity issues on amount invested in the fund. The Subsidiary Company faces the risk of under-pricing particularly due to the fact that these contracts are long term. Additionally, the risk of poor persistency may result in the Subsidiary Company being unable to recover expenses incurred at policy acquisition.



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The Subsidiary Company manages these risks through its underwriting, reinsurance, claims handling policy and other related controls. The Subsidiary Company has a well defined medical underwriting policy and avoids selling policies to high risk individuals. This puts a check on anti-selection. Profit testing is conducted on an annual basis to ensure reasonableness of premiums charged. Reinsurance contracts have been purchased by the Subsidiary Company to limit the maximum exposure on any one insured person. The Subsidiary Company is developing and intends to eventually have a good spread of business throughout the country thereby ensuring diversification of geographical risks. To avoid poor persistency the Company applies quality controls on the standard of service provided to policyholders and has placed checks to control mis-selling and to track improvements in the standard of service provided to policyholders. For this, a regular monitoring of lapsation rates is conducted. On the claims handling side, the Subsidiary Company has procedures in place to ensure that payment of any fraudulent claims is avoided. For this, the Manager Claims and Head of Operations reviews all claims (within variable materiality limits) for verification, and a specific and detailed investigation of all apparently doubtful claims (particularly of high amounts) is conducted. The Subsidiary Company maintains adequate liquidity in its fund to cater for a potentially sudden and high cash requirement. Further all payments on account of claims are made after necessary approval of Chief Executive Officer of the Subsidiary Company. The Subsidiary Company reserves the right to review the charges deductible under the contracts, thus limiting the risk of under pricing.

#### Frequency and severity of claims al

The Subsidiary Company measures concentration of risk by geographical area. Concentration of risk is not currently a factor of concern as the business is developing and aims to achieve a spread of risks across various parts of the country.

There is some concentration by sum assured amounts which may have an impact on the severity of benefit payments on a portfolio hasis

The Subsidiary Company charges for mortality risk on a monthly basis for all insurance contracts. It has the right to alter these charges based on its mortality experience and hence minimises its exposure to mortality risk. Delays in implementing increase in charges and market or regulatory restraints over the extent of the increases may reduce its mitigating effect. The Subsidiary Company manages these risks through its underwriting strategy and reinsurance arrangements.

The table below presents the concentration of assured benefits across five bands of assured benefits per individual life assured. The benefit assured figures are shown gross and net of the reinsurance contracts described above. The amounts presented are showing total exposure of the Subsidiary Company including exposure in respect of riders attached to the main policies.

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Sum assured at the end of 2012

#### **Benefits assured ner life**

Benefits assured per the						
	Total benefits assured					
Rupees	Before reinsura	ance	After reinsurance			
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	229,253	2.7	28,345	1.5		
200,000 - 400,000	232,228	2.7	47,536	2.5		
400,001 - 800,000	1,067,239	12.6	278,804	14.7		
800,001 - 1,000,000	406,464	4.8	105,068	5.5		
More than 1,000,000	6,563,820	77.2	1,443,301	75.8		
Total	8,499,004		1,903,054			

#### **Benefits assured ner life**

Denento abbar eu per tite						
	Total benefits assured					
Rupees	Before reinsura	ince	After reinsurand	ce		
	(Rupees in thousand)	%	(Rupees in thousand)	%		
0-200,000	62,713	1.1	18,472	1.2		
200,000 - 400,000	146,520	2.5	43,324	2.9		
400,001 - 800,000	804,521	13.7	235,585	15.9		
800,001 - 1,000,000	242,963	4.1	71,809	4.9		
More than 1,000,000	4,611,685	78.6	1,109,522	75.0		
Total	5,868,402		1,478,712			

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#### b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for long-term Non-unitised Investment Link assurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and morbidity of the insured population and variability in policyholders' behaviour.

Factors impacting future benefit payments and premium receipts are as follows:

**Mortality:** The Subsidiary Company assumes the expected mortality to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible.

Morbidity: Incidence rates for morbidity are taken as a proportion of reinsurer's risk rates.

**Persistency:** The business is developing and actual first year persistency rates will only be measurable next year. Eventually the Subsidiary Company intends to conduct periodic analyses on its historic book of business, using statistical methods to determine its persistency experience. Persistency rates are expected to vary by product and more importantly the sales distribution channel. Allowance will then be made for any trend in the data to arrive at best estimates of future persistency rates for each sales distribution channel.

#### c) Process used to decide on assumptions

For long-term Non-unitised Investment Link assurance contracts, assumptions are made in two stages. At inception of the contract, the Subsidiary Company determines assumptions on future mortality, morbidity, persistency, administrative expenses and investment returns. At regular intervals, profit testing is conducted on main policies. Assumptions used for profit testing of the main policies are as follows:

**Mortality:** The expected mortality is assumed to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible.

Morbidity: Incidence rates for morbidity are taken as a proportion of reinsurer's risk rates.

Persistency: Since the Subsidiary Company has recently started business, it has no own experience to which it refer.

**Expense levels and inflation:** As the business is new, estimates from business projections have been used. Once established, a periodic study will be conducted on the Subsidiary Companys' current business expenses and future projections to calculate per policy expenses. Expense inflation is assumed in line with assumed investment return.

**Investment returns:** The investment returns are based on the historic performance of the assets and asset types underlying the fund.

### d) Changes in assumptions

As per Circular No. 17 of 2013 issued by the SECP Insurance Division on 13 September 2013, the SLIC (2001-05) Individual Life Ultimate Mortality Table has replaced the EFU (61-66) Mortality Table as part of the Minimum Valuation Basis for the determination of minimum actuarial reserves for Policyholder Liabilities.

### e) Sensitivity analysis

The Subsidiary Company has recently commenced operations and sensitivity tests were carried out at the time of pricing products to try and ensure robust pricing. Periodic sensitivity analyses of the Subsidiary Company's in-force business determine whether any reserve needs to be created or product prices for new business need to be revised in light of changing or anticipated changes in experience from that expected when pricing the existing book of business. The current nature, volume and age of in-force business does not require a detailed sensitivity analysis at this stage.

### 30.4.2.5 Unit Link Business

The risk underwritten is mainly death and sometimes disability and/or critical illness. The risk of death and disability will vary from region to region. The Company may get exposed to poor risks due to unexpected experience in terms of claim severity or frequency. This can be a result of anti-selection, fraudulent claims, a catastrophe or poor persistency. The Subsidiary Company may also face the risk of poor investment return, inflation of business expenses and liquidity issues on monies invested in the fund. The Subsidiary Company faces the risk of under-pricing particularly due to the fact that these contracts are long term. Additionally, the risk of poor persistency may result in the Company being unable to recover expenses incurred at policy acquisition.



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The Subsidiary Company manages these risks through its underwriting, reinsurance, claims handling policy and other related controls. The Company has a well defined medical under-writing policy and avoids selling policies to high risk individuals which puts a check on anti-selection. Profit testing is conducted on an annual basis to ensure reasonableness of premiums charged. Reinsurance contracts have been purchased by the Company to limit the maximum exposure on any one policyholder. The Company has a good spread of business throughout the country thereby ensuring diversification of geographical risks. To avoid poor persistency the Company applies quality controls on the standard of service provided to policyholders and has placed checks to curb mis-selling and improvement in standard of service provided to the policyholders. For this, a regular branch wise monitoring of lapsation rates is conducted. On the claims handling side, the Company has procedures in place to ensure that payment of any fraudulent claims is avoided. For this, Claims Committees with variable materiality limits review all claims for verification and specific and detailed investigation of all apparently doubtful claims (particularly of high amounts) is conducted. The Subsidiary Company reserves the right to review the charges deductible under the contracts, thus limiting the risk of under-pricing.

### a) Frequency and Severity of Claims

The Subsidiary Company measures concentration of risk by geographical area. Concentration of risk is not a factor of concern due to spread of risks across various parts of the country.

However, undue concentration by amounts could have an impact on the severity of benefit payments on a portfolio basis.

The Subsidiary Company charges for mortality risk on a monthly basis for all insurance contracts without a fixed term. It has the right to alter these charges based on its mortality experience and hence minimises its exposure to mortality risk. Delays in implementing increases in charges and market or regulatory restraints over the extent of the increases may reduce its mitigating effect. The Subsidiary Company manages these risks through its underwriting strategy and reinsurance arrangements.

The table below presents the concentration of insured benefits across five bands of insured benefits per individual life assured. The benefit insured figures are shown gross and net of the reinsurance contracts described above. At year-end, none of these insurance contracts had triggered a recovery under the reinsurance held by the Company.

The amounts presented are showing total exposure of the Subsidiary Company including exposure in respect of riders attached to the main policies.

Benefits assured per life	Sum assured at the end of 2013				
Total benefits assured					
Rupees	Before reinsur	ance	After reinsurance		
	(Rupees in thousand)	%	(Rupees in thousand)	%	
0-200,000	279,740	0.85	61,876	0.83	
200,000 - 400,000	847,210	2.56	225,346	3.03	
400,001 - 800,000	3,736,965	11.30	1,046,695	14.08	
800,001 - 1,000,000	3,551,921	10.74	991,304	13.33	
More than 1,000,000	24,648,151	74.55	5,110,430	68.73	
Total	33,063,987		7,435,651		

#### b) Sources of uncertainty in the estimation of future benefit payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for long term unit linked insurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and variability in policyholder's behaviour. Factors impacting future benefit payments and premium receipts are as follows:

**Mortality:** The Subsidiary Company assumes the expected mortality to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible.

**Persistency:** The business is developing and actual first year persistency rates will only be measurable next year. Eventually the Subsidiary Company intends to conduct periodic analyses on its historic book of business, using statistical methods to determine its persistency experience. Persistency rates are expected to vary by product and more importantly the sales distribution channel. Allowance will then be made for any trend in the data to arrive at best estimates of future persistency rates for each sales distribution channel.

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### c) Process used to decide on assumptions

For long-term unit linked insurance contracts, assumptions are made in two stages. At inception of the contract, the Subsidiary Company determines assumptions on future mortality, persistency, administrative expenses and investment returns. At regular intervals, profit testing is conducted on main policies. Assumptions used for profit testing of the main policies are as follows:

**Mortality:** The Subsidiary Company assumes the expected mortality to vary between 60% and 100% of EFU (61-66) since the current experience for this line of business is not credible.

**Persistency:** Since the Company has recently started business, it has no own experience to which it can refer. Industry standards for anticipated persistency rates have been used initially. Eventually, a periodic analysis of the Subsidiary Companys' recent and historic experience will be performed and persistency will be calculated by applying statistical methods. Persistency rates vary by products and more importantly the sales distribution channel. An allowance will then be made for any trend in the data to arrive at best estimate of future persistency rates for each sales distribution channel.

**Expense levels and inflation:** As the business is new, estimates from business projections have been used. Once established, a periodic study will be conducted on the Subsidiary Companys' current business expenses and future projections to calculate per policy expenses. Expense inflation is assumed in line with assumed investment return.

**Investment returns:** The investment returns are based on the historic performance of the assets and asset types underlying the fund.

### d) Changes in assumptions

As per Circular No. 17 of 2013 issued by the SECP Insurance Division on 13 September 2013, the SLIC (2001-05) Individual Life Ultimate Mortality Table has replaced the EFU (61-66) Mortality Table as part of the Minimum Valuation Basis for the determination of minimum actuarial reserves for Policyholder Liabilities.

### e) Sensitivity analysis

The Subsidiary Company has recently commenced operations and sensitivity tests were carried out at the time of pricing products to try and ensure robust pricing. Periodic sensitivity analyses of the Subsidiary Company's in-force business determine whether any reserve needs to be created or product prices for new business need to be revised in light of changing or anticipated changes in experience from that expected when pricing the existing book of business. The current nature, volume and age of in-force business does not require a detailed sensitivity analysis at this stage.

#### 31. REINSURANCE RISK

In order to minimise the financial exposure arising from large claims, the Subsidiary Company, in the normal course of business, enters into agreement with other reinsurers.

Reinsurance ceded does not relieve the Subsidiary Company from its obligation to policy holders and as result the Subsidiary Company remains liable for the portion of outstanding claims reinsured to the extent that reinsurer fails to meet the obligation under the reinsurance agreements.

In order to manage this risk, the Subsidiary Company obtains reinsurance cover only from companies with sound financial health.

### 32. FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

The carrying values of all financial assets and liabilities reflected in these consolidated financial statements approximate to their fair values except for available-for-sale investments which are stated at lower of cost and market value in accordance with the requirements of the SEC (Insurance) Rules, 2002. The carrying and fair value of these investments have been disclosed in note 14 to the financial statements.



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As at 31 December 2013, the fair values of all major financial assets are estimated to be not significantly different from their carrying values except for the following:

	2	013 l	2012		
	Carrying Valu	ue   Fair Value	Carrying Value	Fair Value	
Government securities	467,807	467,278	272,877	275,158	
Listed equities and mutual funds	44,435	59,928	53,082	59,541	
FINANCIAL INSTRUMENTS BY CATEGORIES As at 31 December 2013	Loans and receivables At fair value through profit or loss		Available-for -sale	Total	
	Rupees in		thousand		
Financial assets					
Cash and other equivalents	4,531	-	-	4,531	
Current and other accounts	1,698,980	-	-	1,698,980	
Deposits maturing within 12 months	1,156,190	-	-	1,156,190	
Loan to employees	33,667	-	-	33,667	
Investments	-	4,645,147	11,177,064	15,822,211	
Premiums due but unpaid	2,673,944	-	-	2,673,944	
Amounts due from other insurers / reinsurers	1,094,914	-	-	1,094,914	
Salvage recoveries accrued	179,703	-	-	179,703	
Accrued investment income	30,121	-	-	30,121	
Reinsurance recoveries against outstanding claims	5,574,428	-	-	5,574,428	
Sundry receivables	187,789	-	-	187,789	
	12,634,267	4,645,147	11,177,064	28,456,478	

#### As at 31 December 2013

### **Financial liabilities**

33.

Provision for outstanding claims (including IBNR) Amounts due to other insurers / reinsurers Accrued expenses Other creditors and accruals Unclaimed dividends Liabilities against assets subject to finance lease

As at 31 December 2012	Loans and receivables	At fair value through profit or loss	Available-for -sale	Total	
	Rupees in thousand				
Financial assets					
Cash and other equivalents	1,200	-	-	1,200	
Current and other accounts	1,705,386	-	-	1,705,386	
Deposits maturing within 12 months	1,026,373	-	-	1,026,373	
Loan to employees	29,565	-	-	29,565	
Investments	-	1,803,524	9,779,688	11,583,212	
Premiums due but unpaid	3,217,207	-	-	3,217,207	
Amounts due from other insurers / reinsurers	606,559	-	-	606,559	
Salvage recoveries accrued	169,671	-	-	169,671	
Accrued investment income	26,616	-	-	26,616	
Reinsurance recoveries against outstanding claims	4,330,229	-	-	4,330,229	
Sundry receivables	192,002			192,002	
•	11,304,808	1,803,524	9,779,688	22,888,020	

Financial liabilities at amortised cost Rupees in thousand

> 7,406,692 662,515 1,380,793 37,675 6,683 9,609,213

FOR THE YEAR ENDED 31 DECEMBER 2013

As at 31 December 2012	Financial liabilities at amortised cost
	Rupees in thousand
Financial liabilities	
Provision for outstanding claims (including IBNR)	6,412,501
Amounts due to other insurers / reinsurers	504,732
Accrued expenses	119,831
Other creditors and accruals	1,535,955
Unclaimed dividends	35,558
Liabilities against assets subject to finance lease	24,987
	8,633,564

### 34 SUBSEQUENT EVENTS

The Board of Directors of the Holding Company in their meeting held on March 20, 2014 proposed a final cash dividend for the year ended 31 December 2013 @ 10% i.e. Rupee 1/- share (2012: @ 10% i.e. Rupee 1/- share). This is in addition to the interim cash dividend @ 25% i.e. Rupees 2.5/- share (2012: @ 15% i.e. Rupees 1.5/- share) resulting in a total cash dividend for the year ended 31 December 2013 of Rupees 3.5/- share (2012: Rupees 2.5/- share) and interim bonus shares issued @ 182.932212%. The approval of the members for the final dividend will be obtained at the forthcoming Annual General Meeting. The financial statements for the year ended 31 December 2013 do not include the effect of final dividend which will be accounted for in the financial statements for the year ending 31 December 2014.

### 35. CAPITAL RISK MANAGEMENT

The Group's goals and objectives when managing capital are :

- to be an appropriately capitalised institution in compliance with the paid-up capital requirement set by the SECP. Minimum paid-up capital requirement for non-life insurers is Rupees 300 million while for life insurance it is Rupees 500 million. The Group is well in excess of the limits prescribed by the SECP and is also complying with other solvency requirements prescribed by the SECP;
- to safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for the other stakeholders;
- to provide an adequate return to shareholders by pricing insurance contracts commensurately with the level of risk;
- to maintain strong ratings and to protect the Group against unexpected events / losses; and
- to ensure a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business.

### 36. PROVIDENT FUND RELATED DICLOSURE

The following information is based on un-audited financial statements for the year ended 31 December 2013 and audited financial statements for the year ended 31 December 2012 of provident fund of the Holding Company:

	2013	2012	
	Rupees in thousand		
und - Total assets	849,653	736,558	
ments	685,560	619,400	
of investments made	97%	94%	
f investments	824,131	691,449	



FOR THE YEAR ENDED 31 DECEMBER 2013

### **36.1** The break-up of fair value of investments is as follows:

	2013	2012	2013	2012
Percentage Rupees in thousand				thousand
ces	20.6%	34.6%	169,694	239,266
	5.6%	9.9%	46,346	68,595
	43.0%	17.8%	354,390	122,822
	18.4%	26.3%	151,556	181,664
	12.4%	11.4%	102,145	79,102
	100%	100%	824,131	691,449

**36.2** The above investment / placement of funds in special bank account has been made in accordance with the provisions of section 227 of the Companies Ordinance, 1984 and the rules formulated for this purpose.

		2013	2012
37.	NUMBER OF EMPLOYEES AS AT 31 DECEMBER	Nun	nber
	<b>At year end</b> Holding Company		748
	Subsidiary Company	111	79
	Average during the year Holding Company	765	788
	Subsidiary Company	95	71

### 38. DATE OF AUTHORIZATION FOR ISSUE

These consolidated financial statements were approved and authorized for issue on March 20, 2014 by the Board of Directors of the Holding Company.

### 39. GENERAL

- Figures in these consolidated financial statements have been rounded off to the nearest thousand of rupees, unless otherwise stated.

- No significant reclassification / rearrangement of the corresponding figures have been made except as disclosed in Note 2.5.1 (b) and Note 9 to these consolidated financial statements.

Umer Mansha Chairman Kamran Rasool Director Muhammad Umar Virk Director **Muhammad Ali Zeb** Managing Director & Chief Executive Officer

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No. of Shareholders	Shareholdings					Total Shares Held
1040	Shareholding	From	1	То	100	29,429
1417	Shareholding	From	101	То	500	468,935
1090	Shareholding	From	501	То	1000	931,127
2814	Shareholding	From	1001	То	5000	7,283,347
881	Shareholding	From	5001	То	10000	6,470,193
364	Shareholding	From	10001	То	15000	4,595,558
175	Shareholding	From	15001	То	20000	3,120,064
124	Shareholding	From	20001	То	25000	2,828,711
102	Shareholding	From	25001	То	30000	2,857,748
77	Shareholding	From	30001	То	35000	2,517,677
58	Shareholding	From	35001	То	40000	2,192,216
43	Shareholding	From	40001	То	45000	1,811,989
29	Shareholding	From	45001	То	50000	1,397,480
28	Shareholding	From	50001	То	55000	1,462,203
24	Shareholding	From	55001	То	60000	1,377,436
28	Shareholding	From	60001	То	65000	1,752,124
16	Shareholding	From	65001	То	70000	1,090,245
15	Shareholding	From	70001	То	75000	1,086,194
7	Shareholding	From	75001	То	80000	541,177
14	Shareholding	From	80001	То	85000	1,163,576
14	Shareholding	From	85001	То	90000	1,222,154
9	Shareholding	From	90001	То	95000	824,815
17	Shareholding	From	95001	То	100000	1,681,586
11	Shareholding	From	100001	То	105000	1,125,085
8	Shareholding	From	105001	То	110000	864,172
7	Shareholding	From	110001	То	115000	791,826
3	Shareholding	From	115001	То	120000	354,588
2	Shareholding	From	120001	То	125000	245,574
7	Shareholding	From	125001	То	130000	895,514
3	Shareholding	From	130001	То	135000	395,966
4	Shareholding	From	135001	То	140000	549,837
10	Shareholding	From	140001	То	145000	1,421,418
3	Shareholding	From	145001	То	150000	443,332
2	Shareholding	From	150001	То	155000	303,004
3	Shareholding	From	155001	То	160000	470,081
1	Shareholding	From	160001	То	165000	162,199
2	Shareholding	From	165001	То	170000	333,433
5	Shareholding	From	170001	То	175000	861,102
2	Shareholding	From	175001	То	180000	357,908
4	Shareholding	From	180001	То	185000	733,205
3	Shareholding	From	185001	То	190000	563,438
3	Shareholding	From	195001	То	200000	595,737



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No. of Shareholders		Shareh	oldings			Total Shares Held
2	Shareholding	From	200001	То	205000	402,347
2	Shareholding	From	205001	То	210000	417,552
2	Shareholding	From	210001	То	215000	424,157
3	Shareholding	From	215001	То	220000	654,633
3	Shareholding	From	220001	То	225000	669,363
1	Shareholding	From	225001	То	230000	228,249
3	Shareholding	From	235001	То	240000	713,319
2	Shareholding	From	240001	То	245000	482,574
2	Shareholding	From	245001	То	250000	497,421
2	Shareholding	From	250001	То	255000	509,276
1	Shareholding	From	255001	То	260000	256,000
1	Shareholding	From	260001	То	265000	263,126
2	Shareholding	From	265001	То	270000	539,421
2	Shareholding	From	270001	То	275000	544,239
2	Shareholding	From	275001	То	280000	555,980
3	Shareholding	From	280001	То	285000	846,104
2	Shareholding	From	285001	То	290000	574,000
2	Shareholding	From	295001	То	300000	596,225
2	Shareholding	From	300001	То	305000	604,440
3	Shareholding	From	355001	То	360000	1,072,279
2	Shareholding	From	380001	То	385000	763,916
1	Shareholding	From	400001	То	405000	401,777
1	Shareholding	From	415001	То	420000	419,070
1	Shareholding	From	420001	То	425000	424,203
1	Shareholding	From	425001	То	430000	427,227
1	Shareholding	From	435001	То	440000	438,544
1	Shareholding	From	445001	То	450000	447,454
1	Shareholding	From	460001	То	465000	460,353
1	Shareholding	From	485001	То	490000	487,788
1	Shareholding	From	500001	То	505000	500,790
1	Shareholding	From	505001	То	510000	509,277
1	Shareholding	From	550001	То	555000	554,764
2	Shareholding	From	555001	То	560000	1,110,794
3	Shareholding	From	565001	То	570000	1,697,728
1	Shareholding	From	570001	То	575000	573,002
1	Shareholding	From	580001	То	585000	580,011
1	Shareholding	From	650001	То	655000	650,705
2	Shareholding	From	660001	То	665000	1,325,561
1	Shareholding	From	665001	То	670000	666,644
1	Shareholding	From	700001	То	705000	704,001
2	Shareholding	From	705001	То	710000	1,414,660
1	Shareholding	From	740001	То	745000	742,576

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No. of Shareholders		Share	holdings			Total Shares Held
1	Shareholding	From	775001	То	780000	776,558
1	Shareholding	From	815001	То	820000	816,825
2	Shareholding	From	895001	То	900000	1,796,687
2	Shareholding	From	950001	То	955000	1,904,787
1	Shareholding	From	960001	То	965000	964,798
1	Shareholding	From	975001	То	980000	976,232
1	Shareholding	From	1040001	То	1045000	1,041,000
1	Shareholding	From	1050001	То	1055000	1,053,328
1	Shareholding	From	1130001	То	1135000	1,134,592
1	Shareholding	From	1140001	То	1145000	1,143,894
1	Shareholding	From	1250001	То	1255000	1,251,191
1	Shareholding	From	1310001	То	1315000	1,313,244
1	Shareholding	From	1340001	То	1345000	1,340,807
1	Shareholding	From	1385001	То	1390000	1,386,656
1	Shareholding	From	1395001	То	1400000	1,398,536
2	Shareholding	From	1410001	То	1415000	2,829,322
1	Shareholding	From	1825001	То	1830000	1,826,191
1	Shareholding	From	1960001	То	1965000	1,960,026
1	Shareholding	From	1990001	То	1995000	1,992,403
1	Shareholding	From	2035001	То	2040000	2,038,382
1	Shareholding	From	2130001	То	2135000	2,130,502
1	Shareholding	From	2315001	То	2320000	2,319,889
1	Shareholding	From	2430001	То	2435000	2,433,217
1	Shareholding	From	4000001	То	4005000	4,003,398
1	Shareholding	From	4055001	То	4060000	4,056,229
1	Shareholding	From	4110001	То	4115000	4,111,440
1	Shareholding	From	4285001	То	4290000	4,288,279
1	Shareholding	From	6355001	То	6360000	6,355,238
1	Shareholding	From	7685001	То	7690000	7,689,472
1	shareholding	From	8085001	То	8090000	8,087,907
1	Shareholding	From	8715001	То	8720000	8,716,387
1	Shareholding	From	10015001	То	10020000	10,019,735
1	shareholding	From	14420001	То	14425000	14,424,087
1	Shareholding	From	16210001	То	16215000	16,211,396
1	Shareholding	From	16345001	То	16350000	16,346,869
1	Shareholding	From	20720001	То	20725000	20,723,378
1	Shareholding	From	102810001	То	102815000	102,812,165
8,579						350,000,000



FOR THE YEAR ENDED 31 DECEMBER 2013

Categories of Shareholders	Shares held	Percentage
Directors		
Ahmed Ebrahim Hasham	90,609	0.0259
Ali Munir	16,101	0.0046
Fredrik Coenrard De Beer	7,073	0.0020
Ibrahim Shamsi	16,797	0.0048
Imran Maqbool Kamran Rasool	7,073 8,487	0.0020 0.0024
Mian Umer Mansha	60,335	0.0024
Muhammad Umar Virk	7,073	0.0020
Shaikh Muhammad Jawed	17,117	0.0049
Shahid Malik	8,487	0.0024
Chief Executive Officer	F 050	0.0000
Muhammad Ali Zeb	7,073	0.0020
Directors / CEO's spouse	-	-
Executives / Executives' spouse	52,024	0.0149
Associated Companies, Undertakings & Related parties		
MCB Bank Limited	102,812,165 *	29.3749
Trustee - MCB Provident Fund Pak Staff	16,211,396	4.6318
Trustee-MCB Employees Pension Fund Nishat Mills Limited	16,346,869	4.6706
Trustee-Nishat Mills Limited Provident Fund	102,809 573,002	0.0294 0.1637
	575,002	0.1037
NIT and ICP	2,628	0.0008
Banks, DFIs and NBFIs	9,311,800	2.6605
Insurance Companies	19,993,570	5.7124
Modaraba	13,216,678	3.7764
Mutual Funds		
CDC - Trustee First Capital Mutual Fund	50,074	0.0143
Al-Meezan Mutual Fund Limited	2,062	0.0006
Confidence Mutual Fund Limited	3,601	0.0010
First Capital Mutual Fund Limited Growth Mutual Fund Limited	67	-
KASB Premier Fund Limited	1,901 2,778	0.0005 0.0008
Pak Asian Fund Limited	5,000	0.0014
General Public		
a) Local (Individuals)	125,355,216 **	35.8158
b) Foreign Companies / Organizations / Individuals	16,592,077	4.7406
( on repatriable basis )		
Others		
Joint Stock Companies	23,180,502	6.6230
Pension Fund, Provident Fund etc.	5,937,556	1.6964
Shareholders holding 5% or more voting interest	350,000,000	100.0000
MCB Bank Ltd.	102,812,165 *	
Mian Nisar Elahi	20,723,378 **	
	20,720,070	

Lahore: March 20, 2014

Muhammad Ali Zeb Managing Director & Chief Executive Officer

ANNUAL REPORT 2013



### **PROXY FORM**

I/We	of	being a member of
Adamjee Insurance Company Limited hereby a	ppoint Mr.	
of	or failing him Mr.	
of	as my/our Proxy to vote for me/	us and on my/our behalf
at the Fifty Third Annual General Meeting of the	Company to be held on Monday, Ap	pril 28, 2014 at 11.00 a.m.
at the Institute of Chartered Accountants of Pak	istan (ICAP), Thoker Niaz Baig, Ra	aiwind Road, Lahore, and
at any adjournment thereof.		

Signed this	dav	of	2014	4
Signed this	aay	01	 2017	r

### WITNESSES:

1-	Signature	
	Name	
	Address	
	CNIC No	Rupees Five
2-	Signature	Revenue Stamp
	Name	otamp
	Address	
	CNIC No.	

Signature		
Holder of Ordinary Shares		
Share Register Folio No.		
'CDC'' Participant's ID No A/c. No		

(Please See Notes on reverse)

### NOTES

- 1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint another member as a proxy to attend and vote instead of him / her. A corporation or a company being a member of the Company may appoint any of its officers, though not a member of the Company.
- 2. Proxies must be received at the Registered Office of the Company not less than 48 hours before the time appointed for the Meeting.
- 3. The signature on the instrument of proxy must conform to the specimen signature recorded with the Company.
- 4. CDC Account Holders will further have to follow the under-mentioned guidelines as laid down in Circular 1 dated January 26, 2000 issued by the Securities and Exchange Commission of Pakistan.

### A. For attending the Meeting

- a) In case of individuals, the account holder or sub-account holder shall authenticate his / her identity by showing his / her original Computerized National Identity Card or original Passport at the time of attending the Meeting.
- b) In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the Meeting.

### B. For appointing Proxies

- a) In case of individuals, the account holder or sub-account holder shall submit the proxy form as per the above requirement.
- b) The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- c) Attested copies of CNIC or the passport of the beneficial owners and of the proxy shall be furnished with the proxy form.
- d) The proxy shall produce his / her original CNIC or original passport at the time of the Meeting.
- e) In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signatures shall be submitted (unless it has been provided earlier) along with proxy form to the Company.