

Sustainable Agriculture







AL-GHAZI TRACTORS LTD



# to make AGTL a symbol of success

# Mission

- With AGTL's name being synonymous with stability, profitability, brand strength and customer loyalty, AGTL's mission is to retain market leadership as the lowest cost producer of the highest quality products the most enduring competitive edge being the quality of our tractors.
- With corporate virtue, AGTL's mission is to be a text book case example of good Corporate Governance and through Corporate Social Responsibility create mutually beneficial relationships between the Company, Stakeholders and the Community.

# Corporate focus

To achieve evolution through continuous change – the deliverables being: to pursue "LEAN MANAGEMENT" to eliminate all activities which don't add value; to eliminate waste; to reduce costs; to focus on all target markets; customer focus and to continuously add customer care centres to give fillip to mechanization of farming in the country.

#### CORPORATE INFORMATION

#### Board of Directors

Mr. Charles Leonard Hunt

Chairman

Mr. Parvez Ali

Chief Executive Officer & Managing Director

Mr. Nasir Mahmood

Director

Mr. Kashif Lawai

Director

Mr. Majd-ul-Ahsan Syed Ms. Giovanna Barbieri Director Director

Mr. Stefano Pampalone

Director ·

Mr. Damiano Cretarola

Director

Ms. Sobika Zubair

Company Secretary

#### Bankers

Askari Bank Limited Habib Bank Limited Meezan Bank Limited Faysal Bank Limited Bank AL-Habib Limited

#### Legal Advisors

Saiduddin & Co. Karachi.

#### Registrar

FAMCO Associates (Private) Limited 8-F, Next to Hotel Faran, Nursery Block 6, P.E.C.H.S, Karachi

#### Auditors

A.F.Ferguson & Co. Chartered Accountants Karachi

#### Tax Advisors

Naveed Zafar Ashfaq Jaffery & Co. Chartered Accountants Karachi.

#### Registered Office

11th Floor, NICL Building, Abbasi Shaheed Road, Karachi - 74400

Phones (PABX) (92-21) 35660881-5

Fax : (92-21) 35689387

Email: agtl@alghazitractors.com Web: www.alghazitractors.com

### **Board Committees**

#### **Audit Committee**

Mr. Nasir Mahmood - Chairman

Mr. Majd-ul-Ahsan Sved - Member

Mr. Damiano Cretarola - Member

#### Human Resource And Remuneration Committee

Mr. Charles Leonard Hunt - Chairman

Mr. Nasir Mahmood - Member

Ms.Giovanna Barbieri- Member







#### DIRECTORS' REPORT

July - September have been difficult months. Preceded by long Eid holidays, there are the long sit-ins and the floods. Islamabad is in a grid lock with prolonged sit-ins being staged by political parties. There seems to be something like a failure of the mish-mash political system.

Political uncertainty makes business skittish. Political flux with sit-ins and large demonstrations saw the Punjab government lock down the entire Punjab to block the protesters. Factories had to be shut down because of disruption in the supply chain.

For AGTL, doing a bigger damage were the devastating floods surging and raging in Southern Punjab where the AGTL plant is located. In a rush to protect the two major cities of Multan and Muzaffargarh, dykes were blown up, thus terminating all access roads to the plant.

Unfortunately, though the nature of floods is now episodic, disaster preparedness does not seem to register on the political Richter scale of the governments. Other than hundreds of people dying, thousands of acres of productive lands of the cash-strapped farmer gets inundated and affected, together with serious damage to the infrastructure. For the last five years, Pakistan has seen five floods. The rivers combine and ravage the Southern Punjab areas causing a direct hit to the company's sales - Southern Punjab being an AGTL dominated area of tractor sales.

Diverting swollen rivers inundates swatches of productive farmland, damage to crops and assets and evacuation of people. When the governments rehabilitate, most of the areas are declared calamity hit. Agricultural loans are usually written off which in turn disrupts loaning by the agricultural development banks – all these factors combine to hit tractor sales of the company.

3184 tractors were delivered during the third quarter of the year 2014 (July - September), compared with 1714 delivered in the same period last year.

The company earned a pre-tax profit of Rs. 396 million during the third quarter of 2014, compared with Rs. 216 million earned in the same period last year.

The company earned a pre-tax profit of Rs. 396 million during the third quarter of 2014, compared with Rs. 216 million earned in the same period last year.

Based on the sound financial strength of the company, the Board of Directors has recommended an interim cash dividend of 200% with a pay out of Rs. 579.64 million.

Barring some unforeseen political instability, nascent signals indicate that the last quarter of the year will see a larger throughput of sales.

The third quarter results have been recommended for approval by the Audit Committee of the Board and will be placed on the Company's website at <a href="https://www.alghazitractors.com">www.alghazitractors.com</a>.

For and on behalf of the Board

Charles Leonard Hunt Chairman

Karachi October 21, 2014

#### CONDENSED INTERIM BALANCE SHEET AS AT SEPTEMBER 30, 2014 (UN-AUDITED)

	(Unaudited) September 30, 2014	(Audited) December 31, 2013
	(Rupe	
ASSETS		
NON-CURRENT ASSETS		
Fixed assets 3	440,668	404,433
Long-term investments	42,800	44,800
Long-term loans	9,447	7,544
Long-term deposits	1,789	1,789
F2 1	494,704	458,566
CURRENT ASSETS		
Stores and spares	20,910	15,649
Stock-in-trade	1,810,164	1,693,249
Trade debts	232,960	166,306
Loans and advances	88,561	73,393
Short-term deposits and prepayments	4,397	1,450
Accrued mark-up	45,743	3,525
Other receivables	121	11,457
Taxation	20 1000	30,669
Refunds due from the Government - sales tax and		7000
special excise duty	1,550,342	1,709,418
Investments	2,070,104	3,354,256
Cash and bank balances	3,372,707	2,308,497
	9,196,009	9,367,867
TOTAL ASSETS	9,690,713	9,826,433
SHARE CAPITAL AND RESERVES		
Share capital	289,821	214,682
Reserves	8,296,849	8,004,277
	8,586,670	8,218,959
NON-CURRENT LIABILITIES		
Deferred staff benefits - compensated absences	33,724	31,656
Staff retirement benefit	1,707	1,177
Deferred taxation	32,477	36,747
	67,908	69,580
CURRENT LIABILITIES		4 800 004
Trade and other payables	983,427	1,537,894
Taxation	52,708	
Commitments 4		
TOTAL EQUITY AND LIABILITIES	9,690,713	9,826,433

The annexed notes 1 to 10 form an integral part of this condensed interim financial information.

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Chief Executive

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#### CONDENSED INTERIM PROFIT AND LOSS ACCOUNT FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

		Quarter ended		Nine months ended	
	Note	September, 30 2014	September, 30 2013	September, 30 2014	September, 30 2013
		(Rupee	es' 000)	(Rupee	ea, 000)
Sales	5	2,271,313	1,080,606	5,586,025	5,832,339
Cost of goods sold	6	(1,671,712)	(869,913)	(4,114,619)	(4,517,235)
Gross profit		599,601	210,693	1,471,406	1,315,104
Distribution cost		(25,598)	(26,029)	(75,747)	(74,658)
Administrative expenses		(51,159)	(45,439)	(157,692)	(129,734)
		522,844	139,225	1,237,967	1,110,712
Other income		112,565	92,922	317,106	289,710
Other operating expenses		(43,799)	(16,012)	(107,236)	(96,612)
		591,610	216,135	1,447,837	1,303,810
Finance cost		(636)	(82)	(928)	(229)
Profit before taxation		590,974	216,053	1,446,909	1,303,581
Taxation		(195,166)	(63,377)	(435,151)	(411,421)
Profit after taxation		395,808	152,676	1,011,758	892,160
Other comprehensive income		¥7	V.	23	
Total comprehensive income		395,808	152,676	1,011,758	892,160
Earnings per share-Basic and d	iluted	6.83	2.63	17.45	15.39

The annexed notes 1 to 10 form an integral part of this condensed interim financial information.

Chief Executive

#### CONDENSED INTERIM CASH FLOW STATEMENT FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

	Note	September 30, 2014	September 30, 2013
		(Rupee	0.73000000
CASH FLOW FROM OPERATING ACTIVITIES		To be a second	anoma - 1 da
Cash generated from operations	7	578,091	399,338
Income taxes paid		(356,044)	(289,744)
Increase in deferred staff benefits		2,068	3,382
Increase in staff retirement benefits		530	0.00
Net cash from operating activities		224,645	112,976
CASH FLOW FROM INVESTING ACTIVITIES			
Fixed capital expenditure		(68,048)	(50,967)
Proceeds from disposal of fixed assets		1,716	4,716
Purchase of investments - net		1,452,000	(1,043,001)
Placement in term deposits - net		(1,700,000)	2,050,000
Return on investments		98,576	354,201
Decrease in long-term loans		(1,903)	7,565
Net cash from investing activities		(217,659)	1,322,514
CASH FLOW FROM FINANCING ACTIVITIES			
Dividend paid		(642,776)	(1,071,093)
Net increase in cash and cash equivalents		(635,790)	364,397
Cash and cash equivalents at the beginning of period		1,903,497	1,277,632
Cash and cash equivalents at the end of period		1,267,707	1,642,029

The annexed notes1 to 10 form an integral part of this condensed interim financial information.

Chief Executive

# CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

	Share capital	General reserve	Unappropriated profit	Total
	(Rupees'000)			
Balance at January 1, 2014	214,682	1,000,000	7,004,277	8,218,959
Final Dividend @ Rs. 15 per share for the year ended December 31, 2013			(644,047)	(644,047)
Issue of 35 bonus shares for every 100 shares held-	75,139		(75,139)	
Profit for nine months ended September 30, 2014	200	-	1,011,758	1,011,758
Other comprehensive income for the nine months ended September 30, 2014				
Balance as at September 30, 2014	289,821	1,000,000	7,296,849	8,586,670
Balance at January 1, 2013	214,682	1,000,000	6,711,234	7,925,916
Final Dividend @ Rs. 15 per share for the year ended December 31, 2012	2	£0	(644,047)	(644,047)
Interim Dividends @ Rs. 10 per share for the year ended December 31, 2013	-		(429,364)	(429,364)
Profit for nine months ended September 30, 2013	12		892,160	892,160
Other comprehensive income for the nine months ended September 30, 2013				
Balance as at September 30, 2013	214,682	1,000,000	6,529,983	7,744,665

The annexed notes 1 to 10 form an integral part of this condensed interim financial information.

Chief Executive

#### NOTES TO THE CONDENSED INTERIM FINANCIAL INFORMATION FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

#### 1 THE COMPANY AND ITS OPERATIONS

Al-Ghazi Tractors Limited (the company) was incorporated in Pakistan under the Companies Act, 1913 (now the Companies Ordinance, 1984) as a public limited company in June 1983 and is quoted on Karachi and Lahore Stock Exchanges. The address of the registered office of the company is '11th Floor, NIC Building, Abbasi Shaheed Road, Karachi'. The company is principally engaged in the manufacture and sale of agricultural tractors, implements, spare parts and providing irrigation solutions for agriculture.

#### 2 BASIS OF PREPARATION

This condensed interim financial information has been prepared in accordance with the requirements of the International Accounting Standard 34 "Interim Financial Reporting" and provisions of and directives issued under the Companies Ordinance, 1984. In case where requirements differ, the provisions of or directives issued under the Companies Ordinance, 1984 have been followed. This condensed interim financial information is being submitted to the shareholders as required under Section 245 of the Companies Ordinance, 1984 and the Listing Regulations of Karachi and Lahore Stock Exchanges.

The accounting policies and methods of computation adopted in the preparation of this condensed interim financial information are the same as those applied in the preparation of the financial statements of the company for the year ended December 31, 2013.

		September, 30 2014	December, 31 2013
		(Rup	ees'000)
3	FIXED ASSETS		
		746,401	686,832
	Cost - opening	68.048	71,518
	Additions during the period	(12,615)	(11,949)
	Diposals during the period	801,834	746,401
	Cost - closing	-	SUBJECT STREET
	and the second of	341,969	313,351
	Accumulated Depreciation - opening	31,483	39,001
	Charge for the period	(12,285)	(10,384)
	Depreciation on diposals	361,166	341,968
	Accumulated Depreciation - closing	1 1000000000000000000000000000000000000	2007.700
	that Bank Malue	440,668	404,433
	Net Book Value		

#### 4 COMMITMENTS

Commitments for capital expenditure outstanding as at Sept 30, 2014 amounted to Rs. 1.07 million (2013; Rs. 1.5 million)

(2013. 103. 130 11111011)	September, 30 2014 (Rup	September, 30 2013 ees'000)
5 SALES		
Tractors Trading and others	5,821,179 65,666 5,886,846	6,447,443 57,594 6,505,037
Less: Commission and discounts Sales Tax	69,884 230,937 5,586,025	82,959 589,739 5,832,339

## NOTES TO THE CONDENSED INTERIM FINANCIAL INFORMATION FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

		September, 30 2014	September, 30
		10000000	es'000)
6 C	OST OF GOODS SOLD		
c	cost of goods manufactured	4,401,565	4 504 070
	pening stock of finished goods	8,866	4,594,070 16,288
	losing stock of finished goods	(340,695)	(135,322)
	lanufactured goods	4,069,736	4,475,036
Т	rading and others	44,883	42,199
		4.114,619	4,517,235
	ASH GENERATED FROM OPERATIONS		
900	rofit before taxation	1,446,909	1,303,581
A	dd/(Less) adjustment for non cash charges and other items		
	Depreciation / amortisation	31,483	28,581
	Profit on disposal of fixed assets	(1,386)	(3,322)
	Fair value gain on investments	(165,848)	(98,547)
-	Return on investments and bank deposits	(140,794)	(176,586)
P	rofit before working capital changes	1,170,364	1,053,707
E	ffect on Cash Flow due to Working Capital changes		
	ncrease) / Decrease in current assets		
	Stores and spares	(5,281)	966
	Stock in trade	(116,915)	(340,688)
	Trade debts	(66,654)	359,459
	Loans and advances	(15,168)	27,142
	Short-term deposits and prepayments	(2,947)	(2,350)
	Other receivables	11,336	5,683
	Refunds due from the Government	159,074 (36,535)	(73,935)
(0	Decrease) / Increase in trade and other payables	(555,738)	(630,648)
C	ash generated from operations	578,091	399,338

## NOTES TO THE CONDENSED INTERIM FINANCIAL INFORMATION FOR THE THIRD QUARTER ENDED SEPTEMBER 30, 2014 (UN-AUDITED)

#### 8 RELATED PARTY TRANSACTIONS

Significant transactions including dividend payments during the period amounted to Rs. 600 million (2013; Rs. 1.1 billion)

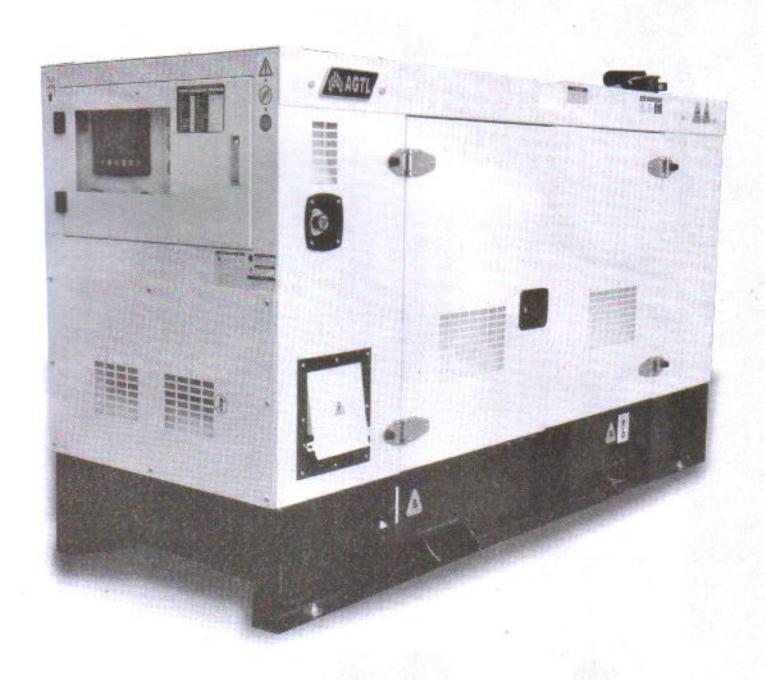
#### 9 INTERIM DIVIDEND

Subsequent to the condensed interim balance sheet date, the Board of Directors in their meeting held on October 21, 2014, declared an interim dividend of Rs. 10 per share (2013: Rs.10 per share). This interim dividend amounting to Rs. 579.64 million (2013: 429.36 million), has not been recognised as a liability in this condensed interim financial information.

#### 10 AUTHORISATION OF ISSUE

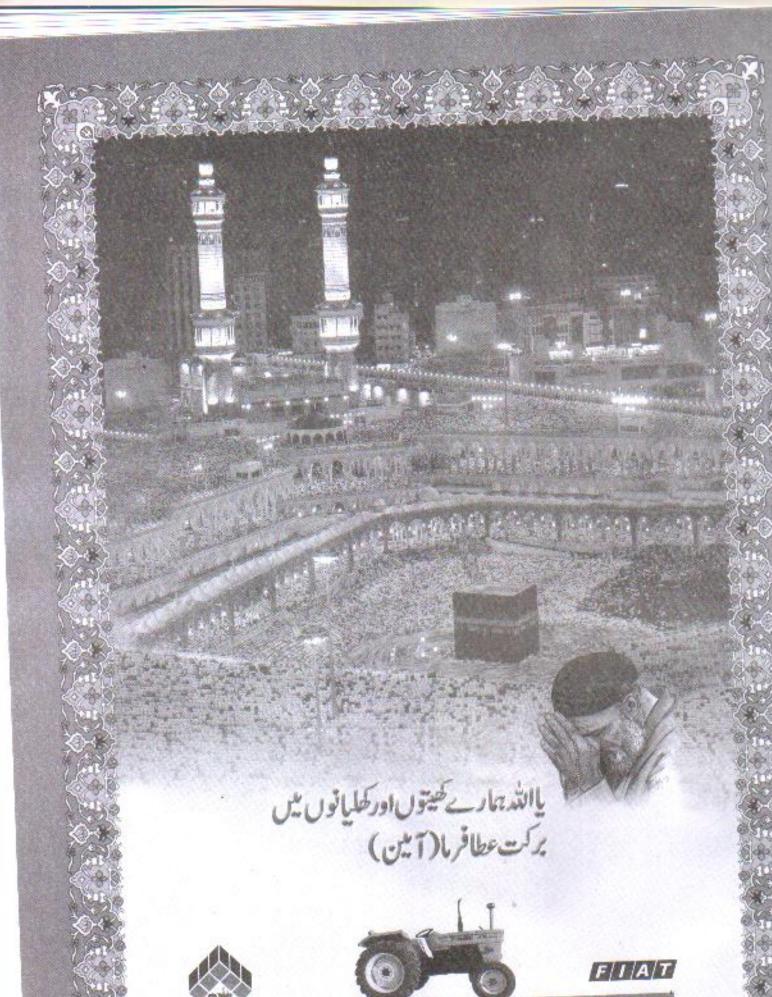
These financial statements were authorised for issue on October 21, 2014 by the Board of Directors.

Chief Executive









### REGIONAL OFFICES

Marketing Centre, Lahore

10 Km, Sheikhupura Road, Tel: 042-37912226, 37924676-7

Marketing Regional Office, Multan

20 Industrial Estates, Tel: 061-6514057-9

Marketing Regional Office, Sukkur

House No. 8/A Hamdard Housing Society Airport Road. Tel: 071-5633920,5002852

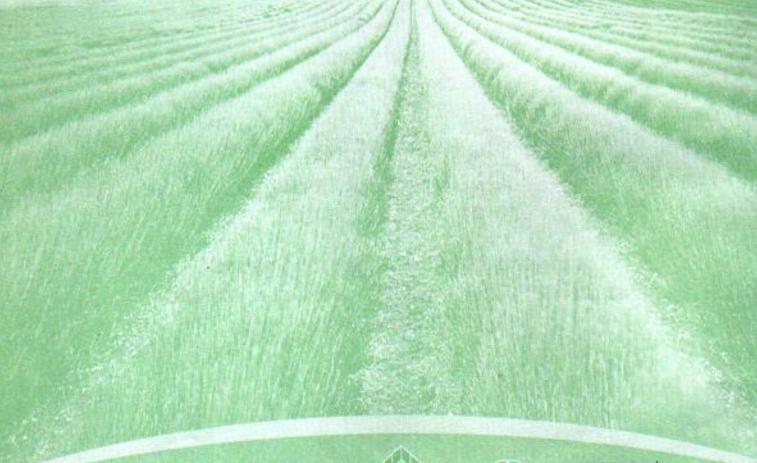
Marketing Regional Office, Islamabad

Flat no.7, 2<sup>nd</sup> Floor, Plaza City Arcade I-8, Markaz. Tel: 051-4862524-25





# INVEST IN AGRICULTURE









AL-GHAZI TRACTORS LTD