

NISHAT MILLS LIMITED



NML-PSX/1030

October 6, 2025

The General Manager,
Pakistan Stock Exchange Ltd,
Stock Exchange Building,
Stock Exchange Road,
KARACHI.

SUB: TRANSMISSION OF ANNUAL REPORT FOR THE YEAR ENDED JUNE 30, 2025

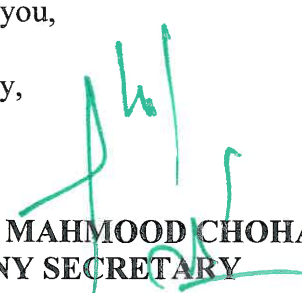
Dear Sir,

We have to inform you that the Annual Report of Nishat Mills Limited (the Company) for the year ended June 30, 2025 have been transmitted through PUCARS and is also available on Company's website.

You may please inform the TRE Certificate Holders of the Exchange accordingly.

Thanking you,

Yours truly,


KHALID MAHMOOD CHOHAN
COMPANY SECRETARY

 Encl: As Above



*Inspired To
Outperform*

20
25

Annual Report

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COMPANY INFORMATION

Board of Directors

Mian Umer Mansha
Chief Executive Officer

Mian Hassan Mansha
Chairman

Mrs. Mehak Adil
Mrs. Sara Aqeel
Syed Zahid Hussain
Mr. Farid Noor Ali Fazal
Mr. Mahmood Akhtar

Audit Committee

Mrs. Mehak Adil
Chairperson / Member

Syed Zahid Hussain
Member

Mr. Farid Noor Ali Fazal
Member

Human Resource & Remuneration (HR & R) Committee

Mrs. Sara Aqeel
Chairperson / Member

Mian Umer Mansha
Member

Mr. Mahmood Akhtar
Member

Chief Financial Officer

Mr. Mohammad Azam

Company Secretary

Mr. Khalid Mahmood Chohan

Auditors

Riaz Ahmad & Company
Chartered Accountants

Legal Advisor

Mr. M. Aurangzeb Khan,
Advocate, Chamber No. 6, District
Court, Faisalabad.

Bankers to the Company

Albaraka Bank (Pakistan) Limited
Allied Bank Limited
Askari Bank Limited
Bank Alfalah Limited
Bank Al Habib Limited
Bank Islami Pakistan Limited
Citibank N.A.
Dubai Islamic Bank Pakistan Limited
Faysal Bank Limited
Faysal Bank Limited - Islamic
Banking
Habib Bank Limited
Habib Metropolitan Bank Limited
Industrial and Commercial Bank
of China Limited

JS Bank Limited
Meezan Bank Limited
MCB Bank Limited
MCB Islamic Bank Limited
National Bank of Pakistan
Pak Brunei Investment
Company Limited
Pakistan Kuwait Investment
Company (Private) Limited
Samba Bank Limited
Silk Bank Limited
Soneri Bank Limited
Standard Chartered Bank
(Pakistan) Limited
The Bank of Punjab
The Bank of Punjab - Taqwa
Islamic Banking
United Bank Limited



Mills

Spinning units, Yarn Dyeing & Power plant

Nishatabad, Faisalabad.

Spinning units & Power plant

20 K.M. Sheikhpura Faisalabad Road, Feroze Watwan.

Spinning units & Power plant

Plot No. 172-180 & 188-197, M-3 Industrial City, Sahianwala, FIEDMC, 2 K.M. Jhumra Chiniot Road, Chak Jhumra, Faisalabad.

Weaving units, Denim Unit, Workwear unit & Power plant

12 K.M. Faisalabad Road, Sheikhpura.

Weaving unit, Dyeing & Finishing unit, Processing unit, Stitching units and Power plants

5 K.M. Nishat Avenue Off 22 K.M. Ferozepur Road, Lahore.

Terry Unit

7 K.M. Nishat Avenue Off 22 K.M. Ferozepur Road, Lahore.

Apparel Unit

2 K.M. Nishat Avenue Off 22 K.M. Ferozepur Road, Lahore.

Registered office

Nishat House, 53 - A, Lawrence Road, Lahore. Tel: 042-36360154, 042-111 113 333 Fax: 042-36367414

Shares Registrar

THK Associates (Private) Limited

Head Office, Karachi Plot No. 32-C Jami Commercial Street No. 2, DHA Phase VII, Karachi 75500. Tel: 021-111 000 322 Fax: 021-35310191

Branch Office, Lahore Office No. 309, 3rd Floor, North Tower, LSE building, 19-Sharah-e-Aiwan-e-Iqbal Lahore.

Tel: 042-36302044

Head Office

7, Main Gulberg, Lahore. Tel: 042-35716351-59, 042-111 332 200 Fax: 042-35716349-50 E-mail: nishat@nishatmills.com Website: www.nishatmills.com

Liaison Office

1st Floor, Karachi Chambers, Hasrat Mohani Road, Karachi. Tel: 021-32414721-23 Fax: 021-32412936

Bangladesh Liaison Office

House No.247, Road No.3, Baridhara DOHS, Dhaka Cantt., Bangladesh.

DIRECTORS' PROFILE



Mian Umer Mansha
Chief Executive Officer



Mian Hassan Mansha
Chairman



Syed Zahid Hussain
Non-Executive Director



Mr. Farid Noor Ali Fazal
Non-Executive Director

Mian Umer Mansha

received his Bachelor's degree from Babson College, Boston, USA. He has been serving on the Board of Directors of various listed companies for more than 29 years.

He also serves on the Board of Adamjee Insurance Company Limited, MCB Bank Limited, Adamjee Life Assurance Company Limited, Nishat Dairy (Private) Limited, Nishat Hotels and Properties Limited, Nishat (Raiwind) Hotels and Properties Limited, Nishat Developers (Private) Limited, Nishat Sutas Dairy Limited, Hyundai Nishat Motor (Private) Limited, Nishat Agriculture Farming (Private) Limited, Nishat Agrotech Farms (Private) Limited and National Textile Foundation.

Mian Hassan Mansha

has over 25 years of diversified experience and has been serving on the Board of various listed and unlisted companies. Currently he is serving on the Boards of Nishat Power Limited, Security General Insurance Company Limited, Lalpir Power Limited, Nishat Hotels and Properties Limited, Nishat (Aziz Avenue) Hotels and Properties Limited, Nishat (Raiwind) Hotels and Properties Limited, Nishat Dairy (Private) Limited, Pakistan Aviators and Aviation (Private) Limited, Nishat Real Estate Development Company (Private) Limited, Nishat Agriculture Farming (Private) Limited, Hyundai Nishat Motor (Private) Limited, Nishat Developer (Private) Limited, Nishat Packaging Limited and NexGen Auto (Private) Limited.

He is also serving as Chief Executive Officer of Pakgen Power Limited and is an Honorary Consul of Brazil in Pakistan.

Syed Zahid Hussain

is a seasoned professional in Pakistan's corporate world. He possesses multi-faceted talents and has attained exemplary accomplishments. He has in-depth knowledge of a wide range of subjects and has extensively diversified experience and exposure in senior positions. He has earned B.Sc, LLB and MA in International Relations. He has a vast experience of working as Chairman / Chief Executive / Director of various state owned enterprises and listed companies. He has also served as the High Commissioner / Ambassador of Pakistan in Kenya, with accredited assignments of Ambassadorship in Tanzania, Uganda, Rwanda, Burundi, Ethiopia and Eritrea. He is a fellow member of the Institute of Management, England; International Biographical, Center, the USA and the Institute of Marketing Management, Karachi.

Mr. Farid Noor Ali Fazal

holds a Bachelor's degree in Commerce, Law and Management. He has vast experience of about 51 years in marketing, selling, logistics and administration. He started his career in 1967 with Fancy Group of Companies and later served as Marketing Manager of Steel Corporation of Pakistan before moving to Middle East in 1976. He remained associated with the cement and steel sector in Middle East for more than a decade where he served in various companies mostly as General Manager (Sales & Marketing).

He later moved to Houston, Texas, USA in 1987 where he successfully managed his entrepreneurial venture for next eleven years before returning to Pakistan and joined D. G. Khan Cement Company Limited in 1998. His vast experience, leadership traits, business acumen, people skills and dedication to work have been key elements of his success in the role and he has contributed incredible expansion in the market share of DGKC locally and specially internationally as well.

Apart from Executive Director's (Sales & Marketing) day to day operational activities, he is currently acting as Senior Vice Chairman of All Pakistan Cement Manufacturers Association (APCMA) and has also served as its Acting Chairman in 2002. Moreover, he serves on the Board of Directors of Nishat Packaging Limited and D. G. Khan Cement Company Limited as well.



Mr. Mahmood Akhtar
Non-Executive Director



Mrs. Sara Aqeel
Independent Director



Mrs. Mehak Adil
Independent Director

Mr. Mahmood Akhtar

holds an MBA degree from University of the Punjab and has over 48 years of managerial experience spread across various sectors of industries & business: Sales and Marketing of durable engineering products, manufacturing of cables & overhead aluminum conductor, Power, Health & Hospitality and Relationship Management.

He also serves on the Board of Lalpir Power Limited, Nishat Power Limited, Nishat Hospitality (Private) Limited, Nishat Packaging Limited and Nishat Commodities (Private) Limited.

- Member of Pen (Progressive Education Network). Engaged in providing free & quality education to children.
- Keen Golfer.

Mrs. Sara Aqeel

is a qualified lawyer, with significant experience in litigation and academics. She holds a gold medal in Bachelors of Law and has worked with Ramday Law Associates. Her work includes cases pertaining to the corporate sector with a special focus on the Banking Sector. In addition, she has also taught Law at Pakistan College of Law and acted as a coordinator for the external program of Law offered by the University of London. Over the years she has participated in a number of skills training programs which have focused primarily on International Law, pertaining to Trade, Human Rights and Comparative Jurisprudence.

Mrs. Mehak Adil

holds an LLM from the London School of Economics and Political Science, with a specialization in Corporate and Commercial Law. Mrs. Mehak started her career as a corporate lawyer at Cornelius, Lane and Mufti in 2015, where she was engaged in various corporate and commercial cases. Mrs. Mehak is an Advocate of the High Courts in Pakistan, with expertise in domestic and international dispute resolution, including international arbitration.

VISION, MISSION & CORE VALUES

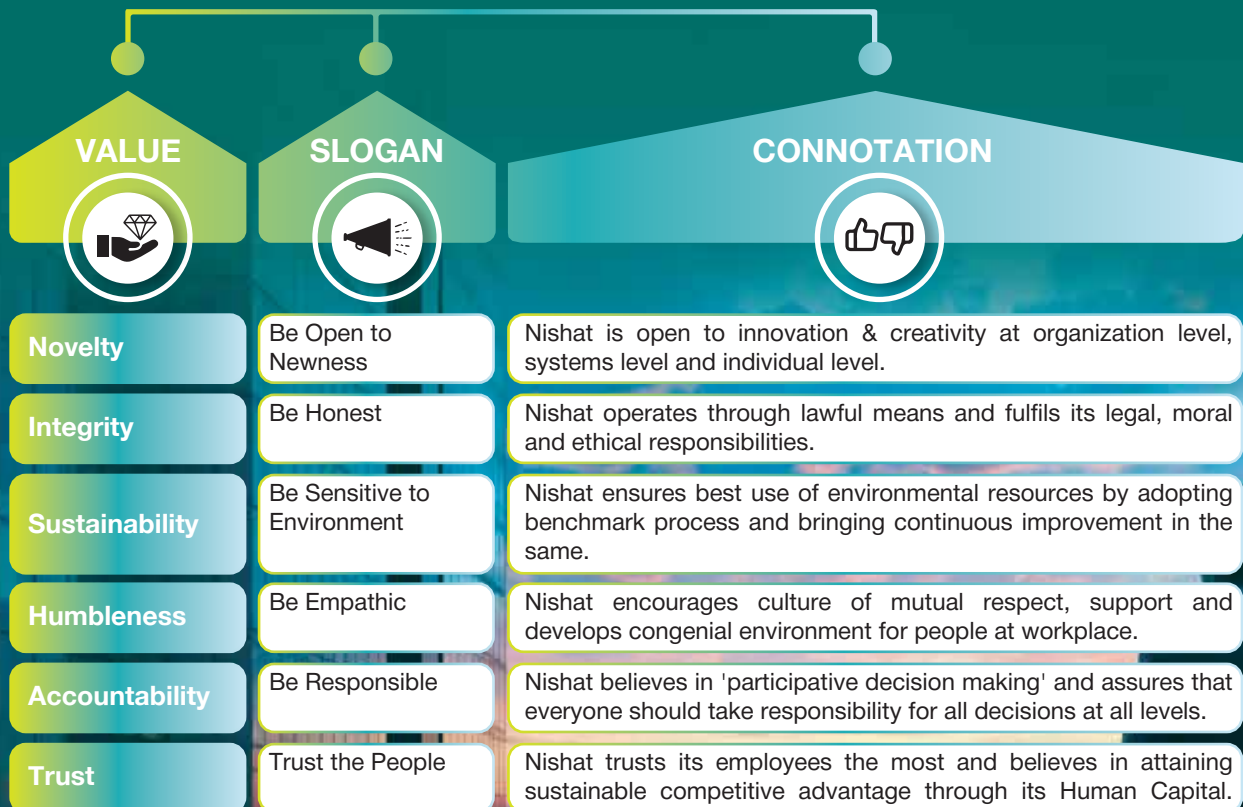
VISION STATEMENT:

To be and remain industry lead by safeguarding stakeholders' interest, serving community and playing a meaningful role in the economy of Pakistan.

MISSION STATEMENT:

To increase financial returns by pursuing sustainable business, producing the best quality products and providing excellent customer services while adopting best practices.

CORE VALUES:



CHAIRMAN'S REVIEW REPORT

I am pleased to present the annual report of Nishat Mills Limited (the "Company") for the financial year ended 30 June 2025. The year under review was marked by a challenging combination of global and domestic headwinds, including subdued international demand and high input costs. Despite these pressures, the Company demonstrated resilience and maintained its competitiveness. This performance reflects the Board's effective oversight and the management team's efficient execution, enabling the Company to sustain profitability in a difficult operating environment.

The Company's seven-member Board and its Committees comprise individuals from diverse professional and academic backgrounds, who provided exceptional oversight throughout the year under review. The representation of women on the Board is appropriate and reflects the Company's commitment to inclusivity, equity, and good governance.

To further promote a culture of equitable opportunities and diversity across the organization, the Board approved and implemented an Anti-Harassment Policy on 28 February 2025. In line with this policy, a three-member Inquiry Committee, including a female representative, has been constituted to ensure a safe, respectful, and inclusive workplace.

In line with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (CCG 2019), the Board of Directors conducted its own annual performance evaluation, including a review of its committees, at the meeting held on April 30, 2025. The overall assessment of the Board's performance, based on the defined evaluation mechanism, was deemed satisfactory. The key highlights of this assessment are as follows:

The Board of Directors carried out its annual performance evaluation at their meeting held on 30 April 2025. This evaluation also covered the review of the performance of the Board's Committees. As per the established evaluation framework, the overall performance of the Board was assessed as satisfactory.

The Board is composed of a well balanced mix of executive, non executive, and independent directors, who bring strong expertise in the textile sector along with diverse professional experience. Each director demonstrates a sound understanding of the economic and business environment in which the Company operates and conducts themselves with integrity, independence, and objectivity.

Directors devote sufficient time to the Company's affairs by preparing thoroughly for meetings and contributing actively to discussions and decision-making. They remain well-versed in corporate governance principles and regulatory requirements, supported by orientation sessions and ongoing training as needed. Conflicts of interest are avoided, and when they arise, they are transparently disclosed and managed in accordance with best practices.

The Board holds regular, well-documented meetings where all significant matters are discussed in detail. It ensures full compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 ("CCG 2019") and remains continuously updated on evolving regulatory developments.

The Board plays a pivotal role in defining corporate objectives, shaping long-term strategy, and overseeing key financial and operational performance indicators. It ensures the accuracy and integrity of financial reporting, reviews accounting policies, and actively monitors both financial and non-financial risks, including regulatory compliance. The Board also upholds a robust internal control framework, evaluates major investments, and ensures adherence to share trading regulations. Furthermore, it safeguards transparency by ensuring the timely communication of price-sensitive information to regulatory authorities.

I extend my sincere appreciation to the Board of Directors and its Committees for their commitment to strong governance. I am equally grateful to our shareholders, customers, employees, and all stakeholders whose trust and support continue to strengthen the Company.



Mian Hassan Mansha
Chairman

Lahore
30 September 2025



Directors' Report

Directors of Nishat Mills Limited ("the Company") are pleased to present the annual report of the Company for the year ended 30 June 2025 along with the financial statements and auditors' report thereon.

FINANCIAL PERFORMANCE OVERVIEW

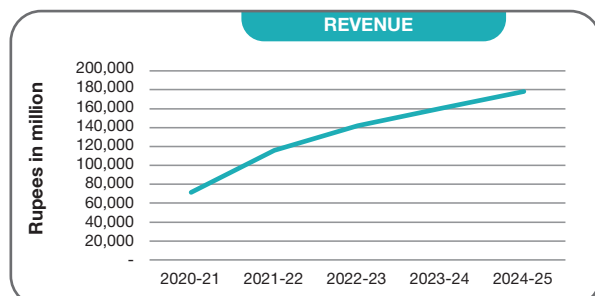
The company's top line grew significantly, driving a significant improvement in gross profit in the financial year ended 30 June 2025 as compared to the financial year ended 30 June 2024. The Company showed resilience in maintaining its profit after tax despite reduction in other income.

Following are the key highlights (Un-consolidated):

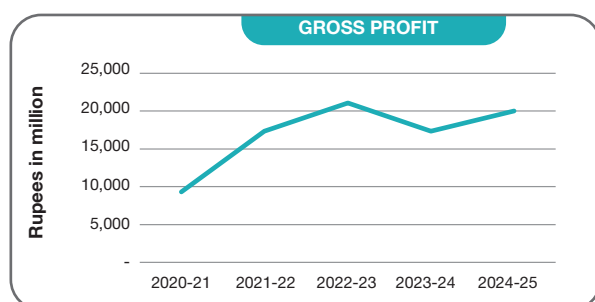
Financial highlights	2025	2024
	Rupees in million	
Revenue	178,167	160,257
Gross Profit	20,025	17,323
EBITDA	23,768	25,020
Depreciation	4,629	3,834
Finance Cost	8,432	10,442
Other Income	10,204	13,241
Profit before Taxation and Levy	10,707	10,744
Profit after Taxation	6,014	6,369

Revenue for the year ended 30 June 2025 increased by Rs. 17.910 billion (11.18%) to Rs. 178.167 billion as compared to Rs. 160.257 billion in the corresponding prior year. This is the continuation of unprecedented growth trajectory evident in the five-year trend. The growth was primarily driven by a Rs. 17.525 billion (29.71%) increase in local sales as a result of enhanced marketing initiatives and further product diversification.

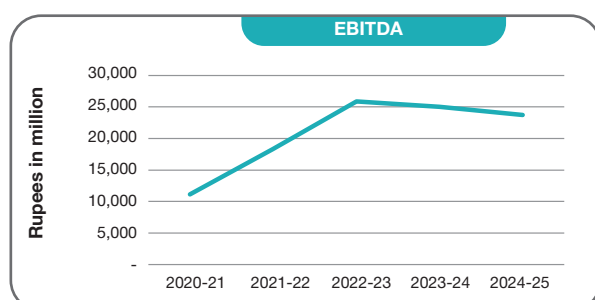
Export sales also rose by Rs. 1.439 billion reflecting improved market penetration in international market. In USD terms, export revenue increased by USD 9 million to USD 343 million from USD 334 million in the last year.



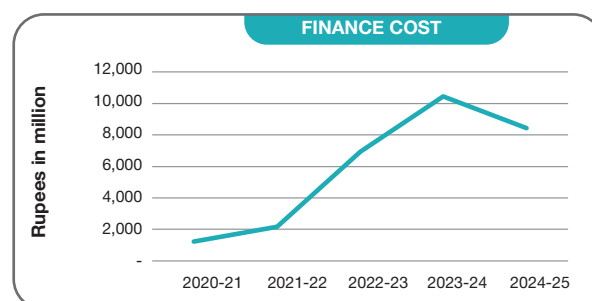
Gross profit increased by Rs. 2.702 billion (15.60%) in the current year to Rs. 20.025 billion from Rs. 17.323 billion in the corresponding prior year, primarily due to a substantial rise in local sales and increased margins resulting from operational efficiencies. The gross profit margin improved by 43 basis points, rising from 10.81% in the prior period to 11.24% in the current year, reflecting both stronger sales performance and improved cost management.



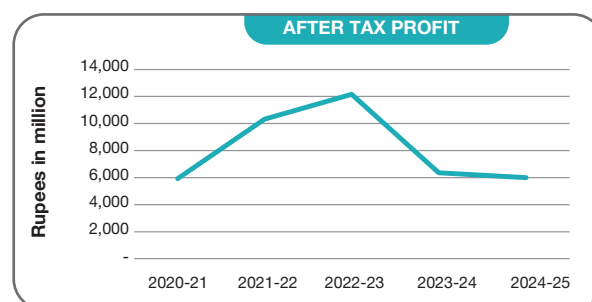
EBITDA declined from Rs. 25.020 billion in the prior year to Rs. 23.768 billion in the current year, primarily due to higher raw material and sea freight costs, which put pressure on operating margins. Moreover, a decrease in dividend income and interest income on loans to the subsidiary company further contributed to the year-on-year decline.



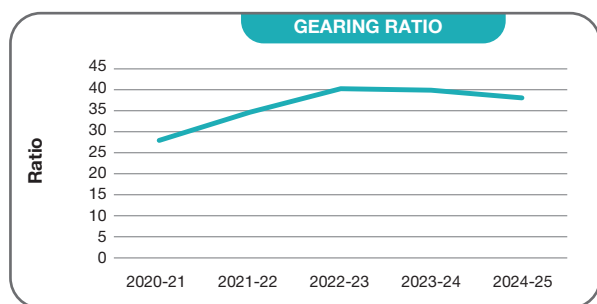
The Company's finance costs declined by Rs. 2.010 billion (19.25%), from Rs. 10.442 billion in the prior year to Rs. 8.432 billion in the year ended 30 June 2025. This reduction was primarily attributable to improved financial management and a significant drop in the State Bank of Pakistan's policy rate, which fell from 22% at the beginning of the fiscal year to 11% by year-end.



The company has demonstrated resilience in the challenging operating environment because profit after taxation declined marginally from Rs. 6.369 billion in the prior year to Rs. 6.014 billion in the current year. The results reflect disciplined cost management, sustained revenue streams, and strategic investments that position the business for long-term growth.



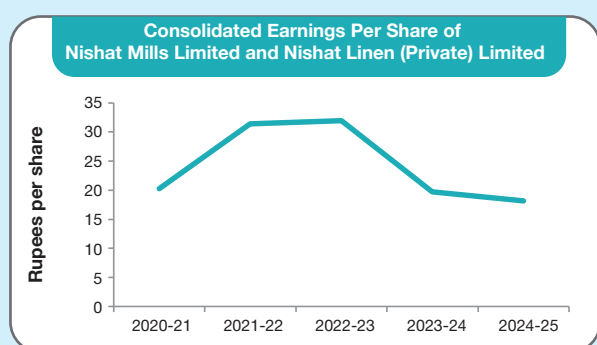
The company's gearing ratio improved from 39.94% in the prior year to 38.08% in the current year, reflecting a stronger capital structure and prudent financial management. The company's current ratio improved from 1.21 in the prior year to 1.24 in the current year, depicting a stronger working capital management and a healthy buffer to meet short term obligations. While the quick ratio moderated from 0.62 to 0.55, this movement is consistent with strategic inventory investments aimed at supporting sales growth and operational efficiency.



Appropriations

The Board of Directors of the Company has recommended 20% cash dividend (2024: 30%) and transferring of Rupees 5,431 million (2024: Rupees 5,319 million) to general reserve.

Nishat Group ("the Group") is one of the largest and leading business houses in Pakistan. It operates in 12 major sectors of national economy. The Group has 2 textile companies in Pakistan: Nishat Mills Limited and Nishat Linen (Private) Limited. Nishat Mills Limited is the parent company while Nishat Linen (Private) Limited is its wholly owned subsidiary. The principal objects of the Subsidiary are to operate retail outlets for sale of textile and other products and to sell the textile products by processing the textile goods in its own and outside manufacturing facilities. Consolidated Earnings per Share (EPS) was Rs. 18.16 per share in the current year as compared to Rs. 19.75 per share during the corresponding last year.



TEXTILE INDUSTRY OVERVIEW

Pakistan's textile sector remains the country's largest industrial exporter, contributing around 8–10% of GDP and providing employment to millions. In FY 2024-25, the sector experienced a modest recovery, with textile exports rising by USD 1.231 billion (7.39%) to USD 17.887 billion from USD

16.656 billion in the prior year.

During the year, local raw cotton prices stayed elevated due to a short domestic crop and delayed arrivals. This prompted spinners across the country to procure cotton immediately upon availability. In contrast, international cotton prices trended downward, creating a significant disparity that posed challenges for textile exporters.

Federal Board of Revenue ("FBR") has abolished the zero-rated imports of cotton yarn, grey cloth, and raw cotton under the EFS scheme. While aimed at discouraging imports and aligning imported prices with local products, this measure has increased production costs further undermining Pakistan's competitiveness in global markets.

The exchange rate remained relatively stable, with the Pak Rupee depreciating around 2% against the U.S. dollar in the last quarter. However, textile prices came under significant pressure. On a positive note, interest rates declined sharply from 22% to 11%.

Meanwhile, escalating U.S. tariffs have reshaped the global trade landscape, with significant implications, particularly for textiles. Trade wars and retaliatory measures have triggered inflation, disrupted supply chains, and contributed to a contraction in global trade in the short to medium term.

Despite these challenges, Pakistan's textile sector has demonstrated remarkable resilience and adaptability. With a long history of export-oriented operations, the industry benefits from established systems, skilled labor, and robust production processes that continue to operate under external pressures. Both workers and management teams have consistently demonstrated a problem-solving mindset, ensuring production continuity in difficult times.

SEGMENT ANALYSIS

Spinning

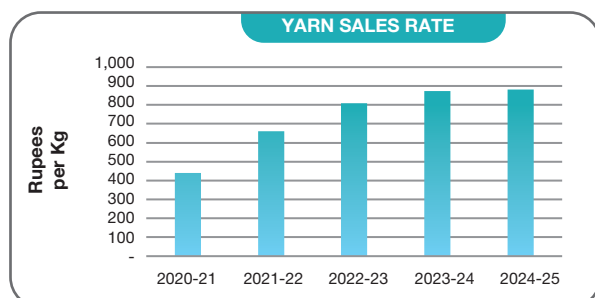
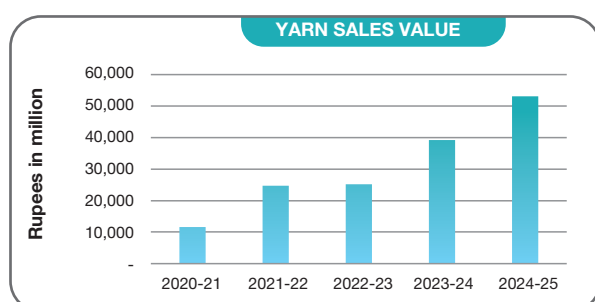
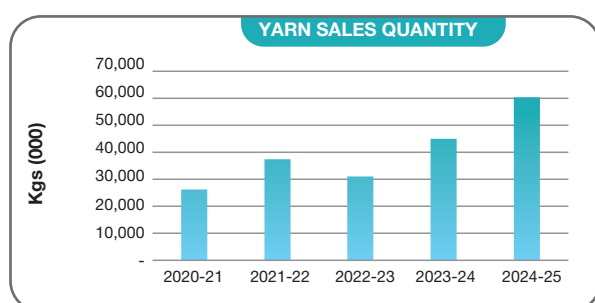
The Spinning Division promptly initiated procurement of local cotton as soon as it became available, keeping in view the forecast of a short crop, to secure the year's raw material requirements. At the same time, the Company closely monitored market trends and aligned its procurement strategy to ensure continuity of supply as well as cost optimization.

The buyers in the international market adopted a cautious approach, refraining from large-volume orders amid global economic slowdown, inflationary

pressures, currency fluctuations, and geopolitical uncertainties. At the same time, intense competition from producers in India, Vietnam, and Indonesia further limited Pakistan's competitiveness in both ring-spun and open-end yarn segments.

Export yarn prices showed only marginal improvement for a short period and largely remained under pressure throughout the year. A slight recovery in export demand was witnessed at the beginning of the third quarter; however, the domestic market offered relatively better opportunities. Strong demand and comparatively favorable pricing for cotton yarn, particularly open-end yarn, provided key support to the performance of the Division.

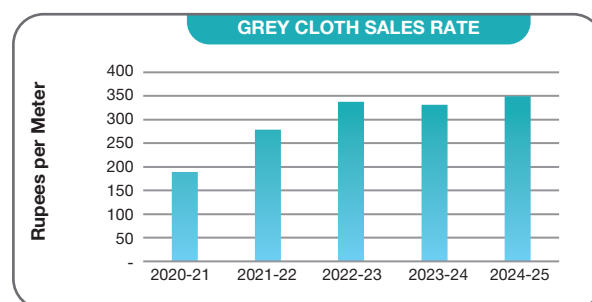
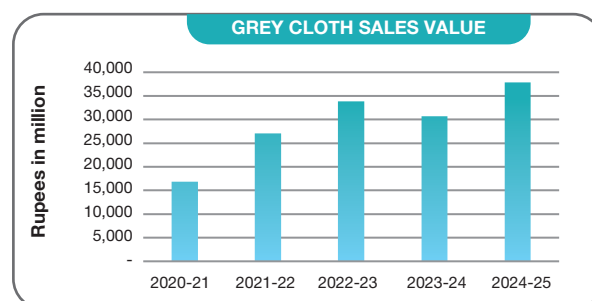
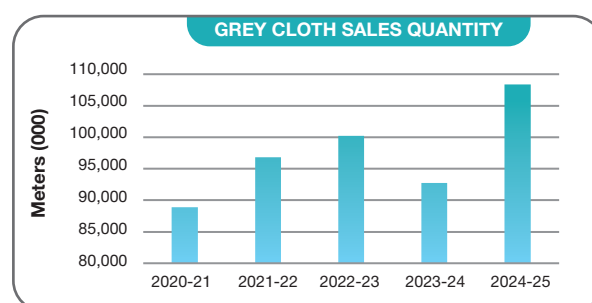
Despite these uncertainties, the Spinning Division remained proactive and took all necessary steps to manage market volatility and minimize potential risks to profitability.



Weaving

The Weaving Division delivered significantly improved performance in the current year compared

to the corresponding last year. Export sales recorded sustainable growth, with particularly strong momentum in the technical fabric segment. The Division successfully expanded its footprint into new sectors, including automobile, filtration, sun protection, military uniforms, scrims, and performance fabrics. Sales of fresh greige cloth grew by 17% in meters and 23% in value in the current year as compared to the corresponding last year.



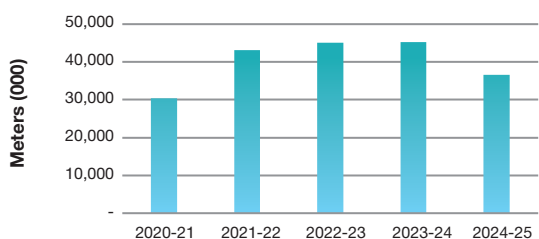
During the year, strategic investments were undertaken to enhance capacity and efficiency. A new filament warping machine from Karl Mayer was installed to strengthen the filament fabric business, while 35 new 210 cm Toyota 910 model looms became operational during the year, delivering higher productivity with lower energy consumption. Further investments are planned in additional looms and filament sizing facilities to support the continued growth of the technical fabric business.

Dyeing

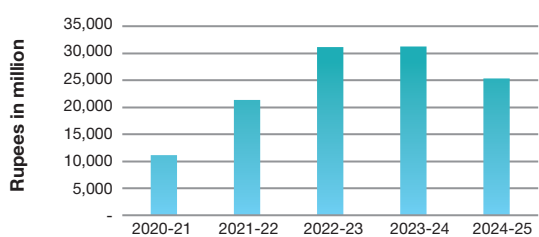
The Dyeing Division's performance declined during the year, primarily due to reduced demand for

apparel in international markets and intense competition from regional players who benefitted from a cost advantage. As a result, sales of fresh fabric fell by 19% in the current year compared to the corresponding last year.

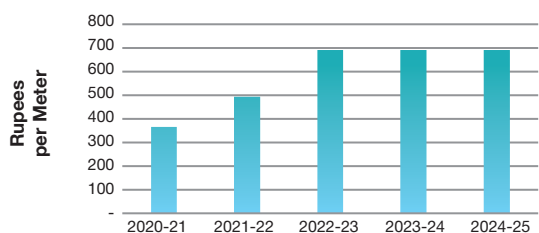
PROCESSED CLOTH SALES QUANTITY



PROCESSED CLOTH SALES VALUE



PROCESSED CLOTH SALE RATE

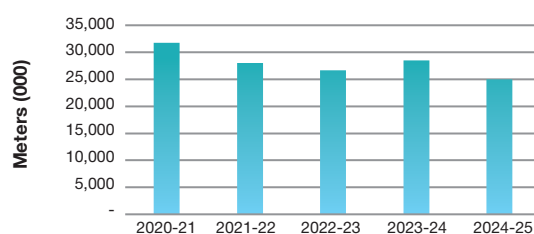


To counter these challenges, the Division has initiated a diversification plan by investing in a new Corduroy fabric project. This initiative is designed to enhance production capabilities, broaden the product range, and optimize capacity utilization, particularly during off-peak months. The addition of Corduroy fabrics to the portfolio is expected to strengthen margins and support long-term growth.

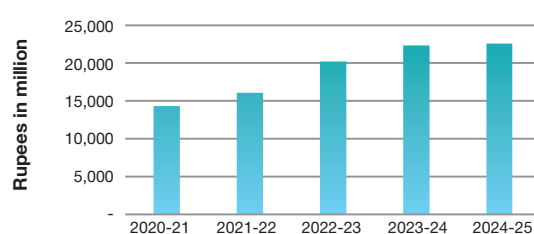
Home Textile and Terry

The Division's performance improved markedly during the year compared to the corresponding last year. A revised sales strategy was implemented, shifting the focus from commodity business to value-added and technically advanced product lines. This strategic pivot was aimed at generating higher margins to better absorb rising production costs.

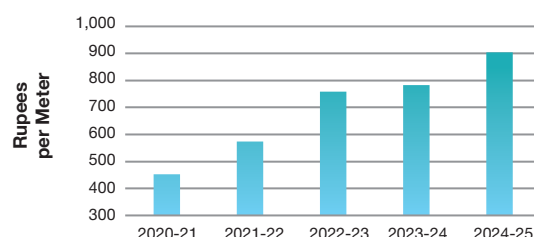
PROCESSED CLOTH AND MADE-UPS SALES QUANTITY



PROCESSED CLOTH AND MADE-UPS SALES VALUE

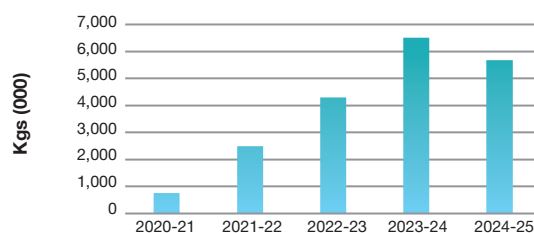


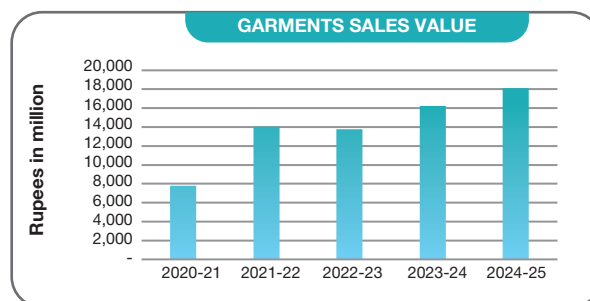
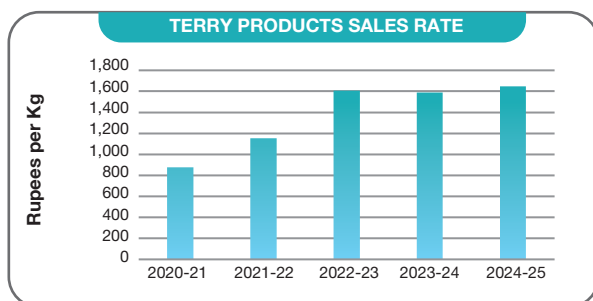
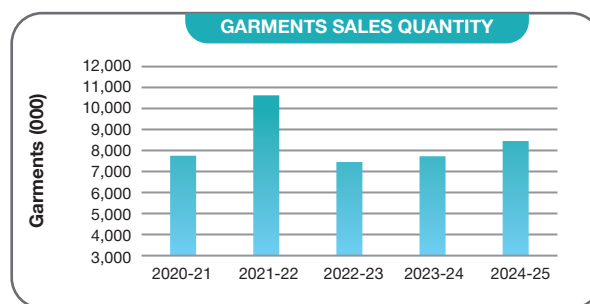
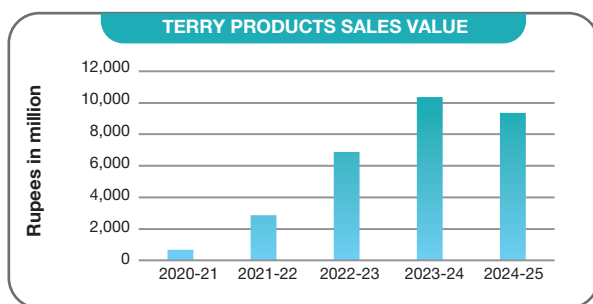
PROCESSED CLOTH AND MADE-UPS SALES RATE



Sales remained subdued in the first half of the year; however, recovery signs emerged in the second half as the benefits of the new strategy began to materialize. Additionally, stabilization in raw material prices and a decline in interest rates from December 2024 further supported profitability, enabling orders booked in the earlier quarters to yield stronger results in the latter half of the year.

TERRY PRODUCTS SALES QUANTITY



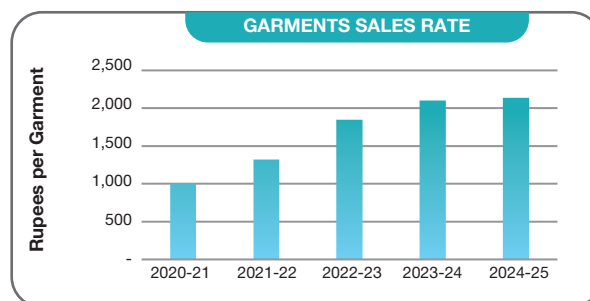


The Division's performance was also shaped by external geopolitical and economic factors. While uncertainty over potential new tariffs by the United States created pressure, Europe emerged as a more favorable market. The strengthening of the Euro against the US dollar improved margins for European clients, even on lower-margin product lines. During this period, the Division secured new business in Europe, enabling better utilization of installed capacity and helping stabilize overall revenues.

These developments validated the forward-looking decision taken earlier to shift towards value-added goods, a strategy that proved instrumental in navigating a challenging year. This approach is reflected in the financial results, where sales were sustained at prior-year levels and profitability improved.

Garments

The Garments Division achieved revenue growth by 11.41%. Profitability also improved as operational efficiency remained a key priority, supported by targeted cost controls and production alignment initiatives. The performance was further supported by a reduction in markup rates and lower energy costs within a relatively stable inflationary environment.



Looking ahead, the Division is focused on optimizing its product mix and improving margins. Strategic expansion into new markets, adoption of technology-driven planning tools, and a continued emphasis on quality enhancement are expected to contribute positively in the coming years. At the same time, the Division is building momentum by expanding its customer base, thereby strengthening market reach and engagement with key accounts.

Workwear

The Workwear Division was commissioned into production during the year. The division holds the key in diversification of our product portfolio. Initially, the focus is on aligning supply chain partners and product development. This will further enable us to explore woven fabric sale opportunities in oil and gas, utilities, power, welding, mining, service and athleisure industries. We will see a gradual shift from commodity fabrics to more high-end products like high visibility and flame-retardant fabric.

Denim

The Denim Division was commissioned into production during the year. This strategic initiative aims to expand the company's product portfolio and cater to growing demand for Denim products. The Division is a well-equipped, state-of-the-art manufacturing facility that produces high quality denim fabrics. The Division manufactures a diverse range of denim fabrics, focusing on quality, sustainability and customer preferences.

Power Generation

The Company has achieved notable advancements in increasing its power generation capacity over the past few years; however, it still encounters structural issues concerning fuel availability and generation mix.

To mitigate the risk associated with fuel availability, the company employs various strategies, including utilizing local fuels such as biomass instead of costly imported ones. These measures assist the company in securing a steady fuel supply for its power generation.

Moreover, regarding the generation mix, the company primarily focuses on green energy. To date, it has installed 38.10 MW of solar projects, with an additional 1.84 MW currently in the development phase, and approximately 2.99 MW of new solar project contracts have been finalized. Furthermore, the company has demonstrated its commitment to phasing out coal from its fuel sources, opting instead for locally sourced biomass fuel. It is in the process of procuring a 45 TPH biomass-based steam boiler, which will reduce its reliance on coal. All these elements indicate that the company is making substantial strides toward transitioning to green energy and minimizing its carbon footprint.

RISKS AND OPPORTUNITIES

The Company's management assesses and manages risks on an ongoing basis to protect stakeholder value and capitalize on viable opportunities. The principal risks and uncertainties are as follows:

STRATEGIC RISKS

Product and market diversification are essential to remain competitive as customers increasingly demand high-quality, innovative products delivered within tight lead times. Division heads meet regularly

to align strategy and operations, and mitigate strategic risk through targeted investments in new projects, BMR, and strengthened customer engagement.

BUSINESS RISKS

Cotton Supply and Price

The availability and price of cotton pose a major business risk as a result of adverse weather events and fluctuating crop yields. Cotton shortages and price volatility can materially increase cost of goods sold and disrupt production. To manage this risk the Company employs phased procurement combined with supplier diversification, rigorous quality controls and ongoing evaluation of alternative fibre blends. These measures are designed to smooth purchase costs, secure supply continuity and protect margins.

Export Demand and Price

The Company's business is export-oriented. Therefore, it is exposed to fluctuations in global demand, shifts in buyer sourcing policies, and competition from lower-cost producers both inside and outside the country. To mitigate these risks the Company deepens relationships with international buyers, moves up the value chain into higher-margin products, strengthens product traceability and compliance, and pursues new geographies to reduce customer and market concentration.

Cybersecurity and Information Systems Risk

The Company relies on computerized systems to manage its operations and financial systems, which exposes it to cybersecurity risks. Cyber incidents could result in financial loss, production stoppage, compromised sensitive information, and damaged customer trust. To mitigate these risks, the Company has implemented layered security protocols, conducts regular staff awareness training, and maintains formal incident-response procedures.

Regulatory and Market-Access Risk

Tariff changes and buyer compliance requirements relating to labour standards, environmental practices, and chemical safety, can significantly affect pricing and market access. To mitigate these risks, the Company maintains all required certifications, engages proactively with trade bodies and regulatory authorities, and continues to diversify both its markets and customer base.

Energy Availability and Cost

Availability of energy at competitive rates is critical for a textile manufacturer to remain competitive, particularly in comparison with regional textile producers such as India and Bangladesh who benefit from relatively cheaper energy. To mitigate this risk, the Company has diversified its energy mix across coal, furnace oil, biomass, diesel and solar; implemented comprehensive energy-conservation measures; installed captive power plants at all major locations; and secured grid connections wherever feasible. The continued expansion of renewable capacity and energy-efficiency initiatives remains a central priority in order to stabilise long-term costs and safeguard competitiveness.

FINANCIAL RISKS

The Board sets financial risk-management policies executed by the Finance Department. Principal financial risks and mitigations are summarized below.

- **Currency Risk:** The Company faces foreign-exchange exposure arising from receivables and payables in USD, AED, EUR, JPY, GBP, DKK and CHF. Exposures are managed through currency matching, short-term hedging where commercially appropriate and close treasury oversight.
- **Interest Rate Risk:** Interest-rate volatility affects financing costs. The Company manages exposure by reviewing refinancing options.
- **Credit Risk:** Trade receivables are monitored with credit limits and ageing review. Historically long-standing buyer relationships reduce expected credit losses.
- **Liquidity Risk:** Committed bank facilities, conservative cash-flow forecasting and working-capital controls are maintained to ensure adequate liquidity under difficult circumstances.
- **Capital Risk:** Capital structure is managed to preserve going concern status and maintain an optimal cost of capital.
- Regionally diversified customer base across the world provides sustainable growth in export sales and reduces reliance on any single market.
- Diversified product portfolio allows the Company to attract and retain the attention of a wide range of international textile buyers.
- Vibrant local and international subsidiary companies continue to create demand for our products and strengthen brand presence.
- Vertical integration enables the Company to exploit operational synergies, control quality across the value chain, and shorten lead times.
- High population growth in Pakistan provides a steady supply of suitable manpower and also stimulates domestic demand for textile products.
- Expansion into value-added segments such as premium home textiles, garments, and terry products offers higher margins and long-term customer loyalty.
- Energy transition and renewables provide the opportunity to reduce production costs, enhance sustainability credentials, and meet buyer expectations on ESG.

CORPORATE SOCIAL RESPONSIBILITY

Following is the brief summary of corporate social responsibility initiatives undertaken by the Company:

Environment Protection

The Company remains strongly committed to environmental protection through sustainable initiatives. We have made substantial investments in solar projects. We have installed 38.10 MW of solar projects, with an additional 1.84 MW currently in the development phase, and approximately 2.99 MW of further solar project contracts have been planned. Another environmentally friendly major project is the installation of Effluent Treatment Plants with a treatment capacity of 620 m³ per hour to ensure responsible wastewater management at all our dyeing and processing facilities.

Community Welfare Schemes

The Company actively contributes to community development through various welfare initiatives. Nishat Care High School, with an enrollment of

OPPORTUNITIES

As a leading vertically integrated textile company, we are positioned to capitalize on a number of opportunities:

around 800 students from nursery to matriculation, provides quality education to children of the Company's employees as well as those from the local community. Free, fully equipped dispensaries are maintained at the Lahore, Faisalabad and Feroze Watwan locations, staffed with qualified MBBS doctors and supported by a free pharmacy for patients. To promote youth development, the Company runs an internship training program for young graduates from different universities, along with an apprenticeship training scheme in collaboration with TEVTA to impart technical skills to apprentices, thereby enhancing their employability and future prospects.

Equal Opportunity Employer

The Company is committed to being an equal opportunity employer and takes proactive measures to reduce the gender pay gap, which, currently, stands at 12.97% (mean) and 8.46% (median). We strive to create a fair and inclusive workplace where employees are rewarded equitably for their contributions. In addition, the Company provides employment opportunities to differently abled and underprivileged persons, reinforcing our dedication to diversity, inclusion, and social responsibility.

Occupational Safety and Health

The Company places strong emphasis on occupational safety and employee well-being. An Anti-Harassment Policy, approved by the Board on 28 February 2025, has been implemented along with a three-member Inquiry Committee, including a female representative, to ensure a safe and respectful workplace. Comprehensive training programs are conducted to promote awareness and foster a healthy working environment. Dedicated fire fighting departments are established at all divisions, equipped with advanced fire-fighting systems to safeguard lives and assets. To protect workers' health, the Garments Division organized an eye-sight medical Camp to assess workplace impacts, while fumigation with fogging machines is carried out regularly across all premises to prevent dengue. In addition, malaria and typhoid vaccinations are provided to employees, further demonstrating the Company's commitment to ensuring a safe, secure, and healthy work environment.

Energy Conservation

The Company places great importance on energy conservation, recognizing it as both an environmental responsibility and a key driver of cost

efficiency. Energy-saving initiatives such as the installation of LED lighting systems and the operation of a Waste Heat Recovery Plant significantly reduce energy consumption and carbon emissions. By adopting these measures, the Company not only lowers its environmental footprint but also ensures sustainable resource utilization, which is essential for long-term competitiveness and resilience in an increasingly energy-conscious global economy.

Consumer Protection Measures

The Company ensures that its products are manufactured and delivered in full compliance with international safety and quality standards. Our commitment to consumer protection extends across the entire value chain from raw material procurement to production and distribution. To reinforce this pledge, the Company has secured globally recognized certifications, including Customs-Trade Partnership Against Terrorism (C-TPAT), Oeko-Tex Standard 100, SA-8000, WRAP, and SEDEX. These accreditations reflect our unwavering commitment to safeguarding consumer interests while upholding the highest standards of safety, ethics, and product excellence.

SUBSIDIARY COMPANIES

The Company has also annexed consolidated financial statements along with separate financial statements in accordance with the requirements of the International Financial Reporting Standards and the Companies Act, 2017. Following is a brief description of all subsidiary companies of Nishat Mills Limited:

1. Nishat Power Limited

The Company owns and controls 51.01% shares of this subsidiary. The subsidiary is listed on Pakistan Stock Exchange Limited. The principal business of the subsidiary is to build, operate and maintain a fuel powered station having gross capacity of 200MW in Jamber Kalan, Tehsil Pattoki, District Kasur, Punjab, Pakistan. The subsidiary commenced its commercial production on 09 June 2010.

2. Nishat Linen (Private) Limited

This is a wholly owned subsidiary of the Company. The principal objects of the Subsidiary are to operate retail outlets for sale of textile and other products and to sell the

textile products by processing the textile goods in its own and outside manufacturing facilities. The subsidiary started its operations in July 2011 and is presently operating 113 retail outlets including e-stores in Pakistan.

3. Nishat Hospitality (Private) Limited

This was a wholly owned subsidiary of the Company. The Subsidiary's object was to run a chain of hotels across the country. It was operating a four-star hotel in Lahore on international standards under the name of "The Nishat St. James Hotel". The subsidiary started its operations on 01 March 2014. The Company entered into an agreement with Nishat Hotels and Properties Limited - associated company for sale of 100% investment in Nishat Hospitality (Private) Limited - wholly owned subsidiary company against consideration of Rupees 1,750.999 million. The aforesaid sale of investment was approved by Board of Directors of the Company in its meeting held on 27 September 2024 and was also approved by shareholders of the Company at their meeting held on 28 October 2024. Hence, as at 02 January 2025, the investment of the Company in Nishat Hospitality (Private) Limited was disposed of and Nishat Hospitality (Private) Limited ceased to be a subsidiary company of the Company.

4. Nishat Commodities (Private) Limited

This is a wholly owned subsidiary of the Company. The principal object of the subsidiary is to carry on the business of trading of commodities including fuels, coal, building

material in any form or shape manufactured, semi-manufactured, raw materials and their import and sale in Pakistan. The subsidiary started its operations in March 2016.

5. Nishat Linen Trading LLC

Nishat Linen Trading LLC is a Limited Liability Company incorporated in Dubai, UAE. It is a wholly owned subsidiary of the Company. The subsidiary is principally engaged in trading of textile, blankets, towels, linens, ready-made garments, garment accessories and leather products along with ancillaries thereto through retail outlets and warehouses across the United Arab Emirates. The subsidiary started its commercial operations in May 2011 and is presently operating 11 retail outlets in UAE.

6. Nishat International FZE

This is also a wholly owned subsidiary of Nishat Mills Limited. It was incorporated as a Free Zone Establishment Limited Liability Company in Jebel Ali Free Zone, Dubai according to the laws of United Arab Emirates (UAE). It has been registered in the FZE register on February 07, 2013. The principal activity of the Subsidiary Company is trading in textile products such as blankets, towels & linens, ready-made garments, garment accessories and leather products such as shoes, handbags and all such ancillaries thereto.

7. China Guangzhou Nishat Global Co., Ltd.

China Guangzhou Nishat Global Co., Ltd. Is incorporated in Yuexiu District, Guangzhou,

China, as Foreign Invested Commercial Enterprises ("FICE"), in accordance with the Law of the People's Republic of China on Foreign-Capital enterprises and other relevant Laws and Regulations. China Guangzhou Nishat Global Co., Ltd. is a wholly owned subsidiary of Nishat International FZE which is a wholly owned subsidiary of Nishat Mills Limited. The principal business of the Subsidiary is wholesale, commission agency (excluding auction), import and export of textile goods and women's fashion accessories. The subsidiary started its commercial operations in January 2014.

8. Nishat USA Inc.

The subsidiary is a corporation service company incorporated in the State of New York. It is a wholly owned subsidiary of the Company and was acquired by the Company on 01 October 2008. The corporation is a liaison office of the Company's marketing department providing access, information and other services relating to the US Market and also engages in sale of the textile and related products in entire USA through US based e-commerce platform, managing fulfilling center and retail operations.

9. Wernerfelt A/S

Wernerfelt A/S is a public limited company incorporated and existing under the laws of Denmark, having its principal place of business at Energivej 10, 8500 Grenaa, Denmark. It is the wholly owned subsidiary of the Company and was acquired by the Company on 24 June 2024. Established more than 90 years ago, Wernerfelt A/S has a wealth of experience and knowledge in developing and supplying high quality fabrics for personal protection and workwear.

10. Wernerfelt Sverige AB

Wernerfelt Sverige AB is a limited company incorporated and existing under the laws of Sweden, having its principal place of business at Borås, Skaraborgsvägen 3A, SE-506 30 Borås, Sweden. Wernerfelt Sverige AB is a wholly owned subsidiary of Wernerfelt A/S which is a wholly owned subsidiary of Nishat Mills Limited. The principal business of Wernerfelt Sverige AB is to conduct the sale of textiles and related activities.

11. Nishat UK (Private) Limited

Nishat UK (Private) Limited is a private limited company incorporated in England and Wales on 15 October 2024. It is a wholly owned subsidiary of Nishat International FZE which is a wholly owned subsidiary of Nishat Mills Limited. The primary function of Nishat UK (Private) Limited is to sell textile and related products in England and Wales through UK based E-commerce platform, managing fulfilling center, and retail operations. The registered office of Nishat UK (Private) Limited is situated at 19 Pavement Square, Croydon, England, CR0 6TL.

CORPORATE GOVERNANCE

Best Corporate Practices

Directors are committed to good corporate governance and comply with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019. The statement of compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 is enclosed.

Board Committees: Audit Committee

The Audit Committee is performing its duties in line with its terms of reference as determined by the Board of Directors. During the year under review, four Audit Committee Meetings were held, attendance position was as under:

Sr.#	Name of Director	No. of Meetings Attended
1	Mrs. Mehak Adil (Member/Chairperson)	4
2	Syed Zahid Hussain (Member)	4
3	Mr. Farid Noor Ali Fazal (Member)	4

Human Resource & Remuneration (HR&R) Committee

The Human Resource & Remuneration Committee is performing its duties in line with its terms of reference as determined by the Board of Directors. During the year under review, one meeting of the Human Resource & Remuneration Committee was held, attendance position was as under:

Sr.#	Name of Director	No. of Meetings Attended
1	Mian Umer Mansha (Member)	1
2	Mrs. Sara Aqeel (Member/Chairperson)	1
3	Mr. Mahmood Akhtar (Member)	1

Meetings of the Board of Directors

During the year under review, four meetings of the Board of Directors of the Company were held in Pakistan, the attendance position was as follows:

Sr.#	Name of Director	No. of Meetings Attended
1.	Mian Umer Mansha (Chief Executive Officer)	4
2.	Mian Hassan Mansha (Chairman)	4
3.	Syed Zahid Hussain	4
4.	Mr. Mahmood Akhtar	4
5.	Mr. Farid Noor Ali Fazal	4
6.	Mrs. Sara Aqeel	4
7.	Mrs. Mehak Adil	4

Directors' Statement

Following is the Directors' statement on Corporate and Financial Reporting framework:

- The financial statements, prepared by the management of the Company, present fairly its state of affairs, the result of its operations, cash flows and changes in equity.
- Proper books of accounts of the Company have been maintained.
- Appropriate accounting policies have been consistently applied in the preparation of the financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Financial Reporting Standards, as applicable in Pakistan, have been followed in preparation of financial statements.
- The system of internal control is sound in design and has been effectively implemented and monitored.
- There are no significant doubts upon the Company's ability to continue as a going concern.

- There has been no material departure from the best practices of corporate governance.
- Value of investments in respect of retirement benefits fund: Provident Fund: 30th June, 2025: Rs. 8,731.483 million Un-audited, (2024: Rs. 7,155.991 million Audited).

Transactions with related parties

The Company has fully complied with best practices on Transfer Pricing as contained in Companies (Related Party Transactions and Maintenance of Related Records) Regulations, 2018 while executing all transactions with related parties. The detail of arrangements for transactions, as approved by the Board during the year, other than transactions in the ordinary course of business is as follows:

1. Disposal of 100% equity held in Nishat Hospitality (Private) Limited, a wholly owned subsidiary of the Company, under Section 183(3)(b) of the Companies Act, 2017.
2. Establishment of a liaison office in the People's Republic of Bangladesh.
3. Incorporation of a private limited company in the United Kingdom through the Company's wholly-owned subsidiary, Nishat International FZE, United Arab Emirates.

Auditors

Riaz Ahmad & Company, Chartered Accountants, the current auditors, will retire at the conclusion of the Company's Annual General Meeting. They are eligible for reappointment and have expressed their willingness to continue as auditors for the fiscal year ending June 30, 2026. Based on the Audit Committee's recommendation, the Board of Directors has proposed their reappointment, which will be presented for shareholders' approval at the upcoming Annual General Meeting.

SUBSEQUENT EVENTS

The Board of Directors of the Company has proposed a cash dividend of Rupees 2 per share in their meeting held on 30 September 2025.

No other material changes and commitments affecting the financial position of the Company occurred between 30 June 2025 and 30 September 2025.

FUTURE PROSPECTS

FY 2025-26 will be a challenging year, driven by new trade dynamics and intensified competition. In July 2025, the United States finalized a 19% tariff on textile imports from Pakistan. Industry leaders warn that this duty will compress prices and squeeze margins. Major brands are generally unwilling to pass these costs on to consumers, effectively forcing suppliers to absorb price cuts. Consequently, many global buyers have asked fabric mills and garment vendors to share the tariff burden by trimming their prices, and several customers have reduced or delayed order volumes while they reassess their sourcing strategies.

The recent UK-India free-trade agreement granted Indian textile and apparel products zero-duty access to the UK market. This development is expected to intensify price competition in the UK and put additional pressure on our UK sales unless countered by differentiation in quality and service.

Management is monitoring global developments closely and reframe its strategy to mitigate the impact of adverse development and capitalize on the opportunities.

ADEQUACY OF INTERNAL FINANCIAL CONTROLS

The Company has implemented a robust system of internal and financial controls to safeguard its assets, prevent fraud, and ensure compliance with legal requirements. The internal control framework is regularly reviewed and monitored by the Internal Audit function, established by the Board. The Audit

Committee conducts quarterly reviews of the system in line with its terms of reference.

DIRECTORS' REMUNERATION

The Board of Directors has approved Directors' Remuneration Policy. The main features of the policy are as follows:

- The Company shall not pay remuneration to its non-executive directors including independent directors except for meeting fee for attending meetings of the Board and its Committees.
- The Company will reimburse or incur expenses of travelling and accommodation of Directors in relation to attending meetings of the Board and its Committees.
- The Directors' Remuneration Policy will be reviewed and approved by the Board of Directors from time to time.

Refer to note 41 of the financial statements of the Company for remuneration of Chief Executive Officer and Directors of the Company.

PATTERN OF SHAREHOLDING

A statement of the pattern of shareholding as at June 30, 2025, which is required to be disclosed under the reporting framework, is annexed to this report.

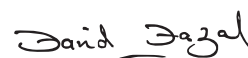
ACKNOWLEDGEMENT

Directors are pleased and thankful to the employees for their continued dedication and efforts to the Company.

For and on behalf of the Board of Directors.



Mian Umer Mansha
Chief Executive Officer



Farid Noor Ali Fazal
Director

Lahore
30 September 2025

FINANCIAL HIGHLIGHTS

Rupees in thousand

	2025	2024	2023	2022	2021	2020	
Summarized Statement of Financial Position							
Non-Current Assets							
Property, Plant and Equipment	64,610,007	60,043,195	45,265,066	39,766,323	35,926,594	31,292,722	
Right-of-use assets	200,810	-	-	-	-	-	
Long Term Investments	94,476,346	66,811,200	38,642,705	35,720,224	48,620,695	37,979,074	
Other Non-Current Assets	1,245,830	1,235,289	910,050	1,044,696	1,104,867	865,591	
Current Assets							
Stores, Spares and Loose Tools	6,728,076	6,049,021	5,955,945	3,999,710	2,605,602	2,256,569	
Stock in Trade	51,611,063	37,447,381	34,801,627	31,826,616	17,972,691	20,753,543	
Other Current Assets	45,895,818	45,253,359	44,710,317	25,177,008	24,881,925	17,513,415	
Total Assets	264,767,950	216,839,445	170,285,710	137,534,577	131,112,374	110,660,914	
Shareholders' Equity							
	144,599,674	114,810,013	89,764,119	79,200,943	85,747,779	71,427,860	
Non-Current liabilities							
Long Term Financing	25,371,377	23,672,520	11,898,220	12,284,112	11,577,915	9,222,781	
Lease Liabilities	131,218	-	-	-	-	-	
Deferred Liabilities	10,498,792	5,262,486	1,805,841	2,191,059	1,055,992	302,672	
Current Liabilities							
Short Term Borrowings	60,279,970	49,789,624	45,753,793	26,730,048	18,718,262	19,329,768	
Current Portion of Non-Current Liabilities	4,721,464	4,400,172	4,142,057	4,302,449	4,206,123	703,032	
Other Current Liabilities	19,165,455	18,904,630	16,921,680	12,825,966	9,806,303	9,674,801	
Total Equity and Liabilities	264,767,950	216,839,445	170,285,710	137,534,577	131,112,374	110,660,914	
Statement of Profit or Loss							
Revenue	178,167,146	160,256,555	141,756,469	115,768,065	71,431,010	60,904,096	
Gross Profit	20,024,623	17,323,353	21,078,842	17,335,571	9,317,855	7,276,126	
EBITDA	23,767,647	25,020,386	25,885,473	18,358,269	11,137,991	8,719,892	
Other Income	10,204,235	13,240,547	10,201,578	5,571,415	3,750,188	3,032,390	
Profit Before Taxation and Levy	10,707,030	10,744,359	15,406,442	12,907,285	7,070,502	4,479,284	
Profit After Taxation	6,013,519	6,368,853	12,166,022	10,311,674	5,922,470	3,506,284	
Cash Flows							
Cash Flow from Operating Activities	(13,516,478)	(10,957,446)	1,438,490	(10,669,883)	5,722,435	1,560,005	
Cash Flow from Investing Activities	141,497	(2,862,956)	(16,141,363)	(1,787,869)	(3,378,461)	(4,828,502)	
Cash Flow from Financing Activities	11,521,254	14,173,424	16,963,072	7,277,134	2,800,130	2,820,113	
Changes in Cash & Cash Equivalents	(1,853,727)	353,022	2,260,199	5,187,138	5,144,104	(448,384)	
Cash and Cash Equivalent - Year End	886,185	2,722,355	2,410,566	91,727	5,272,345	128,241	
Ratios							
Profitability Ratios							
Gross profit	%	11.24	10.81	14.87	14.97	13.04	11.95
EBITDA to sales	%	13.34	15.61	18.26	15.86	15.59	14.32
Pre tax and levy Profit	%	6.01	6.7	10.87	11.15	9.90	7.35
After tax Profit	%	3.38	3.97	8.58	8.91	8.29	5.76
Return on Equity	%	4.64	6.23	14.4	12.50	7.54	5.08
Return on Capital Employed	%	11.8	17.14	22.66	15.69	9.26	7.82
Operating Leverage Ratio		(0.86)	(0.39)	2.15	1.31	2.24	7.38

		2025	2024	2023	2022	2021	2020
Liquidity Ratios							
Current Ratio		1.24	1.21	1.28	1.39	1.39	1.36
Quick Ratio		0.55	0.62	0.67	0.57	0.76	0.59
Cash to Current Liabilities	Times	0.01	0.04	0.04	0.00	0.16	0.00
Cash Flows from Operations to Sales	Times	(0.08)	(0.07)	0.01	(0.09)	0.08	0.03

Activity / Turnover Ratios							
Inventory Turnover Ratio	Times	3.55	3.96	3.62	3.95	3.21	2.84
No. of Days in Inventory	Days	102.82	92.42	100.83	92.41	113.71	128.87
Debtors Turnover Ratio	Times	7.3	9.01	12.03	13.69	13.19	13.54
No. of Days in Receivables	Days	50	40.62	30.34	26.66	27.67	27.03
Creditors Turnover Ratio	Times	6.57	5.97	5.75	6.08	3.75	3.49
No. of Days in Creditors	Days	55.56	61.31	63.48	60.03	97.33	104.87
Operating Cycle	Days	97.26	71.73	67.69	59.04	44.05	51.03
Total Assets Turnover Ratio	Times	0.67	0.74	0.83	0.84	0.54	0.55
Fixed Assets turnover Ratio	Times	2.76	2.67	3.13	2.91	1.99	1.95

Investment / Market Ratios							
Earnings Per Share	Rs.	17.10	18.11	34.60	29.33	16.84	9.97
Price Earning Ratio	Times	7.36	3.91	1.64	2.52	5.54	7.82
Dividend Yield Ratio	%	1.59	4.23	8.81	5.41	4.29	5.13
Dividend Payout Ratio	%	11.69	16.57	14.45	13.64	23.75	40.12
Dividend Cover Ratio	Times	8.55	6.04	6.92	7.33	4.21	2.49
Dividend Per Share	Rs.	2.00	3.00	5.00	4.00	4.00	4.00
Break-up Value	Rs.	411.26	326.54	255.30	225.26	243.88	203.15
Proposed Dividend	%	20.00	30.00	50.00	40.00	40.00	40.00

Market value per share							
Closing	Rs.	125.88	70.85	56.77	73.91	93.30	78.01
High	Rs.	129.99	83.64	80.45	101.20	124.89	119.75
Low	Rs.	60.00	57.60	49.40	68.50	79.73	53.00

Capital Structure Ratios							
Financial Leverage Ratio	%	61.60	66.49	68.84	53.09	38.83	40.96
Weighted Average Cost of Debt	%	10.19	15.12	13.18	5.73	3.93	5.54
Debt to Equity Ratio	%	17.64	20.62	13.25	15.51	13.50	12.91
Interest Cover Ratio	Times	2.27	2.03	3.22	6.97	6.75	3.98
Gearing Ratio	%	38.08	39.94	40.77	34.68	27.97	29.06

Production Machines							
No. of Spindles		237,408	251,808	251,808	251,808	242,832	242,832
No. of Roters		10,320	10,320	7,320	7,320	3,000	3,000
No. of Looms		1,105	931	931	959	814	790
No. of Thies Dyeing Machines		24	22	20	20	16	9
No. of Thermosole Dyeing Machines		7	6	6	5	5	5
No. of Rotary Printing Machines		4	4	4	4	4	4
No. of Digital Printing Machines		11	11	11	11	10	10
No. of Stitching Machines		5,103	5,212	5,931	4,713	4,489	3,592

STATEMENT OF COMPLIANCE

with Listed Companies (Code of Corporate Governance) Regulations, 2019 (“the Regulations”)

Name of company : Nishat Mills Limited
Year ended : June 30, 2025

The Company has complied with the requirements of the Regulations in the following manner:

1. The total number of directors are Seven (7) as per the following:

- a. Male: 5
- b. Female: 2

2. The composition of board is as follows:

Category	Names
Independent Directors	Mrs. Sara Aqeel (Female director) Mrs. Mehak Adil (Female director)
Non-Executive Directors	Mian Hassan Mansha Syed Zahid Hussain Mr. Mahmood Akhtar Mr. Farid Noor Ali Fazal
Executive Director	Mian Umer Mansha (Chief Executive Officer)

3. The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company;
4. The Company has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures;
5. The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;
6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board/ shareholders as empowered by the relevant provisions of the Companies Act, 2017 (the Act) and the Regulations;
7. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;
8. The Board have a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations;
9. The Board has arranged Director's Training Program for the following:

Names of Directors

Mr. Mahmood Akhtar
Mr. Farid Noor Ali Fazal
Mrs. Sara Aqeel
Mrs. Mehak Adil

Following Directors meet the exemption criteria of minimum of 14 years of education and 15 years of experience on the Boards of listed companies, hence are exempt from Director's Training Program:

Names of Directors

Mian Umer Mansha
Syed Zahid Hussain

10. The Board has approved appointment of chief financial officer, company secretary and head of internal audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
11. Chief financial officer and chief executive officer duly endorsed the financial statements before approval of the Board;
12. The board has formed committees comprising of members given below:

a) Audit Committee:

Names	Designation held
1. Mrs. Mehak Adil	Chairperson
2. Syed Zahid Hussain	Member
3. Mr. Farid Noor Ali Fazal	Member

b) HR and Remuneration Committee:

Names	Designation held
1. Mrs. Sara Aqeel	Chairperson
2. Mian Umer Mansha	Member
3. Mr. Mahmood Akhtar	Member

13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance.
14. The frequency of meetings (quarterly/half yearly/ yearly) of the committee were as per following:

a) Audit Committee:

Four quarterly meetings were held during the financial year ended June 30, 2025

b) HR and Remuneration Committee:

One Meeting of HR and Remuneration Committee was held during the financial year ended June 30, 2025.

15. The Board has set up an effective internal audit function who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company;
16. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the chief executive officer, chief financial officer, head of internal audit, company secretary or director of the company;
17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;
18. We confirm that all requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with; and
19. Explanation for non-compliance with requirements, other than regulations 3, 6, 7, 8, 27, 32, 33 and 36 are below (if applicable):

Sr. No.	Requirement	Explanation of Non-Compliance	Regulation Number
1	Nomination Committee The Board may constitute a separate committee, designated as the nomination committee, of such number and class of directors, as it may deem appropriate in its circumstances.	Currently, the Board has not constituted a separate nomination committee and the functions are being performed by the human resource and remuneration committee.	29
2	Risk Management Committee The Board may constitute the risk management committee, of such number and class of directors, as it may deem appropriate in its circumstances, to carry out a review of effectiveness of risk management procedures and present a report to the Board.	Currently, the Board has not constituted a risk management committee and a senior officer of the company performs the requisite functions and apprise the Board accordingly.	30
3	Disclosure of significant policies on website The Company may post key elements of its significant policies, brief synopsis of terms of reference of the Board's committees on its website and key elements of the directors' remuneration policy.	Although these are well circulated among the relevant employees and directors, the Board shall consider posting such policies and synopsis on its website in near future.	35
4	Directors' Training It is encouraged that by June 30, 2022, all directors on the Board have acquired the prescribed certification under any director training program offered by institutions, local or foreign, that meet the criteria specified by the Commission and approved by it.	6 out of 7 directors of the Company have either acquired Directors' Training Program certification or are exempt from Director's Training Program. The Company has planned to arrange Directors' Training Program certification for remaining one director.	19(1)
5	Directors' Training Companies are encouraged to arrange training for at least one female executive every year under the Directors' Training Program from year July 2020.	The Company has planned to arrange Directors' Training Program certification for female executives over the next few years.	19(3)
6	Directors' Training Companies are encouraged to arrange training for at least one head of department every year under the Directors' Training Program from July 2022.	The Company has planned to arrange Directors' Training Program certification for head of department in next few years.	19(3)
7	Role of the Board and its members to address Sustainability Risks and Opportunities The board is responsible for governance and oversight of sustainability risks and opportunities within the Company by setting the Company's sustainability strategies, priorities, and targets to create long-term corporate value.	The Securities and Exchange Commission of Pakistan (SECP) introduced a new Regulation 10A in the Regulations on 12 June 2024. The implications of this amendment are currently under review by management. Compliance, where applicable, will be ensured in due course.	10(A)
8	Responsibilities of the Board and its members The Board is responsible for adoption of corporate governance practices by the company.	Non-mandatory provisions of the Regulations are partially complied.	10(1)

20. The two elected independent directors have requisite competencies, skills, knowledge and experience to discharge and execute their duties competently, as per applicable laws and regulations. As they fulfill the necessary requirements as per applicable laws and regulations, hence, appointment of a third independent director is not warranted.



MIAN HASSAN MANSHA
Chairman

Lahore
30 September 2025



FARID NOOR ALI FAZAL
Director

INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of Nishat Mills Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Nishat Mills Limited (the Company) for the year ended 30 June 2025 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended 30 June 2025.



RIAZ AHMAD & COMPANY

Chartered Accountants

Lahore

October 02, 2025

UDIN: CR202510168VUf2KLAQv

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the members of **Nishat Mills Limited** ("the Company") will be held on October 28, 2025 (Tuesday) at 11:50 A.M. at Emporium Mall, The Nishat Hotel, Trade and Finance Centre Block, Near Expo Centre, Abdul Haq Road, Johar Town, Lahore to transact the following business:

1. To receive, consider and adopt the Audited Un-consolidated and Consolidated Financial Statements of the Company for the year ended June 30, 2025 together with Notes to the Accounts, the Chairman's Review, Directors' and Auditors' reports thereon.

<https://nishatmillsltd.com/financial-information/>

2. To approve Final Cash Dividend @ 20% [i.e. Rs. 2 (Rupees Two Only) per Ordinary Share as recommended by the Board of Directors.
3. To appoint Statutory Auditors for the year 2025-26 and fix their remuneration.



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Annual Report 2025

By order of the Board

(KHALID MAHMOOD CHOCHAN)
COMPANY SECRETARY

Lahore
September 30, 2025

NOTES:

BOOK CLOSURE NOTICE:

The Ordinary Shares Transfer Books of the Company will remain closed from **21-10-2025 to 28-10-2025 (both days inclusive)** for entitlement of **20% Final Cash Dividend [i.e. Rs. 2 /- (Rupees Two Only) Per Ordinary Share]** for the year ended June 30, 2025 and attending and voting at Annual General Meeting. Physical transfers / CDS Transactions IDs received in order in all respects up to 1:00 p.m. on **20-10-2025** at the office of Share Registrar, THK Associates (Private) Limited, **Karachi Office**, Plot No. 32-C, Jami Commercial Street No. 2, DHA Phase VII, Karachi, **Lahore Office**, Office No. 309, 3rd Floor, North Tower, LSE Building, 19-Shahrah-e-Aiwan-e-Iqbal, Lahore shall be considered in time for entitlement of above said 20% Final Cash Dividend and attendance at AGM.

NO GIFTS WILL BE DISTRIBUTED AT THE MEETING AS RESTRICTED BY SECTION 185 OF COMPANIES ACT, 2017.

Proxies

A member eligible to attend and vote at this meeting may appoint another member his / her proxy to attend and vote instead of him/her. Proxies in order to be effective must reach the Company's registered office not less than 48 hours

before the time for holding the meeting. Proxies of the Members through CDC shall be accompanied with attested copies of their CNIC. In case of corporate entity, the Board's Resolution/power of attorney with specimen signature shall be furnished along with proxy form to the Company. The shareholders through CDC are requested to bring original CNIC, Account Number and Participant Account Number to produce at the time of attending the meeting. The proxy shall produce his / her original valid CNIC or original passport at the time of meeting.

Shareholders are requested to immediately notify the Company of change in address, if any.

Members who have deposited their shares into Central Depository Company of Pakistan Limited ("CDC") will further have to follow the under mentioned guidelines as laid down by the Securities and Exchange Commission of Pakistan.

A. For Attending the Meeting

- a. In case of Individuals, the account holder and/or sub-account holder and their registration details are uploaded as per the CDC Regulations, shall authenticate his/her identity by showing his/her original CNIC or, original Passport at the time of attending the Meeting.
- b. In case of corporate entity, the Board's resolution/power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the Meeting.

B. For Appointing Proxies

- a. In case of individuals, the account holder and/or sub-account holder and their registration details are uploaded as per the CDC Regulations, shall submit the proxy form as per above requirements.
- b. The proxy form shall be witnessed by two persons, whose names, addresses and CNIC numbers shall be mentioned on the form.
- c. Attested copies of the CNIC or the passport of beneficial owners and the proxy shall be furnished with the proxy form.
- d. The proxy shall produce his original CNIC or original passport at the time of the Meeting.
- e. In case of corporate entity, the Board's resolution/power of attorney with specimen signature shall be furnished (unless it has been provided earlier) along with proxy form to the Company.

Deduction of Withholding Tax on Dividend:

The rates of deduction of income tax from dividend payments shall be applicable as per the Income Tax Ordinance, 2001.

All shareholders are advised to check their status on Active Taxpayers List (ATL) available on FBR Website and may, if required, take necessary actions for inclusion of their name in ATL to avail the lower rate of tax deduction.

Deduction of Withholding Tax on Dividend in case of Joint Account Holders:

All shareholders who hold shares jointly are requested to provide following information regarding shareholding proportions of Principal Shareholder and Joint-holder(s) in respect of shares held by them to our Share Registrar THK Associates (Private) Limited latest by October 21, 2025, otherwise each joint holder shall be assumed to have an equal number of shares.

Name of the Company		Nishat Mills Limited
Folio No. / CDS A/C No.		
No. of Shares Held		
Principal Shareholder	Name & CNIC	
	Shareholding Proportion (No. of Shares)	
Joint Shareholder(s)	Name & CNIC	
	Shareholding Proportion (No. of Shares)	

Signature of Primary Shareholder _____

EXEMPTION OF WITHHOLDING TAX:

Withholding tax exemption from dividend income, shall only be allowed if copy of valid tax exemption certificate is made available to our Share Registrar Office, THK Associates (Private) Limited up to October 21, 2025.

SUBMISSION OF COPY OF CNIC (MANDATORY):

Individuals including all joint holders holding physical share certificates are requested to submit a copy of their valid CNIC to the Company or the Company's Share Registrar, if not provided already. All shareholders who have not so far submitted copy of their valid CNIC are once again requested to send a copy of their valid CNIC to our Share Registrar THK Associates (Private) Limited. The Shareholders while sending CNIC must quote their respective folio numbers.

In case of non-receipt of the copy of a valid CNIC, the Company would be unable to comply with SRO 831(1)/2012 dated July 05, 2012 issued by SECP and would be constrained under SECP's Order dated June 08, 2016 under Section 251(2) of the Companies Ordinance, 1984 to withhold the payment of dividend warrants to such shareholders which will be released on submission of valid copy of CNIC.

ZAKAT DECLARATION (CZ-50):

Zakat will be deducted from the dividends at source under the Zakat & Usher Laws and will be deposited within the prescribed period with the relevant authority. Any shareholder who wants to claim exemption shall submit his / her Zakat declarations under Zakat and Usher Ordinance, 1980 & Rule 4 of Zakat (Deduction & Refund) Rules, 1981 on prescribed Form CZ-50, to our Share Registrar, M/s. THK Associates (Private) Limited **otherwise no exemption will be granted**. The Shareholders while sending the Zakat Declarations, as the case may be, must quote company name and their respective Folio Numbers / CDC Account Numbers.

MANDATORY PAYMENT OF CASH DIVIDEND THROUGH ELECTRONIC MODE:

The provisions of Section 242 of the Companies Act, 2017 require the listed companies that any dividend payable in cash shall only be paid through electronic mode directly into the bank account designated by the entitled shareholders. Accordingly, the shareholders holding physical shares are requested to provide the following information to the Company's Share Registrar at the address given herein above. In the case of shares held in CDC, the same information should be provided directly to the CDS participants for updating and forwarding to the Company.

[illegible]

Signature of Shareholder_____

Transmission of Annual Financial Statements through Email:

In pursuance of the directions given by the Securities and Exchange Commission of Pakistan (SECP) vide SRO 787 (I)/2014 dated September 8, 2014, those shareholders who desire to receive Annual Financial Statements in future through email instead of receiving the same by post are advised to give their formal consent along with their valid email address on a standard request form which is available at the Company's website i.e. www.nishatmillsLtd.com and send the form, duly signed by the shareholder, along with copy of his/her CNIC to the Company's Share Registrar M/s THK Associates (Private) Limited.

Unclaimed Dividend / Shares

Shareholders who could not collect their dividend/physical shares are advised to contact our Share Registrar to collect/enquire about their unclaimed dividend or shares, if any.

Video Link Facility for Meeting:-

To attend the meeting through video link, members and their proxies are requested to register themselves by providing the following information along with valid copy of Computerized National Identity Card (both sides)/passport, attested copy of Board resolution / power of attorney (in case of corporate shareholders) through email at kchohan@nishatmills.com or smahmood@dgcement.com by October 21, 2025.

Name of Member / Proxyholder	CNIC No.	Folio No. / CDC Account No.	Cell No. / Whatsapp No.	Email ID

Conversion of Physical Shares into Book Entry Form

We once again strongly advise members of the Company, in their best interest, to convert their physical shares into book-entry form at earliest.

Statement Under Regulation 4(2) of the Companies (Investment in Associated Companies or Associated Undertakings) Regulations, 2017

Name of Investee Company	Total Investment Approved	Amount of Investment Made to date	Reasons for deviations from the approved timeline of investment, where investment decision was to be implemented in specified time	Material change in financial statements of associated company or associated undertaking since date of the resolution passed for approval of investment in such company
Hyundai Nishat Motor (Private) Limited	Guarantee / continuing Stand by Letter(s) of Credit (SBLC) for an amount of up to Rupees 1,200 million was approved by members in EOGM held on March 28, 2018 which was subsequently enhanced up to Rupees 1,532.544 million for a tenure of 7.5 years by members in AGM held on October 28, 2019.	Guarantees/ Stand by Letter(s) of Credit (SBLC) of Rs. 1,218.737 million have been issued against this approval to date.	Seven guarantees/ Stand by Letter(s) of Credit (SBLC) from different banks have been extended after the approval. Further Guarantees/ SBLC will be arranged on requirement of investee company.	At the time of Approval, as per latest available audited financial statements for the year ended December 31, 2018, the basic loss per share was Rs. 1.44 and breakup value per share was Rs. 9.03. As per latest available audited financial statements for the year ended December 31, 2024, the basic earnings per share was Rs. 0.71 and breakup value per share was Rs. 10.56. As per latest available Un-audited financial statements for the half year ended June 30, 2025, the basic earnings per share was Rs. 1.31 and breakup value per share was Rs. 11.02.
Nishat Sutas Dairy Limited	Equity investment up to Rupees 950 million was approved by members in AGM held on October 28, 2019 which was subsequently enhanced up to Rs. 1,950 million for a period of four (4)	Investment of Rupees 3,936.884 million has been made against this approval to date.	Partial investment has been made in investee company.	At the time of approval, as per latest available audited financial statements for the year ended December 31, 2022, the basic loss per share was Rs. 2.45 and breakup value per share was

	years by members in EOGM held on 03 March 2022 which was further enhanced up to Rs. 3,000 million for a period of four (4) years by members in EOGM held on 19 June 2023. Moreover, equity investment further enhanced up to Rs. 5,000 million for a period of Four (4) years by members in EOGM held on 11 June 2024.			Rs. 6.69. As per latest available audited financial statements for the year ended December 31, 2024, the basic loss per share was Rs. 2.89 and breakup value per share was Rs. 4.81. As per latest available Un-audited financial statements for the half year ended June 30, 2025, the basic loss per share was Rs. 1.11 and breakup value per share was Rs. 3.90.
Nishat Sutas Dairy Limited	Corporate guarantee for an amount of up to Rupees 2,250 million was approved by members in EOGM held on December 15, 2020 for a tenure of 11 years.	Corporate guarantees of up to Rs. 1,777.500 million have been issued against this approval to date.	Three corporate guarantees from different banks have been extended after the approval. Further guarantees will be arranged on requirement of investee company.	At the time of approval, as per latest audited financial statements for the year ended December 31, 2019, the basic loss per share was Rs. 2.29 and breakup value per share was Rs. 7.71. As per latest available audited financial statements for the year ended December 31, 2024, the basic loss per share was Rs. 2.89 and breakup value per share was Rs. 4.81. As per latest available Un-audited financial statements for the half year ended June 30, 2025, the basic loss per share was Rs. 1.11 and breakup value per share was Rs. 3.90.
Pakgen Power Limited	Equity investment up to Rupees 875 million for the period of three (3) years	Investment of Rupees 332.834 million has been made against this	Partial investment has been made in investee company.	At the time of approval, as per latest audited financial statements

	was approved by members in EOGM held on November 28, 2022.	approval to date.		for the year ended December 31, 2021, the basic Earnings per Share was Rs. 2.82 and breakup value per share was Rs. 60.64. As per latest available audited financial statements for the year ended December 31, 2024, the basic earnings per share was Rs. 12.01 and breakup value per share was Rs. 71.48. As per latest available Un-audited financial statements for the half year ended June 30, 2025, the basic loss per share was Rs. 1.11 and breakup value per share was Rs. 68.37.
Lalpir Power Limited	Equity investment up to Rupees 300 million for the period of three (3) years was approved by members in EOGM held on November 28, 2022.	Investment of Rupees 7.924 million has been made against this approval to date	Partial investment has been made in investee company.	At the time of approval, as per latest audited financial statements for the year ended December 31, 2021, the basic Loss per Share was Rs. 2.12 and breakup value per share was Rs. 41.00. As per latest available audited financial statements for the year ended December 31, 2024, the basic earnings per share was Rs. 1.22 and breakup value per share was Rs. 39.05. As per latest available Un-audited financial statements for the half year ended June 30, 2025, the basic loss per share was Rs. 1.83 and breakup value per share was Rs. 37.22.



207.70

210.95

207.93

24.27

18.92

210.95

149.16

23.26

1.41%

Financial Statements of **Nishat Mills Limited**

For the year ended June 30, 2025

INDEPENDENT AUDITOR'S REPORT

To the members of Nishat Mills Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of Nishat Mills Limited (the Company), which comprise the statement of financial position as at 30 June 2025, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2025 and of the profit, other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the *Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the key audit matters:

Sr. No.	Key audit matters	How the matters were addressed in our audit
1.	Inventory existence and valuation Inventory as at 30 June 2025 amounted to Rupees 58,339.139 million, break up of which is as follows: - Stores, spare parts and loose tools Rupees 6,728.076 million - Stock-in-trade Rupees 51,611.063 million	Our procedures over existence and valuation of inventory included, but were not limited to: To test the quantity of inventories at all locations, we assessed the corresponding inventory observation instructions and participated in inventory counts on sites. Based on samples, we performed test counts and compared the quantities counted by us with the results of the counts of the management.

Sr. No.	Key audit matters	How the matters were addressed in our audit
	Inventory is measured at the lower of cost and net realizable value. We identified existence and valuation of inventory as a key audit matter due to its size, representing 22.03% of the total assets of the Company as at 30 June 2025, and the judgment involved in valuation. For further information on inventory, refer to the following: - Material accounting policy information, Inventories note 2.13 to the financial statements. - Stores, spares parts and loose tools note 21 and Stock-in-trade note 22 to the financial statements.	• For a sample of inventory items, re-performed the weighted average cost calculation and compared the weighted average cost appearing on valuation sheets. • We tested that the ageing report used by management correctly aged inventory items by agreeing a sample of aged inventory items to the last recorded invoice. • On a sample basis, we tested the net realizable value of inventory items to recent selling prices and re-performed the calculation of the inventory write down, if any. • We assessed the percentage write down applied to older inventory with reference to historic inventory write downs and recoveries on slow moving inventory. • In the context of our testing of the calculation, we analysed individual cost components and traced them back to the corresponding underlying documents. We furthermore challenged changes in unit costs. • We also made enquires of management, including those outside of the finance function, and considered the results of our testing above to determine whether any specific write downs were required.
2.	Investments in securities <i>Quoted investments:</i> The Company's portfolio of quoted investments, except for investment in quoted subsidiary company, makes up 28.09% of total assets. Due to materiality of quoted investments in the context of the financial statements as a whole and the requirements of applicable accounting and reporting standards relating to classification, measurement and disclosures of investments in related parties, they are considered to be the area which had the greatest effect on our overall audit strategy and allocation of resources in planning and completing our audit.	Our procedures included, but were not limited to: • We documented and assessed the processes and controls in place to record investment transactions and to value the portfolio. • We agreed the valuation of all of quoted investments from prices quoted on Pakistan Stock Exchange Limited and where required redemption price in case of open-end mutual fund except for investment in quoted subsidiary company measured at cost less impairment loss, if any, in accordance with the provisions of IAS 27 'Separate Financial Statements'. • We agreed the holding of all quoted investments from the Account Balance Report of Central Depository Company of Pakistan Limited and physical share certificates in hand.

Sr. No.	Key audit matters	How the matters were addressed in our audit
	<i>Un-quoted investments:</i> Investments in unquoted equity securities except for investments in unquoted subsidiary companies are accounted for as financial assets at fair value through other comprehensive income and are subject to fair valuation at each reporting date. Investments in unquoted subsidiary companies are stated at cost less impairment loss, if any. The investments as at 30 June 2025 are valued by an independent professional valuer. With reference to the valuation, management estimated the fair value of the investments at Rupees 13,553.628 million at year end. Investee companies are operating in Insurance, Packaging, Dairy, Hotel and Shopping Mall, Automobile and Energy sectors and therefore, fair values are highly dependent on their expansion plans and significant management judgements. Accordingly, the valuation of the investments was considered as one of the key audit matters. Fair values were determined using valuation techniques under level (3) fair value hierarchy. The valuations involved significant judgements and estimates from management. For further information, refer to the following: - Material accounting policy information, Investments note 2.7 to the financial statements. - Long term investments note 18 to the financial statements.	• We verified the accuracy of management's judgement used in classification of quoted investments. Our procedures included, but were not limited to: • We evaluated the independent professional valuer's competence, capabilities and objectivity . • We assessed the valuation methodology used by the independent professional valuer to estimate the fair value of the investments. • We checked, on a sample basis, the accuracy and reasonableness of the input data provided by management to the independent professional valuer, to supporting evidence, such as approved budgets and considering the reasonableness of these budgets by comparing the budgets to the historical results and market data. • We obtained an understanding of the management's valuation methodology for level 3 financial instruments (equity instruments), including the selection of significant unobservable inputs such as discount rates, expected dividends and growth and cashflow assumptions. We assessed the reasonableness of these inputs by reviewing supporting documentation, comparing them to historical results, published market and industry data or available benchmarks. Our internal valuation expert has been engaged to assist the review on valuation methodology and discount rate. In addition, we had discussed with the management of the investee companies to understand the business and assessed if there was any inconsistency in the assumptions used. • We agreed holding of all un-quoted investments from physical share certificates in hand. • We performed sensitivity analysis in consideration of the potential impact of reasonably possible upside or downside changes in these key assumptions. • We verified the accuracy of management calculation used for the impairment testing, in case of subsidiary companies carried at cost less impairment loss, if any.
3.	Capital expenditures The Company is investing significant amounts in its operations and there are a number of areas where management judgement impacts the carrying value of	Our procedures included, but were not limited to: • We tested operating effectiveness of controls in place over the property, plant and equipment

Sr. No.	Key audit matters	How the matters were addressed in our audit
	property, plant and equipment and its respective depreciation profile. These include among other the decision to capitalize or expense costs; and review of useful life of the assets including the impact of changes in the Company's strategy. We focused on this area since the amounts have a significant impact on the financial position of the Company and there is significant management judgment required that has significant impact on the reporting of the financial position for the Company. Therefore, considered as one of the key audit matters. For further information, refer to the following: - Material accounting policy information, property, plant, equipment and depreciation note 2.3 to the financial statements. - Property, plant and equipment note 15 to the financial statements.	cycle including the controls over whether costs incurred on activities is capital or operating in nature. • We evaluated the appropriateness of capitalization policies and depreciation rates. • We performed tests of details on costs capitalized. • We verified the accuracy of management's calculation used for the impairment testing.
4.	Revenue recognition The Company recognized net revenue of Rupees 178,167.146 million for the year ended 30 June 2025. We identified recognition of revenue as a key audit matter because revenue is one of the key performance indicator of the Company and gives rise to an inherent risk that revenue could be subject to misstatement to meet expectations or targets. For further information, refer to the following: - Material accounting policy information, Revenue recognition note 2.18 to the financial statements. - Revenue note 29 to the financial statements.	Our procedures included, but were not limited to: • We obtained an understanding of the process relating to recognition of revenue and testing the design, implementation and operating effectiveness of key internal controls over recording of revenue. • We compared a sample of revenue transactions recorded during the year with sales orders, sales invoices, delivery documents and other relevant underlying documents. • We compared a sample of revenue transactions recorded around the year-end with the sales orders, sales invoices, delivery documents and other relevant underlying documentation to assess if the related revenue was recorded in the appropriate accounting period. • We assessed whether the accounting policies for revenue recognition complies with the requirements of IFRS 15 'Revenue from Contracts with Customers'. • We also considered the appropriateness of disclosures in the financial statements.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the

related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditor's report is Syed Mustafa Ali.



RIAZ AHMAD & COMPANY

Chartered Accountants

Lahore

October 02, 2025

UDIN: AR202510168UsFYKm28L

STATEMENT OF FINANCIAL POSITION

As at June 30, 2025

	Note	2025 (Rupees in thousand)	2024
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital			
1,100,000,000 (2024: 1,100,000,000) ordinary shares of Rupees 10 each		11,000,000	11,000,000
Issued, subscribed and paid-up share capital	4	3,515,999	3,515,999
Reserves	5	141,083,675	111,294,014
Total equity		144,599,674	114,810,013
LIABILITIES			
NON-CURRENT LIABILITIES			
Long term financing - secured	6	25,371,377	23,672,520
Lease liabilities	7	131,218	-
Deferred liabilities	8	10,498,792	5,262,486
		36,001,387	28,935,006
CURRENT LIABILITIES			
Trade and other payables	9	15,954,636	14,616,264
Accrued mark-up	10	1,133,101	1,507,965
Short term borrowings	11	60,279,970	49,789,624
Current portion of non-current liabilities	12	4,721,464	4,400,172
Unclaimed dividend		119,887	116,289
Provision for taxation and levy - net	13	1,957,831	2,664,112
		84,166,889	73,094,426
TOTAL LIABILITIES		120,168,276	102,029,432
CONTINGENCIES AND COMMITMENTS	14		
TOTAL EQUITY AND LIABILITIES		264,767,950	216,839,445

The annexed notes form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER

	Note	2025 (Rupees in thousand)	2024
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	15	64,610,007	60,043,195
Right-of-use assets	16	200,810	-
Investment properties	17	464,275	467,504
Long term investments	18	94,476,346	66,811,200
Long term loans	19	388,612	339,213
Long term deposits	20	392,943	428,572
		160,532,993	128,089,684
CURRENT ASSETS			
Stores, spare parts and loose tools	21	6,728,076	6,049,021
Stock-in-trade	22	51,611,063	37,447,381
Trade debts	23	26,432,541	22,374,547
Loans and advances	24	8,460,300	7,819,991
Short term deposits and prepayments	25	554,783	513,937
Other receivables	26	9,489,952	11,691,606
Accrued interest	27	72,057	130,923
Cash and bank balances	28	886,185	2,722,355
		104,234,957	88,749,761
TOTAL ASSETS		264,767,950	216,839,445



DIRECTOR



CHIEF FINANCIAL OFFICER

STATEMENT OF PROFIT OR LOSS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
REVENUE	29	178,167,146	160,256,555
COST OF SALES	30	(158,142,523)	(142,933,202)
GROSS PROFIT		20,024,623	17,323,353
DISTRIBUTION COST	31	(8,017,974)	(6,517,158)
ADMINISTRATIVE EXPENSES	32	(2,924,864)	(2,588,809)
OTHER EXPENSES	33	(147,081)	(271,182)
		(11,089,919)	(9,377,149)
		8,934,704	7,946,204
OTHER INCOME	34	10,204,235	13,240,547
PROFIT FROM OPERATIONS		19,138,939	21,186,751
FINANCE COST	35	(8,431,909)	(10,442,392)
PROFIT BEFORE TAXATION AND LEVY		10,707,030	10,744,359
LEVY	36	(2,043,081)	(2,303,665)
PROFIT BEFORE TAXATION		8,663,949	8,440,694
TAXATION	37	(2,650,430)	(2,071,841)
PROFIT AFTER TAXATION		6,013,519	6,368,853
EARNINGS PER SHARE - BASIC AND DILUTED (RUPEES)	38	17.10	18.11

The annexed notes form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR



CHIEF FINANCIAL OFFICER

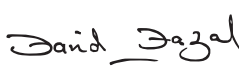
STATEMENT OF COMPREHENSIVE INCOME

For the year ended June 30, 2025

	2025	2024
	(Rupees in thousand)	
PROFIT AFTER TAXATION	6,013,519	6,368,853
OTHER COMPREHENSIVE INCOME		
Items that will not be reclassified to profit or loss:		
Fair value adjustment arising on remeasurement of investments at fair value through other comprehensive income	28,833,937	23,390,592
Deferred income tax relating to this item	(4,002,995)	(2,955,552)
	24,830,942	20,435,040
Items that may be reclassified subsequently to profit or loss	-	-
Other comprehensive income for the year - net of tax	24,830,942	20,435,040
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	30,844,461	26,803,893

The annexed notes form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

CHIEF FINANCIAL OFFICER

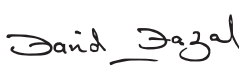
STATEMENT OF CASH FLOWS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash (used in) / generated from operations	39	(1,090,254)	2,759,243
Finance cost paid		(8,806,773)	(10,765,621)
Levy and income tax paid - net		(4,074,359)	(2,526,087)
Exchange gain on forward exchange contracts received		221,219	304,995
Net increase in long term loans		(44,916)	(62,536)
Net decrease / (increase) in long term deposits		278,605	(667,440)
Net cash used in operating activities		(13,516,478)	(10,957,446)
CASH FLOWS FROM INVESTING ACTIVITIES			
Capital expenditure on property, plant and equipment		(9,234,261)	(18,740,367)
Proceeds from sale of property, plant and equipment		251,991	152,739
Investments made		(722,208)	(4,106,653)
Proceeds from buyback / sale of investments		1,941,998	30,000
Loan to Nishat Linen (Private) Limited - subsidiary company		(42,290,048)	(46,161,125)
Repayment of loan by Nishat Linen (Private) Limited - subsidiary company		41,692,889	54,696,388
Interest received		1,004,899	2,809,872
Dividends received		7,496,237	8,456,190
Net cash from / (used in) investing activities		141,497	(2,862,956)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from long term financing		5,000,000	14,640,745
Repayment of long term financing		(2,901,055)	(2,889,270)
Repayment of lease liabilities		(71,294)	-
Short term borrowings - net		10,544,805	4,171,906
Dividend paid		(1,051,202)	(1,749,957)
Net cash from financing activities		11,521,254	14,173,424
Net (decrease) / increase in cash and cash equivalents		(1,853,727)	353,022
Net foreign exchange difference on translating cash and bank balances		17,557	(41,233)
Cash and cash equivalents at the beginning of the year		2,722,355	2,410,566
Cash and cash equivalents at the end of the year		886,185	2,722,355

The annexed notes form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

1 THE COMPANY AND ITS OPERATIONS

1.1 Nishat Mills Limited (the Company) is a public limited Company incorporated in Pakistan under the Companies Act, 1913 (Now Companies Act, 2017) and listed on Pakistan Stock Exchange Limited. Its registered office is situated at 53-A, Lawrence Road, Lahore. The Company is engaged in the business of textile manufacturing and of spinning, combing, weaving, bleaching, dyeing, printing, stitching, apparel, buying, selling and otherwise dealing in yarn, linen, cloth and other goods and fabrics made from raw cotton, synthetic fibre and cloth and to generate, accumulate, distribute, supply and sell electricity.

1.2 Geographical location and addresses of all business units are as follows:

Sr. No.	Manufacturing units and offices	Address
1	Spinning units, yarn dyeing unit and power plant	Nishatabad, Faisalabad.
2	Spinning units and power plant	Plot No. 172-180 and 188-197, M-3 Industrial City, Sahianwala and FIEDMC, 2 K.M., Jhumra Chiniot Road, Chak Jhumra, Faisalabad.
3	Spinning units and power plant	20 K.M., Sheikhpura Road, Feroze Wattwan.
4	Weaving units, denim unit, workwear unit and power plant	12 K.M., Faisalabad Road, Sheikhpura.
5	Weaving unit, dyeing and finishing unit, processing unit, stitching units and power plant	5 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
6	Terry unit	7 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
7	Apparel unit	2 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
8	Head office	7-Main Gulberg, Lahore.
9	Office	1st Floor, Karachi Chambers, Hasrat Mohani Road, Karachi.
10	Registered office	Nishat House, 53-A, Lawrence Road, Lahore.
11	Liaison office outside Pakistan	House No.247, Road No.3, Baridhara DOHS, Dhaka Cantt., Bangladesh.

1.3 These financial statements are the separate financial statements of the Company. Consolidated financial statements of the Company are prepared separately. Details of the Company's investments in subsidiaries and associates are stated in note 18 to these financial statements.

2 MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated:

2.1 Basis of preparation

a) Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

b) Accounting convention

These financial statements have been prepared under the historical cost convention except as otherwise stated in the respective accounting policies.

c) Critical accounting estimates and judgments

The preparation of financial statements in conformity with the approved accounting standards requires the use of certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The areas where various assumptions and estimates are significant to the Company's financial statements or where judgments were exercised in application of accounting policies are as follows:

Financial instruments – fair value

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques based on assumptions that are dependent on conditions existing at the reporting date.

Useful lives, patterns of economic benefits and impairment

Estimates with respect to residual values and useful lives and pattern of flow of economic benefits are based on the analysis of the management of the Company. Further, the Company reviews the value of assets for possible impairment on an annual basis. Any change in the estimates in the future might affect the carrying amount of respective item of property, plant and equipment and investment properties with a corresponding effect on the depreciation charge and impairment.

Inventories

Inventory write-down is made based on the current market conditions, historical experience and selling goods of similar nature. It could change significantly as a result of changes in market conditions. A review is made on each reporting date on inventories for excess inventories, obsolescence and declines in net realisable value and an allowance is recorded against the inventory balances for any such declines.

Income tax and levy

In making the estimates for income tax and levy currently payable by the Company, the management takes into account the current income tax law and the decisions of appellate authorities on certain issues in the past.

Deferred income tax

For the financial year ended 30 June 2025 (Tax Year 2025) and onwards, income of the Company is now being taxed under the normal tax regime. Hence, as on the reporting date, taxable temporary differences between the accounting and tax base of fixed assets arises. This is the first time the Company is transitioning to normal tax regime. Previously, under final tax regime, the Company was neither required nor claimed tax depreciation. As at 30 June 2024, the management based on the advice of legal counsel, estimated the tax base of fixed assets by treating their accounting written-down value (WDV) as the tax base. No further estimation of the tax base was required thereafter, other than adjustments arising from additions, disposals, depreciation based on rates as per Income Tax Ordinance, 2001 or changes, if any, in the carrying amounts of fixed assets. This accounting estimate has been applied based on the best available information.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Allowance for expected credit losses

The allowance for Expected Credit Losses (ECLs) assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

Provisions

As the actual outflows can differ from estimates made for provisions due to changes in laws, regulations, public expectations, technology, prices and conditions, and can take place many years in the future, the carrying amounts of provisions are reviewed at each reporting date and adjusted to take account of such changes. Any adjustments to the amount of previously recognised provision is recognised in the statement of profit or loss unless the provision was originally recognised as part of cost of an asset.

Contingencies

The Company reviews the status of all pending litigations and claims against the Company. Based on the judgment and the advice of the legal advisors for the estimated financial outcome, appropriate disclosure or provision is made. The actual outcome of these litigations and claims can have an effect on the carrying amounts of the liabilities recognized at the statement of financial position date.

Impairment of investments in subsidiaries

In making an estimate of recoverable amount of the Company's investments in subsidiaries, the management considers future cash flows.

Revenue from contracts with customers involving sale of goods

When recognizing revenue in relation to the sale of goods to customers, the key performance obligation of the Company is considered to be the point of delivery of the goods to the customer, as this is deemed to be the time that the customer obtains control of the promised goods and therefore the benefits of unimpeded access.

d) Amendments to published approved accounting standards that are effective in current year and are relevant to the Company

Following amendments to published approved accounting standards are mandatory for the Company's accounting periods beginning on or after 01 July 2024:

- Amendments to IAS 1 'Presentation of Financial Statements' - Classification of liabilities as current or non-current.
- Amendments to IFRS 16 'Leases' - Lease Liability in a Sale and Leaseback.
- Amendments to IAS 1 'Presentation of Financial Statements' - Non-current Liabilities with Covenants.
- Amendments to IAS 7 'Statement of Cash Flows' and IFRS 7 'Financial Instruments: Disclosures' - Supplier Finance Arrangements.

The above-mentioned amendments to approved accounting standards did not have any impact on the amounts recognised in prior period and are not expected to significantly affect the current or future periods.

e) Amendments to published approved accounting standards that are effective in current year but not relevant to the Company

There are amendments to published standards that are mandatory for accounting periods beginning on or after 01 July 2024 but are considered not to be relevant or do not have any significant impact on the Company's financial statements and are therefore not detailed in these financial statements.

f) Standards, amendments and improvements to published approved accounting standards that are not yet effective but relevant to the Company

Following standards, amendments and improvements to accounting standards have been published and are mandatory for the Company's accounting periods beginning on or after 01 July 2025 or later periods:

Amendments to IFRS 10 'Consolidated Financial Statements' and IAS 28 'Investments in Associates and Joint Ventures' (deferred indefinitely) to clarify the treatment of the sale or contribution of assets from an investor to its associates or joint venture, as follows: require full recognition in the investor's financial statements of gains and losses arising on the sale or contribution of assets that constitute a business (as defined in IFRS 3 'Business Combinations'); require the partial recognition of gains and losses where the assets do not constitute a business, i.e. a gain or loss is recognized only to the extent of the unrelated investors' interests in that associate or joint venture. These requirements apply regardless of the legal form of the transaction, e.g. whether the sale or contribution of assets occur by an investor transferring shares in a subsidiary that holds the assets (resulting in loss of control of the subsidiary), or by the direct sale of the assets themselves.

Lack of Exchangeability (Amendments to IAS 21 'The Effects of Changes in Foreign Exchange Rates'). The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not. The amendments are effective for annual reporting periods beginning on or after 01 January 2025.

IFRS 18 'Presentation and Disclosure in Financial Statements' (effective for annual periods beginning on or after 01 January 2027) with a focus on updates to the statement of profit or loss. The objective of IFRS 18 is to set out requirements for the presentation and disclosure of information in general purpose financial statements to help ensure they provide relevant information that faithfully represents an entity's assets, liabilities, equity, income and expenses. The key new concepts introduced in IFRS 18 relate to: the structure of the statement of profit or loss; required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general. IFRS 18 will replace IAS 1; many of the other existing principles in IAS 1 are retained, with limited changes. IFRS 18 will not impact the recognition or measurement of items in the financial statements, but it might change what an entity reports as its 'operating profit or loss'.

IFRS S1 'General Requirements for Disclosure of Sustainability-related Financial Information'. IFRS S1 sets out overall requirements for sustainability-related financial disclosures with the objective to require an entity to disclose information about its sustainability-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

IFRS S2 'Climate-related Disclosures'. IFRS S2 sets out the requirements for identifying, measuring and disclosing information about climate-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

The implementation of IFRS S1 and IFRS S2 will be phased as per the SECP's order dated 31 December 2024, with different effective dates based on annual turnover, number of employees, and total assets (Criteria). Phase I will apply to listed companies having specific Criteria for annual

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

reporting periods beginning on or after 1 July 2025. Phase II will apply to other listed companies having specific Criteria for annual reporting periods beginning on or after 1 July 2026. Phase III will cover non-listed public interest companies and remaining listed companies for annual reporting periods beginning on or after 1 July 2027.

Amendments to IFRS 9 'Financial Instruments' and IFRS 7 'Financial Instruments: Disclosures' regarding the classification and measurement of financial instruments (effective for annual periods beginning on or after 01 January 2026). The amendments address matters identified during the post-implementation review of the classification and measurement requirements of IFRS 9.

The International Accounting Standards Board (IASB) has published 'Annual Improvements to IFRS Accounting Standards — Volume 11'. The amendments are effective for annual reporting periods beginning on or after 01 January 2026. It contains amendments to following five standards as result of the IASB's annual improvements project.

- IFRS 1 First-time Adoption of International Financial Reporting Standards;
- IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7;
- IFRS 9 Financial Instruments;
- IFRS 10 Consolidated Financial Statements; and
- IAS 7 Statement of Cash flows.

The above standards, amendments and improvements are likely to have no significant impact on the financial statements.

g) Standards and amendments to approved published standards that are not yet effective and not considered relevant to the Company

There are other standards and amendments to published standards that are mandatory for accounting periods beginning on or after 01 July 2025 but are considered not to be relevant or do not have any significant impact on the Company's financial statements and are therefore not detailed in these financial statements.

2.2 Taxation and levy

Current

Provision for current tax is based on the taxable income for the year determined in accordance with the prevailing law for taxation of income. The charge for current tax is calculated using prevailing tax rates or tax rates expected to apply to the profit for the year, if enacted. Except for the tax (final tax) deducted by subsidiaries, associates or joint arrangements on distribution of dividend to the Company, final taxes levied under the Income Tax Ordinance, 2001 and any excess over the amount designated as provision for current tax are charged as levy in the statement of profit or loss. Tax (final tax) deducted by subsidiaries, associates or joint arrangements on distribution of dividend to the Company is charged as current tax in the statement of profit or loss. The charge for current tax and levy also includes adjustments, where considered necessary, to provision for tax and levy made in previous years arising from assessments framed during the year for such years.

Deferred

Deferred tax is accounted for using the liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred tax is calculated at the rates that are expected to apply to the period when the differences reverse based on tax rates that have been enacted or substantively enacted by the reporting date. Deferred tax is charged or credited in the statement of profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

2.3 Property, plant, equipment and depreciation

Operating fixed assets

Operating fixed assets except freehold land are stated at cost less accumulated depreciation and accumulated impairment losses (if any). Cost of operating fixed assets consists of historical cost, borrowing cost pertaining to erection / construction period of qualifying assets and other directly attributable costs of bringing the asset to working condition. Freehold land is stated at cost less any recognized impairment loss.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repair and maintenance costs are charged to statement of profit or loss during the period in which they are incurred.

Depreciation

Depreciation on operating fixed assets is charged to the statement of profit or loss applying the reducing balance method so as to write off the cost / depreciable amount of the assets over their estimated useful lives at the rates given in note 15.1. The Company charges the depreciation on additions from the date when the asset is available for use and on deletions up to the date when the asset is de-recognized. The residual values and useful lives are reviewed by the management, at each financial year-end and adjusted if impact on depreciation is significant.

De-recognition

An item of operating fixed assets is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the statement of profit or loss in the year the asset is de-recognized.

Capital work-in-progress

Capital work-in-progress is stated at cost less identified impairment losses, if any. All expenditure connected with specific assets incurred during installation and construction period are carried under capital work-in-progress. These are transferred to operating fixed assets as and when these are available for use.

2.4 Investment properties

Land and buildings held for capital appreciation or to earn rental income are classified as investment properties. Investment properties except land, are stated at cost less accumulated depreciation and any recognized impairment loss. Land is stated at cost less any recognized impairment loss. Depreciation on buildings is charged to the statement of profit or loss applying the reducing balance method so as to write off the cost of buildings over their estimated useful lives at a rate of 10% per annum.

2.5 Right-of-use assets

A right-of-use asset is recognized at the commencement date of a lease. The right-of-use asset is measured at cost less accumulated depreciation and accumulated impairment losses (if any). Cost comprises of the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs

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For the year ended June 30, 2025

incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is shorter. Where the Company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is charged over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The Company has elected not to recognize a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are charged to income as incurred.

2.6 Lease liabilities

A lease liability is recognized at the commencement date of a lease. The lease liability is initially recognized at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are re-measured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is re-measured, an adjustment is made to the corresponding right-of-use asset, or to statement of profit or loss if the carrying amount of the right-of-use asset is fully written down.

2.7 Investments and other financial assets

a) Classification

The Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortized cost

The classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments, this will depend on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income. The Company reclassifies debt investments when and only when its business model for managing those assets changes.

b) Measurement

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its debt instruments:

Amortized cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in other income using the effective interest method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other income / (other expenses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.

Fair value through other comprehensive income (FVTOCI)

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVTOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment losses (and reversal of impairment losses), interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss and recognised in other income / (other expenses). Interest income from these financial assets is included in other income using the effective interest method. Foreign exchange gains and losses are presented in other income / (other expenses) and impairment losses are presented as separate line item in the statement of profit or loss.

Fair value through profit or loss (FVTPL)

Assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL is recognised in profit or loss and presented net within other income / (other expenses) in the period in which it arises.

Equity instruments

The Company subsequently measures all equity investments at fair value for financial instruments quoted in an active market, the fair value corresponds to a market price (level 1). For financial instruments that are not quoted in an active market, the fair value is determined using valuation techniques including reference to recent arm's length market transactions or transactions involving financial instruments which are substantially the same (level 2) or fair value is determined using valuation techniques that incorporate significant inputs not based on observable market data (level 3).

Fair value through other comprehensive income (FVTOCI)

Where the Company's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss. Impairment losses (and reversal of impairment losses) on equity investments measured at FVTOCI are not reported separately from other changes in fair value.

Fair value through profit or loss

Changes in the fair value of equity investments at fair value through profit or loss are recognised in other income / (other expenses) in the statement of profit or loss as applicable.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Dividends from such investments continue to be recognised in profit or loss as other income when the Company's right to receive payments is established.

2.8 Financial liabilities – classification and measurement

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in statement of profit or loss. Any gain or loss on de-recognition is also included in profit or loss.

2.9 Impairment of financial assets

The Company recognizes loss allowances for ECLs on:

- Financial assets measured at amortized cost;
- Debt investments measured at FVTOCI; and
- Contract assets.

The Company measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- Debt securities that are determined to have low credit risk at the reporting date; and
- Other debt securities and bank balances for which credit risk (i.e., the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than past due for a reasonable period of time. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

The Company has elected to measure loss allowances for trade debts using IFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Company has established a matrix that is based on the Company's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment including forward-looking information.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets.

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering of a financial asset in its entirety or a portion thereof. The Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Company expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

At each reporting date, the Company assesses whether financial assets carried at amortised cost and debt securities at FVTOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default;
- the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganization; or
- the disappearance of an active market for a security because of financial difficulties.

2.10 De-recognition of financial assets and financial liabilities

a) Financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

b) Financial liabilities

The Company derecognizes a financial liability (or a part of financial liability) from its statement of financial position when the obligation specified in the contract is discharged or cancelled or expires.

2.11 Investment in subsidiaries

Investments in subsidiaries are stated at cost less impairment loss, if any, in accordance with the provisions of IAS 27 'Separate Financial Statements'.

2.12 Investment in associates - (with significant influence)

The Company is required to prepare separate financial statements, hence, in accordance with the requirements of IAS 27 'Separate Financial Statements', the investments in associates are accounted for in accordance with IFRS 9 'Financial Instruments' and are classified as fair value through other comprehensive income (FVTOCI).

2.13 Inventories

Inventories, except for stock in transit and waste stock / rags, are stated at lower of cost and net realizable value. Cost is determined as follows:

Stores, spare parts and loose tools

Useable stores, spare parts and loose tools are valued principally at moving average cost, while items

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considered obsolete are carried at nil value. Items in transit are valued at cost comprising invoice value plus other charges paid thereon.

Stock-in-trade

Cost of raw material, work-in-process and finished goods is determined as follows:

- (i) For raw materials: Annual average basis.
- (ii) For work-in-process and finished goods: Average manufacturing cost including a portion of production overheads.

Materials in transit are valued at cost comprising invoice value plus other charges paid thereon. Waste stock / rags are valued at net realizable value.

Net realizable value signifies the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make a sale.

2.14 Trade debts and other receivables

Trade debts are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

2.15 Borrowings

Financing and borrowings are recognized initially at fair value and are subsequently stated at amortized cost. Any difference between the proceeds and the redemption value is recognized in the statement of profit or loss over the period of the borrowings using the effective interest method.

2.16 Borrowing cost

Interest, mark-up and other charges on borrowings are capitalized up to the date of commissioning of respective qualifying assets acquired out of the proceeds of such borrowings. All other interest, mark-up and other charges are recognized in statement of profit or loss.

2.17 Trade and other payables

Liabilities for trade and other amounts payable are initially recognized at fair value, which is normally the transaction cost and subsequently measured at amortized cost using the effective interest method.

2.18 Revenue recognition

Sale of goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Processing services

The Company provides processing services to local customers. These services are sold separately and the Company's contract with the customer for services constitute a single performance obligation.

Revenue from services is recognized at the point in time, generally at the time of dispatch. There are no terms giving rise to variable consideration under the Company's contracts with its customers.

Interest

Interest income is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Rent

Rent revenue from investment properties is recognised on a straight-line basis over the lease term. Lease incentives granted are recognised as part of the rental revenue. Contingent rentals are recognised as income in the period when earned.

Sale of electricity

Revenue from sale of electricity is recognized at the time of transmission.

Dividend

Dividend on investments is recognized when right to receive the dividend is established.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

2.19 Contract assets

Contract assets arise when the Company performs its performance obligations by transferring goods to a customer before the customer pays its consideration or before payment is due. Contract assets are treated as financial assets for impairment purposes.

2.20 Customer acquisition costs

Customer acquisition costs are capitalised as an asset where such costs are incremental to obtaining a contract with a customer and are expected to be recovered. Customer acquisition costs are amortised on a straight-line basis over the term of the contract.

Costs to obtain a contract that would have been incurred regardless of whether the contract was obtained or which are not otherwise recoverable from a customer are expensed as incurred to profit or loss. Incremental costs of obtaining a contract where the contract term is less than one year is immediately expensed to profit or loss.

2.21 Customer fulfilment costs

Customer fulfilment costs are capitalised as an asset when all the following are met: (i) the costs relate directly to the contract or specifically identifiable proposed contract; (ii) the costs generate or enhance resources of the Company that will be used to satisfy future performance obligations; and (iii) the costs are expected to be recovered. Customer fulfilment costs are amortised on a straight-line basis over the term of the contract.

2.22 Right of return assets

Right of return assets represents the right to recover inventory sold to customers and is based on an estimate of customers who may exercise their right to return the goods and claim a refund. Such rights are measured at the value at which the inventory was previously carried prior to sale, less expected recovery costs and any impairment.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

2.23 Contract liabilities

Contract liability is the obligation of the Company to transfer goods to a customer for which the Company has received consideration from the customer. If a customer pays consideration before the Company transfers goods, a contract liability is recognized when the payment is made. Contract liabilities are recognized as revenue when the Company performs its performance obligations under the contract.

2.24 Refund liabilities

Refund liabilities are recognised where the Company receives consideration from a customer and expects to refund some, or all, of that consideration to the customer. A refund liability is measured at the amount of consideration received or receivable for which the Company does not expect to be entitled and is updated at the end of each reporting period for changes in circumstances. Historical data is used across product lines to estimate such returns at the time of sale based on an expected value methodology.

2.25 Provisions

Provisions are recognized when the Company has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligations and a reliable estimate of the amount can be made.

2.26 Contingent assets

Contingent assets are disclosed when the Company has a possible asset that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent assets are not recognized until their realization becomes certain.

2.27 Contingent liabilities

Contingent liability is disclosed when the Company has a possible obligation as a result of past events whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent liabilities are not recognized, only disclosed, unless the possibility of a future outflow of resources is considered remote. In the event that the outflow of resources associated with a contingent liability is assessed as probable, and if the size of the outflow can be reliably estimated, a provision is recognized in the financial statements.

2.28 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to depreciation and are tested annually for impairment. Assets that are subject to depreciation are reviewed for impairment at each statement of financial position date or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount for which assets carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. Reversals of the impairment losses are restricted to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if impairment losses had not been recognized. An impairment loss or reversal of impairment loss is recognized in the statement of profit or loss.

2.29 Derivative financial instruments

Derivatives are initially recognized at fair value. Any directly attributable transaction costs are recognized in the statement of profit or loss as incurred. They are subsequently remeasured at fair value on regular

basis and at each reporting date as a minimum, with all their gains and losses, realized and unrealized, recognized in the statement of profit or loss.

2.30 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, cash at banks on current, saving and deposit accounts and other short term highly liquid instruments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in values.

2.31 Segment reporting

Segment reporting is based on the operating (business) segments of the Company. An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to the transactions with any of the Company's other components. An operating segment's operating results are reviewed regularly by the chief executive officer to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the chief executive officer include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Those incomes, expenses, assets, liabilities and other balances which cannot be allocated to a particular segment on a reasonable basis are reported as unallocated.

The Company has following reportable business segments: Spinning (Producing different quality of yarn including dyed yarn and sewing thread using natural and artificial fibres), Weaving (Producing different quality of greige fabric using yarn), Dyeing (Producing dyed fabric using different qualities of greige fabric), Denim (Manufacturing of denim fabric using yarn), Workwear (Manufacturing of specialized processed workwear fabric using greige fabric), Home Textile and Terry (Manufacturing of home textile articles using processed fabric produced from greige fabric and manufacturing of terry and bath products), Garments (Manufacturing of garments using processed fabric) and Power Generation (Generation and distribution of power using gas, oil, steam, coal and biomass).

Transactions among the business segments are recorded at cost. Inter segment sales and purchases are eliminated from the total.

2.32 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss over the expected lives of the related assets.

2.33 Earnings per share

The Company presents earnings per share (EPS) data for its ordinary shares. EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

3. SUMMARY OF OTHER ACCOUNTING POLICIES

3.1 Employee benefit

The Company operates an approved funded provident fund scheme covering all its permanent employees and permanent employees of a Nishat Linen (Private) Limited - Group Company. Equal monthly contributions are made both by the Company, Nishat Linen (Private) Limited - Group Company and employees at the rate of 9.5 percent of the basic salary to the fund. The Company's contributions to the fund are charged to statement of profit or loss.

3.2 Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the functional currency). The financial statements are presented in Pak Rupees, which is the Company's functional and presentation currency. Figures are rounded off to the nearest thousand of Pak Rupees.

3.3 Foreign currency transactions and translation

All monetary assets and liabilities in foreign currencies are translated into Pak Rupees at exchange rates prevailing at the reporting date. Transactions in foreign currencies are translated into Pak Rupees at exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are charged or credited to statement of profit or loss. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated into Pak Rupees at exchange rates prevailing at the date of transaction. Non-monetary assets and liabilities denominated in foreign currency that are stated at fair value are translated into Pak Rupees at exchange rates prevailing at the date when fair values are determined.

3.4 Offsetting of financial instruments

Financial assets and financial liabilities are set off and the net amount is reported in the financial statements when there is a legal enforceable right to set off and the Company intends either to settle on a net basis or to realize the assets and to settle the liabilities simultaneously.

3.5 Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell.

3.6 Share capital

Ordinary shares are classified as share capital. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax.

3.7 Dividend and other appropriations

Dividend distribution to the Company's shareholders is recognized as a liability in the Company's financial statements in the period in which the dividends are declared and other appropriations are recognized in the period in which these are approved by the Board of Directors.

3.8 Ijarah contracts

Under the Ijarah contracts the Company obtains usufruct of an asset for an agreed period for an agreed consideration. The Company accounts for its Ijarah contracts in accordance with the requirements of IFAS 2 'Ijarah'. Accordingly, the Company as a Mustaj'ir (lessee) in the Ijarah contract recognises the

Ujrah (lease) payments as an expense in the profit and loss on straight line basis over the Ijarah term.

4 ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

2025 (Number of Shares)	2024 (Number of Shares)	Note	2025 (Rupees in thousand)	2024 (Rupees in thousand)
270,446,606	270,446,606	Ordinary shares of Rupees 10 each fully paid-up in cash	2,704,466	2,704,466
2,804,079	2,804,079	Ordinary shares of Rupees 10 each issued to shareholders of Nishat Apparel Limited under the Scheme of Amalgamation	28,041	28,041
23,577,990	23,577,990	Ordinary shares of Rupees 10 each issued as fully paid for consideration other than cash	235,780	235,780
54,771,173	54,771,173	Ordinary shares of Rupees 10 each issued as fully paid bonus shares	547,712	547,712
351,599,848	351,599,848		3,515,999	3,515,999

4.1 These mainly include shares issued to members of Umer Fabrics Limited as per the Scheme of Arrangement as approved by the Honourable Lahore High Court, Lahore.

4.2 Ordinary shares of the Company held by the associated companies:

	2025 (Number of Shares)	2024 (Number of Shares)
D.G. Khan Cement Company Limited	30,289,501	30,289,501
Adamjee Insurance Company Limited	2,050	2,050
Security General Insurance Company Limited	186,030	186,030
Adamjee Life Assurance Company Limited	-	433,399
Nishat (Aziz Avenue) Hotels and Properties Limited	405,000	342,500
Nishat Real Estates Development Company (Private) Limited	127,000	127,000
	31,009,581	31,380,480

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
5 RESERVES			
Composition of reserves is as follows:			
Capital reserves			
Premium on issue of right shares	5.1	5,499,530	5,499,530
Fair value reserve FVTOCI investments - net of deferred income tax	5.2	53,034,251	28,324,298
		58,533,781	33,823,828
Revenue reserves			
General reserve		76,415,028	71,096,028
Unappropriated profit		6,134,866	6,374,158
		82,549,894	77,470,186
		141,083,675	111,294,014

5.1 This reserve can be utilized by the Company only for the purposes specified in section 81 of the Companies Act, 2017.

5.2 This represents the unrealized gain on re-measurement of investments at fair value through other comprehensive income and is not available for distribution. Reconciliation of fair value reserve - net of deferred tax is as under:

	Note	2025 (Rupees in thousand)	2024
Balance as at 01 July		33,042,323	9,656,921
Add : Fair value adjustment during the year		28,833,937	23,390,592
Less: Transfer of gain on buyback / sale of FVTOCI investments to unappropriated profit		(120,989)	(5,190)
		61,755,271	33,042,323
Less: Deferred income tax liability		(8,721,020)	(4,718,025)
Balance as at 30 June		53,034,251	28,324,298

6 LONG TERM FINANCING - SECURED

Syndicated term finance	6.1	7,500,000	7,500,000
Long term loans	6.2	13,700,835	16,070,167
Long term musharika	6.3	7,461,131	2,980,482
		28,661,966	26,550,649
Less: Current portion shown under current liabilities	12	(3,290,589)	(2,878,129)
		25,371,377	23,672,520

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
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(Rupees in thousand)

6.1 Syndicated term finance**From conventional bank**

Allied Bank Limited - Intercreditor agent	2,000,000	2,000,000	3 months offer KIBOR + 0.2%	Twenty eight equal quarterly installments commencing on 13 February 2027 and ending on 13 November 2033.	Quarterly	Quarterly	First pari passu hypothecation charge of Rupees 10,000 million over all present and future movable and immovable assets (other than land and buildings) of the Company with 25% margin.
Islamic mode of financing							
Meezan Bank Limited	4,000,000	4,000,000					
Askari Bank Limited	1,500,000	1,500,000					
	7,500,000	7,500,000					

6.2 Long term loans

Allied Bank Limited	1,390	150,040	SBP rate for LTFF + 0.25%	Four hundred and eighty four unequal installments commenced on 28 December 2018 and ending on 13 July 2025 (Note 6.4).	- Quarterly	First pari passu charge of Rupees 1,334 million (inclusive of 25% margin on all present and future plant and machinery of the Company).
Allied Bank Limited	119,961	309,348	SBP rate for LTFF + 0.25%	Two hundred and twenty unequal installments commenced on 26 January 2020 and ending on 17 September 2026 (Note 6.4).	- Quarterly	First pari passu charge of Rupees 1,267 million over all present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in the favour of its existing creditors).
Allied Bank Limited	66,815	111,358	SBP rate for LTFF + 0.35%	Sixty unequal installments commenced on 24 January 2022 and ending on 28 October 2026.	- Quarterly	
	152,297	261,552	SBP rate for LTFF + 0.50%	Four hundred and forty three unequal installments commenced on 06 May 2021 and ending on 11 February 2027.	- Quarterly	First pari passu charge of Rupees 1,267 million over all present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in the favour of its existing charge holders / creditors).
	15,000	35,000	SBP rate for financing power plants using renewable energy + 0.50%	Twenty equal quarterly installments commenced on 14 May 2021 and ending on 14 February 2026.	- Quarterly	
	234,112	407,910				

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
Allied Bank Limited	74,359	84,615	SBP rate for financing power plants using renewable energy + 4.00%	Thirty nine installments commenced on 03 February 2023 and ending on 03 August 2032.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over all present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in the favour of its existing creditors).
Allied Bank Limited	715,209	733,946	3 Month offer KIBOR + 0.25%	Seven hundred unequal installments commenced on 28 January 2025 and ending on 09 August 2033.	Quarterly	Quarterly	
	77,169	79,658	SBP rate for financing power plants using renewable energy + 3.00%	Thirty two equal quarterly installments commenced on 18 April 2025 and ending on 18 January 2033.	-	Quarterly	
	792,378	813,604					
Askari Bank Limited	109,048	176,498	SBP rate for LTFF + 0.65%	Two hundred and forty unequal installments commenced on 23 February 2022 and ending on 16 July 2027.	-	Quarterly	First pari passu hypothecation charge of Rupees 467 million over all present and future plant, machinery and equipment (excluding all exclusive charges over plant and machinery) of the Company.
Bank Alfalah Limited	56,050	100,522	SBP rate for LTFF + 0.50%	One hundred unequal installments commenced on 23 December 2021 and ending on 21 October 2026.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders).
Bank Alfalah Limited	341,669	509,332	SBP rate for TERF + 1.00%	Sixty unequal installments commenced on 28 August 2022 and ending on 15 July 2027 (Note 6.5).	-	Quarterly	
Faysal Bank Limited	29,636	88,908	SBP rate for LTFF + 0.30%	Eighty unequal installments commenced on 18 January 2020 and ending on 05 November 2025 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 400 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in the favour of existing creditors).

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
Habib Bank Limited	1,486,025	1,713,159	SBP rate for LTFF + 0.75%	Eleven hundred and sixty four unequal installments commenced on 28 November 2023 and ending on 22 April 2032.	-	Quarterly	First pari passu hypothecation charge of Rupees 4,000 million on all present and future fixed assets of the Company excluding specific and exclusive charges.
Habib Bank Limited	74,141	222,573	SBP rate for LTFF + 0.25%	Twenty unequal quarterly installments commenced on 27 February 2020 and ending on 27 November 2025 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 4,084 million over all present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in the favour of its existing creditors).
	-	38,565	SBP rate for financing power plants using renewable energy + 0.25%	Twenty equal quarterly installments commenced on 27 February 2020 and ended on 27 January 2025.	-	Quarterly	
	74,141	261,138					
Habib Bank Limited	1,359,375	1,500,000	3 Month offer KIBOR + 0.20%	Thirty two quarterly installments commenced on 28 December 2024 and ending on 28 September 2032.	Quarterly	Quarterly	
Habib Bank Limited	4,963,000	4,963,000	3 Month offer KIBOR + 0.20%	Thirty two equal quarterly installments commencing on 31 December 2025 and ending on 30 September 2033.	Quarterly	Quarterly	First pari passu charge of Rupees 6,667 million over all present and future plant, machinery and equipment of the Company (excluding specific and exclusive charges in the favour of existing charge holders) with 25% margin.
Habib Metropolitan Bank Limited	206,185	413,312	SBP rate for LTFF + 0.65%	One hundred and twenty unequal installments commenced on 24 September 2021 and ending on 07 September 2026.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders).
Habib Metropolitan Bank Limited	738,706	858,480	SBP rate for TERF + 0.85%	One hundred and twenty eight unequal installments commenced on 19 July 2023 and ending on 29 July 2031 (Note 6.5).	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over plant and machinery of the Company (excluding plant and machinery in respect of which the Company has created exclusive charges in favour of its existing creditors).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
National Bank of Pakistan	627,758	727,758	SBP rate for TERF + 1.50%	One hundred and ninety two unequal installments commenced on 17 September 2023 and ending on 04 October 2031.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on present and future plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders / creditors).
Pak Brunei Investment Company Limited	-	8,329	SBP rate for LTFF + 0.25%	Three hundred and twenty unequal installments commenced on 30 August 2018 and ended on 28 December 2024 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 400 million on all present and future plant and machinery of the Company with 25% margin.
Pakistan Kuwait Investment Company (Private) Limited	376,397	542,773	SBP rate for LTFF + 0.65%	Seventy two unequal installments commenced on 10 May 2021 and ending on 13 January 2028.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders / creditors) of the Company with 25% margin.
United Bank Limited	1,667,239	1,941,441	SBP Rate for TERF + 1.25%	Five hundred and seventy five unequal installments commenced on 08 July 2023 and ending on 02 September 2031 (Note 6.5).	-	Quarterly	First pari passu hypothecation charge of Rupees 3,000 million over all present and future plant and machinery (excluding those assets over which exclusive charges has already been created in favour of existing creditors) of the Company.
Pakistan Kuwait Investment Company (Private) Limited	443,406	500,000	SBP rate for LTFF + 0.90%	Three hundred and ten unequal installments commenced on 29 July 2024 and ended on 21 July 2032.	-	Quarterly	First pari passu charge of Rupees 667 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders / creditors) of the Company with 25% margin.
	13,700,835	16,070,167					

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
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(Rupees in thousand)

6.3 Long term musharika

Faysal Bank Limited	5,000,000	-	3 Month offer KIBOR + 0.05%	Ten equal semi annual installments commencing on 30 December 2028 and ending on 18 May 2033.	Quarterly	Quarterly	Ranking pari passu hypothecation charge (which will be upgraded to first pari passu hypothecation charge within 180 days from facility effective date) of Rupees 6,667 million on all present and future plant and machinery of the company with 25% margin.
Faysal Bank Limited	1,800,000	2,000,000	3 Month offer KIBOR + 0.15%	Ten equal quarterly installments commenced on 30 June 2025 and ending on 27 December 2029.	Quarterly	Quarterly	First pari passu charge of Rupees 2,667 million over present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders / creditors).
Faysal Bank Limited	400,312	610,346	SBP rate for ILTFF + 0.70%	Two hundred and sixty five unequal installments commenced on 24 March 2022 and ending on 10 August 2027.	- Quarterly		First pari passu charge of Rupees 2,200 million over present and future plant, machinery and equipment of the Company (excluding plant and machinery in respect of which the Company has already created exclusive charges in favour of its existing charge holders / creditors).
	260,819	370,136	SBP rate for islamic renewable energy financing scheme + 0.70%	One hundred unequal installments commenced on 07 July 2022 and ending on 06 July 2028.	- Quarterly		
	661,131	980,482					
	7,461,131	2,980,482					
	28,661,966	26,550,649					

6.4 Repayment period includes deferment of repayment of principal loan amount by one year in accordance with the State Bank of Pakistan BPRD Circular Letter No. 13 of 2020 dated 26 March 2020.

6.5 These loans are obtained by the Company under SBP Temporary Economic Refinance Facility (TERF). These are recognized and measured in accordance with IFRS 9 'Financial Instruments'. Fair value adjustment is recognized at discount rates ranging from 2.34% to 2.60% per annum.

6.6 Effective rate of markup charged during the year on these financing ranged from 2.25% to 21.99% (2024: 2.25% to 23.91%) per annum.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
7 LEASE LIABILITIES			
Total lease liabilities		222,634	-
Less: Current portion shown under current liabilities	12	(91,416)	-
		131,218	-
7.1 Reconciliation of lease liabilities			
Balance as at 01 July		-	-
Add: Additions during the year		293,876	-
Add: Interest on lease liabilities	35	45,538	-
Add: Exchange loss		52	-
Less: Payments during the year		(116,832)	-
Balance as at 30 June		222,634	-
7.2 Maturity analysis of lease liabilities is as follows:			
Upto 6 months		60,780	-
6-12 months		64,067	-
1-2 year		136,837	-
More than 2 years		5,648	-
		267,332	-
Less: Future finance cost		(44,698)	-
Present value of finance lease liabilities		222,634	-

7.3 Implicit rates against lease liabilities range from 13.79% to 21.33% per annum.

	Note	2025 (Rupees in thousand)	2024
8 DEFERRED LIABILITIES			
Deferred income tax - net	8.1	10,244,721	4,916,293
Gas Infrastructure Development Cess (GIDC) payable	8.2	-	-
Deferred income - Government grant	8.3	20,937	30,996
Payable to Lars Lauridsen Holding ApS	8.4	233,134	315,197
		10,498,792	5,262,486

2025 **2024**
(Rupees in thousand)

8.1 Deferred income tax - net

The deferred income tax liability originated due to timing differences relating to:

Taxable temporary differences

Accelerated tax depreciation	1,835,535	188,571
Right-of-use assets	78,316	-
Long term investments	8,721,020	4,718,025
Fair value of forward exchange contracts receivable	-	17,260

Deductible temporary difference

Lease liabilities	(86,827)	-
ECL on trade debts	(528)	-
Unabsorbed tax depreciation	(302,795)	-
Fair value of forward exchange contracts payable	-	(7,563)

10,244,721 4,916,293

8.1.1 Movement in deferred tax balances during the year is as follows:

2025				
	Opening balance	Recognised in statement of profit or loss	Recognised in other comprehensive income	Closing balance
(Rupees in thousand)				
Accelerated tax depreciation	188,571	1,646,964	-	1,835,535
Right-of-use assets	-	78,316	-	78,316
Long term investments	4,718,025	-	4,002,995	8,721,020
Fair value of forward exchange contracts receivable	17,260	(17,260)	-	-
Lease liabilities	-	(86,827)	-	(86,827)
ECL on trade debts	-	(528)	-	(528)
Unabsorbed tax depreciation	-	(302,795)	-	(302,795)
Fair value of forward exchange contracts payable	(7,563)	7,563	-	-
	4,916,293	1,325,433	4,002,995	10,244,721

2024				
	Opening balance	Recognised in statement of profit or loss	Recognised in other comprehensive income	Closing balance
(Rupees in thousand)				
Accelerated tax depreciation	-	(188,571)	-	188,571
Long term investments	1,762,473	-	2,955,552	4,718,025
Fair value of forward exchange contracts receivable	-	(17,260)	-	17,260
Fair value of forward exchange contracts payable	-	7,563	-	(7,563)
	1,762,473	(198,268)	2,955,552	4,916,293

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

- 8.1.2** Deferred tax asset has been recognised to the extent that the realisation of related tax benefits is probable from future taxable profits. Details of unabsorbed tax depreciation against which deferred tax asset of Rupees 302.795 million has been recognised is as follows:

Accounting year to which this relates	Unabsorbed tax depreciation	
	Amount	Accounting year in which it will expire
	(Rupees in thousand)	
2025	1,044,120	Infinite

Details of minimum tax against which deferred tax asset has not been recognised is as follows:

Accounting year to which this relates	Minimum tax available for carry forward	
	Amount	Accounting year in which it will expire
	(Rupees in thousand)	
2025	2,039,995	2028

	Note	2025 (Rupees in thousand)	2024
8.2 Gas Infrastructure Development Cess (GIDC) Payable			
Total payables		1,241,103	1,241,103
Less: Current portion shown under current liabilities	12	(1,241,103)	(1,241,103)
		-	-

- 8.2.1** This represents Gas Infrastructure Development Cess (GIDC) that was levied through GIDC Act, 2015. During the year ended 30 June 2021, Honourable Supreme Court of Pakistan upheld the GIDC Act, 2015 to be constitutional and intra vires. The Company has filed a review petition in Honourable Sindh High Court, Karachi which is pending adjudication. GIDC payable is recognized at amortized cost in accordance with IFRS 9.

	Note	2025 (Rupees in thousand)	2024
8.3 Deferred income - Government grant			
Opening balance		43,368	58,032
Less: Amortized during the year		(12,372)	(14,664)
		30,996	43,368
Less: Current portion shown under current liabilities	12	(10,059)	(12,372)
		20,937	30,996

- 8.3.1** The State Bank of Pakistan (SBP), through its Circular No. 01 and 02 of 2020 dated 17 March 2020 and Circular No. 09 of 2020 dated 08 May 2020 introduced a Temporary Economic Refinance Facility (TERF) for setting of new industrial units and for undertaking Balancing, Modernization and Replacement and / or expansion of projects / businesses. These refinances were available through Banks / DFIs. One of the key feature of these refinance facilities is that the borrowers obtained loans at mark-up rates that were

below normal lending rates. As per International Accounting Standard (IAS) 20 'Accounting for Government Grants and Disclosure of Government Assistance', the benefit of a Government loan at a below-market rate of interest is treated as a Government grant. The Company has obtained these loans as disclosed in note 6 to the financial statements. In accordance with IFRS 9 'Financial Instruments', loans obtained under the refinance facilities were initially recognized at fair value which is the present value of loans proceeds received, discounted using prevailing market rates of interest for a similar instrument. Hence, the benefit of the below-market rate of interest was measured as the difference between the initial carrying value of the loan determined in accordance with IFRS 9 and the proceeds received. This benefit is accounted for and presented as deferred grant in accordance with IAS 20. The grant is being amortized in the statement of profit or loss, in line with the recognition of interest expense the grant is compensating. There are no unfulfilled conditions or contingencies attached to this grant.

	Note	2025 (Rupees in thousand)	2024
8.4 Payable to Lars Lauridsen Holding ApS			
Payable to Lars Lauridsen Holding ApS	8.4.1	701,250	701,250
Less: Fair value adjustment on initial recognition		(118,853)	(118,853)
Add: Fair value adjustment	8.4.2	55,419	1,160
		(63,434)	(117,693)
		637,816	583,557
Less: Payment made during the year		(320,873)	-
Add: Exchange loss		4,488	208
		321,431	583,765
Less: Current portion shown under current liabilities	12	(88,297)	(268,568)
		233,134	315,197

8.4.1 This represents payable to Lars Lauridsen Holding ApS against acquisition of Wernerfelt A/S. Total consideration of Rupees 701.250 million against acquisition of long term investment in Wernerfelt A/S is payable in 5 installments commenced from 24 June 2024 and ending on 25 July 2027. Hence, this deferred consideration is recognised and measured at fair value using prevailing market rate of interest (i.e. 20.01% per annum) at the date of acquisition in accordance with IFRS 9.

	Note	2025 (Rupees in thousand)	2024
8.4.2 Reversal of fair value adjustment			
Balance as at 01 July		1,160	-
Add: Reversal made during the year	35	54,259	1,160
Balance as at 30 June		55,419	1,160

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
9 TRADE AND OTHER PAYABLES			
Creditors	9.1	9,262,927	8,397,631
Sindh infrastructure cess payable	9.2	2,443,180	1,642,498
Accrued liabilities		2,534,420	1,924,409
Contract liabilities - unsecured	9.1	1,018,596	900,502
Securities from contractors - Interest free and repayable on completion of contracts	9.3	33,623	4,073
Retention money payable		180,238	246,023
Payable to Employees' Provident Fund Trust		45,261	22,858
Income tax deducted at source		983	919
Fair value of forward exchange contracts		60,510	19,392
Payable to banks under bill discounting arrangements		223,983	1,351,522
Workers' profit participation fund	9.4	136,757	92,279
Workers' welfare fund		14,158	14,158
		15,954,636	14,616,264
9.1 These include amounts due to following related parties:			
Creditors			
Nishat Linen (Private) Limited - subsidiary company		54,195	152,042
Nishat International FZE - subsidiary company		-	51
Nishat Hospitality Private Limited	42.3	-	39
Wernerfelt A/S - subsidiary company		-	955
Hyundai Nishat Motor (Private) Limited - associated company		2,537	4,990
Nishat Hotels and Properties Limited - associated company		220	354
D.G. Khan Cement Company Limited - associated company		54,504	26,726
Nishat Dairy (Private) Limited - associated company		64	62
Security General Insurance Company Limited - associated company		40,630	36,519
Adamjee Insurance Company Limited - associated company		64,890	45,673
Adamjee Life Assurance Company Limited - associated company		2	2
		217,042	267,413
Contract liabilities - unsecured			
Nishat Hospitality Private Limited	42.3	184	-
Hyundai Nishat Motor (Private) Limited - associated company		-	2,297
Nishat Dairy (Private) Limited - associated company		3,302	-
Nishat Hotels and Properties Limited - associated company		738	165
		4,224	2,462
9.2 Sindh infrastructure cess payable			
Balance as at 01 July		1,642,498	1,266,035
Add: Provision made during the year		800,682	376,463
Balance as at 30 June		2,443,180	1,642,498

9.2.1 This represents provision for infrastructure cess imposed by the Province of Sindh through Sindh Finance Act, 1994 and its subsequent versions including the final version i.e. Sindh Development and Maintenance of Infrastructure Cess Act, 2017. The Company filed writ petition in Honourable Sindh High Court, Karachi whereby stay was granted and directions were given to provide bank guarantees in favor of Director Excise and Taxation, Karachi. The Honourable Sindh High Court, Karachi passed order dated 04 June 2021 against the Company and directed that bank guarantees should be encashed. Being aggrieved by the order, the Company along with others filed petitions for leave to appeal before Honourable Supreme Court of Pakistan against the Sindh High Court's judgment in relation to Sindh infrastructure development cess. On 01 September 2021, after hearing the petitioners, the Honourable Supreme Court dictated the order in open court granting leave to appeal to the petitioners and restraining the Sindh Government from encashing the bank guarantees furnished in pursuance of the interim orders passed by the Sindh High Court. The Honourable Supreme Court also direct the release of future consignments subject to furnishing of bank guarantees for the disputed amount.

9.3 These deposits have been utilized for the purpose of business in accordance with the terms of written agreements with contractors.

	Note	2025 (Rupees in thousand)	2024
9.4 Workers' profit participation fund			
Balance as on 01 July		92,279	563,295
Add: Provision for the year	33	136,237	92,279
Add: Interest for the year	35	520	16,688
		229,036	672,262
Less: Payments during the year		(92,279)	(579,983)
Balance as on 30 June		136,757	92,279

9.4.1 Interest is paid at prescribed rate under the Companies Profits (Workers Participation) Act, 1968 on funds utilized by the Company till the date of allocation to workers.

	Note	2025 (Rupees in thousand)	2024
10 ACCRUED MARK-UP			
Long term financing		527,282	805,653
Short term borrowings	10.1	605,819	702,312
		1,133,101	1,507,965

10.1 This includes mark-up of Rupees 8.815 million (2024: Rupees 8.682 million) payable to MCB Bank Limited - associated company.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
11 SHORT TERM BORROWINGS			
From banking companies - secured			
State Bank of Pakistan (SBP) refinance	11.1, 11.2 & 11.3	25,082,205	23,070,476
Other short term finances	11.1 & 11.4	33,055,566	22,732,655
Temporary bank overdrafts	11.1, 11.2 & 11.5	2,142,199	3,986,493
		60,279,970	49,789,624

11.1 These finances are obtained from banking companies under mark up arrangements and are secured against joint pari passu hypothecation charge on all present and future current assets and other instruments. Markup is payable quarterly or at maturity.

11.2 These finances includes balance of short term borrowings of Rupees 1,494.506 million (2024: Rupees 2,677.786 million) payable to MCB Bank Limited – associated company, which has been utilized for working capital requirements.

11.3 The rates of mark up range from 2.00% to 19.00% (2024: 1.32% to 19.00%) per annum during the year on the balance outstanding.

11.4 The rates of mark up range from 3.00% to 21.93% (2024: 5.33% to 23.42%) per annum during the year on the balance outstanding.

11.5 The rates of mark up range from 8.14% to 22.99% (2024: 21.80% to 23.97%) per annum during the year on the balance outstanding.

	Note	2025 (Rupees in thousand)	2024
12 CURRENT PORTION OF NON-CURRENT LIABILITIES			
Current portion of long term financing - secured	6	3,290,589	2,878,129
Current portion of lease liabilities	7	91,416	-
Current portion of GIDC payable	8.2	1,241,103	1,241,103
Current portion of deferred income - Government grant	8.3	10,059	12,372
Current portion of payable to Lars Lauridsen Holding ApS	8.4	88,297	268,568
		4,721,464	4,400,172

13 PROVISION FOR TAXATION AND LEVY - NET

13.1 Provision for taxation - net

Provision for taxation	2,504,311	2,059,421
Less: Advance income tax	(179,512)	(185,848)
	2,324,799	1,873,573

	2025	2024
	(Rupees in thousand)	
13.2 Levy - net		
Provision for levy	2,822,526	2,303,665
Less: prepaid levy	(3,189,494)	(1,513,126)
	(366,968)	790,539
	1,957,831	2,664,112

14 CONTINGENCIES AND COMMITMENTS

a) Contingencies

- i) The Company was contesting various sales tax demands amounting to Rupees 214.158 million and related default surcharge and penalties under the Sales Tax Act, 1990 before Appellate Tribunal Inland Revenue (ATIR) which vide orders dated 30 August 2024 and 22 October 2024 allowed partial relief to the Company and remanded back the remaining matters to assessing officer for consideration afresh. No provision there against has been recognized in these financial statements as the Company, based on advice of the tax advisor, is confident of favorable outcome of the appeals.
- ii) Deputy Commissioner Inland Revenue (DCIR) passed order dated 08 October 2018 under various sections of the Sales Tax Act, 1990 by disallowing inputs tax adjustments and raised sales tax demand of Rupees 41.661 million. Being aggrieved, the Company filed an appeal before Commissioner Inland Revenue (Appeals) (CIRA) who vide order dated 27 December 2018 remand back the case to concerned DCIR. The DCIR vide order dated 26 June 2025 confirmed the demand of Rupees 41.661 million and further charged the penalty of Rupees 2.083 million. Being aggrieved, the Company has filed an appeal before CIRA which is pending for adjudication. No provision there against has been recognized in these financial statements as the Company, based on advice of the tax advisor, is confident of favorable outcome of the appeal.
- iii) Guarantees of Rupees 6,277.815 million (2024: Rupees 5,251.537 million) are given by the banks of the Company to Sui Northern Gas Pipelines Limited against gas connections, Shell Pakistan Limited and Pakistan State Oil Limited against purchase of furnace oil, Director Excise and Taxation, Karachi against infrastructure cess, Chairman Punjab Revenue Authority, Lahore against infrastructure cess, Directorate of Cotton Cess Management against cotton cess, Collector of Customs against regulatory duty, Inspector General Frontier Corps KP (South), The President of Islamic Republic of Pakistan through the Controller of Military Accounts (Defence Purchase), Airport Security Force, Provincial Police Officer, Office of Inspector General of Police KPK and Inspector General of Punjab Police against fulfillment of sales orders, High Court of Sindh, Karachi against the matter of importation of LED lights, Faisalabad Electric Supply Company Limited (FESCO) and Lahore Electric Supply Company Limited (LESCO) against installation of grid stations and to the bank of Hyundai Nishat Motor (Private) Limited (associated company) to secure financial assistance to the associated company. Further, the Company has issued cross corporate guarantees of Rupees 666.667 million (2024: Rupees 735.417 million) and Rupees 1,777.500 million (2024: Rupees 1,777.500 million) on behalf of Nishat Linen (Private) Limited - wholly owned subsidiary company and Nishat Sutas Dairy Limited - associated company respectively to secure the obligations of subsidiary company and associated company towards their lenders.
- iv) Post dated cheques of Rupees 35,000.000 million (2024: Rupees 27,088.314 million) are issued to customs authorities in respect of duties on imported items availed on the basis of consumption and export plans. If documents of exports are not provided on due dates, cheques issued as security shall be encashable.

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For the year ended June 30, 2025

- v) Post dated cheques of Rupees 153.935 million (2024: Rupees 471.915 million) are issued to Sui Northern Gas Pipeline Limited in pursuance of order of Lahore High Court, Lahore in the case of gas infrastructure development cess and captive power levy bills of February 2025. Post dated cheques of Rupees 8.209 million (2024: Rupees 417.625 million) are issued to Lahore Electric Supply Company Limited (LESCO) and Faisalabad Electric Supply Company Limited (FESCO) in pursuance of order of Lahore High Court, Lahore in the case of income tax in electricity bills for the month of July 2021 and against differential of increased rates of fixed charges in electricity bills for the months from December 2024 to February 2025.

b) Commitments

- i) Contracts for capital expenditure are approximately of Rupees 3,046.292 million (2024: Rupees 4,020.861 million).
- ii) Letters of credit other than for capital expenditure are of Rupees 4,060.622 million (2024: Rupees 4,923.949 million).
- iii) Outstanding foreign currency forward contracts of Rupees 899.667 million (2024: Rupees 4,374.159 million).
- iv) Commitment arising from short-term leases recognized on a straight-line basis as expense under the practical expedients applied by the Company with respect to IFRS 16. The amount of future payments under these leases and the period in which these payments will become due are as follows:

	Note	2025 (Rupees in thousand)	2024
Not later than one year		665	151,610
15 PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets	15.1	61,297,274	39,615,948
Capital work-in-progress	15.2	3,312,733	20,427,247
		64,610,007	60,043,195

15.1 Operating fixed assets

	Freehold land	Buildings on freehold land	Plant and machinery	Electric installations	Factory equipment	Furniture, fixtures and office equipment	Computer equipment	Vehicles	Total
(Rupees in thousand)									
At 30 June 2023									
Cost	1,835,027	15,065,400	53,050,952	1,442,883	554,433	698,956	339,159	1,070,887	74,057,697
Accumulated depreciation	-	(7,501,006)	(25,356,737)	(797,871)	(323,426)	(356,284)	(264,721)	(470,510)	(35,070,555)
Net book value	1,835,027	7,564,394	27,694,215	645,012	231,007	342,672	74,438	600,377	38,987,142
Year ended 30 June 2024									
Opening net book value	1,835,027	7,564,394	27,694,215	645,012	231,007	342,672	74,438	600,377	38,987,142
Additions	189,888	768,679	2,970,924	111,999	34,585	114,473	40,260	369,703	4,600,511
Disposals:									
Cost	-	(19,628)	(242,088)	(12,161)	(80)	(4,158)	(3,668)	(90,721)	(372,504)
Accumulated depreciation	-	5,001	172,276	4,643	25	1,353	2,712	54,304	240,314
	-	(14,627)	(69,812)	(7,518)	(55)	(2,805)	(956)	(36,417)	(132,190)
Depreciation charge	-	(771,779)	(2,771,274)	(67,773)	(25,037)	(38,781)	(28,889)	(135,982)	(3,839,515)
Closing net book value	2,024,915	7,546,667	27,824,053	681,720	240,500	415,559	84,853	797,681	39,615,948
At 30 June 2024									
Cost	2,024,915	15,814,451	55,779,788	1,542,721	588,938	809,271	375,751	1,349,869	78,285,704
Accumulated depreciation	-	(8,267,784)	(27,955,735)	(861,001)	(348,438)	(393,712)	(290,898)	(552,188)	(38,669,756)
Net book value	2,024,915	7,546,667	27,824,053	681,720	240,500	415,559	84,853	797,681	39,615,948
Year ended 30 June 2025									
Opening net book value	2,024,915	7,546,667	27,824,053	681,720	240,500	415,559	84,853	797,681	39,615,948
Additions	7,682	8,320,047	16,495,406	836,929	60,512	247,408	57,761	323,030	26,348,775
Disposals:									
Cost	-	-	(233,687)	(4,665)	(189)	(1,247)	(5,347)	(210,962)	(456,097)
Accumulated depreciation	-	-	194,176	4,140	133	863	3,839	117,910	321,061
	-	-	(39,511)	(525)	(56)	(384)	(1,508)	(93,052)	(135,036)
Depreciation charge	-	(930,107)	(3,227,772)	(89,169)	(28,310)	(56,522)	(33,746)	(166,787)	(4,532,413)
Closing net book value	2,032,597	14,936,607	41,052,176	1,428,955	272,646	606,061	107,360	860,872	61,297,274
At 30 June 2025									
Cost	2,032,597	24,134,498	72,041,507	2,374,985	649,261	1,055,432	428,165	1,461,937	104,178,382
Accumulated depreciation	-	(9,197,891)	(30,989,331)	(946,030)	(376,615)	(449,371)	(320,805)	(601,065)	(42,881,108)
Net book value	2,032,597	14,936,607	41,052,176	1,428,955	272,646	606,061	107,360	860,872	61,297,274
Annual rate of depreciation (%)	-	10	10	10	10	10	30	20	

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15.1.1 Detail of operating fixed assets, exceeding the book value of Rupees 500,000, disposed of during the year is as follows:

Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (Loss)	Mode of disposal	Particulars of purchasers
----- (Rupees in thousand) -----								
Plant and machinery								
Datcolor Autolab Laboratory Dispenser	1	4,177	2,163	2,014	4,177	2,163	Insurance claim	Adamjee Insurance Company Limited, associated company, Lahore.
Labowash Washing Machine Touchscreen	1	787	132	655	787	132	Insurance claim	Adamjee Insurance Company Limited, associated company, Lahore.
Toyota Arjet Looms	4	9,565	8,408	1,157	6,600	5,443	Negotiation	Akbar Ali Weaving Factory, Faisalabad.
Toyota Arjet Looms	9	21,523	18,919	2,604	14,850	12,246	Negotiation	Arshad Weaving Factory, Faisalabad
Toyota Arjet Looms	1	7,488	5,831	1,657	2,250	593	Negotiation	Union Denim Mills, Karachi.
Toyota Arjet Looms	7	52,416	40,814	11,602	15,750	4,148	Negotiation	Union Denim Mills, Karachi.
Toyota Arjet Looms	1	5,127	3,992	1,135	1,650	515	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Arjet Looms	2	7,011	5,741	1,270	3,300	2,030	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Arjet Looms	1	3,506	2,871	635	1,650	1,015	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Air Compressor Turbo With Dryer	2	44,947	39,624	5,323	9,468	4,145	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Arjet Looms	10	34,996	29,876	5,120	27,966	22,846	Negotiation	Al-Azmat (Private) Limited, Karachi.
LS Dual Fuel Chiller	2	15,417	13,116	2,301	6,393	4,092	Negotiation	Al-Hadi Waste Management & Recycling Company, Karachi.
Caterpillar Gas Generator	1	20,303	18,087	2,216	4,508	2,292	Negotiation	Junaid Engineering Works (Private) Limited, Lahore.
Press Machine Winkle Free Topper	3	1,965	1,438	527	300	(227)	Negotiation	Junaid Engineering Works (Private) Limited, Lahore.
		229,228	191,012	38,216	99,649	61,433		
Vehicles								
Suzuki Cultus LEA-19A-2908	1	1,782	1,081	701	951	250	Company's policy	Mr. Muhammad Ashraf, Company's employee, Sheikhpura.
Suzuki Cultus AFX-304	1	1,690	714	976	2,500	1,524	Insurance claim	Security General Insurance Company Limited, associated company, Lahore.
Suzuki Cultus LEA-20-5075	1	1,784	1,018	766	1,038	272	Negotiation	Mr. Tasneem Ahmad Shah, Kasur.
Suzuki Cultus LEA-19A-2160	1	1,780	1,078	702	1,985	1,283	Negotiation	Mr. Moazzam Sarwar, Lahore.
Hyundai Sonata AGW-880	1	4,218	1,660	2,558	2,589	31	Negotiation	Mr. Hafeez-ur-Rehman Siddique, Lahore.
Suzuki Swift LEA-20-5072	1	2,045	1,186	859	1,259	400	Negotiation	Mr. Imtiaz Ahmad, Lahore.
Honda Civic AND-199	1	3,871	1,887	1,984	2,815	831	Company's policy	Mr. Muhammad Azam, Company's employee, Lahore.
Suzuki Cultus LEH-19-2312	1	1,781	1,135	646	951	305	Company's policy	Mr. Muhammad Younas, Company's employee, Lahore.
Suzuki Cultus LEA-20-5471	1	1,784	1,055	729	994	265	Company's policy	Mr. Farhan Asif, Company's employee, Faisalabad.
Suzuki Cultus AAN-561	1	1,782	1,013	769	1,038	269	Company's policy	Mr. Barakat Ali, Company's employee, Lahore.
Honda Civic AAT-708	1	3,860	2,199	1,661	2,275	614	Company's policy	Mr. Sardar Mahmood Akhtar, Company's employee, Faisalabad.
Honda City AAE-857	1	2,058	1,197	861	1,179	318	Company's policy	Mr. Bilal Haider Virk, Company's employee, Faisalabad.
Suzuki Swift LEB-20-2642	1	2,045	1,187	858	1,151	293	Company's policy	Mr. Muhammad Ali Waseem, Company's employee, Lahore.

Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (Loss)	Mode of disposal	Particulars of purchasers
----- (Rupees in thousand) -----								
Suzuki Cultus LEA-20-5190	1	1,784	1,054	730	994	264	Company's policy	Mr. Ishaq Alam, Company's employee, Shekhupura.
Honda City ABC-226	1	2,707	1,599	1,108	1,507	399	Company's policy	Mr. Ikhtaq Ahmad, Company's employee, Lahore.
Suzuki Cultus ABC-097	1	1,783	1,047	736	994	258	Company's policy	Mr. Abdul Waheed, Company's employee, Shekhupura
Suzuki Cultus LE-19A-6351	1	1,782	1,200	582	951	369	Company's policy	Mr. Khalid Mehmood, Company's employee, Lahore.
Suzuki Swift ABX-204	1	2,078	1,216	862	1,201	339	Company's policy	Mr. Malik Muhammad Hussain Azeem, Company's employee, Lahore.
Toyota Yaris ABX-716	1	2,091	1,227	864	1,187	323	Company's policy	Mr. Bilal Ahmad, Company's employee, Lahore.
Toyota Yaris ABG-035	1	2,054	1,226	828	1,198	370	Company's policy	Mr. Muzammil Yasin, Company's employee, Shekhupura.
Suzuki Swift LEB-20-2641	1	1,760	1,008	752	1,022	270	Company's policy	Mr. Furqan Mughal, Company's employee, Lahore.
Suzuki Cultus ABN-399	1	1,819	1,078	741	1,018	277	Company's policy	Mr. Nauman Majeed, Company's employee, Lahore.
Hyundai Tucson APM-231	1	6,487	1,916	4,571	6,303	1,732	Negotiation	Mr. Khalid Mehmood, Faisalabad.
Suzuki Cultus ABX-475	1	1,817	1,056	761	1,032	271	Company's policy	Mr. Muhammad Asif, Company's employee, Lahore.
Honda City AAE-850	1	2,708	1,537	1,171	1,574	403	Company's policy	Mr. Rana Hamid Latif Khan, Company's employee, Lahore.
Toyota Corolla ACN-294	1	2,144	1,232	912	1,239	327	Company's policy	Mr. Athar Bashir, Company's employee, Lahore.
Suzuki Swift ABR-316	1	2,262	1,307	955	1,297	342	Company's policy	Mr. Rahat Ali, Company's employee, Faisalabad.
Honda City ABC-421	1	2,707	1,597	1,110	1,534	424	Company's policy	Mr. Mumtaz Hassan, Company's employee, Lahore.
Honda Civic LE-19A-6706	1	2,960	1,884	1,076	1,580	504	Company's policy	Mr. Faisal Hafeez, Company's employee, Lahore.
Toyota Corolla LEB-20-3355	1	2,099	1,203	896	1,215	319	Company's policy	Mr. Bilal Siddique Chaudhary, Company's employee, Lahore.
Suzuki Cultus LEB-20-8352	1	1,785	1,031	754	1,035	281	Company's policy	Mr. Nadeem Mahmood, Company's employee, Lahore.
Honda City LE-20-5835	1	1,763	1,106	657	940	283	Company's policy	Mr. Muhammad Shafique, Company's employee, Lahore.
Suzuki Swift AAN-469	1	2,046	1,140	906	1,230	324	Company's policy	Mr. Arfan Shabbir, Company's employee, Lahore.
Suzuki Cultus LEA-19A-3202	1	1,781	1,128	653	948	295	Company's policy	Mr. Kashif Iqbal, Company's employee, Lahore.
Suzuki Swift ABN-469	1	2,079	1,197	882	1,204	322	Company's policy	Mr. Asif Hussain, Company's employee, Lahore.
Suzuki Swift AAV-655	1	2,080	1,180	900	1,214	314	Company's policy	Mr. Aetm Javed, Company's employee, Faisalabad.
Hyundai Elantra AKE-273	1	3,849	1,449	2,400	3,918	1,518	Negotiation	Mr. Faisal Mushtaq, Lahore.
Toyota Corolla LE-19A-2045	1	2,615	1,680	935	1,396	461	Company's policy	Mr. Jamshaid Babar, Company's employee, Lahore.
Suzuki Cultus AAN-168	1	1,781	1,013	768	1,038	270	Company's policy	Mr. Sajjad Rehman, Company's employee, Lahore.
Toyota Yaris AAX-357	1	2,069	1,205	864	1,175	311	Company's policy	Mr. Jahangir Mahmood, Company's employee, Lahore.
Toyota Yaris AAX-395	1	1,784	1,040	744	1,013	269	Company's policy	Mr. Muhammad Naeem, Company's employee, Lahore.
Suzuki Swift ACG-071	1	2,079	1,173	906	1,220	314	Company's policy	Mr. Naveed Ahmad, Company's employee, Charsadda.
Toyota Corolla LEA-20-5097	1	2,612	1,638	974	1,390	416	Company's policy	Mr. Mateen Javid, Company's employee, Faisalabad.
Suzuki Cultus AAR-934	1	1,782	1,037	745	1,013	268	Company's policy	Mr. Azhar Mahmood Khan, Company's employee, Lahore.
Suzuki Cultus ABA-420	1	1,817	1,049	768	1,045	277	Company's policy	Mr. Muhammad Riaz, Company's employee, Faisalabad.
Suzuki Cultus ABL-018	1	1,817	1,049	768	1,049	281	Company's policy	Mr. Masroor Mohsin Gillani, Company's employee, Faisalabad.
Suzuki Cultus AAE-845	1	1,782	1,086	696	951	255	Company's policy	Mr. Tayyab Farooq, Company's employee, Lahore.
Honda Civic LEE-19-6527	1	3,512	2,465	1,047	1,872	825	Company's policy	Mr. Ahmad Jahangir, Company's employee, Lahore.
Hyundai Elantra ACL-381	1	2,980	1,687	1,293	1,780	487	Company's policy	Mr. Mukhtar Ahmad, Company's employee, Lahore.
Honda City LEH-19-2623	1	1,967	1,367	600	940	340	Company's policy	Mr. Mukhtar Ahmad, Company's employee, Lahore.
Suzuki Swift ALP-963	1	2,838	1,164	1,674	3,405	1,731	Negotiation	Mr. Khawar Mehmood Butt, Lahore.
Suzuki Cultus ABY-988	1	1,817	1,066	751	1,014	263	Company's policy	Mr. Muhammad Akmal, Company's employee, Shekhupura.

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Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (Loss)	Mode of disposal	Particulars of purchasers
----- (Rupees in thousand) -----								
Toyota Corolla ABT-220	1	2,059	1,176	883	1,201	318	Company's policy	Mr. Tahir Aleem, Company's employee, Lahore.
Honda City AMM-201	1	3,995	1,447	2,548	3,900	1,352	Negotiation	Mr. Amir Hussain, Lahore.
Suzuki Swift AKN-693	1	2,755	1,173	1,582	3,350	1,768	Negotiation	Mr. Saqlan Abbas, Hafizabad.
Suzuki Swift ABN-441	1	2,079	1,175	904	1,222	318	Company's policy	Mr. Saqib Javaid, Company's employee, Lahore.
Suzuki Cultus ABX-804	1	1,817	1,020	797	1,085	288	Company's policy	Syed Waheed-ul-Hassan, Company's employee, Lahore.
Toyota Corolla ACK-106	1	1,860	1,068	792	1,066	274	Company's policy	Mr. Ali Asghar, Company's employee, Lahore.
Hyundai Elantra APT-253	1	4,465	1,505	2,960	4,087	1,127	Negotiation	Mr. Arfan Nazir, Lahore.
Suzuki Swift ABR-851	1	2,226	1,269	957	1,319	362	Company's policy	Mr. Muhammad Umair Rehman, Company's employee, Lahore.
Suzuki Cultus AKZ-930	1	2,075	856	1,219	1,721	502	Company's policy	Mr. Muhammad Rafique, Company's employee, Multan.
Toyota Yaris AGC-241	1	2,034	997	1,037	1,852	815	Company's policy	Mr. Muhammad Nadeem Abbas, Company's employee, Sargodha.
Suzuki Swift AKQ-434	1	2,755	1,224	1,531	2,139	608	Company's policy	Mr. Aamir Younas, Company's employee, Lahore.
Suzuki Swift ABX-208	1	2,079	1,184	895	1,236	341	Company's policy	Mian Nouman Javed Makhdumi, Company's employee, Lahore.
Suzuki Swift AKF-258	1	2,555	1,109	1,446	2,252	806	Company's policy	Mr. Muhammad Akram, Company's employee, Lahore.
Honda City AHA-784	1	3,020	1,506	1,514	2,516	1,002	Company's policy	Mr. Ali Akbar, Company's employee, Pakpattan.
Toyota Yaris ADH-238	1	2,600	1,463	1,137	1,520	383	Company's policy	Mr. Waqas Irfan, Company's employee, Lahore.
Hyundai Sonata ACY-944	1	10,435	5,507	4,928	7,000	2,072	Negotiation	Mr. Ali Abbas, Lahore.
Suzuki Cultus BSM-546	1	1,814	1,055	759	1,027	268	Company's policy	Mr. Mansha Sheikh, Company's employee, Karachi.
Suzuki Swift ABX-134	1	2,079	1,187	892	1,201	309	Company's policy	Mr. Muhammad Moiz Zafar, Company's employee, Lahore.
Suzuki Swift ABX-549	1	2,079	1,207	872	1,180	308	Company's policy	Mr. Kamran Shafiq Hashmi, Company's employee, Lahore.
Suzuki Cultus AAY-174	1	1,819	1,046	773	1,070	297	Company's policy	Syed Muhammad Umar Waqas, Company's employee, Lahore.
Toyota Yaris AAX-105	1	1,769	1,019	750	1,022	272	Company's policy	Mr. Gul Nawaz Kiyani, Company's employee, Islamabad.
Suzuki Cultus ABD-114	1	1,817	1,042	775	1,089	314	Company's policy	Mr. Aamer Nadeem Chaudhry, Company's employee, Lahore.
Honda Civic ACF-210	1	3,865	2,218	1,647	2,268	621	Company's policy	Mr. Najam Yousaf, Company's employee, Lahore.
Hyundai Tucson AEE-746	1	5,660	3,096	2,564	5,660	3,096	Negotiation	Mr. Najam Yousaf, Company's employee, Lahore.
Suzuki Cultus AAN-537	1	1,782	1,064	718	1,022	304	Company's policy	Khawaja Atzaal Maajid, Company's employee, Lahore.
Suzuki Cultus AEH-303	1	1,766	929	837	2,940	2,103	Negotiation	Mr. Mazhar Jamil, Lahore.
Suzuki Cultus AAV-036	1	1,783	1,077	706	957	251	Company's policy	Mr. Irfan Ali, Company's employee, Lahore.
Suzuki Swift AKC-618	1	2,554	1,114	1,440	2,166	726	Company's policy	Mr. Arfan Shabbir, Company's employee, Lahore.
		197,753	106,480	91,273	136,429	45,156		
Aggregate of other items of property, plant and equipment with individual book values not exceeding Rupees 500,000								
		29,116	23,569	5,547	15,913	10,366		
		456,097	321,061	135,036	251,991	116,955		

	Note	2025 (Rupees in thousand)	2024
15.1.2 Depreciation charge for the year has been allocated as follows:			
Cost of sales	30	4,351,814	3,697,073
Distribution cost	31	25,750	20,409
Administrative expenses	32	154,849	112,566
Capital work-in-progress		-	9,467
		4,532,413	3,839,515

15.1.3 Particulars of immovable properties (i.e. land and buildings) are as follows:

Manufacturing units and office	Address	Area of land Acres
Manufacturing units		
Spinning units, Yarn dyeing unit and Power plant	Nishatabad, Faisalabad.	86.43
Spinning units and Power plant	Plot No. 172-180 & 188-197, M-3 Industrial City, Sahianwala and FIEDMIC, 2 K.M., Jhumra Chiniot Road, Chak Jhumra, Faisalabad.	96.56
Spinning units and Power plant	20 K.M., Sheikhpura Road, Feroze Wattwan.	67.12
Weaving units, Denim unit, Workwear unit and Power plant	12 K.M., Faisalabad Road, Sheikhpura	110.39
Weaving unit, Dyeing and finishing unit, Processing unit, Stitching units and Power plant	5 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	118.64
Terry unit	7 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	12.54
Apparel unit	2 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	14.38
Office	7-Main Gulberg, Lahore.	1.12
		507.18

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15.2 Capital-work-in-progress

	Advances for purchase of freehold land	Buildings on freehold land	Plant and machinery	Electric installations	Furniture, fixtures and office equipment	Vehicles	Unallocated capital expenditures	Total
	(Rupees in thousand)							
At 30 June 2023	942	4,207,963	1,733,664	220,082	7,724	34,164	73,385	6,277,924
Add: Additions during the year	7,414	4,015,956	12,679,065	499,466	33,907	266,715	569,309	18,071,832
Less: Transferred to operating fixed assets during the year	(6,721)	(666,272)	(2,637,869)	(58,136)	(3,957)	(263,331)	(286,223)	(3,922,509)
At 30 June 2024	1,635	7,557,647	11,774,860	661,412	37,674	37,548	356,471	20,427,247
Add: Additions during the year	268,539	1,148,666	5,310,635	136,779	37,827	384,748	533	7,287,727
Less: Transferred to operating fixed assets during the year	(6,740)	(8,203,939)	(14,708,205)	(777,439)	(34,050)	(314,864)	(357,004)	(24,402,241)
At 30 June 2025	263,434	502,374	2,377,290	20,752	41,451	107,432	-	3,312,733

15.2.1 Vehicles include advance of Rupees 15.853 million (2024: Rupees 19.672 million) given to Hyundai Nishat Motor (Private) Limited - associated company.

15.2.2 Borrowing cost amounting to Rupees 579,606 million (2024: Rupees 741,872 million) has been capitalized during the year. The effective rate of borrowing cost capitalized during the year ranging from 12.10% to 21.99% (2024: 20.82% to 23.61%) per annum.

15.2.3 During the year ended 30 June 2025, the Company has recognized proceeds from the sale of items produced by Denim and Workwear units while these units were in the testing phase (prior to being available for use) amounting to Rupees 780.666 million and Rupees 613.817 million respectively ("Revenue" Note 29). The related costs and other income as detailed below have also been recognized in profit or loss.

	Note	DENIM (Rupees in thousand)	WORKWEAR
Cost of sales	30	1,205,298	579,780
Distribution cost	31	117,158	41,412
Administrative expenses	32	125,627	36,230
Finance cost	35	652	382
		1,448,735	657,804
Other income	34	4,277	86

16 RIGHT-OF-USE ASSETS

Reconciliation of carrying amount of right-of-use assets:

	Note	BUILDINGS (RUPEES IN THOUSAND)
Balance as at 30 June 2024		-
Add: Additions during the year		293,876
Less: Depreciation for the year	16.1	(93,066)
Balance as at 30 June 2025		200,810

Lease of buildings

The Company obtained buildings on lease for godowns and residential purpose. Lease terms are negotiated on an individual basis and contains different terms and conditions. Lease period is three years.

16.1 Depreciation charge for the year has been allocated as follows:

	Note	2025 (Rupees in thousand)	2024
Cost of sales	30	84,766	-
Distribution cost	31	6,828	-
Administrative expenses	32	1,472	-
		93,066	-

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For the year ended June 30, 2025

17 INVESTMENT PROPERTIES

	Note	Land	Buildings	Total
(Rupees in thousand)				
At 30 June 2023				
Cost		435,213	274,444	709,657
Accumulated depreciation		-	(238,566)	(238,566)
Net book value		435,213	35,878	471,091
Year ended 30 June 2024				
Opening net book value		435,213	35,878	471,091
Depreciation charge	33	-	(3,587)	(3,587)
Closing net book value		435,213	32,291	467,504
At 30 June 2024				
Cost		435,213	274,444	709,657
Accumulated depreciation		-	(242,153)	(242,153)
Net book value		435,213	32,291	467,504
Year ended 30 June 2025				
Opening net book value		435,213	32,291	467,504
Depreciation charge	33	-	(3,229)	(3,229)
Closing net book value		435,213	29,062	464,275
At 30 June 2025				
Cost		435,213	274,444	709,657
Accumulated depreciation		-	(245,382)	(245,382)
Net book value		435,213	29,062	464,275

17.1 Depreciation at the rate of 10 percent per annum on buildings amounting to Rupees 3.229 million (2024: Rupees 3.587 million) charged during the year is allocated to other expenses. No expenses directly related to investment properties were incurred during the year. The market value of land and buildings is estimated at Rupees 7,877.955 million (2024: Rupees 7,642.266 million). Forced sale value of investment properties as on the reporting date is Rupees 6,302.364 million (2024: Rupees 6,113.813 million). The valuation has been carried out by an independent valuer.

17.2 Land and buildings having book value of Rupees 328.643 million (2024: Rupees 328.643 million) and Rupees 20.395 million (2024: Rupees 22.661 million) respectively have been given on operating lease to Nishat Hospitality (Private) Limited - (Note 42.3).

17.3 Land having book value of Rupees 99.693 million (2024: Rupees 99.693 million) has been given on operating lease to Nishat Linen (Private) Limited - subsidiary company.

17.4 Land and buildings having book value of Rupees 0.006 million (2024: Rupees 0.006 million) and Rupees 5.517 million (2024: Rupees 6.130 million) respectively have been given on operating lease to Hyundai Nishat Motor (Private) Limited - associated company.

17.5 Particulars of investment properties are as follows:

Description	Address	Area of land Kanal
Factory land	21 K.M., Ferozepur Road, Lahore.	33.65
Commercial building	Mian Mehmood Kasuri Road, Gulberg III, Lahore.	6.04
Factory land and building	Nishatabad, Faisalabad.	43.97

	Note	2025 (Rupees in thousand)	2024
18 LONG TERM INVESTMENTS			
Equity instruments - at cost less impairment loss, if any	18.1	6,546,744	8,222,574
Equity instruments - at fair value through other comprehensive income	18.2	87,929,602	58,588,626
		94,476,346	66,811,200

18.1 Equity instruments - at cost less impairment loss, if any

Subsidiary companies

Nishat Power Limited - quoted 180,632,955 (2024: 180,632,955) fully paid ordinary shares of Rupees 10 each. Equity held 51.01% (2024: 51.01%)		1,806,329	1,806,329
Nishat USA Inc. - unquoted 200 (2024: 200) fully paid shares with no par value per share. Equity held 100% (2024: 100%)	43.1	3,547	3,547
Nishat Linen (Private) Limited - unquoted 300,000,000 (2024: 300,000,000) fully paid ordinary shares of Rupees 10 each. Equity held 100% (2024: 100%)	18.3	3,250,924	3,250,924
Nishat Linen Trading LLC - unquoted 4,900 (2024: 4,900) fully paid shares of UAE Dirhams 1,000 each.	18.4 & 43.1	259,403	259,403
Nishat Hospitality (Private) Limited - unquoted Nil (2024: 169,999,901) fully paid ordinary shares of Rupees 10 each. Equity held 0% (2024: 100%)	42.3	-	1,699,999
Nishat International FZE - unquoted 18 (2024: 18) fully paid shares of UAE Dirhams 1,000,000 each. Equity held 100% (2024: 100%)	43.1	492,042	492,042
Advance for purchase of shares		9,070	9,070
		501,112	501,112
Nishat Commodities (Private) Limited - unquoted 1,000 (2024: 1,000) fully paid ordinary shares of Rupees 10 each. Equity held 100% (2024: 100%)	18.5	10	10
Wernerfelt A/S - unquoted 50 (2024: 50) fully paid shares of Danish Krone 10,000 each. Equity held 100% (2024: 100%)	43.1	725,419	701,250
		6,546,744	8,222,574

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
18.2 Equity instruments - at fair value through other comprehensive income			
Associated companies (with significant influence)			
D.G. Khan Cement Company Limited - quoted 137,574,201 (2024: 137,574,201) fully paid ordinary shares of Rupees 10 each. Equity held 31.40% (2024: 31.40%)		3,418,145	3,418,145
Nishat Packaging Limited - unquoted (Formerly: Nishat Paper Products Company Limited) 11,634,199 (2024: 11,634,199) fully paid ordinary shares of Rupees 10 each. Equity held 25% (2024: 25%)		106,802	106,802
Lalpir Power Limited - quoted 109,882,555 (2024: 109,882,555) fully paid ordinary shares of Rupees 10 each. Equity held 28.93% (2024: 28.93%)		1,648,231	1,648,231
Pakgen Power Limited - quoted 112,548,228 (2024: 112,548,228) fully paid ordinary shares of Rupees 10 each. Equity held 30.25% (2024: 30.25%)		1,605,028	1,605,028
Nishat Dairy (Private) Limited - unquoted 54,150,000 (2024: 57,000,000) fully paid ordinary shares of Rupees 10 each. Equity held 12.24% (2024: 12.24%)		447,821	471,390
Nishat Energy Limited - unquoted 250,000 (2024: 250,000) fully paid ordinary shares of Rupees 10 each. Equity held 25% (2024: 25%)	18.6	-	-
Nishat Hotels and Properties Limited - unquoted 74,022,917 (2024: 74,022,917) fully paid ordinary shares of Rupees 10 each. Equity held 6.08% (2024: 6.08%)		740,229	740,229
Hyundai Nishat Motor (Private) Limited - unquoted (Note 234,747,600 (2024: 234,747,600) fully paid ordinary shares of Rupees 10 each. Equity held 12% (2024: 12%)	18.7	2,347,476	2,347,476
Security General Insurance Company Limited - unquoted 10,226,244 (2024: 10,226,244) fully paid ordinary shares of Rupees 10 each. Equity held 15.02% (2024: 15.02%)		11,188	11,188
Nishat Sutas Dairy Limited - unquoted 390,127,160 (2024: 320,330,000) fully paid ordinary shares of Rupees 10 each. Equity held 49.06% (2024: 48.86%)		3,901,271	3,203,300
Nishat Chunian Power Limited - quoted 88,627,993 (2024: 25,537,571) fully paid ordinary shares of Rupees 10 each. Equity held 24.13% (2024: 6.95%)	18.9	839,142	460,187

	Note	2025 (Rupees in thousand)	2024
Equity instruments			
Fair value through other comprehensive income			
Associated companies (others)			
MCB Bank Limited - quoted 95,125,651 (2024: 95,125,651) fully paid ordinary shares of Rupees 10 each. Equity held 8.03% (2024: 8.03%)	18.8	11,042,473	11,042,473
Adamjee Insurance Company Limited - quoted 102,809 (2024: 102,809) fully paid ordinary shares of Rupees 10 each. Equity held 0.03% (2024: 0.03%)		2,116	2,116
Equity instruments			
Fair value through other comprehensive income			
Others			
Nishat (Chunian) Limited - quoted Nil (2024: 32,689,338) fully paid ordinary shares of Rupees 10 each. Equity held 0% (2024: 13.61%)	18.9	-	378,955
Alhamra Islamic Stock Fund - quoted Nil (2024: 1,249,099) units.		-	5,041
United Bank Limited - quoted Nil (2024: 353,000) fully paid ordinary shares of Rupees 10 each. Equity held 0% (2024: 0.03%)		-	41,333
Pakistan Petroleum Limited - quoted 599,998 (2024: 599,998) fully paid ordinary shares of Rupees 10 each. Equity held 0.02% (2024: 0.02%)		64,409	64,409
		26,174,331	25,546,303
Add: Fair value adjustment		61,755,271	33,042,323
		87,929,602	58,588,626

- 18.3** Investment in Nishat Linen (Private) Limited includes 2 shares held in the name of nominee directors of the Company.
- 18.4** The Company is also the beneficial owner of remaining 5,100 (2024: 5,100) shares of UAE Dirham 1,000 each of Nishat Linen Trading LLC held under Nominee Agreement dated 30 December 2010, whereby the Company has right over all dividends, interests, benefits and other distributions on liquidation. The Company through the powers given to it under Article 11 of the Memorandum of Association of the investee company, exercises full control on the management of Nishat Linen Trading LLC.
- 18.5** Investment in Nishat Commodities (Private) Limited includes 2 shares held in the name of nominee directors of the Company.
- 18.6** Investment in Nishat Energy Limited has been fully provided during the year ended 30 June 2017, being no more a going concern.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

- 18.7** Investment in Hyundai Nishat Motor (Private) Limited includes 4 shares held in the name of nominee directors of the Company.
- 18.8** The Company has 95,125,651 shares in MCB Bank Limited. The Company can sale, transfer, pledge, mortgage or encumber these shares with prior written approval of the State Bank of Pakistan. However, out of total shareholding, 7,110,360 shares are blocked in account of Central Depository Company of Pakistan Limited.
- 18.9** On 09 May 2024, the Board of Directors of Nishat (Chunian) Limited approved a Scheme of Arrangement under sections 279 to 282 of the Companies Act, 2017 (the Scheme), involving Nishat (Chunian) Limited and Nishat Chunian Power Limited, along with their respective shareholders. Further, the shareholders of both companies have also approved the Scheme in Extra-Ordinary General Meetings held on 17 August 2024. The Scheme aims to reorganize and reconstruct the companies by exchanging shares between Nishat Mills Limited and Mr. Shahzad Saleem (Chief Executive Officer of Nishat (Chunian) Limited), with Nishat Mills Limited's shareholding in Nishat (Chunian) Limited transferring to Mr. Shahzad Saleem, and shareholding of Mr. Shahzad Saleem in Nishat Chunian Power Limited transferring to Nishat Mills Limited. The Scheme has been approved by Honourable Lahore High Court, Lahore vide judgement dated 22 October 2024. The share swap ratio has been determined based on the respective valuations of the companies at the rate of 1: 1.93 (i.e. 193 ordinary shares of Nishat Chunian Power Limited for every 100 shares of Nishat (Chunian) Limited). On 08 November 2024, the shares have been transferred and as a result of which Nishat Chunian Power Limited became an associated company, where the Company has significant influence.

	Note	2025 (Rupees in thousand)	2024
19 LONG TERM LOANS			
Considered good:			
Executives - secured	19.1 & 19.2	411,003	373,629
Other employees - secured	19.2	98,905	91,363
		509,908	464,992
Less: Current portion shown under current assets	24		
Executives		87,572	92,343
Other employees		33,724	33,436
		121,296	125,779
		388,612	339,213

- 19.1** Maximum aggregate balance due from executives at the end of any month during the year was Rupees 411.003 million (2024: Rupees 373.629 million).
- 19.2** These represent loans given to executives and other employees as per the Company's policy for house construction and general purposes. These are secured against balance to the credit of employees in the provident fund trust and are recoverable in equal monthly installments. Interest charged during the year range from 0% to 4% (2024: 0% to 4%) per annum on the balance outstanding.
- 19.3** The fair value adjustment in accordance with the requirements of IFRS 9 'Financial Instruments' arising in respect of staff loans is not considered material and hence not recognized.

	Note	2025 (Rupees in thousand)	2024
20 LONG TERM DEPOSITS			
Security deposits		161,803	119,885
Margin against bank guarantee	20.1	231,140	308,687
		392,943	428,572
20.1 Margin against bank guarantee			
Unsecured - considered good	20.1.1	700,875	700,875
Less: Fair value adjustment on initial recognition		(170,569)	(170,569)
Add: Reversal of fair value adjustment	20.1.2	103,208	46,794
		(67,361)	(123,775)
		633,514	577,100
Less: Amount received during the year		(320,523)	-
Add / (less): Exchange gain / (loss)		4,200	(5,013)
		317,191	572,087
Less: Current portion shown under current assets	25	(86,051)	(263,400)
		231,140	308,687

20.1.1 This represents margin placed with bank of the Company against bank guarantee issued by bank of the Company to Lars Lauridsen Holding ApS against deferred consideration of investment made in Wernerfelt A/S as morefully explained in note 8.4.1 to these financial statements. Margin against bank guarantee will be released as and when installments of deferred consideration will be paid to Lars Lauridsen Holding ApS as per agreed repayment schedule.

	Note	2025 (Rupees in thousand)	2024
20.1.2 Reversal of fair value adjustment			
Balance as at 01 July		46,794	-
Add: Reversal made during the year	34	56,414	46,794
Balance as at 30 June		103,208	46,794
21 STORES, SPARE PARTS AND LOOSE TOOLS			
Stores	21.1	4,714,033	3,778,444
Spare parts		2,010,056	2,265,370
Loose tools		8,003	9,223
		6,732,092	6,053,037
Less: Provision for slow moving, obsolete and damaged store items	21.2	(4,016)	(4,016)
		6,728,076	6,049,021

21.1 These include stores in transit of Rupees 512.223 million (2024: Rupees 351.083 million).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

21.2 Provision for slow moving, obsolete and damaged store items

	Note	2025 (Rupees in thousand)	2024
Balance as on 01 July		4,016	4,022
Less: Provision reversed during the year	34	-	(6)
Balance as on 30 June		4,016	4,016

22 STOCK-IN-TRADE

Raw materials	22.2	27,589,709	16,624,313
Work-in-process	22.3	10,421,200	10,084,078
Finished goods	22.4	13,600,154	10,738,990
		51,611,063	37,447,381

22.1 Stock-in-trade of Rupees 2,436.917 million (2024: Rupees 1,291.710 million) is being carried at net realizable value.

22.2 Raw materials include stock in transit of Rupees 1,003.401 million (2024: Rupees 1,681.226 million).

22.3 This includes stock of Rupees 37.288 million (2024: Rupees 53.013 million) sent to outside parties for processing. Further, work in process includes stock in transit of Rupees 255.111 million (2024: Rupees 211.742 million).

22.4 Finished goods include stock in transit of Rupees 3,106.189 million (2024: Rupees 2,101.463 million).

22.5 The aggregate amount of write-down of inventories to net realizable value recognized as an expense during the year was Rupees 152.122 million (2024: Rupees 23.555 million).

	Note	2025 (Rupees in thousand)	2024
23 TRADE DEBTS			
Considered good:			
Secured (against letters of credit)		6,697,407	7,285,896
Unsecured:			
- Related parties	23.3 & 23.4	1,074,162	1,040,153
- Others		18,683,716	14,069,888
		26,455,285	22,395,937
Less: Allowance for expected credit losses	23.5	(22,744)	(21,390)
		26,432,541	22,374,547

23.1 Jurisdictions of trade debts

Europe		7,896,086	6,937,901
Asia, Africa and Australia		4,825,711	4,847,259
America		5,655,042	2,221,782
Pakistan		8,078,446	8,388,995
		26,455,285	22,395,937

	2025	2024
	(Rupees in thousand)	
23.2 Types of counterparties		
Export		
Corporate	18,125,622	13,637,248
Others	251,217	369,694
	18,376,839	14,006,942
Local		
Corporate	6,699,999	7,043,429
Others	1,378,447	1,345,566
	8,078,446	8,388,995
	26,455,285	22,395,937

23.3 These represent amounts due from following related parties. These are neither past due nor impaired:

	2025	2024
	(Rupees in thousand)	
Nishat Linen (Private) Limited - subsidiary company	456,369	779,805
Nishat International FZE - subsidiary company	436,331	200,387
Wernerfelt A/S - subsidiary company	73,927	48,909
Nishat USA, Inc. - subsidiary company	-	5,198
Nishat UK (Private) Limited - subsidiary of wholly owned subsidiary company	33,945	-
Hyundai Nishat Motor (Private) Limited - associated company	68,946	-
MCB Bank Limited - associated company	-	-
Nishat Developers (Private) Limited - associated company	3,128	886
Nishat Dairy (Private) Limited - associated company	-	12
Nishat Sutas Dairy Limited - associated company	1,516	4,956
	1,074,162	1,040,153

23.4 The maximum aggregate amount receivable from related parties at the end of any month during the year was as follows:

	2025	2024
	(Rupees in thousand)	
Nishat Linen (Private) Limited - subsidiary company	1,687,994	2,172,718
Nishat International FZE - subsidiary company	786,035	286,269
Wernerfelt A/S - subsidiary company	139,119	68,292
Nishat USA, Inc. subsidiary company	5,198	5,198
Nishat UK (Private) Limited - subsidiary of wholly owned subsidiary company	33,945	-
Hyundai Nishat Motor (Private) Limited - associated company	68,945	-
MCB Bank Limited - associated company	-	26
D.G. Khan Cement Company Limited - associated company	112	126
Nishat Developers (Private) Limited - associated company	4,068	886
Nishat Dairy (Private) Limited - associated company	1,236	2,732
Nishat Sutas Dairy Limited - associated company	3,791	4,956

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
23.5 Allowance for expected credit losses			
Balance as at 01 July		21,390	20,940
Add: Recognized during the year	33	1,354	450
Balance as at 30 June		22,744	21,390

23.6 Trade debts include receivables provided to banks under bill discounting arrangements with full recourse amounting to Rupees 223.983 million (2024: Rupees 1,351.522 million).

	Note	2025 (Rupees in thousand)	2024
24 LOANS AND ADVANCES			
Considered good:			
Employees - interest free:			
– Executives		19,240	21,257
– Other employees		2,971	5,504
		22,211	26,761
Current portion of long term loans	19	121,296	125,779
Advances to suppliers	24.1	335,923	280,326
Letters of credit		4,078	5,221
Others	24.1	7,976,792	7,381,904
		8,460,300	7,819,991
Considered doubtful:			
Others		108	108
Less: Provision for doubtful		108	108
		-	-
		8,460,300	7,819,991

24.1 These include amounts due from following related parties. These are neither past due nor impaired:

	Note	2025 (Rupees in thousand)	2024
Advances to suppliers			
Lalpir Power Limited - associated company		1,797	-
Pakgen Power Limited - associated company		14,414	-
		16,211	-
Others			
Nishat Linen (Private) Limited - subsidiary company	24.1.1	7,879,643	7,282,484
Nishat USA, Inc. - subsidiary company	24.1.2	11,695	7,354
		7,891,338	7,289,838

24.1.1 This represents unsecured advance to Nishat Linen (Private) Limited for working capital requirements and carries mark-up at the rate ranging from 11.33% to 20.83% (2024: 22.02% to 22.61%) per annum. This advance is repayable till 19 September 2025. This is neither past due nor impaired.

24.1.2 This represents advance to Nishat USA, Inc. in respect of marketing services.

24.1.3 The maximum aggregate amount receivable from related parties at the end of any month during the year was as follows:

	Note	2025 (Rupees in thousand)	2024
Nishat Linen (Private) Limited - subsidiary company		8,014,020	18,000,288
Nishat USA Inc. - subsidiary company		22,505	23,778
Lalpir Power Limited - associated company		119,789	-
Pakgen Power Limited - associated company		14,414	-

25 SHORT TERM DEPOSITS AND PREPAYMENTS

Deposits		203,032	81,935
Current portion of margin against bank guarantee	20.1	86,051	263,400
Prepayments		265,700	168,602
		554,783	513,937

26 OTHER RECEIVABLES

Considered good:

Export rebate and claims		795,581	513,309
Duty draw back		369,323	375,218
Sales tax refundable		8,287,738	10,722,378
Fair value of forward exchange contracts		-	44,256
Miscellaneous receivables		37,310	36,445
		9,489,952	11,691,606

27 ACCRUED INTEREST

On short term advance to:

Nishat Linen (Private) Limited - subsidiary company	27.1	72,057	119,640
Profit receivable on bank deposits		-	11,283
		72,057	130,923

27.1 This is neither past due nor impaired. The maximum aggregate amount receivable from related party at the end of any month during the year was as follows:

	Note	2025 (Rupees in thousand)	2024
Nishat Linen (Private) Limited - subsidiary company		226,677	638,989

28 CASH AND BANK BALANCES

With banks:

On current accounts			
Including US\$ 1,162,735 (2024: US\$ 2,775,462)	28.1 & 28.2	844,575	980,419
Term deposit receipts	28.3	-	1,040,000
On PLS saving accounts	28.1 & 28.4	1,139	651,239
		845,714	2,671,658

Cash in hand

Including Euro 2,255 (2024: Nil)		40,471	50,697
		886,185	2,722,355

NOTES TO THE FINANCIAL STATEMENTS

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- 28.1** Cash at banks includes balance of Rupees 32.311 million (2024: Rupees 784.061 million) with MCB Bank Limited - associated company.
- 28.2** Cash at banks includes balance of Rupees 117.159 million (2024: Rupees 334.289 million) with MCB Islamic Bank Limited - related party.
- 28.3** These represented term deposit receipts of Rupees Nil (2024: Rupees 1,040 million) with maturity period of 30 days and carried profit rate range from 11.50% to 22.00% (2024: 22.00%) per annum.
- 28.4** Rate of profit on bank deposits range from 8.00% to 19.00% (2024: 20.50%) per annum.

	Note	2025 (Rupees in thousand)	2024
29 REVENUE			
Revenue from contracts with customers:			
-Export sales		95,967,591	94,528,829
-Local sales	29.1	76,510,687	58,985,799
-Processing income	29.2	5,117,037	6,190,360
		177,595,315	159,704,988
Export rebate and duty drawback		571,831	551,567
		178,167,146	160,256,555
29.1 Local sales			
Sales	29.1.1	90,290,916	64,699,939
Less: Sales tax		(13,780,229)	(5,714,140)
		76,510,687	58,985,799

- 29.1.1** These include sales of Rupees 27,673.056 million (2024: Rupees 34,560.905 million) made to direct exporters against standard purchase orders (SPOs), export facilitation scheme and letter of credit. Further, local sales include waste sales of Rupees 3,963.003 million (2024: Rupees 3,577.583 million).

		2025 (Rupees in thousand)	2024
29.2 Processing income			
Sales		6,038,107	7,304,625
Less: Sales tax		(921,070)	(1,114,265)
		5,117,037	6,190,360

29.3 The amount of Rupees 783.666 million included in contract liabilities (Note 9) at 30 June 2024 has been recognised as revenue in 2025 (2024: Rupees 1,623.761 million).

29.4 Disaggregation of revenue from contracts with customers

In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition:

Description		Spinning		Weaving		Dyeing		Denim		Workwear		Home Textile and Terry		Garments		Power Generation		Total	
		2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
(Rupees in thousand)																			
Region																			
Europe	163,399	590,367	19,625,919	15,568,038	144,179	563,693	-	-	31,471	-	21,893,602	21,370,275	3,025,930	2,704,214	-	-	44,884,500	40,786,587	
	655,475	646,190	805,794	855,433	3,874	17,597	-	-	-	-	6,488,514	6,653,561	14,864,955	13,456,335	-	-	22,818,612	21,629,116	
	6,395,163	8,372,693	4,016,413	3,768,745	15,172,797	17,751,031	645,937	-	100,555	-	2,363,874	2,626,589	141,571	145,635	-	-	28,836,310	32,664,693	
	47,903,144	33,774,578	14,137,686	11,264,254	10,656,789	13,675,622	1,067,130	-	944,616	-	6,225,046	6,027,703	485,244	331,509	208,069	102,493	81,627,724	65,176,159	
	55,117,181	43,373,828	38,595,812	31,456,470	25,977,639	32,007,943	1,713,067	-	1,076,642	-	36,971,036	36,678,128	18,517,700	16,637,693	208,069	102,493	178,167,146	160,256,555	
Timing of revenue recognition																			
Products and services transferred at a point in time		55,117,181	43,373,828	38,595,812	31,456,470	25,977,639	32,007,943	1,713,067	-	1,076,642	-	36,971,036	36,678,128	18,517,700	16,637,693	208,069	102,493	178,167,146	160,256,555
Products and services transferred over time		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		55,117,181	43,373,828	38,595,812	31,456,470	25,977,639	32,007,943	1,713,067	-	1,076,642	-	36,971,036	36,678,128	18,517,700	16,637,693	208,069	102,493	178,167,146	160,256,555
Major products / service lines																			
Yarn	55,117,181	43,373,828	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	55,117,181	43,373,828
	-	-	38,595,812	31,456,470	-	-	-	-	-	-	-	-	-	-	-	-	-	38,595,812	31,456,470
	-	-	-	-	25,977,639	32,007,943	1,713,067	-	1,076,642	-	-	-	-	-	-	-	28,767,348	32,007,943	
	-	-	-	-	-	-	-	-	-	-	-	26,692,568	25,426,244	-	-	-	26,692,568	25,426,244	
	-	-	-	-	-	-	-	-	-	-	-	-	18,517,700	16,637,693	-	-	18,517,700	16,637,693	
Towels and Bath Robes	-	-	-	-	-	-	-	-	-	-	-	10,308,468	11,251,884	-	-	-	10,308,468	11,251,884	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	208,069	102,493	208,069	102,493
Electricity	55,117,181	43,373,828	38,595,812	31,456,470	25,977,639	32,007,943	1,713,067	-	1,076,642	-	36,971,036	36,678,128	18,517,700	16,637,693	208,069	102,493	178,167,146	160,256,555	

29.5 Revenue is recognised at point in time as per the terms and conditions of underlying contracts with customers.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
30 COST OF SALES			
Raw materials consumed	30.1	100,361,884	85,269,105
Processing charges		513,879	532,958
Salaries, wages and other benefits	30.2	16,087,011	13,945,152
Stores, spare parts and loose tools consumed		14,720,887	15,261,594
Packing materials consumed		3,411,912	3,749,244
Repair and maintenance		962,405	920,139
Fuel and power	30.3	19,337,223	20,417,110
Travelling and conveyance		494,983	577,173
Insurance		104,352	94,597
Other factory overheads	30.4 & 30.5	909,693	906,784
Depreciation on operating fixed assets	15.1.2	4,351,814	3,697,073
Depreciation on right-of-use-assets	16.1	84,766	-
		161,340,809	145,370,929
Work-in-process			
Opening stock		10,084,078	7,994,358
Closing stock		(10,421,200)	(10,084,078)
		(337,122)	(2,089,720)
Cost of goods manufactured		161,003,687	143,281,209
Finished goods			
Opening stock		10,738,990	10,390,983
Closing stock		(13,600,154)	(10,738,990)
		(2,861,164)	(348,007)
		158,142,523	142,933,202
30.1 Raw materials consumed			
Opening stock		16,624,313	16,416,286
Add: Purchased during the year		111,327,280	85,477,132
		127,951,593	101,893,418
Less: Closing stock		(27,589,709)	(16,624,313)
		100,361,884	85,269,105

30.2 Salaries, wages and other benefits include provident fund contribution of Rupees 482.825 million (2024: Rupees 402.818 million) by the Company.

30.3 This includes the reversal of the provision for electricity duty amounting to Rupees 328.597 million (2024: Rupees Nil), pursuant to the decision of the Supreme Court of Pakistan dated 08 October 2024, in Civil Appeals Nos. 256 to 472 of 2011 (2024 SCP 348), which held that no electricity duty can be recovered from the entities using generators exceeding 500 KW capacity for self-consumption.

30.4 These include Rupees 10.020 million (2024: Rupees 133.389 million) in respect of short term leases.

30.5 Had the Company not adopted IFRS 16, impact on cost of sales would have been as follows:

- Depreciation on right-of-use assets would have decreased by Rupees 84.766 million (2024: Rupees Nil).
- Other factory overheads would have increased by Rupees 96.150 million (2024: Rupees Nil).

	Note	2025 (Rupees in thousand)	2024
31 DISTRIBUTION COST			
Salaries and other benefits	31.1	1,227,660	933,331
Outward freight and handling		3,717,142	2,798,161
Commission to selling agents		1,750,401	1,418,039
Royalty	31.2	190,005	92,135
Fuel cost		89,424	357,428
Travelling and conveyance		525,190	365,896
Rent, rates and taxes	31.3 & 31.4	6,394	14,309
Postage and telephone		227,105	200,279
Insurance		58,976	50,663
Vehicles' running		46,299	51,816
Entertainment		29,869	24,706
Printing and stationery		34,205	22,540
Repair and maintenance		20,144	14,420
Fee and subscription		62,582	153,026
Depreciation on operating fixed assets	15.1.2	25,750	20,409
Depreciation on right-of-use-assets	16.1	6,828	-
		8,017,974	6,517,158

31.1 Salaries and other benefits include provident fund contribution of Rupees 60.595 million (2024: Rupees 46.974 million) by the Company.

31.2 Particulars of royalty paid during the year are as follows:

Name of the company	Registered address	Relationship with the Company or directors	2025	2024
		Related / Other	(Rupees in thousand)	
American and Efird LLC	22 American Street, Mount Holly, North Carolina, 28120.	Other	192,141	54,544

31.3 These include Rupees 5.769 million (2024: Rupees 14.309 million) in respect of short term leases.

31.4 Had the Company not adopted IFRS 16, impact on distribution cost would have been as follows:

- Depreciation on right-of-use assets would have decreased by Rupees 6.828 million (2024: Rupees Nil).
- Rent, rates and taxes would have increased by Rupees 11.868 million (2024: Rupees Nil).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
32 ADMINISTRATIVE EXPENSES			
Salaries and other benefits	32.1	2,147,267	1,811,737
Vehicles' running		130,599	129,749
Travelling and conveyance		79,131	80,951
Rent, rates and taxes	32.2 & 32.3	3,756	5,088
Insurance		10,428	11,129
Entertainment		71,104	73,432
Legal and professional		65,920	66,873
Auditor's remuneration	32.4	9,450	8,590
Advertisement		874	941
Postage and telephone		24,933	24,332
Electricity and gas		7,029	5,496
Printing and stationery		45,139	47,795
Repair and maintenance		63,629	87,428
Fee and subscription		10,314	12,258
Depreciation on operating fixed assets	15.1.2	154,849	112,566
Depreciation on right-of-use-assets	16.1	1,472	-
Miscellaneous		98,970	110,444
		2,924,864	2,588,809

32.1 Salaries and other benefits include provident fund contribution of Rupees 86.166 million (2024: Rupees 72.095 million) by the Company.

32.2 These include Rupees 3.083 million (2024: Rupees 3.886 million) in respect of short term leases.

32.3 Had the Company not adopted IFRS 16, impact on administrative expenses would have been as follows:

- Depreciation on right-of-use assets would have decreased by Rupees 1.472 million (2024: Rupees Nil).

- Rent, rates and taxes would have increased by Rupees 1.832 million (2024: Rupees Nil).

	2025 (Rupees in thousand)	2024
32.4 Auditor's remuneration		
Audit fee	7,398	6,725
Half yearly review	1,549	1,408
Other certifications	216	196
Reimbursable expenses	287	261
	9,450	8,590

	Note	2025 (Rupees in thousand)	2024
33 OTHER EXPENSES			
Workers' profit participation fund	9.4	136,237	92,279
Allowance for expected credit losses against trade debts	23.5	1,354	450
Depreciation on investment properties	17	3,229	3,587
Donations	33.1 & 33.2	6,261	4,297
Fair value adjustment at initial recognition of margin against guarantee		-	170,569
		147,081	271,182

33.1 There is no interest of any director or his spouse in donees' fund.

33.2 The name of donee to whom donation amount exceeded Rupees 1 million is as follows:

Nishat Care High School	6,232	4,172
-------------------------	-------	-------

	Note	2025 (Rupees in thousand)	2024
34 OTHER INCOME			
Income from financial assets			
Dividend income	34.1	7,496,237	8,456,190
Profit on deposits with banks		114,138	246,614
Net exchange gain		688,453	891,120
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS		-	118,853
Interest income on loan to Nishat Linen (Private) Limited - subsidiary company		946,033	2,659,054
Gain on sale of investment		51,000	-
Interest income on loans to employees		2,098	2,399
Reversal of fair value adjustment on margin against bank guarantee	20.1.2	56,414	46,794
		9,354,373	12,421,024
Income from non-financial assets			
Gain on sale of property, plant and equipment		116,955	20,549
Scrap sales		495,791	575,717
Rental income		237,116	223,251
Reversal of provision for slow moving, obsolete and damaged store items	21.2	-	6
		849,862	819,523
		10,204,235	13,240,547

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
34.1 Dividend income			
From associated companies / subsidiary companies			
Nishat International FZE - subsidiary company		-	13,956
Hyundai Nishat Motors (Private) Limited - associated company		46,950	-
MCB Bank Limited - associated company		3,424,523	3,139,146
Adamjee Insurance Company Limited - associated company		308	308
Security General Insurance Company Limited - associated company		97,149	81,810
Pakgen Power Limited - associated company		787,838	1,913,320
Nishat Commodities (Private) Limited - subsidiary company		-	50
Nishat Linen (Private) Limited - subsidiary company		300,000	64,075
Lalpir Power Limited - associated company		219,765	1,868,003
Nishat Chunian Power Limited - associated company		620,396	-
Nishat Power Limited - subsidiary company		1,986,963	1,354,747
		7,483,892	8,435,415
Others			
United Bank Limited		7,766	15,532
Alhamra Islamic Stock Fund		79	2,243
Pakistan Petroleum Limited		4,500	3,000
		7,496,237	8,456,190
35 FINANCE COST			
Mark-up on:			
Long term financing		2,288,357	1,913,844
Lease liabilities	7.1 & 35.1	45,538	-
Short term borrowings		5,684,496	8,033,002
Interest on workers' profit participation fund	9.4	520	16,688
Bank charges and commission		358,739	477,698
Fair value adjustment on payable to Lars Lauridsen Holding ApS	8.4.2	54,259	1,160
		8,431,909	10,442,392
35.1	Had the Company not adopted IFRS 16 , impact on finance cost would have been as follows:		
	- Markup on lease liabilities would have decreased by Rupees 45.538 million (2024: Rupees Nil)		
		2025 (Rupees in thousand)	2024
36 LEVY			
Minimum tax (excess over the amount designated as current tax)		2,039,995	-
Final tax on sales		-	1,552,795
Final tax on income from other source		1,852	129,254
Related super tax		1,234	621,616
		2,043,081	2,303,665

- 36.1** Minimum tax (excess over the amount designated as current tax) and final taxes (except for tax deducted against dividend received from subsidiaries and associates on distribution of dividend to the Company) fall under levy within the scope of IFRIC 21 / IAS 37. Charge for levy has been recognised in statement of profit or loss. Tax (final tax) deducted by subsidiaries and associates on distribution of dividend to the Company is charged as current tax. Provision for income from business and income from other sources is made under the relevant provisions of the Income Tax Ordinance, 2001. Related super tax calculated as per Section 4C of the Income Tax Ordinance, 2001 is accounted for as levy and tax respectively.

	Note	2025 (Rupees in thousand)	2024
37 TAXATION			
Current tax:			
For the year	36.1	1,540,113	2,059,421
Prior year		(215,116)	(185,848)
Deferred tax		1,325,433	198,268
		2,650,430	2,071,841
37.1 Reconciliation between tax expense and accounting profit			
Accounting profit before taxation and levy		10,707,030	10,744,359
Applicable tax rate		29%	29%
Tax on accounting profit		3,105,039	3,115,864
Effect of dividend income taxed at a lower rate		(1,299,018)	(1,569,072)
Effect of change in prior year's tax		(215,116)	(185,848)
Effect arising as consequence of recognition of deferred tax		1,325,433	198,268
Effect of separate block of income		11,827	-
Effect of final tax regime income taxed at a lower rate		-	1,424,995
Effect of income and expenses that are not considered in determining taxable liability		46,396,762	(159,954)
Effect of income taxed at minimum tax		(45,287,898)	-
Effect of super tax		656,482	1,551,253
Current tax liability and levy as per applicable law		4,693,511	4,375,506
Taxation		(2,650,430)	(2,071,841)
Levy		(2,043,081)	(2,303,665)
		-	-

38 EARNINGS PER SHARE - BASIC AND DILUTED

There is no dilutive effect on the basic earnings per share which is based on:

		2025	2024
Profit attributable to ordinary shareholders	(Rupees in thousand)	6,013,519	6,368,853
Weighted average number of ordinary shares	(Numbers)	351,599,848	351,599,848
Earnings per share	(Rupees)	17.10	18.11

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
39 CASH (USED IN) / GENERATED FROM OPERATIONS			
Profit before taxation and levy		10,707,030	10,744,359
Adjustments for non-cash charges and other items:			
Depreciation on investment properties	33	3,229	3,587
Depreciation on operating fixed assets		4,532,413	3,830,048
Gain on sale of property, plant and equipment	34	(116,955)	(20,549)
Depreciation on right of use assets	16.1	93,066	-
Dividend income	34	(7,496,237)	(8,456,190)
Allowance for expected credit losses against trade debts	33	1,354	450
Net exchange	34	(688,453)	(891,120)
Interest income on loan to Nishat Linen (Private) Limited - subsidiary company	34	(946,033)	(2,659,054)
Gain on sale of investment	34	(51,000)	-
Finance cost	35	8,431,909	10,442,392
Reversal of provision for slow moving, obsolete and damaged store items	34	-	(6)
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS	34	-	(118,853)
Reversal of fair value adjustment on margin against bank guarantee	34	(56,414)	(46,794)
Fair value adjustment on payable to Lars Lauridsen Holding ApS	35	54,259	1,160
Fair value adjustment at initial recognition of margin against guarantee	33	-	170,569
Working capital changes	39.1	(15,558,422)	(10,240,756)
		(1,090,254)	2,759,243
39.1 Working capital changes			
(Increase) / decrease in current assets:			
- Stores, spare parts and loose tools		(679,055)	(93,069)
- Stock-in-trade		(14,163,682)	(2,645,754)
- Trade debts		(3,627,892)	(8,713,061)
- Loans and advances		(47,633)	1,001,380
- Short term deposits and prepayments		(218,196)	(22,595)
- Other receivables		2,201,654	(413,707)
		(16,534,804)	(10,886,806)
Increase in trade and other payables		976,382	646,050
		(15,558,422)	(10,240,756)

39.2 Reconciliation of movement of liabilities to cash flows arising from financing activities.

	2025				Total
	Liabilities from financing activities				
	Long term financing	Lease liabilities	Short term borrowings	Unclaimed dividend	
————— (Rupees in thousand) —————					
Balance as at 30 June 2024	26,550,649	-	49,789,624	116,289	76,456,562
Long term financing obtained	5,000,000	-	-	-	5,000,000
Lease liabilities recognised during the year	-	293,876	-	-	293,876
Repayment of long term financing / lease liabilities	(2,901,055)	(71,294)	-	-	(2,972,349)
Short term borrowings - net	-	-	10,544,805	-	10,544,805
Dividend declared	-	-	-	1,054,800	1,054,800
Dividend paid	-	-	-	(1,051,202)	(1,051,202)
Other changes - non-cash movement	12,372	52	(54,459)	-	(42,035)
Balance as at 30 June 2025	28,661,966	222,634	60,279,970	119,887	89,284,457

	2024			
	Liabilities from financing activities			Total
	Long term financing	Short term borrowings	Unclaimed dividend	
(Rupees in thousand)				
Balance as at 30 June 2023	14,784,510	45,753,793	108,247	60,646,550
Long term financing obtained	14,640,745	-	-	14,640,745
Repayment of long term financing	(2,889,270)	-	-	(2,889,270)
Short term borrowings - net	-	4,171,906	-	4,171,906
Dividend declared	-	-	1,757,999	1,757,999
Dividend paid	-	-	(1,749,957)	(1,749,957)
Other changes - non-cash movement	14,664	(136,075)	-	(121,411)
Balance as at 30 June 2024	26,550,649	49,789,624	116,289	76,456,562

2025 **2024**
(Rupees in thousand)

39.3 Non-cash financing activities		
Lease liabilities recognised during the year	293,876	-
Other changes - non-cash movement	(42,035)	(121,411)

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

40 EVENTS AFTER THE REPORTING PERIOD

- 40.1** The Board of Directors of the Company has proposed a cash dividend for the year ended 30 June 2025 of Rupees 2 per share (2024: Rupees 3 per share) at their meeting held on 30 September 2025. The Board of Directors also proposed to transfer Rupees 5,431 million (2024: Rupees 5,319 million) from un-appropriated profit to general reserve. However, these events have been considered as non-adjusting events under IAS 10 'Events after the Reporting Period' and have not been recognized in these financial statements.

41 REMUNERATION OF CHIEF EXECUTIVE OFFICER AND EXECUTIVES

The aggregate amount charged in the financial statements for remuneration including all benefits to Chief Executive Officer and Executives of the Company is as follows:

	Chief Executive Officer		Executives	
	2025	2024	2025	2024
	(Rupees in thousand)			
Managerial remuneration	84,686	74,000	1,718,956	1,307,765
Allowances				
Cost of living allowance	-	-	2,076	1,895
House rent	26,853	23,273	475,535	350,037
Conveyance	-	-	670	543
Medical	15,320	8,727	143,014	113,881
Utilities	10,070	13,739	191,510	153,230
Special allowance	-	-	1,641	1,235
Contribution to provident fund trust	-	-	147,689	114,220
Leave encashment	-	-	67,798	52,264
	136,929	119,739	2,748,889	2,095,070
Number of persons	1	1	629	496

- 41.1** Chief Executive Officer and certain executives of the Company are provided with Company maintained vehicles and certain executives are also provided with free housing facility along with utilities.
- 41.2** Aggregate amount charged in the financial statements for meeting fee to seven directors (2024: five directors) was Rupees 1.600 million (2024: Rupees 1.450 million).
- 41.3** No remuneration was paid to directors of the Company.

42 TRANSACTIONS WITH RELATED PARTIES

The related parties comprise subsidiary companies, associated undertakings, other related parties, post employment benefit plan and key management personnel. The Company in the normal course of business carries out transactions with various related parties. Detail of transactions with related parties, other than those which have been specifically disclosed elsewhere in these financial statements are as follows:

	2025	2024
	(Rupees in thousand)	
Subsidiary companies		
Investment made	24,169	3,690,571
Dividend income	2,286,963	1,432,828
Purchase of goods and services	2,089,017	1,232,666
Sale of goods and services	12,392,968	11,013,748
Interest income	946,033	2,659,054
Rental income	68,260	102,791
Short term loan given	42,290,048	46,161,125
Repayment of short term loan	41,692,889	54,696,388
Associated companies		
Investment made	697,972	1,115,426
Investment bug back / sale	1,779,499	30,000
Purchase of goods and services	5,266,209	36,708
Sale of goods and services	154,960	31,369
Profit on bank deposit	7,858	20,208
Rental income	10,397	8,103
Purchase of operating fixed assets	104,233	107,058
Dividend income	5,196,929	7,002,587
Dividend paid	95,284	154,265
Insurance premium paid	358,287	272,730
Insurance claims received	152,185	101,550
Finance cost	149,452	91,629
Other related parties		
Purchase of goods and services	474	-
Sale of goods and services	2,331	-
Rental income	34,376	-
Dividend paid	266,003	443,338
Company's contribution to provident fund trust	629,585	527,400

42.1 Detail of compensation to key management personnel comprising of chief executive officer and executives is disclosed in note 41.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

- 42.2** Following are the related parties with whom the Company had entered into transactions or have arrangements / agreements in place:

Name of the related party	Basis of relationship	Transactions entered or agreements and / or arrangements in place during the financial year ended		Percentage of shareholding
		2025	2024	
Nishat USA Inc.	Wholly owned subsidiary company	Yes	Yes	100
Nishat Agriculture Farming (Private) Limited	Common directorship	No	No	None
Nishat Dairy (Private) Limited	Common directorship and shareholding	Yes	Yes	12.24
Nishat Sutas Dairy Limited	Common directorship and shareholding	Yes	Yes	49.06
Nishat Hotels and Properties Limited	Common directorship and shareholding	Yes	Yes	6.08
Nishat (Raiwind) Hotels and Properties Limited	Common directorship	No	No	None
Nishat (Aziz Avenue) Hotels and Properties Limited	Common directorship	Yes	Yes	None
Security General Insurance Company Limited	Common directorship and shareholding	Yes	Yes	15.02
Nishat Commodities (Private) Limited	Wholly owned subsidiary company	No	Yes	100
Nishat Hospitality (Private) Limited	(Note 42.3)	Yes	Yes	None
Nishat Power Limited	Common directorship and subsidiary company	Yes	Yes	51.01
Nishat Energy Limited	Shareholding	No	No	25
Pakgen Power Limited	Common directorship and shareholding	Yes	Yes	30.25
Lalpir Power Limited	Common directorship and shareholding	Yes	Yes	28.93
Nishat Chunian Power Limited	Common directorship and shareholding	Yes	No	24.13
Nishat Packaging Limited (Formerly: Nishat Paper Products Company Limited)	Common directorship and shareholding	No	No	25
Nishat Linen (Private) Limited	Wholly owned subsidiary company	Yes	Yes	100
Nishat Linen Trading LLC	Wholly owned subsidiary company	No	No	100
Nishat International FZE	Wholly owned subsidiary company	Yes	Yes	100
Wernerfelt A/S	Wholly owned subsidiary company	Yes	Yes	100
Wernerfelt Sverige AB	Wholly owned subsidiary of Wernerfelt A/S	No	No	100
China Guangzhou Nishat Global Co., Ltd.	Wholly owned subsidiary of Nishat International FZE (subsidiary company)	No	No	100
Nishat UK (Private) Limited	Wholly owned subsidiary of Nishat International FZE (subsidiary company)	Yes	Yes	100
Pakistan Aviators and Aviation (Private) Limited	Common directorship	Yes	Yes	None
Nishat Developers (Private) Limited	Common directorship	No	Yes	None
Nishat Real Estates Development Company (Private) Limited	Common directorship	Yes	Yes	None
Hyundai Nishat Motor (Private) Limited	Common directorship and shareholding	Yes	Yes	12
D.G. Khan Cement Company Limited	Common directorship and shareholding	Yes	Yes	31.40
DG Cement USA LLC	Wholly owned subsidiary of associated company	No	-	None
Adamjee Life Assurance Company Limited	Common directorship	Yes	Yes	None
Adamjee Insurance Company Limited	Common directorship and shareholding	Yes	Yes	0.03
MCB Bank Limited	Common directorship and shareholding	Yes	Yes	8.03
MCB Islamic Bank Limited	Wholly owned subsidiary of associated company	Yes	Yes	None
Nishat Agrotech Farms Supplies (Private) Limited	Common directorship	No	No	None
National Textile Foundation	Common directorship	No	No	None
Sanifa Agri Services Limited	Associate of wholly owned subsidiary company	No	No	None
Nishat Mills Employees Provident Fund Trust	Post-employment benefit plan	Yes	Yes	None
Nexgen Auto (Private) Limited	Common directorship	No	-	None
Golf View Land (Private) Limited	Spouse of chief executive officer of the Company is director in Golf View Land (Private) Limited	No	No	None
Emporium Properties (Private) Limited	Spouse of director of the Company is director in Emporium Properties (Private) Limited	No	No	None
Mr. Mian Umer Mansha	Chief Executive Officer	Yes	Yes	None
Mr. Mian Hassan Mansha	Chairman	Yes	Yes	None
Mr. Farid Noor Ali Fazal	Director	Yes	Yes	None
Mr. Mahmood Akhtar	Director	Yes	Yes	None
Mr. Syed Zahid Hussain	Director	Yes	Yes	None
Mrs. Sara Aqeel	Director	Yes	Yes	None
Mrs. Mehak Adil	Director	Yes	Yes	None

42.3 The Company has entered into an agreement with Nishat Hotels and Properties Limited - associated company for sale of 100% investment in Nishat Hospitality (Private) Limited - wholly owned subsidiary company against consideration of Rupees 1,750.999 million. The aforesaid sale of investment has been approved by Board of Directors of the Company in its meeting held on 27 September 2024 and has also been approved by shareholders of the Company at their meeting held on 28 October 2024. Hence, as at 02 January 2025, the investment of the Company in Nishat Hospitality (Private) Limited has been disposed off and Nishat Hospitality (Private) Limited ceased to be a subsidiary company of the Company.

43 Particulars of companies incorporated outside Pakistan with whom the Company had entered into transactions or had agreements and / or arrangements in place are as follows:

Name of the Company	Country of incorporation	Basis of association	Percentage of shareholding
Nishat USA Inc.	USA	Wholly owned subsidiary company	100
Nishat Linen Trading LLC	UAE	Wholly owned subsidiary company	100
Nishat International FZE	UAE	Wholly owned subsidiary company	100
Wernerfelt A/S	Denmark	Wholly owned subsidiary company	100
Wernerfelt Sverige AB	Sweden	Wholly owned subsidiary of Wernerfelt A/S	100
China Guangzhou Nishat Global Co., Ltd.	China	Wholly owned subsidiary of Nishat International FZE	100
Nishat UK (Private) Limited	United Kingdom	Wholly owned subsidiary of Nishat International FZE	100

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43.1 As on 30 June 2025, disclosures relating to investments and advance made in foreign companies are as follows:

Name of the company	Jurisdiction	Beneficial owner	Amount of investment / advance			Terms and conditions of investment / advance	Amount of returns received	Litigations against investee company	Default / breach relating to foreign company	Gain / (loss) on disposal of foreign investment
			Made during the year ended 30 June	Rupees in thousand	Foreign currency					
Rupees in thousand										
Long term investments:										
Nishat USA Inc.	USA	Nishat Mills Limited	2009	3,547	USD 37,500	Investment in shares of subsidiary company	86	None	None	Not applicable
Nishat Linen Trading LLC	UAE	Nishat Mills Limited	2011	259,403	AED 10,000,000	Investment in shares of subsidiary company	None	None	None	Not applicable
Nishat International FZE	UAE	Nishat Mills Limited	2013	492,042	AED 18,000,000	Investment in shares of subsidiary company	40,895	None	None	Not applicable
Wernerfelt A/S	Denmark	Nishat Mills Limited	2024	701,250	USD 2,500,000	Investment in shares of subsidiary company	None	None	None	Not applicable
			2025	24,169	USD 86,860					
			725,419 USD 2,586,860							
Advance:										
Nishat International FZE	UAE	Nishat Mills Limited	2014	9,070	AED 337,500	Advance for purchase of shares of subsidiary company	None	None	None	Not applicable

43.2 As on 30 June 2024, disclosures relating to investments and advance made in foreign companies are as follows:

Name of the company	Jurisdiction	Beneficial owner	Amount of investment / advance			Terms and conditions of investment / advance	Amount of returns received	Litigations against investee company	Default / breach relating to foreign company	Gain / (loss) on disposal of foreign investment
			Made during the year ended 30 June	Rupees in thousand	Foreign currency					
Rupees in thousand										
Long term investments:										
Nishat USA Inc.	USA	Nishat Mills Limited	2009	3,547	USD 37,500	Investment in shares of subsidiary company	86	None	None	Not applicable
Nishat Linen Trading LLC	UAE	Nishat Mills Limited	2011	259,403	AED 10,000,000	Investment in shares of subsidiary company	None	None	None	Not applicable
Nishat International FZE	UAE	Nishat Mills Limited	2013	492,042	AED 18,000,000	Investment in shares of subsidiary company	40,895	None	None	Not applicable
Wernerfelt A/S	Denmark	Nishat Mills Limited	2024	701,250	USD 2,500,000	Investment in shares of subsidiary company	None	None	None	Not applicable
Advance:										
Nishat International FZE	UAE	Nishat Mills Limited	2014	9,070	AED 337,500	Advance for purchase of shares of subsidiary company	None	None	None	Not applicable

44 PROVIDENT FUND

As at the reporting date, The Nishat Mills Employees Provident Fund Trust is in the process of regularizing its investments in accordance with section 218 of the Companies Act, 2017 and the regulations formulated for this purpose by Securities and Exchange Commission of Pakistan.

45 NUMBER OF EMPLOYEES

	2025	2024
Number of employees as on 30 June	24,767	23,170
Average number of employees during the year	24,354	23,231

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46 SEGMENT INFORMATION

	Spinning		Weaving		Dyeing		Denim		Work Wear		Home Textile and Terry		Garments		Power Generation		Elimination of inter-segment transactions		Total - Company	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
(Rupees in thousand)																				
Revenue from contracts with customers																				
External	55,117,181	43,373,828	38,585,812	31,456,170	25,977,639	32,007,943	1,713,067	-	1,076,642	-	36,871,036	36,678,128	18,517,700	16,637,693	208,069	102,493	-	-	178,167,146	180,256,535
Intersegment	17,055,141	17,270,887	22,548,144	29,948,186	3,445,860	3,483,101	49,009	-	313,008	-	526,011	375,551	7,244	3,635	19,048,397	20,644,719	(65,990,114)	(71,732,279)	-	-
Cost of sales	72,172,322	60,644,715	61,133,956	61,404,056	28,420,289	35,497,044	1,782,076	-	1,380,190	-	37,497,047	37,053,679	18,524,944	16,641,528	19,256,466	20,747,212	(65,990,114)	(71,732,279)	178,167,146	180,256,535
	(66,199,297)	(65,115,736)	(65,003,444)	(56,947,095)	(27,426,966)	(31,898,989)	(2,548,657)	-	(1,872,882)	-	(31,882,607)	(33,999,056)	(16,251,784)	(14,964,231)	(19,246,200)	(20,740,377)	62,990,114	71,732,279	(158,142,523)	(142,935,202)
Gross profit / (loss)	5,973,025	4,829,979	5,500,512	4,457,961	1,995,383	3,598,058	(797,581)	-	(482,532)	-	5,514,440	3,054,453	2,275,160	1,677,297	10,266	6,835	-	-	20,024,625	17,323,333
Distribution cost	(1,077,007)	(842,609)	(1,538,216)	(1,238,888)	(1,320,641)	(1,079,539)	(285,173)	-	(150,700)	-	(2,559,290)	(2,291,057)	(1,086,561)	(1,064,024)	(86)	(43)	-	-	(8,017,974)	(6,517,158)
Administrative expenses	(771,870)	(719,153)	(846,247)	(869,272)	(690,900)	(313,650)	(153,817)	-	(44,011)	-	(469,260)	(453,764)	(877,188)	(349,021)	(181,591)	(103,928)	-	-	(2,864,864)	(2,588,809)
Profit / (loss) before taxation, levy and unallocated income and expenses	(1,849,177)	(1,561,762)	(2,184,463)	(1,900,158)	(1,811,541)	(1,393,189)	(438,590)	-	(194,711)	-	(8,018,550)	(8,724,841)	(1,463,729)	(1,413,049)	(181,677)	(103,972)	-	-	(10,342,838)	(9,105,967)
	4,123,848	2,967,217	3,346,049	2,548,403	381,792	2,204,689	(1,286,571)	-	(677,243)	-	2,495,890	323,782	809,431	264,252	(171,411)	(97,137)	-	-	9,081,765	8,217,386
Unallocated income and expenses:																				
Other expenses																			(147,081)	(271,182)
Other income																			10,204,235	13,240,547
Finance cost																			(8,431,909)	(10,442,392)
Profit before taxation																			10,707,030	10,744,359
Taxation																			(2,043,081)	(2,305,665)
Profit after taxation																			8,663,949	8,440,694
																			(2,650,430)	(2,077,841)
																			6,013,519	6,368,853

46.1 Reconciliation of reportable segment assets and liabilities

	Spinning		Weaving		Dyeing		Denim		Work Wear		Home Textile and Terry		Garments		Power Generation		Total - Company	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
(Rupees in thousand)																		
Total assets for reportable segments	39,420,481	28,398,516	21,691,429	18,395,029	17,281,396	20,006,096	15,803,159	12,141,376	4,824,331	2,399,970	25,567,399	25,196,435	12,566,211	8,511,587	13,198,671	12,995,917	150,352,077	125,615,528
Unallocated assets:																		
Long term investments																		94,476,346
Other receivables																		66,811,200
Cash and bank balances																		9,489,852
Other corporate assets																		888,185
Total assets as per statement of financial position																		272,235
																		9,503,390
																		9,998,756
																		284,767,950
																		216,839,445
Total liabilities for reportable segments	3,708,929	2,857,787	3,363,678	2,768,141	1,285,903	1,593,114	343,908	401,858	96,223	74,909	2,011,105	2,109,169	1,345,728	960,786	1,950,863	1,833,717	14,036,337	12,775,461
Unallocated liabilities:																		
Deferred liabilities																		10,488,792
Other corporate liabilities																		95,633,147
Total liabilities as per statement of financial position																		120,168,276
																		102,029,432

46.2 Geographical information

The Company's revenue from external customers by geographical locations is detailed below:

	2025	2024
	(Rupees in thousand)	
Europe	44,884,500	40,786,587
America	22,818,612	21,629,116
Asia, Africa and Australia	28,836,310	32,664,693
Pakistan	81,627,724	65,176,159
	178,167,146	160,256,555

46.3 All non-current assets of the Company as at reporting dates are located and operating in Pakistan.

46.4 Revenue from major customers

The Company's revenue is earned from a large mix of customers.

		2025	2024
		(Figures in thousand)	
47 PLANT CAPACITY AND ACTUAL PRODUCTION			
Spinning			
100% plant capacity converted to 20s count based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Kgs.)	108,045	105,541
Actual production converted to 20s count based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Kgs.)	93,273	87,667
Weaving			
100 % plant capacity at 50 picks based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Sq. Mtr.)	382,249	385,996
Actual production converted to 50 picks based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Sq. Mtr.)	359,981	365,230
Dyeing and Finishing			
Production capacity for 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Mtr.)	56,400	56,400
Actual production for 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Mtr.)	43,690	54,090
Power Plant			
Generation capacity	(MWH)	1,381	1,304
Actual generation	(MWH)	428	433
Denim			
Production capacity based on 3 shifts per day for 720 shifts (2024: Nil shifts)	(Mtr.)	9,600	-

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		2025 (Figures in thousand)	2024
Actual production for 2 shifts per day for 480 shifts (2024: Nil shifts)	(Mtr.)	3,225	-
Work Wear			
Production capacity based on 3 shifts per day for 777 shifts (2024: Nil shifts)	(Mtr.)	10,218	-
Actual production for 2 shifts per day for 381 shifts (2024: Nil shifts)	(Mtr.)	2,819	-

Processing, Stitching, Apparel and Terry

The plant capacity of these divisions is indeterminable due to multi product plants involving varying processes of manufacturing and run length of order lots.

47.1 Reason for low production

Under utilization of available capacity for spinning, weaving, dyeing and finishing is mainly due to normal maintenance. Actual power generation in comparison to installed is low due to periodical, scheduled and unscheduled maintenance and low demand. Further, Denim and Workwear units have been capitalized during the year, hence, actual productions are not comparable with installed capacity.

48 FINANCIAL RISK MANAGEMENT

48.1 Financial risk factors

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, other price risk and interest rate risk), credit risk and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Company's financial performance. The Company uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by the Company's finance department under policies approved by the Board of Directors. The Company's finance department evaluates and hedges financial risks. The Board provides principles for overall risk management, as well as policies covering specific areas such as currency risk, other price risk, interest rate risk, credit risk, liquidity risk, use of derivative financial instruments and non-derivative financial instruments and investment of excess liquidity.

a) Market risk

i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Currency risk arises mainly from future commercial transactions or receivables and payables that exist due to transactions in foreign currencies.

The Company is exposed to currency risk arising from various currency exposures, primarily with respect to the United States Dollar (USD), Arab Emirates Dirham (AED), Euro, Japanese Yen (JPY) and Great British Pound (GBP). Currently, the Company's foreign exchange risk exposure is restricted to cash and bank balances and the amounts receivable / payable from / to the foreign entities. The Company's exposure to currency risk was as follows:

	2025	2024
Cash at banks - USD	1,162,735	2,775,462
Cash in hand - Euro	2,255	-
Trade debts - USD	57,905,149	44,376,650
Trade debts - Euro	5,404,892	4,834,230
Trade debts - AED	3,758,786	2,572,928
Trade debts - GBP	86,706	-
Trade and other payables - USD	(261,204)	(269,317)
Trade and other payables - Euro	(1,946)	(12,102)
Trade and other payables - JPY	(1,371,670)	(399,385)
Net exposure - USD	58,806,680	46,882,795
Net exposure - Euro	5,405,201	4,822,128
Net exposure - AED	3,758,786	2,572,928
Net exposure - GBP	86,706	-
Net exposure - JPY	(1,371,670)	(399,385)
The following significant exchange rates were applied during the year:		
Rupees per US Dollar		
Average rate	279.98	284.80
Reporting date rate	285.35	277.70
Rupees per Euro		
Average rate	304.51	306.85
Reporting date rate	333.60	293.50
Rupees per AED		
Average rate	75.97	78.05
Reporting date rate	77.65	74.90
Rupees per JPY		
Average rate	1.97	1.93
Reporting date rate	2.06	1.98
Rupees per GBP		
Average rate	362.93	358.02
Reporting date rate	391.50	349.00

Sensitivity analysis

If the functional currency, at reporting date, had weakened / strengthened by 5% against the USD, Euro, AED, GBP and JPY with all other variables held constant, the impact on profit before taxation and levy for the year would have been Rupees 898.066 million (2024: Rupees 694.762 million) higher / lower mainly as a result of exchange gains / losses on translation of foreign exchange denominated financial instruments. Currency risk sensitivity to foreign exchange movements has been calculated on a symmetric basis. In management's opinion, the sensitivity analysis is unrepresentative of inherent currency risk as the year end exposure does not reflect the exposure during the year.

ii) Other price risk

Other price risk represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company is not exposed to commodity price risk.

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Sensitivity analysis

The table below summarizes the impact of increase / decrease in the Pakistan Stock Exchange (PSX) Index on the Company's equity (fair value reserve FVTOCI investments). The analysis is based on the assumption that the equity index had increased / decreased by 5% with all other variables held constant and all the Company's equity instruments moved according to the historical correlation with the index:

Index	Impact on statement of comprehensive income (fair value reserve)	
	2025 (Rupees in thousand)	2024
PSX Index (5% increase)	3,286,291	2,136,203
PSX Index (5% decrease)	(3,286,291)	(2,136,203)

Equity (fair value reserve) would increase / decrease as a result of gains / losses on equity investments classified as FVTOCI.

(iii) Interest rate risk

This represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Company's interest rate risk arises from long term financing, short term borrowings, bank balances in saving accounts, term deposit receipts, loans to employees and advances to subsidiary company. Financial instruments at variable rates expose the Company to cash flow interest rate risk. Financial instruments at fixed rate expose the Company to fair value interest rate risk.

At the reporting date, the interest rate profile of the Company's interest bearing financial instruments was:

	2025 (Rupees in thousand)	2024
Fixed rate instruments		
Financial assets		
Term deposit receipts	-	1,040,000
Loans to employees	50,663	62,929
Financial liabilities		
Long term financing	7,324,382	9,853,703
Short term borrowings	25,082,205	23,070,476
Lease liabilities	222,634	-
Floating rate instruments		
Financial assets		
Bank balances - saving accounts	1,139	651,239
Loan to subsidiary company	7,879,643	7,282,484
Financial liabilities		
Long term financing	21,337,584	16,696,946
Short term borrowings	35,197,765	26,719,148

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rate at the reporting date would not affect profit or loss of the Company.

Cash flow sensitivity analysis for variable rate instruments

If interest rates at the year end date, fluctuates by 1% higher / lower with all other variables held constant, profit before taxation and levy for the year would have been Rupees 462.218 million (2024: Rupees 337.083 million) lower / higher, mainly as a result of higher / lower interest expense / income on floating rate financial instruments. This analysis is prepared assuming the amounts of financial instruments outstanding at reporting dates were outstanding for the whole year.

b) Credit risk

Credit risk represents the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was as follows:

	2025	2024
	(Rupees in thousand)	
Long term investments	87,929,602	58,588,626
Loans and advances	8,508,911	7,873,657
Deposits	682,026	773,907
Trade debts	26,432,541	22,374,547
Other receivables	37,310	80,701
Accrued interest	72,057	130,923
Bank balances	845,714	2,671,658
	124,508,161	92,494,019

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The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rate:

	Rating			2025	2024
	Short term	Long term	Agency	(Rupees in thousand)	
Banks					
National Bank of Pakistan	A1+	AAA	PACRA	881	619
Allied Bank Limited	A1+	AAA	PACRA	386,156	392
Askari Bank Limited	A1+	AA+	PACRA	17	27
Bank Alfalah Limited	A1+	AAA	PACRA	44,944	551
Faysal Bank Limited	A1+	AA	PACRA	183	67,284
Habib Bank Limited	A1+	AAA	VIS	46,074	66,486
Habib Metropolitan Bank Limited	A1+	AA+	PACRA	16,321	77,093
MCB Bank Limited	A1+	AAA	PACRA	32,310	784,061
Samba Bank Limited	A1	AA	PACRA	491	103
Silk Bank Limited	-	AAA	VIS	115	1,040,108
Standard Chartered Bank (Pakistan) Limited	A1+	AAA	PACRA	134,832	124,277
United Bank Limited	A1+	AAA	VIS	5,740	5,586
Al-Baraka Bank (Pakistan) Limited	A1	AA-	VIS	1,131	678
Bank Islami Pakistan Limited	A1	AA-	PACRA	3,181	1,788
Meezan Bank Limited	A1+	AAA	VIS	15,475	54,341
Dubai Islamic Bank Pakistan Limited	A1+	AA	VIS	36,718	45,911
The Bank of Punjab	A1+	AA+	PACRA	2,330	33,383
Soneri Bank Limited	A1+	AA-	PACRA	1,027	841
JS Bank Limited	A1+	AA	PACRA	-	32
Industrial and Commercial Bank of China	P-1	A1	Moody's	19	19
MCB Islamic Bank Limited	A1	A+	PACRA	117,159	334,289
Bank Al-Habib Limited	A1+	AAA	PACRA	402	33,669
Citi Bank N.A	P-1	Aa3	Moody's	79	120
The Bank of Khyber	A1	A+	PACRA	129	-
				845,714	2,671,658
Long term investments					
Adamjee Insurance Company Limited	-	AA++(ifs)	PACRA	5,141	3,692
Security General Insurance Company Limited	-	AA+(ifs)	VIS	2,618,225	355,567
Alhamra Islamic Stock Fund	-	AA(f)	PACRA	-	18,899
Nishat (Chunian) Limited	A-2	A-	VIS	-	856,788
Nishat Chunian Power Limited	A-2	A+	VIS	2,154,546	764,850
MCB Bank Limited	A1+	AAA	PACRA	27,428,529	21,595,424
Pakistan Petroleum Limited	Unknown		-	102,102	70,266
D.G. Khan Cement Company Limited	A1+	AA-	PACRA	22,776,785	12,418,822
Pakgen Power Limited	A1	AA	PACRA	19,042,035	9,847,970
Lalpir Power Limited	A1	AA	PACRA	2,866,836	2,793,215
United Bank Limited	A-1+	AAA	VIS	-	90,453
Nishat Packaging Limited (Formerly: Nishat Paper Products Limited)	A1	A	PACRA	117,971	117,622
Nishat Hotels and Properties Limited	A1	A	PACRA	1,934,219	1,422,720
Hyundai Nishat Motor (Private) Limited	A1	A+	PACRA	4,274,754	4,406,212
Nishat Dairy (Private) Limited	Unknown		-	555,038	577,980
Nishat Sutas Dairy Limited	Unknown		-	4,053,421	3,248,146
				87,929,602	58,588,626
				88,775,316	61,260,284

The Company's exposure to credit risk and allowance for expected credit losses related to trade debts is disclosed in Note 23.

Due to the Company's long standing business relationships with these counterparties and after giving due consideration to their strong financial standing, the management does not expect non-performance by these counterparties on their obligations to the Company. Accordingly, the credit risk is minimal.

Trade debts

The Company applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade debts.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. These trade receivables are netted off with the collateral obtained, if any, from these customers to calculate the net exposure towards these customers. The Company has concluded that the expected loss rates for trade debts against local sales are different from the expected loss rates for trade debts against export sales.

The expected loss rates are based on the payment profiles of sales over a period of 36 months before 30 June 2025 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Company has identified the Gross Domestic Product, Unemployment, Interest and the inflation Index to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

On that basis, the loss allowance as at 30 June 2025 and 30 June 2024 was determined as follows:

At 30 June 2025

	Local sales			Export sales		
	Expected loss rate	Trade debts	Loss allowance	Expected loss rate	Trade debts	Loss allowance
	%	(Rupees in thousand)		%	(Rupees in thousand)	
Not past due	0.00%	7,064,039	-	0.00%	18,363,371	-
Up to 30 days	0.00%	881,148	-	0.00%	-	-
31 to 60 days	0.40%	105,964	422	0.00%	-	-
61 to 90 days	2.46%	18,150	446	0.00%	-	-
91 to 180 days	11.12%	605	67	0.00%	-	-
181 to 360 days	33.70%	300	101	0.00%	-	-
Above 360 days	100.00%	8,240	8,240	100.00%	13,468	13,468
		8,078,446	9,276		18,376,839	13,468
Trade debts which are not subject to risk of default		-	-		-	-
Total		8,078,446	9,276		18,376,839	13,468

At 30 June 2024

	Local sales			Export sales		
	Expected loss rate	Trade debts	Loss allowance	Expected loss rate	Trade debts	Loss allowance
	%	(Rupees in thousand)		%	(Rupees in thousand)	
Not past due	0.00%	8,249,558	-	0.00%	14,006,529	-
Up to 30 days	0.13%	81,709	106	0.00%	-	-
31 to 60 days	7.28%	27,168	1,978	0.00%	-	-
61 to 90 days	18.26%	11,694	2,136	0.00%	-	-
91 to 180 days	39.48%	3,013	1,190	0.00%	-	-
181 to 360 days	61.25%	737	451	0.00%	-	-
Above 360 days	100.00%	15,116	15,116	100.00%	413	413
		8,388,995	20,977		14,006,942	413
Trade debts which are not subject to risk of default		-	-		-	-
Total		8,388,995	20,977		14,006,942	413

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

c) Liquidity risk

The Company manages liquidity risk by maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. At 30 June 2025, the Company had Rupees 40,680.188 million (2024: Rupees 35,199.026 million) available borrowing limits from financial institutions and Rupees 886.185 million (2024: Rupees 2,722.355 million) cash and bank balances. The management believes the liquidity risk to be low. Following are the contractual maturities of financial liabilities, including interest payments. The amount disclosed in the table are undiscounted cash flows:

Contractual maturities of financial liabilities as at 30 June 2025

	Carrying amount	Contractual cash flows	6 months or less	6-12 months	1-2 Years	More than 2 Years
(Rupees in thousand)						
Non-derivative financial liabilities:						
Long term financing	28,661,966	40,952,162	3,028,085	2,916,237	5,799,984	29,207,856
Lease liabilities	222,634	267,332	60,780	64,067	136,837	5,648
Trade and other payables	12,235,191	12,235,191	12,235,191	-	-	-
Payable to Lars Lauridsen Holding ApS	321,431	386,304	128,768	-	128,768	128,768
Unclaimed dividend	119,887	119,887	119,887	-	-	-
Short term borrowings	60,279,970	63,347,589	62,395,859	951,730	-	-
Accrued mark-up	1,133,101	1,133,101	1,133,101	-	-	-
Derivative financial liabilities						
Fair value of forward exchange contracts	60,510	60,510	60,510	-	-	-
	103,034,690	118,502,076	79,162,181	3,932,034	6,065,589	29,342,272

Contractual maturities of financial liabilities as at 30 June 2024

	Carrying amount	Contractual cash flows	6 months or less	6-12 months	1-2 Years	More than 2 Years
(Rupees in thousand)						
Non-derivative financial liabilities:						
Long term financing	26,550,649	46,713,444	3,316,207	3,449,376	6,988,934	32,958,927
Trade and other payables	11,923,658	11,923,658	11,923,658	-	-	-
Payable to Lars Lauridsen Holding ApS	583,765	701,500	322,690	-	126,270	252,540
Unclaimed dividend	116,289	116,289	116,289	-	-	-
Short term borrowings	49,789,624	54,683,298	53,313,167	1,370,131	-	-
Accrued mark-up	1,507,965	1,507,965	1,507,965	-	-	-
Derivative financial liabilities						
Fair value of forward exchange contracts	19,392	19,392	19,392	-	-	-
	90,491,342	115,665,546	70,519,368	4,819,507	7,115,204	33,211,467

The contractual cash flows relating to the above financial liabilities have been determined on the basis of interest rates / mark-up rates effective as at 30 June. The rates of interest / mark up have been disclosed in note 6, note 7, note 8 and note 11 to these financial statements.

48.2 Financial instruments by categories

	Amortized cost	FVTOCI	Total
----- (Rupees in thousand) -----			
As at 30 June 2025			
Assets as per statement of financial position			
Long term investments	-	87,929,602	87,929,602
Loans and advances	8,508,911	-	8,508,911
Deposits	682,026	-	682,026
Trade debts	26,432,541	-	26,432,541
Other receivables	37,310	-	37,310
Accrued interest	72,057	-	72,057
Cash and bank balances	886,185	-	886,185
	36,619,030	87,929,602	124,548,632

	Amortized cost	FVTPL	Total
----- (Rupees in thousand) -----			
Liabilities as per statement of financial position			
Long term financing	28,661,966	-	28,661,966
Lease liabilities	222,634	-	222,634
Accrued mark-up	1,133,101	-	1,133,101
Short term borrowings	60,279,970	-	60,279,970
Trade and other payables	12,235,191	60,510	12,295,701
Payable to Lars Lauridsen Holding ApS	321,431	-	321,431
Unclaimed dividend	119,887	-	119,887
	102,974,180	60,510	103,034,690

	FVTPL	Amortised cost	FVTOCI	Total
----- (Rupees in thousand) -----				
As at 30 June 2024				
Assets as per statement of financial position				
Long term investments	-	-	58,588,626	58,588,626
Loans and advances	-	7,873,657	-	7,873,657
Deposits	-	773,907	-	773,907
Trade debts	-	22,374,547	-	22,374,547
Other receivables	44,256	36,445	-	80,701
Accrued interest	-	130,923	-	130,923
Cash and bank balances	-	2,722,355	-	2,722,355
	44,256	33,911,834	58,588,626	92,544,716

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Amortized cost	FVTPL	Total
----------------	-------	-------

----- (Rupees in thousand) -----

Liabilities as per statement of financial position

Long term financing	26,550,649	-	26,550,649
Accrued mark-up	1,507,965	-	1,507,965
Short term borrowings	49,789,624	-	49,789,624
Trade and other payables	11,923,658	19,392	11,943,050
Payable to Lars Lauridsen Holding ApS	583,765	-	583,765
Unclaimed dividend	116,289	-	116,289
	90,471,950	19,392	90,491,342

- 48.3** Reconciliation of financial assets and financial liabilities to the line items presented in the statement of financial position is as follows:

2025		
Financial assets	Non-financial assets	Assets as per statement of financial position

----- (Rupees in thousand) -----

Assets

Long term investments	87,929,602	6,546,744	94,476,346
Loans and advances	8,508,911	340,001	8,848,912
Deposits and prepayments	682,026	265,700	947,726
Trade debts	26,432,541	-	26,432,541
Other receivables	37,310	9,452,642	9,489,952
Accrued interest	72,057	-	72,057
Cash and bank balances	886,185	-	886,185
	124,548,632	16,605,087	141,153,719

2025		
Financial liabilities	Non-financial liabilities	Liabilities as per statement of financial position

----- (Rupees in thousand) -----

Liabilities

Long term financing	28,661,966	-	28,661,966
Lease liabilities	222,634	-	222,634
Accrued mark-up	1,133,101	-	1,133,101
Short term borrowings	60,279,970	-	60,279,970
Trade and other payables	12,295,701	3,658,935	15,954,636
Payable to Lars Lauridsen Holding ApS	321,431	-	321,431
Unclaimed dividend	119,887	-	119,887
	103,034,690	3,658,935	106,693,625

2024		
Financial assets	Non-financial assets	Assets as per statement of financial position

----- (Rupees in thousand) -----

Assets			
Long term investments	58,588,626	8,222,574	66,811,200
Loans and advances	7,873,657	285,547	8,159,204
Deposits and prepayments	773,907	168,602	942,509
Trade debts	22,374,547	-	22,374,547
Other receivables	80,701	11,610,905	11,691,606
Accrued interest	130,923	-	130,923
Cash and bank balances	2,722,355	-	2,722,355
	92,544,716	20,287,628	112,832,344

2024		
Financial liabilities	Non-financial liabilities	Liabilities as per statement of financial position

----- (Rupees in thousand) -----

Liabilities			
Long term financing	26,550,649	-	26,550,649
Accrued mark-up	1,507,965	-	1,507,965
Short term borrowings	49,789,624	-	49,789,624
Trade and other payables	11,943,050	2,673,214	14,616,264
Payable to Lars Lauridsen Holding ApS	583,765	-	583,765
Unclaimed dividend	116,289	-	116,289
	90,491,342	2,673,214	93,164,556

48.4 Offsetting financial assets and financial liabilities

As on reporting date, recognized financial instruments are not subject to off setting as there are no enforceable master netting arrangements and similar agreements.

48.5 Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry and the requirements of the lenders, the Company monitors the capital structure on the basis of gearing ratio. This ratio is calculated as borrowings divided by total capital employed. Borrowings represent long term financing and short term borrowings obtained by the Company as referred to in note 6 and note 11 respectively. Total capital employed includes 'total equity' as shown in the statement of financial position plus 'borrowings'. The Company's strategy, remained unchanged from last year.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

		2025	2024
Borrowings	Rupees in thousand	88,941,936	76,340,273
Total equity	Rupees in thousand	144,599,674	114,810,013
Total capital employed	Rupees in thousand	233,541,610	191,150,286
Gearing ratio	Percentage	38.08	39.94

The decrease in the gearing ratio resulted primarily from increase in equity of the Company.

49 RECOGNIZED FAIR VALUE MEASUREMENTS - FINANCIAL INSTRUMENTS

i) Fair value hierarchy

Judgements and estimates are made in determining the fair values of the financial instruments that are recognized and measured at fair value in these financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into the following three levels. An explanation of each level follows underneath the table.

Recurring fair value measurements At 30 June 2025	Level 1	Level 2	Level 3	Total
	(Rupees in thousand)			
Financial assets				
Fair value through other comprehensive income	74,375,974	-	13,553,628	87,929,602
Total financial assets	74,375,974	-	13,553,628	87,929,602
Financial liabilities				
Derivative financial liabilities	-	60,510	-	60,510
Total financial liabilities	-	60,510	-	60,510

Recurring fair value measurements At 30 June 2024	Level 1	Level 2	Level 3	Total
	(Rupees in thousand)			
Financial assets				
Fair value through other comprehensive income	48,460,379	-	10,128,247	58,588,626
Derivative financial assets	-	44,256	-	44,256
Total financial assets	48,460,379	44,256	10,128,247	58,632,882
Financial liabilities				
Derivative financial liabilities	-	19,392	-	19,392
Total financial liabilities	-	19,392	-	19,392

The above table does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amounts are a reasonable approximation of fair value. Due to short term nature, carrying amounts of certain financial assets and financial liabilities are considered to be the same as their fair value. For the majority of the non-current receivables, the fair values are also not significantly different to their carrying amounts.

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. Further there was no transfer out of level 3 measurements.

The Company's policy is to recognize transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities.

ii) Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include the use of quoted market prices or dealer quotes for similar instruments and the fair value of the remaining financial instruments is determined using discounted cash flow analysis and dividend growth model.

iii) Fair value measurements using significant unobservable inputs (level 3)

The following table presents the changes in level 3 items for the year ended 30 June 2025 and 30 June 2024:

	Unlisted equity securities
	(Rupees in thousand)
Balance as at 30 June 2023	8,321,102
Add: Investment made during the year	1,115,426
Less : Investment buy back during the year	(30,000)
Add: Fair value adjustment recognized in other comprehensive income	721,719
Balance as at 30 June 2024	10,128,247
Add: Investment made during the year	697,972
Less : Investment buy back during the year	(28,500)
Add: Fair value adjustment recognized in other comprehensive income	2,755,909
Balance as at 30 June 2025	13,553,628

iv) Valuation inputs and relationships to fair value

The following table summarizes the quantitative information about the significant unobservable inputs used in level 3 fair value measurements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Description	Fair value at		Valuation technique	Unobservable inputs	Range of inputs (probability-weighted average)	Relationship of unobservable inputs to fair value
	30 June 2025	30 June 2024			30 June 2025	
(Rupees in thousand)						
Fair value through other comprehensive income						
Nishat Packaging Limited (Formerly: Nishat Paper Products Company Limited)	117,971	117,622	Present value techniques	Terminal growth factor Risk adjusted discount rate	2.00% 15.49%	Increase / decrease in terminal growth factor by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +31.296 million / -23.385 million.
Nishat Dairy (Private) Limited	555,038	577,980	Present value techniques	Terminal growth factor Risk adjusted discount rate	2.00% 19.73%	Increase / decrease in terminal growth factor by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +48.735 million / -39.530 million.
Security General Insurance Company Limited	2,618,225	355,567	Dividend growth model	Dividend growth rate Risk adjusted discount rate	6.50% 15.57%	Increase / decrease in dividend growth rate by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +772.081 million / -493.007 million.
Nishat Hotels and Properties Limited	1,934,219	1,422,720	Present value techniques	Terminal growth factor Risk adjusted discount rate	2.00% 16.12%	Increase / decrease in terminal growth factor by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +327.181 million / -249.457 million.
Hyundai Nishat Motor (Private) Limited	4,274,754	4,406,212	Present value techniques	Terminal growth factor Risk adjusted discount rate	2.00% 17.01%	Increase / decrease in terminal growth factor by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +523.487 million / -415.503 million.
Nishat Sutas Dairy Limited	4,053,421	3,248,146	Present value techniques	Terminal growth factor Risk adjusted discount rate	2.00% 15.32%	Increase / decrease in terminal growth factor by 1% and decrease / increase in discount rate by 1% would increase / decrease fair value by Rupees +838.773 million / -624.203 million.
	13,553,628	10,128,247				

There were no significant inter-relationships between unobservable inputs that materially affect fair values.

Valuation processes

Independent valuer performs the valuations of non-property items required for financial reporting purposes, including level 3 fair values. The independent valuer reports directly to the Chief Financial Officer. Discussions of valuation processes and results are held between the Chief Financial Officer and the valuation team at least once in every six months.

The main level 3 inputs used by the Company are derived and evaluated as follows:

Discount rates for financial instruments are determined using a capital asset pricing model to calculate a rate that reflects current market assessments of the time value of money and the risk specific to the asset.

Earnings growth factor for unlisted equity securities are estimated based on market information for similar types of companies.

Dividend growth model for unlisted equity securities considers the present value of future dividends, discounted using weighted average cost of capital.

Changes in level 2 and 3 fair values are analyzed at the end of yearly reporting period during the valuation discussion between the Chief Financial Officer and the independent valuer. As part of this discussion the independent valuer presents a report that explains the reason for the fair value movements.

50 FAIR VALUE MEASUREMENTS - NON-FINANCIAL ASSETS

i) Fair value hierarchy

Judgements and estimates are made for non-financial assets not measured at fair value in these financial statements but for which the fair value is described in these financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its non-financial assets into the following three levels.

At 30 June 2025	Level 1	Level 2	Level 3	Total
(Rupees in thousand)				
Investment properties	-	7,877,955	-	7,877,955
Total non-financial assets	-	7,877,955	-	7,877,955

At 30 June 2024	Level 1	Level 2	Level 3	Total
(Rupees in thousand)				
Investment properties	-	7,642,266	-	7,642,266
Total non-financial assets	-	7,642,266	-	7,642,266

The Company's policy is to recognize transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. Further, there was no transfer in and out of level 3 measurements.

ii) Valuation techniques used to determine level 2 fair values

The Company obtains independent valuations for its investment properties at least annually. At the end of each reporting period, the management updates the assessment of the fair value of each property, taking into account the most recent independent valuations. The management determines a property's value within a range of reasonable fair value estimates. The best evidence of fair value is current prices in an active market for similar properties.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Valuation processes

The Company engages external, independent and qualified valuer to determine the fair value of the Company's investment properties at the end of every financial year. As at 30 June 2025, the fair values of the investment properties have been determined by Al-Hadi Financial & Legal Consultants (an approved valuer).

Changes in fair values are analyzed at the end of each year during the valuation discussion between the Chief Financial Officer and the valuer. As part of this discussion the team presents a report that explains the reason for the fair value movements.

51 DISCLOSURE REQUIREMENT FOR COMPANY NOT ENGAGED IN SHARIAH NON-PERMISSIBLE BUSINESS ACTIVITIES AS ITS CORE BUSINESS ACTIVITIES

	Note	2025 (Rupees in thousand)	2024
Description			
Financing (long-term, short-term, or lease financing) obtained as per Islamic mode			
Long term financing	6	12,961,131	8,480,482
Short term borrowings	11	15,160,857	9,877,642
Interest or mark-up accrued on any conventional loan or advance	10	730,844	1,053,950
Long-term and short-term Shariah compliant Investments			
Long term investments	18	38,554,702	28,696,913
Shariah-compliant bank deposits, bank balances, and TDRs	28	174,228	609,059
Revenue earned from a Shariah-compliant business segment	29	178,167,146	160,256,555
Break-up of late payments or liquidated damages		-	-
Gain or loss or dividend earned on Shariah compliant investments or share of profit from Shariah-compliant associates			
Dividend income	34.1	351,529	83,324
Unrealized gain on re-measurement of investments at FVTOCI	18	10,891,962	6,144,381
Realized gain on sale of investments	5.1 & 34	78,703	5,190
Profit earned from Shariah-compliant bank deposits, bank balances, or TDRs		-	-
Exchange gain earned from actual currency		508,352	543,000
Exchange gains earned using conventional derivative financial instruments		180,101	348,120
Profit paid on islamic mode of financing		3,014,506	3,395,174
Total Interest earned on any conventional loan or advance	34	1,062,269	2,908,667
Source and detailed breakup of other income, including breakup of other or miscellaneous portions of other income into Shariah-compliant and non-compliant income	34		
Shariah-compliant:			
Dividend income		351,529	83,324
Gain on sale of property, plant and equipment		116,955	20,549

	2025	2024
	(Rupees in thousand)	
Scrap sales	495,791	575,717
Rental income	237,116	223,251
Gain on sale of investment	51,000	-
Net exchange gain	508,352	543,000
Reversal of provision for slow moving, obsolete and damaged store items	-	6
Non-shariah compliant income:		
Dividend income	7,144,708	8,372,866
Profit on deposits with banks	114,138	246,614
Net exchange gain	180,101	348,120
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS	-	118,853
Interest income on loan to Nishat Linen (Private) Limited - subsidiary company	946,033	2,659,054
Interest income on loans to employees	2,098	2,399
Reversal of fair value adjustment on margin against bank guarantee	56,414	46,794

Relationship with Shariah-compliant financial institutions, including banks, takaful operators and their windows, etc

Name	Relationship
Habib Bank Limited	Bank balance
Standard Chartered Bank (Pakistan) Limited (Saadiq Islamic Banking)	Bank balance
Bank Islami Pakistan Limited	Bank balance and short term borrowings
Meezan Bank Limited	Bank balance, short term borrowings and long term financing
Dubai Islamic Bank Pakistan Limited	Bank balance and short term borrowings
MCB Islamic Bank Limited	Bank balance
Faysal Bank Limited (Barkat Islami)	Bank balance, short term borrowings and long term financing
The Bank of Punjab (Taqwa Islamic Banking)	Bank balance and short term borrowings
Al-Baraka Bank Pakistan Limited	Bank balance and short term borrowings
Askari Bank Limited - Ikhlas Islamic Banking	Long term financing
The Bank of Khyber	Bank balance and short term borrowings

52 UNUTILIZED CREDIT FACILITIES

	Non-funded		Funded	
	2025	2024	2025	2024
(Rupees in thousand)				
Total facilities	23,693,440	14,731,000	138,274,000	117,674,000
Utilized at the end of the year	12,613,409	12,788,429	97,593,812	82,474,974
Unutilized at the end of the year	11,080,031	1,942,571	40,680,188	35,199,026

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

53 DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on 30 September 2025 by the Board of Directors of the Company.

54 CORRESPONDING FIGURES

Corresponding figures have been re-arranged, wherever necessary, for the purpose of comparison. However, no significant rearrangement has been made except as detailed below for the purpose of better presentation and understanding:

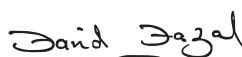
Re-arranged from	Re-arranged to	30 June 2024 (Rupees in thousand)
Cost of sales:	Cost of sales:	
- Other factory overheads	- Travelling and conveyance	577,173

55 GENERAL

Figures have been rounded off to the nearest thousand of Rupees unless otherwise stated.



CHIEF EXECUTIVE OFFICER



DIRECTOR



CHIEF FINANCIAL OFFICER

Consolidated Financial Statements of

Nishat Mills Limited

and its Subsidiary Companies
for the year ended June 30, 2025



DIRECTORS' REPORT

The Directors are pleased to present their report together with the consolidated financial statement of Nishat Mills Limited (the "Holding Company") and its Subsidiary Companies (together referred to as Group) for the year ended 30 June 2025. The consolidated results comprise of financial statements of Nishat Mills Limited, Nishat Power Limited, Nishat Linen (Private) Limited, , Nishat USA Inc., Nishat Linen Trading LLC, Nishat International FZE, China Guangzhou Nishat Global Company Limited, Nishat Commodities (Private) Limited, Wernerfelt A/S, Wernerfelt Sverige AB and Nishat UK (Private) Limited.

The Holding Company has annexed its consolidated financial statements along with its separate financial statements, in accordance with the requirements of International Financial Reporting Standards and Companies Act, 2017. The Directors' Report, giving a commentary on the performance of Nishat Mills Limited for the year ended 30 June 2025 has been presented separately. It also includes a brief description of all the subsidiary companies of the Holding Company.

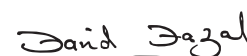
Following are the key highlights (Consolidated):

Financial Highlights	Year ended 30 June	
	2025	2024
Revenue (Rs. in million)	207,175	212,512
Gross profit (Rs. in million)	32,161	33,691
Profit after taxation (Rs. in million)	4,738	10,509

For and on behalf of the Board of Directors



Mian Umer Mansha
Chief Executive Officer



Farid Noor Ali Fazal
Director

30 September 2025
Lahore

INDEPENDENT AUDITOR'S REPORT

To the members of Nishat Mills Limited

Opinion

We have audited the annexed consolidated financial statements of Nishat Mills Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 30 June 2025, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

In our opinion, consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 30 June 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of the Chartered Accountants of Pakistan (the Code), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the Key audit matters:

Sr. No.	Key audit matters	How the matters were addressed in our audit
1.	Accounting for equity accounted associates Investments in equity-accounted associates amounted to Rupees 57,872.779 million (19.27% of total assets) as at 30 June 2025. There is a risk that associates are not accounted for and disclosed properly. As such, we have identified the impairment assessment, equity accounting and disclosure for the investments in equity	Our procedures included, but were not limited to: - We perused the supporting documentation and ensured that they are properly accounted for in accordance with International Accounting Standard (IAS) 28 'Investments in Associates and Joint Ventures'. - We ensured proper equity accounting was carried out during the year by looking at the

Following are the key audit matters:

Sr. No.	Key audit matters	How the matters were addressed in our audit
	accounted associates as representing key audit matters due to the significance of the balance to the consolidated financial statements as a whole. The Group's management conducts its impairment test to assess the recoverability of the equity accounted associates and considers whether there are indicators of impairment with respect to these investments. Impairment assessments of these investments require significant judgement and there is the risk that valuation of the investments may be incorrect and any potential impairment charge miscalculated. For further information on investments in equity-accounted associates, refer to the following: - Material accounting policy information, Consolidation – Associates note 2.2(b) to the consolidated financial statements. - Critical accounting estimates and judgements note 2.1(c) to the consolidated financial statements. - Long term investments note 19 to the consolidated financial statements.	post-acquisition change in the Group's share of net assets of the associates. In particular, we have: - Tested additions of investments made during the year. - Checked the accuracy for computation of share of dividend income and profit or loss and other comprehensive income of the associates. • We assessed the adequacy of the disclosures presented within the consolidated financial statements to ensure they are in accordance with International Financial Reporting Standard (IFRS) 12 'Disclosure of Interests in Other Entities'. • We sent group audit instructions to the respective component auditors to gain comfort on the audit procedures performed by the component auditors over the financial statements of associates. • We evaluated the reasonableness of management's assumptions and estimates used in determining the recoverable values of material investments. We assessed the assumptions and estimates based on our knowledge of the Group and the industries.
2.	Assessment of control and significant influence on investments There is a risk that management has made an error in judgement or may have not fully considered all rules, facts and circumstances in assessing whether the Group has control or significant influence on its investments which may have significant consequences on the consolidated financial statements. For further information, refer to the following: - Material accounting policy information,	Our procedures included, but were not limited to: • We tested the design and implementation of key controls around the application of the accounting standards and evaluated the significant judgements that management exercised in determining whether the Group controls or have significant influence over the investee companies. • We reviewed documents to support any key judgments management has made in

Sr. No.	Key audit matters	How the matters were addressed in our audit
	Consolidation note 2.2 to the consolidated financial statements. - Note 1 and Note 19 to the consolidated financial statements.	determining whether they control or have significant influence over an investee e.g. power over relevant activities. We have tested the consolidation process to assess whether the conclusions reached have been appropriately applied in the preparation of the consolidated financial statements and adequate disclosures have been made in the consolidated financial statements.
3.	Inventory existence and valuation Inventory of the textile business of the Group as at 30 June 2025 represented a material position in the consolidated statement of financial position. Inventory is measured at the lower of cost and net realizable value. We identified existence and valuation of inventory as a key audit matter due to its size, representing 23.88% of total assets of the Group as at 30 June 2025, and the judgment involved in valuation. For further information on inventory, refer to the following: - Material accounting policy information, Inventories note 2.14 to the consolidated financial statements. - Stores, spare parts and loose tools note 22 and Stock-in-trade note 23 to the consolidated financial statements.	Our procedures over existence and valuation of inventory included, but were not limited to: - To test the quantity of inventories at all locations, we assessed the corresponding inventory observation instructions and participated in inventory counts on sites. Based on samples, we performed test counts and compared the quantities counted by us with the results of the counts of the management. - For a sample of inventory items, re-performed the weighted average cost calculation and compared the weighted average cost appearing on valuation sheets. - We tested that the ageing report used by management correctly aged inventory items by agreeing a sample of aged inventory items to the last recorded invoice. - On a sample basis, we tested the net realizable value of inventory items to recent selling prices and re-performed the calculation of the inventory write down, if any. - We assessed the percentage write down applied to older inventory with reference to historic inventory write downs and recoveries on slow moving inventory. - In the context of our testing of the calculation, we analysed individual cost components and traced them back to the corresponding underlying documents. We furthermore challenged changes in unit costs.

Sr. No.	Key audit matters	How the matters were addressed in our audit
		We also made inquiries of management, including those outside of the finance function, and considered the results of our testing above to determine whether any specific write downs were required.
4.	Capital expenditures The textile business of the Group is investing significant amounts in its operations and there are a number of areas where management judgement impacts the carrying value of property, plant and equipment and its respective depreciation profile. These include among other the decision to capitalize or expense costs; and review of useful life of the assets including the impact of changes in the Group's strategy. We focused on this area since the amounts have a significant impact on the financial position of the Group and there is significant management judgment required that has significant impact on the reporting of the financial position for the Group. Therefore, considered as one of the key audit matters. For further information, refer to the following: - Material accounting policy information, Property, plant, equipment and depreciation note 2.5 to the consolidated financial statements. - Property, plant and equipment note 16 to the consolidated financial statements.	Our procedures included, but were not limited to: - We tested operating effectiveness of controls in place over the property, plant and equipment cycle including the controls over whether costs incurred on activities is capital or operating in nature. - We evaluated the appropriateness of capitalization policies and depreciation rates. - We performed tests of details on costs capitalized. - We verified the accuracy of management's calculation used for the impairment testing.
5.	Revenue recognition We identified recognition of revenue of textile business of the Group as a key audit matter because revenue is one of the key performance indicators and gives rise to an inherent risk that revenue could be subject to misstatement to meet expectations or targets.	Our procedures included, but were not limited to: We obtained an understanding of the process relating to recognition of revenue and testing the design, implementation and operating effectiveness of key internal controls over recording of revenue.

Sr. No.	Key audit matters	How the matters were addressed in our audit
	For further information, refer to the following: - Material accounting policy information, Revenue recognition note 2.19 to the consolidated financial statements. - Revenue note 31 to the consolidated financial statements.	• We compared a sample of revenue transactions recorded during the year with sales orders, sales invoices, delivery documents and other relevant underlying documents. • We compared a sample of revenue transactions recorded around the year-end with the sales orders, sales invoices, delivery documents and other relevant underlying documentation to assess if the related revenue was recorded in the appropriate accounting period. • We assessed whether the accounting policies for revenue recognition complies with the requirements of IFRS 15 'Revenue from Contracts with Customers'. • We also considered the appropriateness of disclosures in the consolidated financial statements.
6.	Impacts of 'Amendment Agreement' to amend Power Purchase Agreement (PPA) During the year ended 30 June 2025, Nishat Power Limited - Subsidiary Company entered into negotiations with relevant authorities to amend its PPA. After several rounds of discussions, Nishat Power Limited - Subsidiary Company consented for amendment of its PPA through an 'Amendment Agreement' with effect from 01 November 2024. Consequently, Nishat Power Limited - Subsidiary Company has recognized adjustments to the amounts of relevant assets and liabilities. Further, the 'Amendment Agreement' necessitated the recognition of capital reserve for overhauling of plant. Furthermore, the 'Amendment Agreement' also necessitated Nishat Power Limited - Subsidiary Company to evaluate the potential impact on the carrying amount of its tangible fixed assets. Accordingly, the management of Nishat Power Limited - Subsidiary Company performed an impairment assessment of its	Our audit procedures among others included the following: • Evaluated the management's assessment of the related impacts relating to assets and liabilities in light of the 'Amendment Agreement'. • Obtained an understanding of the management's process to determine adjustments relating to assets and liabilities and recoverable amount of tangible fixed assets. • Obtained an understanding of the management's assessment for the establishment of capital reserve. • Evaluated the appropriateness of the methodology used to estimate the recoverable amount for impairment assessment of tangible fixed assets. • Checked the mathematical accuracy of the adjustments relating to assets, liabilities, capital

Sr. No.	Key audit matters	How the matters were addressed in our audit
	tangible fixed assets. The signing of 'Amendment Agreement' was a significant event during the year. Considering its significance and the judgements involved in estimating the recoverable amount of tangible fixed assets, we have considered this as a key audit matter. For further information, refer to the following: - Impacts of 'Amendment Agreement' to amend Power Purchase Agreement (PPA) (note 1) to the consolidated financial statements. - Impairment of non-financial assets (note 2.29) to the consolidated financial statements. - Adjustments to balance payable by CPPA-G (note 38) to the consolidated financial statements.	reserve and the recoverable amount of tangible fixed assets. • Assessed the adequacy of the related disclosures in the consolidated financial statements in accordance with the accounting and reporting standards as applicable in Pakistan.
7.	Contingencies As disclosed in note 15(a)(xiv) to note 15(a)(xxiii) to the accompanying consolidated financial statements, Nishat Power Limited - Subsidiary Company has contingent liabilities in respect of various matters, which are pending adjudication before respective authorities and courts of law. Contingencies require management to make judgments and estimates in relation to the interpretation of laws, statutory rules and regulations, and the probability of outcome and financial impact, if any, on Nishat Power Limited - Subsidiary Company for disclosure and recognition and measurement of any provisions that may be required against such contingencies in accordance with applicable financial reporting standards. Due to significance of amounts involved, uncertainties with respect to the outcome of matters and use of significant management judgments and estimates to assess the same	Our audit procedures among others included obtaining an understanding of the process and controls on this area relevant to our audit. Further, we have: • Obtained and reviewed detail of the pending matters and discussed the same with the Nishat Power Limited - Subsidiary Company's management. • Reviewed the correspondence of the Nishat Power Limited - Subsidiary Company with the relevant authorities, tax and legal advisors, including judgments or orders passed by the competent authorities in relation to the issues involved or matters which have similarities with the issues involved. • Obtained and reviewed confirmations from the Nishat Power Limited - Subsidiary Company's external tax and legal advisors for their views on the probable outcome of the pending tax cases and other contingencies.

Sr. No.	Key audit matters	How the matters were addressed in our audit
	including related financial impacts, we considered this as a key audit matter. For further information on contingencies, refer to the following: - Material accounting policy information, Contingent liabilities note 2.28 to the consolidated financial statements. - Critical accounting estimates and judgements note 2.1(c) to the consolidated financial statements. - Contingencies note 15(a)(xiv) to note 15(a)(xxiii) to the consolidated financial statements.	• Involved internal tax professionals to assess reasonability of management's conclusions on such pending matters. • Reviewed and evaluated the adequacy of disclosures made in respect of such contingencies in accordance with the requirements of the financial reporting standards as applicable in Pakistan.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and the Board of Directors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting and reporting standards as applicable in Pakistan and Companies Act, 2017 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Syed Mustafa Ali.



RIAZ AHMAD & COMPANY

Chartered Accountants

LAHORE

October 02, 2025

UDIN: AR202510168Yh7kvfl4s

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at June 30, 2025

	Note	2025 (Rupees in thousand)	2024
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital			
1,100,000,000 (2024: 1,100,000,000) ordinary shares of Rupees 10 each		11,000,000	11,000,000
Issued, subscribed and paid-up share capital	4	3,515,999	3,515,999
Reserves	5	153,017,700	138,353,201
Equity attributable to equity holders of the Holding Company		156,533,699	141,869,200
Non-controlling interest		13,704,614	15,978,611
Total equity		170,238,313	157,847,811
LIABILITIES			
NON-CURRENT LIABILITIES			
Long term financing	6	25,376,756	23,682,746
Lease liabilities	7	2,237,585	1,583,612
Security deposits	8	357,660	288,360
Retirement benefit obligation		70,107	61,630
Deferred liabilities	9	10,314,427	6,900,539
		38,356,535	32,516,887
CURRENT LIABILITIES			
Trade and other payables	10	20,439,377	19,827,841
Accrued mark-up	11	1,135,594	1,529,600
Short term borrowings	12	61,794,524	53,676,569
Current portion of non-current liabilities	13	5,891,372	5,399,404
Unclaimed dividend		148,922	142,551
Provision for taxation and levy - net	14	2,264,240	2,765,693
		91,674,029	83,341,658
TOTAL LIABILITIES		130,030,564	115,858,545
CONTINGENCIES AND COMMITMENTS	15		
TOTAL EQUITY AND LIABILITIES		300,268,877	273,706,356

The annexed notes form an integral part of these consolidated financial statements.



CHIEF EXECUTIVE OFFICER

	Note	2025 (Rupees in thousand)	2024
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	16	75,599,389	71,700,074
Intangible assets	17	677,647	677,647
Right-of-use assets	18	3,018,360	2,069,327
Long term investments	19	85,408,552	70,842,826
Long term loans	20	596,780	484,723
Long term deposits	21	623,200	625,535
		165,923,928	146,400,132
CURRENT ASSETS			
Stores, spare parts and loose tools	22	7,680,677	7,003,908
Stock-in-trade	23	65,630,926	51,724,654
Trade debts	24	28,277,755	38,376,196
Loans and advances	25	1,030,627	816,688
Short term deposits and prepayments	26	755,392	818,434
Other receivables	27	9,707,042	13,079,543
Accrued interest	28	5,174	40,879
Short term investments	29	18,106,520	4,264,954
Cash and bank balances	30	3,150,836	11,180,968
		134,344,949	127,306,224
TOTAL ASSETS		300,268,877	273,706,356



DIRECTOR



CHIEF FINANCIAL OFFICER

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
REVENUE	31	207,175,255	212,511,599
COST OF SALES	32	(175,013,926)	(178,820,156)
GROSS PROFIT		32,161,329	33,691,443
DISTRIBUTION COST	33	(14,184,815)	(12,414,491)
ADMINISTRATIVE EXPENSES	34	(4,627,832)	(4,129,202)
OTHER EXPENSES	35	(279,120)	(376,071)
		(19,091,767)	(16,919,764)
		13,069,562	16,771,679
OTHER INCOME	36	9,844,658	6,529,195
PROFIT FROM OPERATIONS		22,914,220	23,300,874
FINANCE COST	37	(9,026,462)	(11,058,114)
		13,887,758	12,242,760
ADJUSTMENTS TO BALANCE PAYABLE BY CPPA-G	38	(3,850,458)	-
SHARE OF NET PROFIT OF ASSOCIATES ACCOUNTED FOR USING THE EQUITY METHOD	19.2	1,758,825	3,364,475
PROFIT BEFORE LEVY AND TAXATION		11,796,125	15,607,235
LEVY	39	(2,351,305)	(2,841,248)
PROFIT BEFORE TAXATION		9,444,820	12,765,987
TAXATION	40	(4,706,378)	(2,257,412)
PROFIT AFTER TAXATION		4,738,442	10,508,575
SHARE OF PROFIT ATTRIBUTABLE TO: EQUITY HOLDERS OF HOLDING COMPANY		5,104,291	7,868,223
NON-CONTROLLING INTEREST		(365,849)	2,640,352
		4,738,442	10,508,575
EARNINGS PER SHARE - BASIC AND DILUTED (RUPEES)	41	14.51	22.38

The annexed notes form an integral part of these consolidated financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR



CHIEF FINANCIAL OFFICER

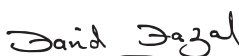
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended June 30, 2025

	2025	2024
	(Rupees in thousand)	
PROFIT AFTER TAXATION	4,738,442	10,508,575
OTHER COMPREHENSIVE INCOME		
Items that will not be reclassified to profit or loss:		
Remeasurement of retirement benefits of associates - net of tax	32,404	11,212
Surplus arising on remeasurement of investments at fair value through other comprehensive income	7,346,637	11,329,945
Share of surplus on remeasurement of investments at fair value through other comprehensive income of associates - net of tax	3,657,295	4,443,027
Deferred income tax relating to investments at fair value through other comprehensive income	(487,826)	(1,488,653)
	10,548,510	14,295,531
Items that may be reclassified subsequently to profit or loss:		
Exchange differences on translating foreign operations	66,498	(63,627)
Other comprehensive income for the year - net of tax	10,615,008	14,231,904
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	15,353,450	24,740,479
SHARE OF TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:		
EQUITY HOLDERS OF HOLDING COMPANY	15,719,299	22,100,127
NON-CONTROLLING INTEREST	(365,849)	2,640,352
	15,353,450	24,740,479

The annexed notes form an integral part of these consolidated financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended June 30, 2025

Attributable to Equity Holders of the Holding Company													
Share Capital	Premium on issue of right shares	Fair value reserve FVTOCI Investments	Exchange Translation Reserve	Capital Reserves			Revenue Reserves				Shareholders' Equity	Non-Controlling Interest	Total Equity
				Statutory Reserve	Capital Redemption Reserve Fund	Maintenance Reserve	Overhauling Reserve	Sub Total	General Reserve	Unappropriated Profit			
3,515,999	5,499,530	1,306,117	726,591	13,424	111,002	1,344,863	-	9,001,527	97,449,214	11,560,332	121,527,072	14,639,269	136,166,341
-	-	-	-	-	-	-	-	-	-	(1,757,999)	(1,757,999)	-	(1,757,999)
-	-	-	-	1,019	-	-	-	1,019	-	(1,019)	-	-	-
-	-	-	-	-	-	-	-	-	9,802,000	(9,802,000)	-	-	-
-	-	-	-	-	-	(266,533)	-	(266,533)	-	266,533	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	(1,301,010)	(1,301,010)
-	-	14,284,319	(63,627)	-	-	-	-	14,220,692	-	11,212	7,868,223	2,640,352	10,508,575
-	-	14,284,319	(63,627)	-	-	-	-	14,220,692	-	11,212	14,231,904	-	14,231,904
3,515,999	5,499,530	15,590,436	662,964	14,443	111,002	1,078,330	-	22,966,705	107,251,214	8,145,282	141,869,200	15,978,611	157,847,811
-	-	-	-	-	-	-	-	-	-	(1,054,800)	(1,054,800)	-	(1,054,800)
-	-	-	-	1,026	-	-	-	1,026	-	(1,026)	-	-	-
-	-	-	-	-	-	-	-	-	7,090,000	(7,090,000)	-	-	-
-	-	-	-	-	-	(13,054)	-	(13,054)	-	13,054	-	-	-
-	-	-	-	-	-	(1,065,276)	-	(1,065,276)	-	1,065,276	-	-	-
-	-	-	-	-	-	-	3,228,157	3,228,157	-	(3,228,157)	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	(1,908,148)	(1,908,148)
-	-	(116,059)	-	-	-	-	-	(116,059)	-	116,059	-	-	-
-	-	-	-	-	-	-	-	-	-	5,104,291	5,104,291	(365,849)	4,738,442
-	-	10,516,106	66,498	-	-	-	-	10,582,604	-	32,404	10,615,008	-	10,615,008
-	-	10,516,106	66,498	-	-	-	-	10,582,604	-	5,136,695	15,719,299	(365,849)	15,353,450
3,515,999	5,499,530	25,960,483	729,462	15,469	111,002	-	3,228,157	35,574,103	114,341,214	3,102,383	153,017,700	13,704,614	170,238,313

Balance as at 30 June 2023

Transaction with owners - Final dividend for the year ended 30 June 2023 @ Rupees 5.00 per share
 Transferred to statutory reserve
 Transferred to general reserve
 Transfer of maintenance reserve
 Transaction with owners - dividend relating to year 2023 paid to non-controlling interest
 Profit for the year
 Other comprehensive income for the year
 Total comprehensive income for the year

Balance as at 30 June 2024

Transaction with owners - Final dividend for the year ended 30 June 2024 @ Rupees 3.00 per share
 Transferred to statutory reserve
 Transferred to general reserve
 Transfer of maintenance reserve
 Extinguishment of maintenance reserve for the purpose of creating the overhauling reserve pursuant to the Amendment Agreement
 Transfer to overhauling reserve
 Transaction with owners - dividend relating to year 2024 paid to non-controlling interest
 Transfer of gain on sale of FVTOCI Investments to unappropriated profit
 Profit for the year
 Other comprehensive income for the year
 Total comprehensive income for the year

Balance as at 30 June 2025

The annexed notes form an integral part of these consolidated financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR



CHIEF FINANCIAL OFFICER

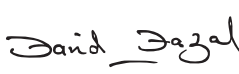
CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	43	16,201,079	18,044,299
Finance cost paid		(9,420,468)	(11,370,533)
Income tax paid		(4,686,433)	(2,948,434)
Long term security deposits - net		69,300	22,750
Exchange gain on forward exchange contracts received		221,219	304,995
Net increase in retirement benefit obligation		7,600	5,621
Net increase in long term loans		(123,959)	(98,638)
Net increase in long term deposits		57,335	(425,581)
Net cash generated from operating activities		2,325,673	3,534,479
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		278,088	232,437
Capital expenditure on property, plant and equipment		(10,479,854)	(19,915,253)
Dividends received		5,225,056	7,361,215
Investments made		(76,512,517)	(328,208,509)
Proceeds from sale of investments		63,495,490	323,234,339
Proceeds from disposal of Nishat Hospitality (Private) Limited	42	1,750,999	-
Interest received		351,173	641,287
Net cash used in investing activities		(15,891,565)	(16,654,484)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from long term financing		5,000,000	14,640,745
Repayment of long term financing		(2,906,554)	(2,895,298)
Repayment of lease liabilities		(1,147,321)	(882,075)
Exchange differences on translation of net investments in foreign subsidiaries		66,498	(63,627)
Short term borrowings - net		8,117,955	7,429,776
Dividend paid		(2,956,577)	(3,046,943)
Net cash from financing activities		6,174,001	15,182,578
Net increase in cash and cash equivalents		(7,391,891)	2,062,573
Net foreign exchange difference on translating cash and bank balances		17,557	(41,233)
Cash and cash equivalents at the beginning of the year		11,180,968	9,159,628
Cash and cash equivalents of Nishat Hospitality (Private) Limited	42	(655,798)	-
Cash and cash equivalents at the end of the year		3,150,836	11,180,968

The annexed notes form an integral part of these consolidated financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

1 THE GROUP AND ITS OPERATIONS

- a) The Group consists of:

Holding Company

- Nishat Mills Limited

Subsidiary Companies

- Nishat Power Limited
- Nishat Linen (Private) Limited
- Nishat Hospitality (Private) Limited - remained subsidiary uptill 02 January 2025.
- Nishat USA, Inc.
- Nishat Linen Trading LLC
- Nishat International FZE
- China Guangzhou Nishat Global Co., Ltd.
- Nishat UK (Private) Limited
- Nishat Commodities (Private) Limited
- Wernerfelt A/S
- Wernerfelt Sverige AB

NISHAT MILLS LIMITED

Nishat Mills Limited is a public limited company incorporated in Pakistan under the repealed Companies Act, 1913 (Now Companies Act, 2017) and listed on Pakistan Stock Exchange Limited. Its registered office is situated at 53-A, Lawrence Road, Lahore. Nishat Mills Limited is engaged in the business of textile manufacturing and of spinning, combing, weaving, bleaching, dyeing, printing, stitching, apparel, buying, selling and otherwise dealing in yarn, linen, cloth and other goods and fabrics made from raw cotton, synthetic fibre and cloth and to generate, accumulate, distribute, supply and sell electricity. Geographical location and addresses of all business units are as follows:

Sr. No.	Manufacturing units and offices	Address
1	Spinning units, yarn dyeing unit and power plant	Nishatabad, Faisalabad.
2	Spinning units and power plant	Plot No. 172-180 and 188-197, M-3 Industrial City, Sahianwala and FIEDMC, 2 K.M., Jhumra Chiniot Road, Chak Jhumra, Faisalabad.
3	Spinning units and power plant	20 K.M., Sheikhpura Road, Feroze Wattwan.
4	Weaving units, Denim unit, Workwear unit and power plant	12 K.M., Faisalabad Road, Sheikhpura.
5	Weaving unit, dyeing and finishing unit, processing unit, stitching units and power plants	5 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
6	Terry unit	7 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
7	Apparel unit	2 K.M., Nishat Avenue Off 22 K.M., Ferozepur Road, Lahore.
8	Head office	7-Main Gulberg, Lahore.
9	Office	1st Floor, Karachi Chambers, Hasrat Mohani Road, Karachi.
10	Registered office	Nishat House, 53-A, Lawrence Road, Lahore.
11	Liaison office outside Pakistan	House No.247, Road No.3, Baridhara DOHS, Dhaka Cantt., Bangladesh.

NISHAT POWER LIMITED

Nishat Power Limited is a public limited company incorporated in Pakistan under the repealed Companies Ordinance, 1984 (Now Companies Act, 2017) and listed on Pakistan Stock Exchange Limited. Nishat Power Limited is a subsidiary of Nishat Mills Limited. The principal activity of Nishat Power Limited is to build, own, operate and maintain a fuel fired power station having gross capacity of 200 MW in Jamber Kalan, Tehsil Pattoki, District Kasur, Punjab, Pakistan. Its registered office is situated at 53-A, Lawrence Road, Lahore. Its head office is situated at 1-B, Aziz Avenue, Canal Road, Gulberg V, Lahore. Nishat Power Limited had a Power Purchase Agreement ('PPA') with its sole customer, National Transmission and Despatch Company Limited ('NTDC') for twenty five years which commenced from 09 June 2010. On 12 February 2021, Nishat Power Limited entered into a Novation Agreement to the PPA with NTDC and Central Power Purchasing Agency (Guarantee) Limited ('CPPA-G' and also referred to as the 'Power Purchaser'), whereby, NTDC irrevocably transferred all of its rights, obligations and liabilities under the PPA to CPPA-G and thereafter, NTDC ceased to be a party to the PPA, and CPPA-G became a party to the PPA in place of NTDC. Further, on the same day, Nishat Power Limited entered into the PPA Amendment Agreement, whereby, the Agreement Year that was ending on 08 June 2021 was extended by sixty eight (68) days to 15 August 2021. Ownership interest held by non-controlling interests in Nishat Power Limited is 48.99% (2024: 48.99%).

Geographical location and addresses of all business units are as follows:

Sr. No.	Business Units	Address
1	Registered office	53-A, Lawrence Road, Lahore.
2	Head office	1-B, Aziz Avenue, Canal Road, Gulberg V, Lahore.
3	Power station	Jamber Kalan, Tehsil Pattoki, District Kasur, Punjab.
4	Sub-office	Unit-2, 17-B, Aziz Avenue, Canal Road, Gulberg V, Lahore

Impacts of 'Amendment Agreement' to amend Power Purchase Agreement (PPA)

During the year ended 30 June 2025, Prime Minister of Pakistan constituted a Task Force to amend the Power Purchase Agreement, Implementation Agreement and to revise tariff of the Nishat Power Limited. After several rounds of discussions with the Task Force, Nishat Power Limited consented to amend the Power Purchase Agreement, Implementation Agreement and to convert the existing tariff to 'Hybrid Take and Pay' model as proposed by the Task Force. On 04 December 2024, Board of Directors of Nishat Power Limited approved the execution of the Amendment Agreement with the Government of Pakistan ('GoP') and the Power Purchaser to implement the proposed amendments with effect from 01 November 2024. As a result, following significant amendments in Power Purchase Agreement and Implementation Agreement have been agreed and taken place:

- Quarterly indexation for local fixed O&M and local variable O&M has been revised which shall be lower of 5% per annum or actual average National Consumer Price Index ('NCPI') for the preceding twelve months. Whereas, existing indexation mechanism for foreign fixed O&M and foreign variable O&M shall continue provided that PKR/USD depreciation will be allowed for up to 70% of the actual annual depreciation. Whereas the benefit of appreciation in PKR/USD, shall be passed on to the Power Purchaser on 100% basis;
- The cost of the working capital component has been rebased and revised working capital components shall be indexed at KIBOR + 1% in future;
- Return on Equity and Return on Equity during construction, tariff component has been revised to be paid in a 'Hybrid Take and Pay' model;
- Insurance component of CPP has been capped at 0.9% of allowed EPC cost as per existing mechanism;

- Nishat Power Limited has agreed to waive off delayed payment mark-up invoices and delayed payment mark-up accrued with respect to payments that have been made by the Power Purchaser upto 31 October 2024; (Note 38.1)
- Rate of markup on delayed payments by the Power Purchaser has been reduced to 3 months KIBOR + 1%;
- Power Purchaser shall pay Rupees 9,632.682 million payable as on 31 October 2024 to the Nishat Power Limited as full and final settlement of all past payables and claims within 90 days from the date of approval by the Cabinet;
- Annual estimated O&M costs for reserve established for all overhauls shall be recognized in the financial statements;
- GoP shall unconditionally and irrevocably withdraw and extinguish all claims against the Nishat Power Limited under the Arbitration Submission Agreement as more fully explained in note 15(a)(xviii) to these consolidated financial statements;
- LCIA Arbitration clause in PPA has been substituted with the Arbitration under local laws with the venue of Arbitration to be Islamabad;
- Fuel savings and O&M savings as mutually agreed, shall be shared with the Power Purchaser under the Amendment Agreement.

During the year ended 30 June 2025, the Parties have started complying with the conditions stipulated in the above-mentioned Amendment Agreement and the same has formally been executed.

The management has also assessed the accounting implications of the abovementioned developments in relation to the impairment of Cash Generating Unit ("CGU") comprising of tangible assets under IAS 36 'Impairment of Assets'. However, according to management's assessment, there is no impact on these consolidated financial statements.

NISHAT LINEN (PRIVATE) LIMITED

Nishat Linen (Private) Limited, a wholly owned subsidiary of Nishat Mills Limited, is a private limited company incorporated in Pakistan under the repealed Companies Ordinance, 1984 (Now Companies Act, 2017) on 15 March 2011. The registered office of Nishat Linen (Private) Limited is situated at 7- Main, Gulberg Lahore. The principal objects of Nishat Linen (Private) Limited are to operate retail outlets for sale of textile and other products and to sale the textile products by processing the textile goods in own and outside manufacturing facility. Geographical location and addresses of all business units are as follows:

Sr. No.	Business Units	Address
---------	----------------	---------

Manufacturing unit and office

- | | | |
|---|---------------------------|----------------------------------|
| 1 | Stitching Unit and office | 21 K.M., Ferozepur Road, Lahore. |
|---|---------------------------|----------------------------------|

Stores

- | | | |
|---|-------------------------|---|
| 1 | Nishat Emporium Mall | Shop No. G-26, Nishat Emporium Mall, Abdul Haque Road, Johar Town, Lahore. |
| 2 | Swarovski-Emporium Mall | Shop No. KG-05, Ground Floor, Nishat Emporium Mall, Abdul Haque Road, Johar Town, Lahore. |

Sr. No.	Business Units	Address
3	Gulberg Galleria	Shop No. 13, Ground Floor U/G1 & L/G2, Gulberg Galleria, 18-Main Boulevard, Gulberg III, Lahore.
4	Packages Mall	Shop No. 1011, Packages Mall, Walton Road, Lahore.
5	Tariq Road	Plot No. 172-5, P.E.C.H.S, Block 2, Tariq Road, Karachi.
6	Wapda Town	Main Boulevard, Johar Town, (Opposite Shaukat Khanum Hospital), Lahore.
7	Fashion Avenue	Fashion Avenue, Shop No. 5-7, College Block, Main Boulevard, Allama Iqbal Town, Lahore.
8	Gulberg Galleria – Ext	Shop No.18, Main Boulevard, Gulberg III, Lahore.
9	Canal West Bank	Shop No. 1-3, Ground Floor, Sraw Plaza, Near Muhafiz Town, Phase 1, Canal West Bank Road, Lahore.
10	Phase IV DHA*	176 DD, Commercial Area, Phase IV, DHA, Lahore.
11	Khokhar Chowk	Shop No. 469, Main Boulevard, Khokhar Chowk, Johar Town, Lahore.
12	Link Road Model Town	Opposite Raja Sahib, Link Road Model Town, Lahore.
13	Sukkur	Shop No. 63, Ground Floor, Muslim Co-operative Housing Society, Military Road, Sukkur.
14	DHA Raya - Boutique*	CP-42, Ground Floor, Mazzanine and Basement, Fairway Commercial, Defence Raya, Phase VI, Lahore.
15	FPS Chauburji*	Fair Price Shop, Shop No. 2, Development Scheme, Chauburji, Lahore.
16	Gulshan Ravi	Factory Outlet, Shop No. 12-C, Main Boulevard, Gulshan Ravi, Lahore.
17	Thokar Niaz Baig*	Factory Outlet, Ground Floor, 55th Avenue, Thokar Niaz Baig, Raiwind Road, Lahore.
18	E-Store	21 K.M., Ferozepur Road, Lahore.
19	Clifton*	G.F2, Jamalistan Shopping Center, DC-1, Block 8, Clifton, Karachi.
20	Dolmen Clifton	D-3, 1st Floor, Dolmen City, Block 4, Scheme 5, Clifton, Karachi.
21	Dolmen Tariq Road	SF-21, 2nd Floor, Dolmen Mall, Block 3, P.E.C.H.S., Tariq Road, Karachi.
22	Wazirabad	G-58, Mohallah Hajipura, Sialkot Road, Wazirabad.
23	Ocean Mall	Shop No. 250-254, 2nd Floor, Ocean Mall, Plot No. G-3, Khyaban-e-Iqbal, Block 9, Clifton, Karachi.
24	KDA Outlet Store	NL Outlet Store, 565-A, Block 3, KDA Scheme 24, Gulshan-e-Iqbal, Karachi.
25	Capital Region	Plot No. 26 and 537, Jawa Industrial Estate Kahuta, Rawalpindi.
26	Lucky One Mall	Lucky One Mall, Shop No. F-31, First Floor, Block 21, F.B. Area, Main Rashid Minhas Road, Karachi.
27	Sukkur	Military Road, Muslim Cooperative Housing Society, Sukkur.
28	ANB Center	ANB Center, Plot No. 13-V, (Behind PSO Petrol Pump) Jinnah Super Market, F-7 Markaz, Islamabad.
29	F-10 Markaz	Block No. 7, Malik Arcade, F-10 Markaz, Islamabad.
30	Centaurus Mall	Shop No. 120, 1st Floor, Centaurus Shopping Mall, Jinnah Avenue, Plot No. 1, Blue Area, F-8/G-8, Islamabad.
31	Bahria Town Phase 7	Plaza 155, Near Shaheen Chowk, Spring North, Phase 7, Bahria Town, Islamabad.
32	Swarovski Lucky One Mall	Ground Floor, Shop No. GF-14C, Lucky One Mall, Block 21, Main Rashid Minhas Road, Opposite UBL Sports Complex, Karachi.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Sr. No.	Business Units	Address
33	World Trade Center	World Trade Center, G.T. Road, Defence Housing Authority, Phase II, Islamabad.
34	Awami Trade Center	Shop No. 32-36, Awami Trade Center, Ground Floor, G9 Markaz, Islamabad.
35	Adamjee Road	Plot No. 5, Saddar, Adamjee Road, Rawalpindi.
36	Satellite Town*	Shop No. 3, Abbas Arcade, 5th Road, Satellite Town, Commercial Market, Rawalpindi.
37	Crystal Mall	Shop No. 04, Crystal Mall, Main Bosan Road, Multan.
38	Gulshan Market	Shop No. 3, Block-S, 100 Feet Road, Gulshan Market, New Multan Colony, Multan.
39	S.P Chowk	Plot No. 1-A, S.P Chowk, Nusrat Road, Multan Cantt, Multan.
40	Masooma	Shop No. 2-3, Masooma Shopping Center, Legacy Tower, Koh-e-Noor City, Jaranwala Road, Faisalabad.
41	D-Ground	1298/B, Chen One Road, Peoples Colony No. 1, Faisalabad.
42	Gulberg Road	Shop No. P-424, Jinnah Colony, Gulberg Road, Faisalabad.
43	Grand Atrium Mall	1st Floor, Grand Atrium Mall, West Canal Road, Faisalabad.
44	Taj Shopping Center	Shop No. 21-27, Ground Floor, Taj Shopping Center, (Near National Bank) Government Girls College Road, Satellite Town, Gujranwala.
45	Fazal Centre	Hall No. 5, Fazal Centre, G.T. Road, Rahwali Cantt., Gujranwala.
46	Peshawar Branch	JB Tower, Opposite Gul Haji Plaza, Ground Floor, University Road, Peshawar.
47	Cantt Branch	Shop No. 63-65 and 77-88, Deans Trade Center, Islamia Road Cantt, Peshawar.
48	Abdullah Mall	Abdullah Mall, Ground Floor, Kutchery Road, Gujrat.
49	Sialkot	Shop No. 13-15, Liberty Market, Aziz Shaheed Road, (Near Silver Spoon Restaurant) Cantt, Sialkot.
50	Bahawalpur	Shop No. 2, Haqqi Centre, (Opposite Commissioner House) Adjacent to DIG House, Bahawalpur.
51	Sargodha	Shop No. 39, Raas Tower, Qasim Park, Opposite MCB Bank, Main University Road, Sargodha.
52	Abbottabad	Mansehra Road, Near Frontiers Motors, Opposite Faysal Bank, Abbottabad.
53	Mardan	Afaq Centre, (Opposite Premier Sugar Mills) Nowshera Road, Mardan.
54	Sahiwal	Shop No. 1, Near Pearl Marriage Hall, Opposite Educator School, Girls College Road, Sahiwal.
55	Swat	Shop No. 01-08, City Center, Phase 3, G.T. Road, Qamber, Swat.
56	Mandi Bahauddin	Shop No. G9, Ground Floor, Hakim Mall, Jail Road, Mandi Bahauddin.
57	Jhelum	Deen Plaza, Civil Line Road, Jhelum.
58	Boulevard Mall	First Floor, A-14, Boulevard Mall, Auto Bhan Road, S.I.T.E., Hyderabad.
59	Burewala	Hall No. 01, The Empire Mall, Near Al-Habib Super Store, Canal Road, Burewala.
60	Quetta	Shop No. 1, Ground Floor, Millennium Mall, Gulistan Road, Quetta.
61	Muzaffarabad	Shop No. 1, Ground Floor, Al-Rahim Plaza, Neelum Valley Road (Lower Plate), Muzaffarabad.

Sr. No.	Business Units	Address
62	Sheikhupura	Nishat Mall, Nishat Chowk, Jinnah Park, Sheikhupura.
63	D.G. Khan	Shop No. 32-33, Block No. 15, Traffic Chowk, Dera Ghazi Khan.
64	Rahim Yar Khan	5-Model Town, Near Town Hall, Opposite U Microfinance Bank, Rahim Yar Khan.
65	Lalamusa	Ground Floor and First Floor, Near Bihari Colony, Opposite Madarasa Ghousia, G.T. Road, Lalamusa.
66	Fair Price Shop Sukheki	Nishat Dairy, 1 K.M., Off Kot Sarwar Interchange, Sukheki.
67	Wah Cantt	Shop No. 7-8, Lower Ground & Shop No. 7-8 Ground Floor, City Centre, Phase 2, New City, Wah Cantt.
68	Jalalpur Jattan	Musa Center, 1st Floor, Opposite Municipal Girls Model School, Circular Road, Jalalpur Jattan.
69	Fair Price Shop - Lahore	21 K.M., Ferozepur Road, Lahore.
70	Fair Price Shop – Bhikhi	Nishat Mills Limited, Weaving Unit Bhikhi, Sheikhupura.
71	Fair Price Shop –Faisalabad	Nishat Mills Limited, Nishatabad, Faisalabad.
72	Centaurus – Inglot	Shop No. 315, 3rd Floor, The Centaurus Mall, F-8, Islamabad.
73	Pakpattan	Jahangir Heights, Shop No. 02, Mandi Morr, Pakpattan.
74	DMC – Inglot	D-3, 1st Floor, Dolmen City, Block 4, Scheme 5, Clifton, Karachi.
75	Emporium – Boutique	Ground Floor, G-43, Emporium Mall, Lahore.
76	Swarovski Centaurus	Plot No. 1, 1st Floor, The Centaurus Mall, Islamabad.
77	Kartarpur	Kiosk Market, Gurdwara Complex (Terminal 1), Kartarpur Corridor, Narowal.
78	Crystal Mall – Inglot	Crystal Mall, Chungi No. 9, Bosan Road, Multan.
79	Sargodha – Inglot	Plot No. 39, Raas Tower, Qasim Park, University Road, Sargodha.
80	Nishat Linen Tower	5-A-3, Mian Mahmood Ali Kasuri Road, Gulberg III, Lahore.
81	Factory Outlet - Lahore	Shop No. 160, Karim Block, Allama Iqbal Town, Lahore.
82	The Mall – Karachi*	Shop No. 105, Ground Floor, Shanti Nagar, Main Rashid Minhas Road, Opposite Aladin Amusement Park, Karachi.
83	Bahria Town - Rawalpindi	Building 117, Civic Center, Phase 4, Bahria Town, Rawalpindi.
84	Al Barkat Center – Gujranwala	Shop No. 1839-A, Al Barkat Center, Near Marinade Restaurant, G.T. Road, Gujranwala.
85	Dera Ismail Khan	Opposite Liaqat Park, East Circular Road, Dera Ismail Khan.
86	Jhang	1 K.M., Faisalabad Road, Jhang Sadar.
87	Layyah	Shop No. 2, College Road, Layyah.
88	Mirpur	Shop No. 64, Qureshi Plaza, Sector F-1, Kotli Road, Mirpur Azad Kashmir.
89	Okara	Shop No. 436, Tehsil Road, Near Press Club, Okara.
90	Hafizabad	Javed Iqbal Plaza, Vanike Road, Hafizabad.
91	E-Store	Elahi Arcade, Plot No. H-3/A, Sector 5, EBM Causeway, Korangi Industrial Area, Karachi.
92	Phalia	Shop No. 01, Mall of Phalia, Gujrat Road, Phalia.
93	Satellite Town Rawalpindi	Chandni Chowk, Murree Road, Rawalpindi.
94	Royal Enterprises	22 K.M., Ferozepur Road, Lahore.
95	Swarovski – DMC	Shop No. 12, 2nd Floor, Dolmen Mall, Clifton, Karachi.
96	Nishat Linen Tower – Inglot	5-A-3, Mian Mahmood Ali Kasuri Road, Gulberg III, Lahore.
97	Nishat Linen Tower – Swarovski	5-A-3, Mian Mahmood Ali Kasuri Road, Gulberg III, Lahore.
98	Swarovski-WTC	Shop No. 11A, Ground Floor, Giga Mall, DHA Phase 2, Islamabad.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Sr. No.	Business Units	Address
99	Dolman Mall Lahore	8th Floor, Sky Tower, Dolmen City HC-3, Marine drive block 4, Clifton, Karachi.
100	North Nazimabad Karachi	Plot No. D-10/A, Block H, Main Khayaban-e-Sher Shah Suri, North Nazimabad, Karachi.
101	Hyderabad	Shop No. 23-A, Unit 3, Main Auto Bhan Road, Hyderabad.
102	Vehari	Shop No.1, Ground and First Floor, Mall of Vehari, Hasilpur Road, Vehari.
103	Daska	Shop No.1, College Road, Daska.
104	Korangi Industrial Area	Plot No. S-1, Survey No. 231, Sector 2, Korangi Industrial Area, Karachi.
105	Gojra	Opposite Paradise City, Jhang Road, Gojra.
106	Haripur	Akhtar Nawaz Plaza, Main Haripur Road, Haripur.
107	DHA Phase 3*	Plaza No. 123, Y Block, DHA Phase 3, Lahore.
108	Bahria Town	Shop No. 64-B, Sector C, Opposite Grand Jamia Masjid, Bahria Town, Lahore.
109	PWD Islamabad	Shop No. 418, PWD Housing Society, Sector C, Main PWD Road, Islamabad.
110	Islamabad B-17	Plot No. 3, Capital Square Mall, Ground Floor, Block C, Multi Gardens Scheme, Islamabad.
111	Gujranwala Nazir Center	Shop No 2-4, Nazir Center, Opposite Toyota Motors, Chan Da Qila, G.T. Road, Gujranwala.
112	Boutique Dolmen Mall	Plot No. 158-A, Sector A, Phase 6, DHA Lahore.
113	Shalimar Link Road	Shop No. 13-B, Shalimar Link Road, Mughalpura, Lahore.
114	Alipur Chatha	Bahawal Plaza, Main Madina Chowk, Gujranwala Road, Alipur Chatha.
115	Zam Mall	Zam Shopping Mall, Bypass Chowk, Lower Dir, Timergara, Khyber Pakhtunkhwa.
116	Kharian	New Al-Muqeet Center, Shop No. 2 and 3, Block 3, G.T. Road Kharian.
117	Swarovski Dolman Mall	Plot No. 158-A Sector A, Phase 6, DHA Lahore.
118	KOA-Dolmen Mall	Plot No. 158-A Sector A, Phase 6, DHA Lahore.
119	KOA-Emporium Mall	Shop No. S-08, Emporium Mall, Abdul Haque Road, Johar Town, Lahore.
120	Boutique Gulberg Galleria	Shop No. 18, Main Boulevard, Gulberg III, Lahore.
121	Zeta Mall Islamabad	Zaraj housing Scheme, GT Road, Opposite DHA Phase 3, Gate 3, Islamabad.

* These shops have been closed during the year.

NISHAT HOSPITALITY (PRIVATE) LIMITED

Nishat Hospitality (Private) Limited was incorporated in Pakistan on 01 July 2011 as a private limited company under the Companies Ordinance, 1984 (Now Companies Act, 2017). Nishat Hospitality (Private) Limited is engaged in the business of hotel, cafes, restaurants, bakers and confectioners. Geographical location and addresses of all business units are as follows:

Sr. No.	Business Units	Address
1	Hotel / principal place of business	8-A, 9-A and 28-A to 31-A, Mian Mehmood Ali Kasuri Road, Gulberg-III, Lahore.
2	Registered Office	1-B, Aziz Avenue, Canal Bank, Gulberg V, Lahore.
3	Warehouse	32-A, Mian Mehmood Ali Kasuri Road, Gulberg-III, Lahore.

Sr. No.	Business Units	Address
4	Office	93, A-III, Gulberg-III, Lahore.

Nishat Hospitality (Private) Limited was a wholly owned subsidiary of Nishat Mills Limited. However, on 02 January 2025, the Holding Company disposed of its investment in Nishat Hospitality (Private) Limited. Accordingly, the results of Nishat Hospitality (Private) Limited have been consolidated uptill 02 January 2025.

NISHAT USA, INC.

Nishat USA, Inc. is a foreign subsidiary incorporated under the Business Corporation Laws of the State of New York. The principal business of the Company is to provide marketing services to Nishat Mills Limited - Holding Company and sale of textile and related products in entire USA through USA based e-commerce platform, managing fulfilling center, and retail operations. Nishat Mills Limited acquired 100% shareholding of Nishat USA, Inc. on 01 October 2008.

Sr. No.	Business Units	Address
1	Registered Office U.S.A.	230 Fifth Avenue, Suite 600-601, New York, NY 10001,
2	Warehouse	4010 Bluebonnet Suite 200, Stafford, Texas

NISHAT LINEN TRADING LLC

Nishat Linen Trading LLC is a limited liability company formed in pursuance to statutory provisions of the United Arab Emirates (UAE) Federal Law No. (8) of 1984 as amended and registered with the Department of Economic Development, Government of Dubai. Nishat Linen Trading LLC is a subsidiary of Nishat Mills Limited as Nishat Mills Limited, through the powers given to it under Article 11 of the Memorandum of Association, exercise full control on the management of Nishat Linen Trading LLC. Date of incorporation of Nishat Linen Trading LLC was 29 December 2010. The principal business of Nishat Linen Trading LLC is to operate retail outlets in UAE for sale of textile and related products. The registered office address of Nishat Linen Trading LLC in U.A.E. is Shop No. SC 128, Dubai Festival City, P.O. Box 28189 Dubai, United Arab Emirates and the retail outlets are located at:

Sr. No.	Business Units	Address
1	DFC Mall Store	Shop No. SC128, 1st Floor, Dubai Festival City, Dubai.
2	Dubai Outlet Store	Shop No. F29 & F30, 1st Floor Outlet Mall, Dubai.
3	Oasis Center Store	Shop No. M-101C 1st Floor, Oasis Centre, Dubai.
4	Meena Bazar Store	Shop No. 03(A), Al Esbeq Building, Souk Al Kabeer, Dubai.
5	Al Ghurair Mall	Shop No. FC34, 1st Floor, Al Ghurair Centre, Deira, Dubai.
6	Sharjah City Centre	Shop No. U-029, 1st Floor, City Centre, Sharjah.
7	Sharq Mall*	Shop No. RB154–RB155–RB156, 1st Floor, Sharq Mall, Abu Dhabi.
8	Al Wahda Mall Store	Shop No. E122, 1st Floor, Al Wahda Mall, Abu Dhabi.
9	Al Ain Mall Store	Shop No. F-39A, 1st Floor, Al Ain Mall, Al Ain, Abu Dhabi.
10	City Centre Mirdif Store	Shop No. C072, Ground Floor, City Centre, Mirdif, Dubai.
11	City Centre Al Zahia Store	Shop No. B-015, 2nd Floor, City Centre, Al Zahia, Sharjah.
12	City Centre Ajman	Shop No. B-016, Ground Floor, City Centre, Ajman.
13	Dubai E-Store	Plot No. Mo741, Jabel Ali Free Zone, P.O Box No. 114622, Dubai.

* This store has been closed during the year.

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For the year ended June 30, 2025

NISHAT INTERNATIONAL FZE

Nishat International FZE is incorporated as free zone establishment with limited liability in accordance with the Law No. 9 of 1992 and licensed by the Registrar of Jebel Ali Free Zone Authority. Nishat International FZE is a wholly owned subsidiary of Nishat Mills Limited. Date of incorporation of Nishat International FZE was 07 February 2013. The registered office of Nishat International FZE is situated at P.O. Box 114622, Jebel Ali Free Zone, Dubai. The principal business of Nishat International FZE is trading in textile and related products.

CHINA GUANGZHOU NISHAT GLOBAL CO., LTD.

China Guangzhou Nishat Global Co., Ltd. is a company incorporated in People's Republic of China on 25 November 2013. It is a wholly owned subsidiary of Nishat International FZE which is a wholly owned subsidiary of Nishat Mills Limited. The primary function of Nishat Global China Company Limited is to competitively source products for the retail outlets operated by Group companies in Pakistan and the UAE. The registered office of Nishat Global China Company Limited is situated at N801, No. 371-375 East Huanshi Road, Yuexiu District, Guangzhou City, China.

NISHAT UK (PRIVATE) LIMITED

Nishat UK (Private) Limited is a private limited company incorporated in England and Wales on 15 October 2024. It is a wholly owned subsidiary of Nishat International FZE which is a wholly owned subsidiary of Nishat Mills Limited. The primary function of Nishat UK (Private) Limited is sale of textile and related products in England and Wales through UK based E-commerce platform, managing fulfilling center, and retail operations. The registered office of Nishat UK (Private) Limited is situated at 19 Pavement Square, Croydon, England, CR0 6TL.

NISHAT COMMODITIES (PRIVATE) LIMITED

Nishat Commodities (Private) Limited is a private limited company incorporated in Pakistan on 16 July 2015 under the repealed Companies Ordinance, 1984 (Now Companies Act, 2017). It is a wholly owned subsidiary of Nishat Mills Limited. Its registered office is situated at 53-A, Lawrence Road, Lahore. The principal object of Nishat Commodities (Private) Limited is to carry on the business of trading of commodities including fuels, coals, building material in any form or shape manufactured, semi-manufactured, raw materials and their import and sale in Pakistan. Geographical location and addresses of all business units are as follows:

Sr. No.	Business units	Address
1	Head office	5 K.M., Nishat Avenue, Off 22 K.M. Ferozepur Road, Lahore.
2	Registered office	Nishat House, 53 – A, Lawrence Road, Lahore.

WERNERFELT A/S

Wernerfelt A/S is a public limited company incorporated and existing under the laws of Denmark, having its principal place of business at Energivej 10, 8500 Grenaa, Denmark. Authorised as well as issued, subscribed and fully paid-up share capital of Wernerfelt A/S stand at 500,000 DKK (Danish Krone Five Hundred Thousand Only), divided into 50 ordinary shares of face value DKK 10,000 (Danish Krone Ten Thousand) each. Nishat Mills Limited acquired all of the aforementioned 50 ordinary shares of Wernerfelt A/S on 24 June 2024, representing the entire ownership and voting interest in Wernerfelt A/S and 100% of total issued and paid-up share capital of Wernerfelt A/S. Established more than 90 years ago, Wernerfelt A/S has a wealth of experience and knowledge in developing and supplying high quality fabrics for personal protection and workwear.

WERNERFELT SVERIGE AB

Wernerfelt Sverige AB is a limited liability company incorporated and existing under the laws of Sweden, having its principal place of business at Box 8000 - 50118 Borås, Skaraborgsvägen 3A, SE-506 30 Borås, Sweden. Wernerfelt Sverige AB is a wholly owned subsidiary of Wernerfelt A/S which is a wholly owned subsidiary of Nishat Mills Limited. Principal business of Wernerfelt Sverige AB is to conduct the sale of textiles and related activities.

b) Significant restrictions

Cash and bank balances held in foreign countries are subject to local exchange control regulations. These regulations provide for restrictions on exporting capital from these countries, other than through normal dividends. The carrying amount of these assets included within the consolidated financial statements to which these restrictions apply is Rupees 2,090.068 million (2024: Rupees 1,567.115 million).

2 MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated:

2.1 Basis of preparation

a) Statement of compliance

These consolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

b) Accounting convention

These consolidated financial statements have been prepared under the historical cost convention except as otherwise stated in the respective accounting policies.

c) Critical accounting estimates and judgments

The preparation of these consolidated financial statements in conformity with the approved accounting standards requires the use of certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The areas where various assumptions and estimates are significant to the consolidated financial statements or where judgments were exercised in application of accounting policies are as follows:

Financial instruments – fair value

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques based on assumptions that are dependent on conditions existing at the reporting date.

Useful lives, patterns of economic benefits and impairment

Estimates with respect to residual values and useful lives and pattern of flow of economic benefits are based on the analysis of the management. Further, the Group reviews the value of assets for possible impairment on an annual basis. Any change in the estimates in the future might affect the carrying amount of respective item of property, plant and equipment and investment properties with a corresponding effect on the depreciation charge and impairment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lease term for lease liability and right-of-use asset

The Group applies judgment to determine the lease term for lease contracts in which it is a lessee. The judgement significantly affects the amount of lease liabilities and right-of-use assets recognized.

Inventories

Inventory write-down is made based on the current market conditions, historical experience and selling goods of similar nature. It could change significantly as a result of changes in market conditions. A review is made on each reporting date on inventories for excess inventories, obsolescence and declines in net realisable value and an allowance is recorded against the inventory balances for any such declines.

Income tax and levy

In making the estimates for income tax and levy currently payable by the Group, the management takes into account the current income tax law and the decisions of appellate authorities on certain issues in the past.

Deferred income tax

For the financial year ended 30 June 2025 (Tax Year 2025) and onwards, income of the Holding Company is now being taxed under the normal tax regime. Hence, as on the reporting date, taxable temporary differences between the accounting and tax base of fixed assets arises. This is the first time the Holding Company is transitioning to normal tax regime. Previously, under final tax regime, the Holding Company was neither required nor claimed tax depreciation. As at 30 June 2024, the management based on the advice of legal counsel, estimated the tax base of fixed assets by treating their accounting written-down value (WDV) as the tax base. No further estimation of the tax base was required thereafter, other than adjustments arising from additions, disposals, depreciation based on rates as per Income Tax Ordinance, 2001 or changes, if any, in the carrying amounts of fixed assets. This accounting estimate has been applied based on the best available information.

Allowance for expected credit losses

The allowance for Expected Credit Losses (ECLs) assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

Provisions

As the actual outflows can differ from estimates made for provisions due to changes in laws, regulations, public expectations, technology, prices and conditions, and can take place many years in the future, the carrying amounts of provisions are reviewed at each reporting date and adjusted to take account of such changes. Any adjustments to the amount of previously recognised provision are recognised in the consolidated statement of profit or loss unless the provision was originally recognised as part of cost of an asset.

Contingencies

The Group reviews the status of all pending litigations and claims against the Group. Based on the judgment and the advice of the legal advisors for the estimated financial outcome, appropriate disclosure or provision is made. The actual outcome of these litigations and claims can have an effect on the carrying amounts of the liabilities recognized at the consolidated statement of financial position date.

Revenue from contracts with customers involving sale of goods

When recognizing revenue in relation to the sale of goods to customers, the key performance obligation of the Group is considered to be the point of delivery of the goods to the customer, as this is deemed to be the time that the customer obtains control of the promised goods and therefore the benefits of unimpeded access.

Impairment of investments in equity method accounted for associates

In making an estimate of recoverable amount of the Group's investments in equity method accounted for associates, the management considers future cash flows.

Classification of investments

The management of the Group determines the appropriate classification of its investments at the time of purchase or increase in holding and classifies its investments in accordance with IFRS 9 "Financial Instruments".

d) Amendments to published approved accounting standards that are effective in current year and are relevant to the Group

Following amendments to published approved accounting standards are mandatory for the Group's accounting periods beginning on or after 01 July 2024:

- Amendments to IAS 1 'Presentation of Financial Statements' - Classification of liabilities as current or non-current.
- Amendments to IFRS 16 'Leases' - Lease Liability in a Sale and Leaseback.
- Amendments to IAS 1 'Presentation of Financial Statements' - Non-current Liabilities with Covenants.
- Amendments to IAS 7 'Statement of Cash Flows' and IFRS 7 'Financial Instruments: Disclosures' - Supplier Finance Arrangements

The above-mentioned amendments to approved accounting standards did not have any impact on the amounts recognised in prior period and are not expected to significantly affect the current or future periods.

e) Amendments to published approved accounting standards that are effective in current year but not relevant to the Group

There are amendments to published standards that are mandatory for accounting periods beginning on or after 01 July 2024 but are considered not to be relevant or do not have any significant impact on the Group's financial statements and are therefore not detailed in these consolidated financial statements.

f) Standards, amendments and improvements to published approved accounting standards that are not yet effective but relevant to the Group

Following standards, amendments and improvements to existing standards have been published and are mandatory for the Group's accounting periods beginning on or after 01 July 2025 or later periods:

Amendments to IFRS 10 'Consolidated Financial Statements' and IAS 28 'Investments in Associates and Joint Ventures' (deferred indefinitely) to clarify the treatment of the sale or contribution of assets from an investor to its associates or joint venture, as follows: require full recognition in the investor's

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

financial statements of gains and losses arising on the sale or contribution of assets that constitute a business (as defined in IFRS 3 'Business Combinations'); require the partial recognition of gains and losses where the assets do not constitute a business, i.e. a gain or loss is recognized only to the extent of the unrelated investors' interests in that associate or joint venture. These requirements apply regardless of the legal form of the transaction, e.g. whether the sale or contribution of assets occur by an investor transferring shares in a subsidiary that holds the assets (resulting in loss of control of the subsidiary), or by the direct sale of the assets themselves.

Lack of Exchangeability (Amendments to IAS 21 'The Effects of Changes in Foreign Exchange Rates'). The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not. The amendments are effective for annual reporting periods beginning on or after 01 January 2025.

IFRS 18 'Presentation and Disclosure in Financial Statements' (effective for annual periods beginning on or after 01 January 2027) with a focus on updates to the statement of profit or loss. The objective of IFRS 18 is to set out requirements for the presentation and disclosure of information in general purpose financial statements to help ensure they provide relevant information that faithfully represents an entity's assets, liabilities, equity, income and expenses. The key new concepts introduced in IFRS 18 relate to: the structure of the statement of profit or loss; required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general. IFRS 18 will replace IAS 1; many of the other existing principles in IAS 1 are retained, with limited changes. IFRS 18 will not impact the recognition or measurement of items in the financial statements, but it might change what an entity reports as its 'operating profit or loss'.

IFRS S1 'General Requirements for Disclosure of Sustainability-related Financial Information'. IFRS S1 sets out overall requirements for sustainability-related financial disclosures with the objective to require an entity to disclose information about its sustainability-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

IFRS S2 'Climate-related Disclosures'. IFRS S2 sets out the requirements for identifying, measuring and disclosing information about climate-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

The implementation of IFRS S1 and IFRS S2 will be phased as per the SECP's order dated 31 December 2024, with different effective dates based on annual turnover, number of employees, and total assets (Criteria). Phase I will apply to listed companies having specific Criteria for annual reporting periods beginning on or after 1 July 2025. Phase II will apply to other listed companies having specific Criteria for annual reporting periods beginning on or after 1 July 2026. Phase III will cover non-listed public interest companies and remaining listed companies for annual reporting periods beginning on or after 1 July 2027.

Amendments to IFRS 9 'Financial Instruments' and IFRS 7 'Financial Instruments: Disclosures' regarding the classification and measurement of financial instruments (effective for annual periods beginning on or after 01 January 2026). The amendments address matters identified during the post-implementation review of the classification and measurement requirements of IFRS 9.

The International Accounting Standards Board (IASB) has published 'Annual Improvements to IFRS Accounting Standards — Volume 11'. The amendments are effective for annual reporting periods beginning on or after 01 January 2026. It contains amendments to following five standards as result of the IASB's annual improvements project.

- IFRS 1 First-time Adoption of International Financial Reporting Standards;
- IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7;
- IFRS 9 Financial Instruments;
- IFRS 10 Consolidated Financial Statements; and
- IAS 7 Statement of Cash flows.

The above standards, amendments and improvements are likely to have no significant impact on the consolidated financial statements

g) Standards and amendments to approved published standards that are not yet effective and not considered relevant to the Group

There are other standards and amendments to published standards that are mandatory for accounting periods beginning on or after 01 July 2025 but are considered not to be relevant or do not have any significant impact on the Group's financial statements and are therefore not detailed in these consolidated financial statements.

2.2 Consolidation

a) Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The assets and liabilities of Subsidiary Companies have been consolidated on a line by line basis and carrying value of investments held by the Holding Company is eliminated against Holding Company's share in paid up capital of the Subsidiary Companies.

Intragroup balances and transactions have been eliminated.

Non-controlling interests are that part of net results of the operations and of net assets of Subsidiary Companies attributable to interest which are not owned by the Holding Company. Non-controlling interests are presented as separate item in the consolidated financial statements.

b) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. Investments in associates are accounted for using the equity method of accounting, after initially being recognised at cost.

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

Investments in equity method accounted for associates are tested for impairment in accordance with the provision of IAS 36 'Impairment of Assets'.

c) Translation of the financial statements of foreign subsidiaries

The financial statements of foreign subsidiaries of which the functional currency is different from that used in preparing the Group's financial statements are translated in functional currency of the Group. Statement of financial position items are translated at the exchange rate at the reporting date and statement of profit or loss items are converted at the average rate for the period. Any resulting translation differences are recognized under exchange translation reserve in consolidated reserves.

2.3 Taxation and Levy

Current

Provision for current tax is based on the taxable income for the year determined in accordance with the prevailing law for taxation of income. The charge for current tax is calculated using prevailing tax rates or tax rates expected to apply to the profit for the year, if enacted. Except for the tax (final tax) deducted by associates or joint arrangements on distribution of dividend to the Group's companies, final taxes levied under the Income Tax Ordinance, 2001 and any excess over the amount designated as provision for current tax are charged as levy in the consolidated statement of profit or loss. Tax (final tax) deducted by associates or joint arrangements on distribution of dividend to the Group's companies is charged as current tax in the consolidated statement of profit or loss. The charge for current tax and levy also includes adjustments, where considered necessary, to provision for tax and levy made in previous years arising from assessments framed during the year for such years.

The profits and gains of Nishat Power Limited - Subsidiary Company derived from electric power generation are exempt from tax in terms of Clause (132) of Part I of the Second Schedule to the Income Tax Ordinance, 2001, subject to the conditions and limitations provided therein. Under Clause 11A of Part IV of the Second Schedule to the Income Tax Ordinance, 2001, the Subsidiary Company is also exempt from levy of minimum tax on 'turnover' under section 113 of the Income Tax Ordinance, 2001. However, full provision is made in the consolidated statement of profit or loss on income from sources not covered under the above clause at current rates of taxation after taking into account, tax credits and rebates available, if any. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations is subject to interpretation and considers whether it is probable that the taxation authority will accept an uncertain tax treatment. Nishat Power Limited - Subsidiary Company measures its tax balance either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Provision for income tax on the income of foreign subsidiaries is computed in accordance with the tax legislation in force in the country where the income is taxable.

Deferred

Deferred tax is accounted for using the liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred tax is calculated at the rates that are expected to apply to the period when the differences reverse based on tax rates that have been enacted or substantively enacted by the reporting date. Deferred tax is charged or credited in the consolidated statement of profit or loss, except to the extent

that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Nishat Power Limited - Subsidiary Company has not made provision for deferred tax as the Subsidiary Company's management believes that the temporary differences will not reverse in the foreseeable future due to the fact that the profits and gains of the Subsidiary Company derived from electric power generation are exempt from tax subject to the conditions and limitations provided for in terms of and Clause 132 of Part I and clause 11A of Part IV of the Second Schedule to the Income Tax Ordinance, 2001.

2.4 Goodwill

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain. Goodwill is not amortised but is reviewed for impairment at least annually.

2.5 Property, plant, equipment and depreciation

Operating fixed assets

Operating fixed assets except freehold land are stated at cost less accumulated depreciation and accumulated impairment losses (if any). Cost of operating fixed assets consists of historical cost, borrowing cost pertaining to erection / construction period of qualifying assets and other directly attributable costs of bringing the asset to working condition. Freehold land is stated at cost less any recognized impairment loss.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are charged to consolidated statement of profit or loss during the period in which they are incurred.

Depreciation

Depreciation on operating fixed assets is charged to consolidated statement of profit or loss applying the reducing balance method, except in case of Nishat Power Limited, Nishat International FZE, China Guangzhou Nishat Global Co., Ltd., Nishat UK (Private) Limited, Wernefelt A/S, Wernefelt Sverige AB and Nishat Linen Trading LLC (Subsidiary Companies), where this accounting estimate is based on straight line method, so as to write off the cost / depreciable amount of the assets over their estimated useful lives at the rates given in Note 16.1. Depreciation on identifiable capital spares in plant and machinery of Nishat Power Limited – Subsidiary Company is charged on the basis of number of hours used. The depreciation is charged on additions from the date when the asset is available for use and on deletions upto the date when the asset is de-recognized, except in case of Nishat Power Limited – Subsidiary Company, where's full month depreciation is charged in the month in which the asset is available for use and on deletion up to the month immediately preceding the deletion. The residual values and useful lives are reviewed by the management, at each financial year end and adjusted if impact on depreciation is significant.

De-recognition

An item of operating fixed assets is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the consolidated statement of profit or loss in the year the asset is de-recognized.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Capital work-in-progress

Capital work-in-progress is stated at cost less identified impairment losses, if any. All expenditure connected with specific assets incurred during installation and construction period are carried under capital work-in-progress. These are transferred to operating fixed assets as and when these are available for use.

Major spare parts and stand-by equipment

Major spare parts and stand-by equipment qualify as property, plant and equipment when an entity expects to use them for more than one year. Transfers are made to relevant operating fixed assets category as and when such items are available for use.

2.6 Investment properties

Land and buildings held for capital appreciation or to earn rental income are classified as investment properties. Investment properties except land, are stated at cost less accumulated depreciation and any recognized impairment loss. Land is stated at cost less any recognized impairment loss. Depreciation is charged to consolidated statement of profit or loss applying the reducing balance method so as to write off the cost of buildings over its estimated useful lives.

2.7 Intangible assets

Intangible assets, which are non-monetary assets without physical substance, are recognized at cost, which comprise purchase price, non-refundable purchase taxes and other directly attributable expenditures relating to their implementation and customization. After initial recognition, an intangible asset is carried at cost less accumulated amortization and impairment losses, if any. Intangible assets are amortised using the straight line method over estimated useful life. The useful life and amortization method are reviewed and adjusted, if appropriate, at each reporting date.

2.8 Right-of-use assets

A right-of-use asset is recognized at the commencement date of a lease. The right-of-use asset is measured at cost less accumulated depreciation and accumulated impairment losses (if any). Cost comprises of the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is shorter. Where the Group expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is charged over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The Group has elected not to recognize a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are charged to income as incurred.

2.9 Lease liabilities

A lease liability is recognized at the commencement date of a lease. The lease liability is initially recognized at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which

they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are re-measured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is re-measured, an adjustment is made to the corresponding right-of-use asset, or to consolidated statement of profit or loss if the carrying amount of the right-of-use asset is fully written down.

Nishat Power Limited - Subsidiary Company has a Power Purchase Agreement (PPA) with its sole customer, CPPA-G for twenty five years and sixty eight days which commenced from 09 June 2010. SECP through SRO 986(I)/2019 dated 02 September 2019, has granted exemption from the requirements of IFRS 16 'Leases' to all companies to the extent of their power purchase agreements executed before 01 January 2019. Therefore, IFRS 16 will not have any impact on the consolidated financial statements to the extent of power purchase agreement of Nishat Power Limited - Subsidiary Company.

Under IFRS 16, the consideration required to be made by the lessee for the right to use the asset is to be accounted for as a finance lease. Nishat Power Limited - Subsidiary Company's power plant's control due to purchase of total output by CPPA-G appears to fall under the scope of finance lease under IFRS 16. Consequently, if Nishat Power Limited - Subsidiary Company was to follow IFRS 16 with respect to its power purchase agreement, the effect on these consolidated financial statements would be as follows:

	2025	2024
	(Rupees in thousand)	
De-recognition of fixed assets	(7,333,790)	(7,924,842)
De-recognition of trade debts	(956,337)	(3,650,695)
Recognition of lease debtor	4,205,716	7,015,563
Decrease in un-appropriated profit at the beginning of the year	(4,598,504)	(4,509,502)
Increase / (decrease) in profit for the year	475,564	(89,002)
Decrease in un-appropriated profit at the end of the year	(4,122,940)	(4,598,504)

2.10 Investments and other financial assets

a) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortized cost

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in debt instruments, this will depend on the business

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For the year ended June 30, 2025

model in which the investment is held. For investments in equity instruments, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income. The Group reclassifies debt investments when and only when its business model for managing those assets changes.

b) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

Amortized cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in other income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other income / (other expenses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the consolidated statement of profit or loss.

Fair value through other comprehensive income (FVTOCI)

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVTOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment losses (and reversal of impairment losses), interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss and recognised in other income / (other expenses). Interest income from these financial assets is included in other income using the effective interest method. Foreign exchange gains and losses are presented in other income / (other expenses) and impairment losses are presented as separate line item in the consolidated statement of profit or loss.

Fair value through profit or loss (FVTPL)

Assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL is recognised in profit or loss and presented net within other income / (other expenses) in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value for financial instruments quoted in an active market, the fair value corresponds to a market price (level 1). For financial instruments that are not quoted in an active market, the fair value is determined using valuation techniques including reference to recent arm's length market transactions or transactions involving financial instruments which are substantially the same (level 2), or fair value is determined using valuation techniques that incorporate significant inputs not based on observable market data (level 3).

Fair value through other comprehensive income (FVTOCI)

Where the Group's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss. Impairment losses (and reversal of impairment losses) on equity investments measured at FVTOCI are not reported separately from other changes in fair value.

Fair value through profit or loss

Changes in the fair value of equity investments at fair value through profit or loss are recognised in other income / (other expenses) in the consolidated statement of profit or loss as applicable.

Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

2.11 Financial liabilities – classification and measurement

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in consolidated statement of profit or loss. Any gain or loss on de-recognition is also included in profit or loss.

2.12 Impairment of financial assets

a. Financial assets other than those due from Government of Pakistan

The Group recognizes loss allowances for ECLs on:

- Financial assets measured at amortized cost;
- Debt investments measured at FVTOCI; and
- Contract assets.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- Debt securities that are determined to have low credit risk at the reporting date; and
- Other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than past due for a reasonable period of time. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when

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For the year ended June 30, 2025

estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

The Group has elected to measure loss allowances for trade debts using IFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Group has established a matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment including forward-looking information.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets.

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering of a financial asset in its entirety or a portion thereof. The Group individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Group expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt securities at FVTOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganization; or
- the disappearance of an active market for a security because of financial difficulties.

b. Financial assets due from Government of Pakistan

Financial assets due from the Government of Pakistan include trade debts and other receivables due from CPPA-G under the PPA that also includes accrued amounts. SECP through SRO 1784(I)/2024 dated 04 November 2024 has notified that, in respect of companies holding financial assets due from the Government of Pakistan, the requirements contained in IFRS 9 with respect to application of Expected Credit Losses method shall not be applicable till financial year ending on or before 31 December 2025 and that such companies shall follow relevant requirements of IAS 39 in respect of above referred financial assets during the exemption period. Accordingly, the same continue to be reported as per the following accounting policy:

A provision for impairment is established when there is objective evidence that the Nishat Power Limited – Subsidiary Company will not be able to collect all the amount due according to the original terms of the receivable.

The Nishat Power Limited – Subsidiary Company assesses at the end of each reporting period whether there is objective evidence that the financial asset is impaired. The financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Evidence of impairment may include indications that the debtor is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization, and where observable data indicates that there is a measurable decrease in the estimated future cash flows,

such as changes in arrears or economic conditions that correlate with defaults. The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated statement of profit or loss. When the financial asset is uncollectible, it is written off against the provision. Subsequent recoveries of amounts previously written off are credited to the consolidated statement of profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated statement of profit or loss.

2.13 De-recognition of financial assets and financial liabilities

a) Financial assets

The Group derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Group is recognized as a separate asset or liability.

b) Financial liabilities

The Group derecognizes a financial liability (or a part of financial liability) from its consolidated statement of financial position when the obligation specified in the contract is discharged or cancelled or expires.

2.14 Inventories

Inventories, except for stock in transit and waste stock / rags are stated at lower of cost and net realizable value. Cost is determined as follows:

Stores, spare parts and loose tools

Useable stores, spare parts and loose tools are valued principally at moving average cost, while items considered obsolete are carried at nil value. Items in transit are valued at cost comprising invoice value plus other charges paid thereon.

Stock-in-trade - Production

Cost of raw material, work-in-process and finished goods is determined as follows:

- i) For raw materials: Annual average basis.
- (ii) For work-in-process and finished goods: Average manufacturing cost including a portion of production overheads.

Stock-in-trade – Retail

Stock-in-trade is valued principally at weighted average cost.

Materials in transit are valued at cost comprising invoice value plus other charges paid thereon. Waste stock / rags are valued at net realizable value.

Net realizable value signifies the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make a sale.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

2.15 Trade debts and other receivables

Trade debts are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

However, in respect of holding financial assets by Nishat Power Limited – Subsidiary Company due from CPPA-G under the PPA that also includes accrued amounts, SECP through SRO 1784(I)/2024 dated 04 November 2024 has notified that, in respect of companies holding financial assets due from the Government of Pakistan, the requirements contained in IFRS 9 with respect to application of Expected Credit Losses method shall not be applicable till financial year ending on or before 31 December 2025 and that such companies shall follow relevant requirements of IAS 39 in respect of above referred financial assets during the exemption period.

2.16 Borrowings

Financing and borrowings are recognized initially at fair value and are subsequently stated at amortized cost. Any difference between the proceeds and the redemption value is recognized in the consolidated statement of profit or loss over the period of the borrowings using the effective interest method.

2.17 Borrowing cost

Interest, mark-up and other charges on finances are capitalized up to the date of commissioning of respective qualifying assets acquired out of the proceeds of such finances. All other interest, mark-up and other charges are recognized in consolidated statement of profit or loss.

2.18 Trade and other payables

Liabilities for trade and other amounts payable are initially recognized at fair value, which is normally the transaction cost and subsequently measured at amortized cost using the effective interest method.

2.19 Revenue recognition

Sale of goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Processing services

The Group provides processing services to local customers. These services are sold separately and the Group's contract with the customer for services constitute a single performance obligation.

Revenue from services is recognized at the point in time, generally at the time of dispatch. There are no terms giving rise to variable consideration under the Group's contracts with its customers.

Interest

Interest income is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Rent

Rent revenue from investment properties is recognised on a straight-line basis over the lease term. Lease incentives granted are recognised as part of the rental revenue. Contingent rentals are recognised as

income in the period when earned.

Sale of electricity

Revenue from the sale of electricity to CPPA-G, the sole customer of Nishat Power Limited – Subsidiary Company, is recorded on the following basis:

Capacity purchase price revenue is recognized over time, based on the capacity made available to CPPA-G, at rates as specified under the PPA with CPPA-G, as amended from time to time; and Energy purchase price revenue is recognized at a 'point in time', as and when the Net Electrical Output (NEO) are delivered to CPPA-G.

Capacity and Energy revenue is recognized based on the rates determined under the mechanism laid down in the PPA.

Invoices are generally raised on a monthly basis and are due after 30 days from acknowledgment by CPPA-G.

Dividend

Dividend on equity investments is recognized when right to receive the dividend is established.

Hotel business

Revenue from hotel ownership comprises amounts earned in respect of rental of rooms, loyalty card sales, food and beverage sales, and other ancillary services and goods supplied by the Nishat Hospitality (Private) Limited – Subsidiary Company. For each of the revenue streams, the Nishat Hospitality (Private) Limited – Subsidiary Company recognizes revenue over time or at a point in time specifically after the performance obligation of transfer of goods or services to the customer has been fulfilled. In case of room rent, the performance obligation is satisfied at the point in time when control of room is transferred to the customer, which is mainly at the time of handing over of room key. There is no financing component involved. Discounts are offered to customers at the management's discretion. Room revenue is recognised on the rooms occupied on daily basis and after completing all other obligation related to the room. Revenue from sale of loyalty cards is recognized on a straight line basis over the respective period of validity of loyalty cards. Revenue from sale of food and beverages and goods is recognized at the point of sale when the food and beverages and goods are delivered to customers. Payment is due immediately when the hotel guests occupy the room and receives the services and goods.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

2.20 Contract assets

Contract assets arise when the Group performs its performance obligations by transferring goods and services to a customer before the customer pays its consideration or before payment is due. Contract assets are treated as financial assets for impairment purposes.

2.21 Customer acquisition costs

Customer acquisition costs are capitalised as an asset where such costs are incremental to obtaining a contract with a customer and are expected to be recovered. Customer acquisition costs are amortised on a straight-line basis over the term of the contract.

Costs to obtain a contract that would have been incurred regardless of whether the contract was obtained or which are not otherwise recoverable from a customer are expensed as incurred to profit or loss. Incremental costs of obtaining a contract where the contract term is less than one year is immediately expensed to profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

2.22 Customer fulfilment costs

Customer fulfilment costs are capitalised as an asset when all the following are met: (i) the costs relate directly to the contract or specifically identifiable proposed contract; (ii) the costs generate or enhance resources of the Group that will be used to satisfy future performance obligations; and (iii) the costs are expected to be recovered. Customer fulfilment costs are amortised on a straight-line basis over the term of the contract.

2.23 Right of return assets

Right of return assets represents the right to recover inventory sold to customers and is based on an estimate of customers who may exercise their right to return the goods and claim a refund. Such rights are measured at the value at which the inventory was previously carried prior to sale, less expected recovery costs and any impairment.

2.24 Contract liabilities

Contract liability is the obligation of the Group to transfer goods and services to a customer for which the Group has received consideration from the customer. If a customer pays consideration before the Group transfers goods, a contract liability is recognized when the payment is made. Contract liabilities are recognized as revenue when the Group performs its performance obligations under the contract.

2.25 Refund liabilities

Refund liabilities are recognised where the Group receives consideration from a customer and expects to refund some, or all, of that consideration to the customer. A refund liability is measured at the amount of consideration received or receivable for which the Group does not expect to be entitled and is updated at the end of each reporting period for changes in circumstances. Historical data is used across product lines to estimate such returns at the time of sale based on an expected value methodology.

2.26 Provisions

Provisions are recognized when the Group has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligations and a reliable estimate of the amount can be made.

2.27 Contingent assets

Contingent assets are disclosed when the Group has a possible asset that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent assets are not recognized until their realization becomes certain.

2.28 Contingent liabilities

Contingent liability is disclosed when the Group has a possible obligation as a result of past events whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent liabilities are not recognized, only disclosed, unless the possibility of a future outflow of resources is considered remote. In the event that the outflow of resources associated with a contingent liability is assessed as probable, and if the size of the outflow can be reliably estimated, a provision is recognized in the consolidated financial statements.

2.29 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to depreciation and are tested annually for impairment. Assets that are subject to depreciation are reviewed for impairment at each consolidated statement of financial position date or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount for which

assets carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. Reversals of the impairment losses are restricted to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if impairment losses had not been recognized. An impairment loss or reversal of impairment loss is recognized in the consolidated statement of profit or loss.

2.30 Derivative financial instruments

Derivatives are initially recognized at fair value. Any directly attributable transaction costs are recognized in the consolidated statement of profit or loss as incurred. They are subsequently remeasured at fair value on regular basis and at each reporting date as a minimum, with all their gains and losses, realized and unrealized, recognized in the consolidated statement of profit or loss.

2.31 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, cash at banks on current, saving and deposit accounts and other short term highly liquid instruments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in values.

2.32 Segment reporting

Segment reporting is based on the operating (business) segments of the Group. An operating segment is a component that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to the transactions with any of the other components. An operating segment's operating results are reviewed regularly by the chief operating decision makers to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the chief operating decision makers include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Those incomes, expenses, assets, liabilities and other balances which cannot be allocated to a particular segment on a reasonable basis are reported as unallocated.

There are following reportable business segments: Spinning (Producing different quality of yarn including dyed yarn and sewing thread using natural and artificial fibres), Weaving (Producing different quality of greige fabric using yarn), Dyeing (Producing dyed fabric using different qualities of greige fabric), Denim (Manufacturing of denim fabric using yarn), Workwear (Manufacturing of specialized processed workwear fabric using greige fabric) Home Textile and Terry (Manufacturing of home textile articles using processed fabric produced from greige fabric and manufacturing of terry and bath products), Garments (Manufacturing of garments using processed fabric), Power Generation (Generation, transmission and distribution of power using gas, oil, steam, coal, solar and biomass) and Hotel (Business of hotel and allied services).

Inter segment sales and purchases are eliminated from the total.

2.33 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss over the expected lives of the related assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

3. SUMMARY OF OTHER ACCOUNTING POLICIES

3.1 Employee benefit

Nishat Mills Limited – Holding Company and Nishat Power Limited and Nishat Linen (Private) Limited – Subsidiary Companies operate approved funded provident fund schemes covering all permanent employees. Equal monthly contributions are made both by the employer and employees to the funds. The employer's contributions to the fund are charged to consolidated statement of profit or loss.

End of service indemnity - Nishat Linen Trading LLC and Nishat International FZE – Subsidiary Companies

Amounts required to cover end of service indemnity at the reporting date are computed pursuant to the United Arab Emirates Federal Labour Law based on the employees' accumulated period of service and current basic remuneration at the end of reporting period.

Accumulating compensated absences - Nishat Hospitality (Private) Limited – Subsidiary Company

Nishat Hospitality (Private) Limited – Subsidiary Company provides for accumulating compensated absences when the employees render services that increase their entitlement to future compensated absences in accordance with the terms of employment. Under the terms, all employees are entitled to 25 days leave per year. Unavailed leaves for each year can be carried forward for 2 years and utilized at any time by all employees up to the accumulated balance. Provisions are made annually on the basis of unavailed accumulated leaves. The benefit is calculated with reference to last drawn salary and accumulated leave balances of the employees. The management is of the view that actuarial valuation will not result in any material adjustment to these consolidated financial statements. The liability has been accounted for on the basis that all employees leave at the consolidated statement of financial position date. Retirement benefits are payable to staff on completion of prescribed qualifying period of service under these schemes.

3.2 Foreign currencies

These consolidated financial statements are presented in Pak Rupees, which is the Group's functional currency. All monetary assets and liabilities in foreign currencies are translated into Pak Rupees at exchange rates prevailing at the reporting date. Transactions in foreign currencies are translated into Pak Rupees at exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are charged or credited to consolidated statement of profit or loss. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated into Pak Rupees at exchange rates prevailing at the date of transaction. Non-monetary assets and liabilities denominated in foreign currency that are stated at fair value are translated into Pak Rupees at exchange rates prevailing at the date when fair values are determined.

3.3 Offsetting of financial instruments

Financial assets and financial liabilities are set off and the net amount is reported in the consolidated financial statements when there is a legal enforceable right to set off and the Group intends either to settle on a net basis or to realize the assets and to settle the liabilities simultaneously.

3.4 Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell.

3.5 Share capital

Ordinary shares are classified as share capital. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax.

3.6 Dividend and other appropriations

Dividend distribution to the shareholders is recognized as a liability in the consolidated financial statements in the periods in which the dividends are declared and other appropriations are recognized in the period in which these are approved by the Board of Directors.

3.7 Earnings per share

Earnings per share (EPS) is calculated by dividing the profit or loss attributable to ordinary shareholders of the Holding Company by the weighted average number of ordinary shares outstanding during the year.

3.8 Ijara contracts

Under the Ijarah contracts the Group obtains usufruct of an asset for an agreed period for an agreed consideration. The Group accounts for its Ijarah contracts in accordance with the requirements of IFAS 2 'Ijarah'. Accordingly, the Group as a Mustaj'ir (lessee) in the Ijarah contract recognises the Ujrah (lease) payments as an expense in the profit and loss on straight line basis over the Ijarah term.

4 ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

2025 (Number of Shares)	2024		Note	2025 (Rupees in thousand)	2024
270,446,606	270,446,606	Ordinary shares of Rupees 10 each fully paid up in cash		2,704,466	2,704,466
2,804,079	2,804,079	Ordinary shares of Rupees 10 each issued to shareholders of Nishat Apparel Limited under the Scheme of Amalgamation		28,041	28,041
23,577,990	23,577,990	Ordinary shares of Rupees 10 each issued as fully paid for consideration other than cash	4.1	235,780	235,780
54,771,173	54,771,173	Ordinary shares of Rupees 10 each issued as fully paid bonus shares		547,712	547,712
351,599,848	351,599,848			3,515,999	3,515,999

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

4.1 These mainly include shares issued to members of Umer Fabrics Limited as per the Scheme of Arrangement as approved by the Honourable Lahore High Court, Lahore.

4.2 Ordinary shares of the Holding Company held by the associated companies:

	Note	2025 (Number of Shares)	2024
D.G. Khan Cement Company Limited		30,289,501	30,289,501
Adamjee Insurance Company Limited		2,050	2,050
Security General Insurance Company Limited		186,030	186,030
Adamjee Life Assurance Company Limited		-	433,399
Nishat (Aziz Avenue) Hotels and Properties Limited		405,000	342,500
Nishat Real Estates Development Company (Private) Limited		127,000	127,000
		31,009,581	31,380,480

5 RESERVES

Composition of reserves is as follows:

Capital reserves

Premium on issue of right shares	5.1	5,499,530	5,499,530
Fair value reserve FVTOCI investments - net of deferred income tax	5.2	25,990,483	15,590,436
Exchange translation reserve	2.2(c)	729,462	662,964
Statutory reserve	5.3	15,469	14,443
Maintenance reserve	5.4	-	1,078,330
Capital redemption reserve fund	5.5	111,002	111,002
Overhauling reserve	5.6	3,228,157	-
		35,574,103	22,956,705

Revenue reserves

General		114,341,214	107,251,214
Unappropriated profit		3,102,383	8,145,282
		117,443,597	115,396,496
		153,017,700	138,353,201

5.1 This reserve can be utilized by the Holding Company only for the purposes specified in section 81 of the Companies Act, 2017.

5.2 This represents the unrealized gain on re-measurement of investments at fair value through other comprehensive income and is not available for distribution. Reconciliation of fair value reserve net of deferred tax is as under:

	2025	2024
	(Rupees in thousand)	
Balance as on 01 July	17,176,521	1,403,549
Fair value adjustment on investments held by the Holding Company	7,346,637	11,329,945
Less: Transfer of gain on sale of FVTOCI investments to unappropriated profit	(116,059)	-
Share of fair value reserve of associates	3,657,295	4,443,027
	28,064,394	17,176,521
Less: Deferred income tax on equity investments	(2,073,911)	(1,586,085)
Balance as on 30 June	25,990,483	15,590,436

5.3 As required by UAE Federal Law No. (2) of 2015 and the Articles of Association of Nishat Linen Trading LLC - Subsidiary Company, 5% (2024: 5%) of the profit for the year has to be transferred to a legal reserve until it is equivalent to 50% of paid-up capital of the Subsidiary Company. This reserve is not available for distribution.

5.4 This represented maintenance reserve set aside from retained earnings of Nishat Power Limited - Subsidiary Company for the purpose of meeting repair and maintenance costs associated with major maintenance of the plant of Nishat Power Limited - Subsidiary Company. During the year, this reserve has been extinguished for the purpose of creating the overhauling reserve pursuant to the Amendment Agreement.

5.5 An equity accounted associate created the fund for redemption of preference shares. The preference shares were redeemed during the year ended 30 June 2007.

5.6 Pursuant to the 'Amendment Agreement', capital reserve has been recognized by Nishat Power Limited - Subsidiary Company and Nishat Chunian Power Limited - associated company. This capital reserve is set aside from retained earnings for the purpose of repair and maintenance costs associated with overhauling of the plant of Nishat Power Limited - Subsidiary Company and Nishat Chunian Power Limited - associated company. Any utilization of overhauling reserve is transferred to retained earnings in the period in which actual overhauling is carried out.

	Note	2025	2024
		(Rupees in thousand)	
6 LONG TERM FINANCING			
From banking companies - secured			
Syndicated term finance	6.1	7,500,000	7,500,000
Long term loans	6.2	13,710,517	16,084,152
Long term musharika	6.3	7,461,131	2,980,482
Motor vehicles' loans	6.7	564	1,760
		28,672,212	26,566,394
Less: Current portion shown under current liabilities	13	(3,295,456)	(2,883,648)
		25,376,756	23,682,746

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
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(Rupees in thousand)

6.1 Syndicated term finance

Nishat Mills Limited - Holding Company

From conventional bank

Allied Bank Limited - Intercreditor agent	2,000,000	2,000,000	3 months offer KIBOR + 0.2%	Twenty eight equal quarterly installments commencing on 13 February 2027 and ending on 13 November 2033.	Quarterly	Quarterly	First pari passu hypothecation charge of Rupees 10,000 million over all present and future movable and immovable assets (other than land and buildings) of the Company with 25% margin.
Islamic mode of financing							
Meezan Bank Limited	4,000,000	4,000,000					
Askari Bank Limited	1,500,000	1,500,000					
	7,500,000	7,500,000					

6.2 Long term loans

Nishat Mills Limited - Holding Company

Allied Bank Limited	1,390	150,040	SBP rate for LTFF + 0.25%	Four hundred and eighty four unequal installments commenced on 28 December 2018 and ending on 13 July 2025 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 1,334 million (inclusive of 25% margin on all present and future plant and machinery of the Holding Company).
Allied Bank Limited	119,961	309,348	SBP rate for LTFF + 0.25%	Two hundred and twenty unequal installments commenced on 26 January 2020 and ending on 17 September 2026 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 1,267 million over all present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in the favour of its existing creditors).
Allied Bank Limited	66,815	111,358	SBP rate for LTFF + 0.35%	Sixty unequal installments commenced on 24 January 2022 and ending on 28 October 2026.	-	Quarterly	First pari passu charge of Rupees 1,267 million over all present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in the favour of its existing charge holders / creditors).
	152,297	261,552	SBP rate for LTFF + 0.50%	Four hundred and forty three unequal installments commenced on 06 May 2021 and ending on 11 February 2027.	-	Quarterly	

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
	15,000	35,000	SBP rate for financing power plants using renewable energy + 0.50%	Twenty equal quarterly installments commenced on 14 May 2021 and ending on 14 February 2026.	-	Quarterly	
Askari Bank Limited	234,112 109,048	407,910 176,498	SBP rate for LTFF + 0.65%	Two hundred and forty unequal installments commenced on 23 February 2022 and ending on 16 July 2027.	-	Quarterly	First pari passu hypothecation charge of Rupees 467 million over all present and future plant, machinery and equipment (excluding all exclusive charges over plant and machinery) of the Holding Company.
Allied Bank Limited	74,359	84,615	SBP rate for financing power plants using renewable energy + 4.00%	Thirty nine installments commenced on 03 February 2023 and ending on 03 August 2032.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over all present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in the favour of its existing creditors).
Allied Bank Limited	715,209	733,946	3 Month offer KIBOR + 0.25%	Seven hundred unequal installments commencing on 28 January 2025 and ending on 09 August 2033.	Quarterly	Quarterly	
	77,169	79,658	SBP rate for financing power plants using renewable energy + 3.00%	Thirty two equal quarterly installments commencing on 18 April 2025 and ending on 18 January 2033.	-	Quarterly	
Bank Alfalah Limited	792,378 56,050	813,604 100,522	SBP rate for LTFF + 0.50%	One hundred unequal installments commenced on 23 December 2021 and ending on 21 October 2026.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders).
Bank Alfalah Limited	341,669	509,332	SBP rate for TERF + 1.00%	Sixty unequal installments commenced on 28 August 2022 and ending on 15 July 2027 (Note 6.5).	-	Quarterly	
Faysal Bank Limited	29,636	88,908	SBP rate for LTFF + 0.30%	Eighty unequal installments commenced on 18 January 2020 and ending on 05 November 2025 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 400 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in the favour of existing creditors).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
Habib Bank Limited	1,486,025	1,713,159	SBP rate for LTFF + 0.75%	Eleven hundred and sixty four unequal installments commenced on 28 November 2023 and ending on 22 April 2032.	-	Quarterly	First pari passu hypothecation charge of Rupees 4,000 million on all present and future fixed assets of the Holding Company excluding specific and exclusive charges.
Habib Bank Limited	4,963,000	4,963,000	3 Month offer KIBOR + 0.20%	Thirty two equal quarterly installments commencing on 31 December 2025 and ending on 30 September 2033.	Quarterly	Quarterly	First pari passu charge of Rupees 6,667 million over all present and future plant, machinery and equipment of the Holding Company (excluding specific and exclusive charges in the favour of existing charge holders) with 25% margin.
Habib Bank Limited	74,141	222,573	SBP rate for LTFF + 0.25%	Twenty unequal quarterly installments commenced on 27 February 2020 and ending on 27 November 2025 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 4,084 million over all present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in the favour of its existing creditors).
	-	38,565	SBP rate for financing power plants using renewable energy + 0.25%	Twenty equal quarterly installments commenced on 27 February 2020 and ended on 27 January 2025.	-	Quarterly	
Habib Bank Limited	74,141	261,138					
	1,359,375	1,500,000	3 Month offer KIBOR + 0.20%	Thirty two quarterly installments commencing on 28 December 2024 and ending on 28 September 2032.	Quarterly	Quarterly	
Habib Metropolitan Bank Limited	206,185	413,312	SBP rate for LTFF + 0.65%	One hundred and twenty unequal installments commenced on 24 September 2021 and ending on 07 September 2026.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders).
Habib Metropolitan Bank Limited	738,706	858,480	SBP rate for TERF + 0.85%	One hundred and twenty eight unequal installments commenced on 19 July 2023 and ending on 29 July 2031 (Note 6.5).	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million over plant and machinery of the Holding Company (excluding plant and machinery in respect of which the Holding Company has created exclusive charges in favour of its existing creditors).

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
(Rupees in thousand)							
National Bank of Pakistan	627,758	727,758	SBP rate for TERF + 1.50%	One hundred and ninety two unequal installments commenced on 17 September 2023 and ending on 04 October 2031.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on present and future plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charges holders / creditors).
Pak Brunei Investment Company Limited	-	8,329	SBP rate for LTFF + 0.25%	Three hundred and twenty unequal installments commenced on 30 August 2018 and ending on 28 December 2024 (Note 6.4).	-	Quarterly	First pari passu charge of Rupees 400 million on all present and future plant and machinery of the Holding Company with 25% margin.
Pakistan Kuwait Investment Company (Private) Limited	376,397	542,773	SBP rate for LTFF + 0.65%	Seventy two unequal installments commenced on 10 May 2021 and ending on 13 January 2028.	-	Quarterly	First pari passu hypothecation charge of Rupees 1,334 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders / creditors) of the Holding Company with 25% margin.
United Bank Limited	1,667,239	1,941,441	SBP Rate for TERF + 1.25%	Five hundred and seventy five unequal installments commenced on 08 July 2023 and ending on 02 September 2031 (Note 6.5).	-	Quarterly	First pari passu hypothecation charge of Rupees 3,000 million over all present and future plant and machinery (excluding those assets over which exclusive charges has already been created in favour of existing creditors) of the Holding Company.
Pakistan Kuwait Investment Company (Private) Limited	443,406	500,000	SBP rate for LTFF + 0.90%	Three hundred and ten unequal installments commenced on 29 July 2024 and ending on 21 July 2032.	-	Quarterly	First pari passu charge of Rupees 667 million on all present and future plant and machinery (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders / creditors) of the Holding Company with 25% margin.
Nishat Linen (Private) Limited - Subsidiary Company							
Allied Bank Limited	9,682	13,985	SBP rate for financing power plants using renewable energy + 1.00%	Twenty three equal quarterly installments commenced on 28 January 2022 and ending on 28 July 2027.	-	Quarterly	First pari passu hypothecation charges of Rupees 67 million over all present and future current assets of the company with 25% margin and cross corporate guarantee of Rupees 667 million of Nishat Mills Limited - holding company.
	13,710,517	16,084,152					

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

Lender	2025	2024	Rate of Interest Per Annum	Number of Installments	Interest Repricing	Interest Payable	Security
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(Rupees in thousand)

6.3 Long term musharika

Nishat Mills Limited - Holding Company

Faysal Bank Limited	5,000,000	-	3 Month offer KIBOR + 0.05%	Ten equal semi annual installments commencing on 30 December 2028 and ending on 18 May 2033.	Quarterly	Quarterly	Ranking pari passu hypothecation charge (which will be upgraded to first pari passu hypothecation charge within 180 days from facility effective date) of Rupees 6,667 million on all present and future plant and machinery of the Holding Company with 25% margin.
Faysal Bank Limited	1,800,000	2,000,000	3 Month offer KIBOR + 0.15%	Ten equal quarterly installments commencing on 30 June 2025 and ending on 27 December 2029.	Quarterly	Quarterly	First pari passu charge of Rupees 2,667 million over present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders / creditors).
Faysal Bank Limited	400,312	610,346	SBP rate for ILTFF + 0.70%	Two hundred and sixty five unequal installments commenced on 24 March 2022 and ending on 10 August 2027.	-	Quarterly	First pari passu charge of Rupees 2,200 million over present and future plant, machinery and equipment of the Holding Company (excluding plant and machinery in respect of which the Holding Company has already created exclusive charges in favour of its existing charge holders / creditors).
	260,819	370,136	SBP rate for islamic renewable energy financing scheme + 0.70%	One hundred unequal installments commenced on 07 July 2022 and ending on 06 July 2028.	-	Quarterly	
	661,131	980,482					
	7,461,131	2,980,482					

6.4 Repayment period includes deferment of repayment of principal loan amount by one year in accordance with the State Bank of Pakistan BPRD Circular Letter No. 13 of 2020 dated 26 March 2020.

6.5 These loans are obtained by the Holding Company under SBP Temporary Economic Refinance Facility (TERF). These are recognized and measured in accordance with IFRS 9 'Financial Instruments'. Fair value adjustment is recognized at discount rates ranging from 2.34% to 2.60% per annum.

6.6 Effective rate of markup charged during the year on these financing ranged from 2.25% to 21.99% (2024: 2.25% to 23.91%) per annum.

6.7 This represents loan obtained by Nishat International FZE - Subsidiary Company from a bank for purchase of a vehicle at an interest rate of 7.47% (2024: 7.47%) per annum repayable in 48 monthly installments.

	Note	2025 (Rupees in thousand)	2024
7 LEASE LIABILITIES			
Total lease liabilities		3,494,042	2,577,325
Less: Current portion shown under current liabilities	13	(1,256,457)	(993,713)
		2,237,585	1,583,612
7.1 Reconciliation of lease liabilities			
Balance as on 01 July		2,577,325	2,540,844
Add: Liabilities transferred upon acquisition of Wernerfelt A/S		-	109,569
Add: Additions during the year		1,354,102	806,480
Add: Interest accrued on lease liabilities	37	376,187	349,126
Add: Impact of lease modifications / renewals		778,658	74,526
Less: Impact of lease termination		(106,933)	(76,027)
Less: Payments during the year		(1,523,508)	(1,231,201)
Add: Currency retranslation		38,211	4,008
Balance as on 30 June		3,494,042	2,577,325
7.2 Maturity analysis of lease liabilities is as follows:			
Upto 6 months		938,560	637,172
6-12 months		886,599	624,892
1-2 year		1,393,271	951,118
More than 2 years		1,265,460	882,330
		4,483,890	3,095,512
Less: Future finance cost		(989,848)	(518,187)
Present value of finance lease liabilities		3,494,042	2,577,325

7.3 Implicit rate against lease liabilities ranges from 4.50% to 24.33% (2024: 5.23% to 24.27%) per annum.

8 SECURITY DEPOSITS

These represent interest free security deposits received from stockists in connection with 'Nishat Linen' retail outlets in Pakistan. These security deposits have been utilized for the purpose of business in accordance with the terms of written agreements with stockists.

	Note	2025 (Rupees in thousand)	2024
9. DEFERRED LIABILITIES			
Deferred income tax	9.1	10,060,356	6,547,307
Gas Infrastructure Development Cess (GIDC) payable	9.2	-	-
Deferred income - Government grant	9.3	20,937	30,996
Payable to Lars Lauridsen Holding ApS	9.4	233,134	315,197
Accumulating compensated absences		-	7,039
		10,314,427	6,900,539

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
9.1 Deferred income tax			
The liability for deferred taxation originated due to temporary difference relating to:			
Taxable temporary differences on:			
Investments in associates under equity method		7,777,355	5,995,682
Right-of-use assets		821,306	501,936
Equity investments at FVTOCI		2,073,911	1,586,085
Accelerated tax depreciation	9.1.5	1,972,613	391,173
Fair value of forward exchange contracts receivable		-	17,260
		12,645,185	8,492,136
Deductible temporary differences on:			
Turnover tax carried forward	9.1.3	(1,151,287)	(848,652)
Lease liabilities		(997,969)	(698,575)
Accumulating compensated absences		-	(2,182)
Unabsorbed tax depreciation	9.1.2	(309,084)	(196,632)
Expected credit loss against debtors		(11,499)	(13,938)
Expected credit loss against other advances		(81,275)	(81,275)
Business loss	9.1.6	(33,715)	(96,012)
Fair value of forward exchange contracts payable		-	(7,563)
		(2,584,829)	(1,944,829)
		10,060,356	6,547,307

9.1.1 Movement in taxable temporary differences and deductible temporary differences during the year is as follows:

2025				
Opening Balance	Adjustment relating to Nishat Hospitality (Private) Limited (Note 42)	Recognised in consolidated statement of profit or loss	Recognised in other comprehensive income	Closing Balance

Rupees in thousand

Taxable temporary differences on:					
Investments in associates under equity method	5,995,682	-	1,781,673	-	7,777,355
Right-of-use assets	501,936	-	319,370	-	821,306
Equity investments at FVTOCI	1,586,085	-	-	487,826	2,073,911
Accelerated tax depreciation	391,173	(84,992)	1,666,432	-	1,972,613
Fair value of forward exchange contracts receivable	17,260	-	(17,260)	-	-
Deductible temporary differences on:					
Turnover tax carried forward	(848,652)	-	(302,635)	-	(1,151,287)
Lease liabilities	(698,575)	-	(299,394)	-	(997,969)
Accumulating compensated absences	(2,182)	2,182	-	-	-
Unabsorbed tax depreciation	(196,632)	158,213	(270,665)	-	(309,084)
Expected credit loss against debtors	(13,938)	211	2,228	-	(11,499)
Expected credit loss against other advances	(81,275)	-	-	-	(81,275)
Business loss	(96,012)	-	62,297	-	(33,715)
Fair value of forward exchange contracts payable	(7,563)	-	7,563	-	-
	6,547,307	75,614	2,949,609	487,826	10,060,356

2024				
	Opening Balance	Recognised in consolidated statement of profit or loss	Recognised in other comprehensive income	Closing Balance
	Rupees in thousand			
Taxable temporary differences on:				
Investments in associates under equity method	5,938,840	56,842	-	5,995,682
Right-of-use assets	650,747	(148,811)	-	501,936
Equity investments at FVTOCI	97,432	-	1,488,653	1,586,085
Accelerated tax depreciation	190,293	200,880	-	391,173
Fair value of forward exchange contracts receivable	-	17,260	-	17,260
Deductible temporary difference on:				
Turnover tax carried forward	(435,371)	(413,281)	-	(848,652)
Lease liabilities	(839,635)	141,060	-	(698,575)
Accumulating compensated absences	(1,384)	(798)	-	(2,182)
Unabsorbed tax depreciation	(215,583)	18,951	-	(196,632)
Expected credit loss against debtors	(13,619)	(319)	-	(13,938)
Expected credit loss against other advances	(66,140)	(15,135)	-	(81,275)
Business loss	(284,338)	188,326	-	(96,012)
Fair value of forward exchange contracts payable	-	(7,563)	-	(7,563)
	5,021,242	37,412	1,488,653	6,547,307

- 9.1.2** Deferred tax asset has been recognised to the extent that the realisation of related tax benefits is probable from future taxable profits. Details of unabsorbed tax depreciation relating to Nishat Mills Limited - Holding Company and Nishat Linen (Private) Limited - Subsidiary Company against which deferred tax asset of Rupees 309.084 million has been recognised is given below.

Accounting year to which this relates	Unabsorbed tax depreciation	
	Amount	Accounting year in which it will expire
(Rupees in thousand)		
2023	21,688	Infinite
2025	1,044,120	Infinite
	<u>1,065,808</u>	

- 9.1.3** Details of minimum tax relating to Nishat Mills Limited - Holding Company and Nishat Linen (Private) Limited - Subsidiary Company against which deferred tax asset of Rupees 1,151.287 million has been recognised is as follows:

Accounting year to which this relates	Minimum tax available for carry forward	
	Amount	Accounting year in which it will expire
(Rupees in thousand)		
2023	435,488	2026
2024	413,158	2027
2025	2,342,636	2028
	<u>3,191,282</u>	

- 9.1.4** Temporary differences of Nishat Power Limited- Subsidiary Company are not expected to reverse in the foreseeable future due to the fact that the profits and gains derived from electric power generation are exempt from tax.
- 9.1.5** This relates to Nishat Mills Limited - Holding Company, Nishat Commodities (Private) Limited - Subsidiary Company and Nishat Linen (Private) Limited - Subsidiary Company.
- 9.1.6** This relates to Wernerfelt A/S - Subsidiary Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
9.2 Gas Infrastructure Development Cess (GIDC) Payable			
Gas Infrastructure Cess payable		1,241,103	1,241,103
Less: Current portion shown under current liabilities	13	(1,241,103)	(1,241,103)
		-	-

9.2.1 This represents Gas Infrastructure Development Cess (GIDC) that was levied through GIDC Act, 2015. During the year ended 30 June 2021, Honourable Supreme Court of Pakistan upheld the GIDC Act, 2015 to be constitutional and intra vires. Nishat Mills Limited - Holding Company has filed a review petition in Honourable Sindh High Court, Karachi which is pending adjudication. GIDC payable has been recognized at amortized cost in accordance with IFRS 9.

	Note	2025 (Rupees in thousand)	2024
9.3 Deferred income - Government grant			
Opening balance		43,368	58,033
Less: Amortized during the year		(12,372)	(14,665)
		30,996	43,368
Less: Current portion shown under current liabilities	13	(10,059)	(12,372)
		20,937	30,996

9.3.1 The State Bank of Pakistan (SBP), through its Circular No. 01 and 02 of 2020 dated 17 March 2020 and Circular No. 09 of 2020 dated 08 May 2020 introduced a Temporary Economic Refinance Facility (TERF) for setting of new industrial units and for undertaking Balancing, Modernization and Replacement and / or expansion of projects / businesses. These refinances were available through Banks / DFIs. One of the key feature of these refinance facilities was that borrowers obtained loans at mark-up rates that were below normal lending rates. As per International Accounting Standard (IAS) 20 'Accounting for Government Grants and Disclosure of Government Assistance', the benefit of a Government loan at a below-market rate of interest is treated as a Government grant. The Holding Company has obtained these loans as disclosed in note 6 to these consolidated financial statements. In accordance with IFRS 9 'Financial Instruments', loans obtained under the refinance facilities were initially recognized at fair value which is the present value of loans proceeds received, discounted using prevailing market rates of interest for a similar instrument. Hence, the benefit of the below-market rate of interest was measured as the difference between the initial carrying value of the loan determined in accordance with IFRS 9 and the proceeds received. This benefit is accounted for and presented as deferred grant in accordance with IAS 20. The grant is being amortized in the consolidated statement of profit or loss, in line with the recognition of interest expense the grant is compensating. There are no unfulfilled conditions or contingencies attached to this grant.

	Note	2025 (Rupees in thousand)	2024
9.4 Payable to Lars Lauridsen Holding ApS			
Payable to Lars Lauridsen Holding ApS	9.4.1	701,250	701,250
Less: Fair value adjustment on initial recognition		(118,853)	(118,853)
Add: Fair value adjustment	9.4.2	55,419	1,160
		(63,434)	(117,693)
		637,816	583,557
Less: Payment made during the year		(320,873)	-
Add: Exchange loss		4,488	208
		321,431	583,765
Less: Current portion shown under current liabilities	13	(88,297)	(268,568)
		233,134	315,197

- 9.4.1** This represents payable to Lars Lauridsen Holding ApS against acquisition of Wernerfelt A/S. Total consideration of Rupees 701.250 million against acquisition of long term investment in Wernerfelt A/S is payable in 5 installments commenced from 24 June 2024 and ending on 25 July 2027. Hence, this deferred consideration is recognised and measured at fair value using prevailing market rate of interest (i.e. 20.01% per annum) at the date of acquisition in accordance with IFRS 9.

	Note	2025 (Rupees in thousand)	2024
9.4.2 Reversal of fair value adjustment			
Balance as at 01 July		1,160	-
Add: Reversal made during the year	37	54,259	1,160
Balance as at 30 June		55,419	1,160
10. TRADE AND OTHER PAYABLES			
Creditors	10.1	12,688,744	12,303,412
Sindh infrastructure cess payable	10.2	2,580,130	1,772,752
Accrued liabilities		2,914,241	2,271,865
Contract liabilities - unsecured	10.1	1,379,330	1,023,797
Securities from contractors - interest free and repayable on completion of contracts	10.3	38,159	11,480
Retention money payable		180,451	246,236
Income tax deducted at source		1,734	1,505
Payable to employees provident fund trust		51,554	33,170
Royalty and other payable		130,116	131,843
Fair value of forward exchange contracts		60,510	19,392
Payable to banks under bill discounting arrangements		223,983	1,351,522
Workers' profit participation fund	10.4	169,796	407,217
Workers' welfare fund	10.5	20,629	253,650
		20,439,377	19,827,841
10.1 These include amounts due to following related parties:			
Creditors			
D.G. Khan Cement Company Limited - associated company		54,504	26,726
Security General Insurance Company Limited - associated company		49,261	45,139
Adamjee Insurance Company Limited - associated company		75,866	62,985
Adamjee Life Assurance Company Limited - associated company		2	2
Hyundai Nishat Motors (Private) Limited - associated company		3,081	5,009
Nishat Dairy (Private) Limited - associated company		4,850	3,506
Nishat Hotels and Properties Limited - associated company		520	9,573
Pakistan Aviators and Aviation (Private) Limited - associated company		-	955
MCB Bank Limited - associated company		32	31
		188,116	153,926
Contract liabilities - unsecured			
Nishat Hotels and Properties Limited - associated company		738	165
Nishat Hospitality (Private) Limited	42	322	-
Nishat Dairy (Private) Limited - associated company		3,302	-
Hyundai Nishat Motor (Private) Limited - associated company		-	2,297

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
10.2 Sindh infrastructure cess payable			
Balance as on 01 July		1,772,752	1,377,808
Add: Provision made during the year		807,378	394,944
Balance as on 30 June		2,580,130	1,772,752

10.2.1 This represents provision for infrastructure cess imposed by the Province of Sindh through Sindh Finance Act, 1994 and its subsequent versions including the final version i.e. Sindh Development and Maintenance of Infrastructure Cess Act, 2017. Nishat Mills Limited - Holding Company, Nishat Commodities (Private) Limited - Subsidiary Company, and Nishat Linen (Private) Limited - Subsidiary Company filed writ petitions in Honourable Sindh High Court, Karachi whereby stay was granted and directions were given to provide bank guarantees in favor of Director Excise and Taxation, Karachi. The Honourable Sindh High Court, Karachi passed order dated 04 June 2021 against the Group Companies and directed that bank guarantees should be encashed. Being aggrieved by the order, the Group Companies along with others filed petitions for leave to appeal before Honourable Supreme Court of Pakistan against the Sindh High Court's judgment in relation to Sindh infrastructure development cess. On 01 September 2021, after hearing the petitioners, the Honourable Supreme Court dictated the order in open court granting leave to appeal to the petitioners and restraining the Sindh Government from encashing the bank guarantees furnished in pursuance of the interim orders passed by the Sindh High Court. The Honourable Supreme Court also directed to release the future consignments subject to furnishing of bank guarantees for the disputed amount.

10.3 These deposits have been utilized for the purpose of business in accordance with the terms of written agreements with contractors.

	Note	2025 (Rupees in thousand)	2024
10.4 Workers' profit participation fund			
Balance as on 01 July		407,217	807,907
Add: Provision for the year		169,006	407,217
Add: Interest for the year	37	791	16,688
		577,014	1,231,812
Less: Payments made during the year		(407,218)	(824,595)
		169,796	407,217

10.4.1 Interest is paid at prescribed rate under the Companies Profit (Workers' Participation) Act, 1968 on funds utilized till the date of allocation to workers.

	Note	2025 (Rupees in thousand)	2024
10.5 Workers' welfare fund			
Balance as on 01 July		253,650	318,260
Add: Provision for the year		3,678	117,618
		257,328	435,878
Less: Balance related to Nishat Hospitality (Private) Limited	42	(3,090)	-
Less: Payments made during the year		(233,609)	(182,228)
Balance as on 30 June		20,629	253,650
11. ACCRUED MARK-UP			
Long term financing		527,357	805,760
Short term borrowings	11.1	608,237	723,840
		1,135,594	1,529,600

11.1 This includes markup of Rupees 8.815 million (2024: Rupees 8.682 million) payable to MCB Bank Limited - associated company.

	Note	2025 (Rupees in thousand)	2024
12. SHORT TERM BORROWINGS			
Nishat Mills Limited - Holding Company			
From banking companies - secured			
State Bank of Pakistan (SBP) refinance	12.1, 12.2 & 12.3	25,082,205	23,070,476
Other short term finances	12.1 & 12.4	33,055,566	22,732,655
Temporary bank overdrafts	12.1, 12.2 & 12.5	2,142,199	3,986,493
		60,279,970	49,789,624
Nishat Power Limited - Subsidiary Company			
From banking companies - secured			
Running finances	12.6	309,989	499,958
Running musharaka finances	12.7	309,998	1,739,990
Term finances	12.8	99,911	720,000
		719,898	2,959,948
Nishat Linen (Private) Limited - Subsidiary Company			
From banking company - secured			
Temporary bank overdrafts	12.10 & 12.11	-	-
Other short term finances	12.10 & 12.12	480,000	470,000
		480,000	470,000
Wernerfelt A/S - Subsidiary Company			
		314,656	456,997
		61,794,524	53,676,569

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- 12.1** These finances are obtained from banking companies under mark up arrangements and are secured against joint pari passu hypothecation charge on all present and future current assets and other instruments. Markup is payable quarterly or at maturity.
- 12.2** These finances includes balance of short term borrowings of Rupees 1,494.506 million (2024: Rupees 2,677.786 million) payable to MCB Bank Limited – associated company, which has been utilized for working capital requirements.
- 12.3** The rates of mark up range from 2.00% to 19.00% (2024: 1.32% to 19.00%) per annum during the year on the balance outstanding.
- 12.4** The rates of mark up range from 3.00% to 21.93% (2024: 5.33% to 23.42%) per annum during the year on the balance outstanding.
- 12.5** The rates of mark up range from 8.14% to 22.99% (2024: 21.80% to 23.97%) per annum during the year on the balance outstanding.
- 12.6** These running finance facilities obtained from banking companies under mark-up arrangements aggregated to Rupees 3,445.520 million (2024: Rupees 5,101.520 million). These facilities are available at mark-up rates ranging from one month to three months KIBOR plus 0.5% to 2.0% (2024: one month to three months KIBOR plus 0.5% to 2.0%) per annum payable quarterly. These facilities are secured against first joint pari passu hypothecation charge on present and future current assets of the Nishat Power Limited - Subsidiary Company including fuel stock, inventory and energy price payments receivable from CPPA-G. The mark-up rate charged during the year on the outstanding balance ranged from 11.83% to 23.99% (2024: 21.96% to 24.90%) per annum.
- 12.7** These running musharaka facilities obtained from banking companies under profit arrangements aggregated to Rupees 3,550 million (2024: Rupees 4,450 million). These facilities are available at profit rates ranging from one month to three months KIBOR plus 0.1% to 0.5% (2024: one month to three months KIBOR plus 0.1% to 0.5%) per annum payable quarterly. These facilities are secured against first joint pari passu hypothecation charge on present and future current assets of the Nishat Power Limited - Subsidiary Company including fuel stock, inventory and energy price payments receivable from CPPA-G. The profit rate charged during the year on the outstanding balance ranged from 11.58% to 22.19% (2024: 21.56% to 23.16%) per annum.
- 12.8** These term finance facilities are utilized from banking companies as sub-limits of running finance facilities (note 12.6) under mark-up arrangements aggregating to Rupees 3,445.520 million (2024: Rupees 3,601.520 million). These facilities are secured against first joint pari passu charge on present and future current assets of the Nishat Power Limited - Subsidiary Company including fuel stock, inventory and energy price payments receivable from CPPA -G. These facilities have been availed during the year at mark-up rates of one week to three months KIBOR plus 0.02% to 0.80% (2024: one week to three months KIBOR plus 0.02% to 0.80%) payable at the maturity of respective transaction. The mark-up rate charged during the year on the outstanding balance ranged from 11.60% to 21.63% (2024: 20.26% to 22.80%) per annum.
- 12.9** The main facilities for letters of credit and guarantee aggregate to Rupees 1,350 million (2024: Rupees 1,850 million). The amount utilised at 30 June 2025, for letters of credit was Rupees Nil (2024: Rupees 14.857 million) and for letters of guarantee was Rupees 40.550 million (2024: Rupees 40.550 million). The aggregate facilities for letters of credit and guarantee are secured by charge on present and future current assets including fuel stocks/inventory of the Nishat Power Limited - Subsidiary Company and by lien over import documents.

12.10 These finances are obtained from Allied Bank Limited under mark up arrangements and are secured against first pari passu hypothecation charge over all present and future current assets of the Nishat Linen (Private) Limited - Subsidiary Company and corporate guarantee of Nishat Mills Limited - Holding Company. Markup is payable quarterly or at maturity.

12.11 The rates of mark up charged ranged from 13.39% to 21.49% (2024: 22.71% to 24.16%) per annum during the year on the balance outstanding.

12.12 The rates of mark up charged ranged from 10.24% to 21.48% (2024: 20.26% to 22.57%) per annum during the year on the balance outstanding.

	Note	2025 (Rupees in thousand)	2024
13. CURRENT PORTION OF NON-CURRENT LIABILITIES			
Current portion of long term financing	6	3,295,456	2,883,648
Current portion of lease liabilities	7	1,256,457	993,713
Current portion of GIDC payable	9.2	1,241,103	1,241,103
Current portion of deferred income - Government grant	9.3	10,059	12,372
Current portion of payable to Lars Lauridsen Holding ApS	9.4	88,297	268,568
		5,891,372	5,399,404
14 PROVISION FOR TAXATION AND LEVY - NET			
Taxation - net			
Provision for taxation		3,096,409	2,424,853
Less: Advance income tax		(820,875)	(907,537)
		2,275,534	1,517,316
Levy - net			
Levy payable		3,182,145	2,842,031
Less: Prepaid levy		(3,193,439)	(1,593,654)
		(11,294)	1,248,377
		2,264,240	2,765,693

15 CONTINGENCIES AND COMMITMENTS

a) Contingencies

- i) Nishat Mills Limited - Holding Company is contesting various sales tax demands amounting to Rupees 214.158 million and related default surcharge and penalties under the Sales Tax Act, 1990 before Appellate Tribunal Inland Revenue (ATIR) which vide orders dated 30 August 2024 and 22 October 2024 allowed partial relief to the Holding Company and remanded back the remaining matters to assessing officer for consideration afresh. No provision there against has been recognized in these consolidated financial statements as the Holding Company, based on advice of the tax advisor, is confident of favorable outcome of the appeals.

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- ii) Deputy Commissioner Inland Revenue (DCIR) passed order dated 08 October 2018 under various sections of the Sales Tax Act, 1990 by disallowing inputs tax adjustments and raised sales tax demand of Rupees 41.661 million. Being aggrieved, the Nishat Mills Limited - Holding Company filed an appeal before Commissioner Inland Revenue (Appeals) (CIRA) who vide order dated 27 December 2018 remand back the case to concerned DCIR. The DCIR vide order dated 26 June 2025 confirmed the demand of Rupees 41.661 million and further charged the penalty of Rupees 2.083 million. Being aggrieved, the Holding Company has filed an appeal before CIRA which is pending for adjudication. No provision there against has been recognized in these consolidated financial statements as the Holding Company, based on advice of the tax advisor, is confident of favorable outcome of the appeal.
- iii) Guarantees of Rupees 6,277.815 million (2024: Rupees 5,251.537 million) are given by the banks of the Holding Company to Sui Northern Gas Pipelines Limited against gas connections, Shell Pakistan Limited and Pakistan State Oil Limited against purchase of furnace oil, Director Excise and Taxation, Karachi against infrastructure cess, Chairman Punjab Revenue Authority, Lahore against infrastructure cess, Directorate of Cotton Cess Management against cotton cess, Collector of Customs against regulatory duty, Inspector General Frontier Corps KP (South), The President of Islamic Republic of Pakistan through the Controller of Military Accounts (Defence Purchase), Airport Security Force, Provincial Police Officer, Office of Inspector General of Police KPK and Inspector General of Punjab Police against fulfillment of sales orders, High Court of Sindh, Karachi against the matter of importation of LED lights, Faisalabad Electric Supply Company Limited (FESCO) and Lahore Electric Supply Company Limited (LESCO) against installation of grid stations and to the bank of Hyundai Nishat Motor (Private) Limited - associated company to secure financial assistance to the associated company. Further, the Holding Company has issued cross corporate guarantees of Rupees 666.667 million (2024: Rupees 735.417 million) and Rupees 1,777.500 million (2024: Rupees 1,777.500 million) on behalf of Nishat Linen (Private) Limited - wholly owned subsidiary company and Nishat Sutas Dairy Limited - associated company respectively to secure the obligations of subsidiary company and associated company towards their lenders.
- iv) Post dated cheques of Rupees 35,000.000 million (2024: Rupees 27,088.314 million) are issued by the Holding Company to customs authorities in respect of duties on imported items availed on the basis of consumption and export plans. If documents of exports are not provided on due dates, cheques issued as security shall be encashable.
- v) Post dated cheques of Rupees 153.935 million (2024: Rupees 471.915 million) are issued by the Holding Company to Sui Northern Gas Pipeline Limited in pursuance of order of Lahore High Court, Lahore in the case of gas infrastructure development cess and captive power levy bills of February 2025. Post dated cheques of Rupees 8.209 million (2024: Rupees 417.625 million) are issued to Lahore Electric Supply Company Limited (LESCO) and Faisalabad Electric Supply Company Limited (FESCO) in pursuance of order of Lahore High Court, Lahore in the case of income tax in electricity bills for the month of July 2021 and against differential of increased rates of fixed charges in electricity bills for the months from December 2024 to February 2025.
- vi) Holding Company's share in contingencies of associates accounted for under equity method is Rupees 7,854.969 million (2024: Rupees 9,423.69 million).
- vii) Bank guarantee of Rupees 1.900 million (2024: Rupees 1.900 million) is given by the bank of Nishat Commodities (Private) Limited - Subsidiary Company in favour of Director, Excise and Taxation, Karachi to cover the disputed amount of Sindh infrastructure cess.
- viii) Deputy Commissioner Inland Revenue (DCIR) passed order dated 27 June 2023 against Nishat Commodities (Private) Limited - Subsidiary Company under Sections 161 and 205 under the

Income Tax Ordinance, 2001 and raised a demand of Rupees 2.549 million (including default surcharge of Rupees 1.116 million) in respect of non deduction of withholding tax at source against various payments for the tax year 2017. Being aggrieved, the Nishat Commodities (Private) Limited - Subsidiary Company has filed an appeal which is pending for adjudication. Based on the advice of the legal counsel, the Nishat Commodities (Private) Limited - Subsidiary Company is hopeful for the favourable outcome of the matter. Hence, no provision has been made in these consolidated financial statements.

- ix) Guarantees of Rupees 194.350 million (2024: Rupees 179.350 million) are given by Nishat Linen (private) Limited - Subsidiary Company to Director Excise and Taxation, Karachi against infrastructure cess, Chairman Punjab Revenue Authority, Lahore against infrastructure cess and Collectors of Customs against import consignments.
- x) Assessment for the tax year 2017 was amended by Assistant Commissioner Inland Revenue (ACIR) through order dated 31 May 2021 issued under sections 122(5) / 214C of the Income Tax Ordinance, 2001, whereby tax demand of Rupees 2,436.967 million was raised on various grounds. Being aggrieved by the order of ACIR, Nishat Linen (Private) Limited - Subsidiary Company filed an appeal before Commissioner Inland Revenue (Appeals) [CIR(A)] who vide order dated 13 September 2021 granted significant relief to the Subsidiary Company. Against the order of CIR(A)], both Nishat Linen (Private) Limited - Subsidiary Company and the department have filed cross appeals before Appellate Tribunal Inland Revenue (ATIR). The ATIR vide order dated 3 February 2025 remand back the case to ACIR by directing that the taxpayer be afforded an opportunity of being heard and that a reasoned, speaking order be issued subsequent to complete examination of evidence, being aggrieved by the order of ATIR, Nishat Linen (Private) Limited - Subsidiary Company has filed an appeal before Honorable Lahore High Court, Lahore which is pending for adjudication. Based on the advice of the legal counsel, Nishat Linen (Private) Limited - Subsidiary Company is hopeful for the favourable outcome of the matter, hence, no provision has been made in these consolidated financial statements.
- xi) Assessment for the tax year 2013 was amended by the Additional Commissioner Inland Revenue (ACIR) by disallowing certain expenses of Rupees 512.348 million through order dated 27 May 2016 issued under Section 122(5A) of the Income Tax Ordinance, 2001 which was set aside for de-novo consideration by the concerned Commissioner Inland Revenue vide order dated 16 June 2016 issued under Section 122A of the Income Tax Ordinance 2001. Being aggrieved, Nishat Linen (Private) Limited - Subsidiary Company has filed an appeal before the Commissioner Inland Revenue (Appeals) [CIR(A)] who vide order dated 20 September 2016 granted relief to Subsidiary Company. Against the order of CIR(A), the tax department has filed an appeal before Appellate Tribunal Inland Revenue (ATIR). The ATIR vide order dated 18 January 2024 dismissed the departmental appeal and upheld the order of CIR(A). Against the order of ATIR, the Commissioner Inland Revenue (CIR) has filed reference application under section 133 of the Income Tax Ordinance, 2001 in the Honorable Lahore High Court, Lahore which is pending for adjudication. Based on the advice of the legal counsel, Nishat Linen (Private) Limited - Subsidiary Company is hopeful for the favourable outcome of the matter, hence, no provision has been made in these consolidated financial statements. Based on the advice of the legal counsel, Subsidiary Company is hopeful for the favourable outcome of the matter, hence, no provision has been made in these consolidated financial statements.
- xii) Assessment for the tax year 2014 was amended by the Additional Commissioner Inland Revenue (ACIR) through order dated 29 December 2016 issued under Section 122(5A) of the Income Tax Ordinance, 2001 whereby demand of Rupees 374.884 million was created by disallowing certain expenses and tax credits. Being aggrieved, Nishat Linen (Private) Limited - Subsidiary Company filed an appeal before the Commissioner Inland Revenue (Appeals) [CIR(A)] who vide order dated 23 February 2017 granted partial relief to Nishat Linen (Private) Limited - Subsidiary Company.

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Against the order of CIR(A), the department has filed an appeal before Appellate Tribunal Inland Revenue (ATIR). The ATIR vide order dated 17 January 2024 dismissed the appeal and upheld the order of CIR(A). Against the order of ATIR, the Commissioner Inland Revenue (CIR) has filed reference application under Section 133 of the Income Tax Ordinance, 2001 in the honorable Lahore High Court, Lahore which is pending for adjudication.

xiii) Assessment for the tax year 2015 was amended by the tax department through order dated 31 March 2017 issued under Section 122(5) of the Income Tax Ordinance, 2001 by disallowing certain expenses. Being aggrieved by the order, Nishat Linen (Private) Limited - Subsidiary Company filed an appeal before Commissioner Inland Revenue (Appeals) [CIR(A)] who vide order dated 11 May 2017 granted significant relief to the Subsidiary Company. Against the order of CIR(A), the tax department has filed an appeal before Appellate Tribunal Inland Revenue (ATIR). The ATIR vide order dated 22 January 2024 dismissed the departmental appeal and upheld the order of CIR(A). The Additional Commissioner Inland Revenue (ACIR) vide order dated 13 June 2025 demanded income tax amounting to Rupees 20.618 million under Section 122(5A) of the Income Tax Ordinance, 2001 without taken into account the earlier order dated 22 January 2024 of ATIR. An application for rectification in terms of Section 221 of the Income Tax Ordinance, 2001 has been filed by Nishat Linen (Private) Limited - Subsidiary Company which is currently pending adjudication. Based on the advice of the legal counsel, Nishat Linen (Private) Limited - Subsidiary Company is hopeful for the favourable outcome of the matter, hence, no provision has been made in these consolidated financial statements.

xiv) On 19 August 2014, the department raised a demand of Rupees 1,722.811 million relating to apportionment of input sales tax under section 8 of the Sales Tax Act, 1990 for tax years 2010 to 2013. The disallowance was primarily made on the grounds that since revenue derived by Nishat Power Limited - Subsidiary Company on account of 'capacity revenue' was not chargeable to sales tax, input sales tax claimed by the Subsidiary Company was required to be apportioned with only the input sales tax attributable to other revenue stream i.e. 'energy revenue' admissible to the Subsidiary Company. Nishat Power Limited - Subsidiary Company assailed the underlying proceedings before Honourable Lahore High Court, Lahore ('LHC') directly and in this respect, vide order dated 31 October 2016, LHC accepted the Subsidiary Company's stance and annulled the proceedings. The department has challenged the decision of LHC before Supreme Court of Pakistan and has also preferred an Intra Court Appeal against such order which are pending adjudication.

In respect of tax periods from July 2016 to June 2017, Nishat Power Limited - Subsidiary Company's case was selected for 'audit' involving input sales tax amounting to Rupees 541.091 million, on the same grounds as explained above and Rupees 49.774 million on other matters. Being aggrieved, Nishat Power Limited - Subsidiary Company filed an appeal before Commissioner Inland Revenue (Appeals) [CIR(A)]. On 25 February 2022, CIR(A) passed an order and provided partial relief to the Company. Being aggrieved with the order of CIR(A), Nishat Power Limited - Subsidiary Company preferred an appeal before Appellate Tribunal Inland Revenue (ATIR) who vide order dated 15 April 2022 decided the matter in favour of the Subsidiary Company. Against the order of CIR(A), the department has also filed an appeal in ATIR which is pending adjudication.

On 29 May 2024, Deputy Commissioner Inland Revenue (DCIR) passed an assessment order relating to tax periods from July 2018 to June 2019 involving input sales tax on 'capacity purchase price' amounting to Rupees 530.024 million on the same grounds as explained above and disallowance of input sales tax on goods / services amounting to Rupees 6.107 million under various provisions of Sales Tax Act, 1990. Nishat Power Limited - Subsidiary Company paid the impugned sales tax demand of Rupees 6.107 million in protest. However, recovery of input sales tax attributable to 'capacity purchase price' was held in abeyance till the decision of the case by

Supreme Court of Pakistan as explained above. Nishat Power Limited - Subsidiary Company preferred an appeal before CIR(A) on 24 June 2024 relating to disallowance of input sales tax on goods / services. On 27 February 2025, CIR(A) principally upheld the findings of the assessment order. Being aggrieved with the order of CIR(A), Nishat Power Limited - Subsidiary Company has filed a reference application before the honourable Lahore High Court, Lahore which is pending adjudication. Based on the tax advisor opinion, there exists reasonable grounds to defend these cases. Therefore, no provision has been made in these consolidated financial statements.

- xv) On 16 April 2019, the Commissioner Inland Revenue (CIR) through an order raised a demand of Rupees 179.046 million against Nishat Power Limited - Subsidiary Company, mainly on account of input sales tax claimed on inadmissible expenses in sales tax return for the tax periods of July 2014 to June 2017 and sales tax default on account of suppression of sales related to tax period of June 2016. Being aggrieved with the order of CIR, the Subsidiary Company filed an appeal before CIR(A). On 07 May 2020, CIR(A) declared that the admissible forum of appeal against the order of CIR is ATIR. Nishat Power Limited - Subsidiary Company filed application for grant of stay before the ATIR against recovery of the aforesaid demand that was duly granted on 28 January 2021. Further, the Subsidiary Company has filed an appeal before ATIR against the order of CIR which is pending adjudication. Based on the tax advisor opinion, management has strong grounds to believe that the case will be decided in Nishat Power Limited - Subsidiary Company's favour. Therefore, no provision has been made in these consolidated financial statements.
- xvi) On 27 February 2015, Additional Commissioner Inland Revenue (ACIR) created a demand of Rupees 282.377 million for tax year 2013 under section 122(5A) of the Income Tax Ordinance, 2001. Aggrieved with the order of the ACIR, Nishat Power Limited - Subsidiary Company preferred an appeal before CIR(A) who granted partial relief to the Subsidiary Company, while upheld the decision of ACIR in certain matters aggregating to Rupees 31.355 million inter-alia on tax credit claimed by the Subsidiary Company under section 65B of the Income Tax Ordinance, 2001. Nishat Power Limited - Subsidiary Company and tax department filed appeals before ATIR against the order of CIR(A). On 02 November 2017, ATIR restated the demand to Rupees 14.072 million. The Subsidiary Company filed application before ATIR for rectification of order dated 02 November 2017 on non-adjudication of issue of disallowance of tax loss on disposal of fixed assets. On 30 March 2021, ATIR passed the rectification order with certain legal disputes. On 24 January 2022, the Subsidiary Company filed another application for rectification of order dated 30 March 2021. On 06 May 2024, ATIR rectified the order passed on 30 March 2021 as per the request of Nishat Power Limited - Subsidiary Company. Being aggrieved with the order of ATIR, the Subsidiary Company and tax department have filed appeals before Honourable Lahore High Court, Lahore which are pending for adjudication. Based on the tax advisor opinion, management has strong grounds to believe that the case will be decided in Nishat Power Limited - Subsidiary Company's favour. Therefore, no provision has been made in these consolidated financial statements.
- xvii) On 13 February 2019, National Electric Power Regulatory Authority ('NEPRA') issued a show cause notice to Nishat Power Limited - Subsidiary Company along with other Independent Power Producers to provide rationale of abnormal profits earned since commercial operation date (COD) that eventually led to initiation of proceedings against the Subsidiary Company by NEPRA on 18 March 2019. Nishat Power Limited - Subsidiary Company challenged the authority of NEPRA to take suo moto action before the Islamabad High Court (IHC) wherein, on 01 April 2019, IHC provided interim relief by suspending the suo moto proceedings. The case is currently pending adjudication before IHC. On 27 May 2025, NEPRA has withdrawn and recalled the public notice and, hence, the suo moto proceedings stand closed. However, the Subsidiary Company has not formally withdrawn the application filed before IHC yet. Based on the facts and law, there will be no adverse implications for the Subsidiary Company. Therefore, no provision has been made in these consolidated financial statements.

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- xviii)** On 16 March 2020, Government of Pakistan ('GoP') issued a report through which it was alleged that savings were made by the Independent Power Producers ('IPPs'), including the Nishat Power Limited - Subsidiary Company, in the tariff components in violation of applicable GoP Policies, tariff determined by National Electric Power Regulatory Authority ('NEPRA') and the relevant Project Agreements. Nishat Power Limited - Subsidiary Company rejected such claims, and discussions were made with the GoP to resolve the dispute. On 12 February 2021, the Subsidiary Company under the 'Master Agreement', agreed that the above mentioned dispute will be resolved through arbitration under the 'Arbitration Submission Agreement' between the Subsidiary Company and GoP. On 15 June 2022, Nishat Power Limited - Subsidiary Company and the GoP signed the 'Arbitration Submission Agreement'. During the year ended 30 June 2023, Arbitration Tribunal was constituted under the terms of 'Arbitration Submission Agreement'. On 29 September 2023, mutually agreed Terms of Reference were formally adapted and proceedings under these terms of Reference were initiated. During the year ended 30 June 2025, the Government of Pakistan ('GoP') through 'Amendment Agreement' has unconditionally and irrevocably agreed to withdraw and extinguish all claims against Nishat Power Limited - Subsidiary Company under the 'Arbitration Submission Agreement' after its formal approval from the Cabinet. After the execution of the 'Amendment Agreement', the 'Arbitration Submission Agreement' stands terminated. However, both parties shall issue a joint communication to the tribunal established under the 'Arbitration Submission Agreement' requesting its termination and the relinquishment of arbitration. Based on the facts stated above, no provision in respect of this matter has been made in these consolidated financial statements.
- xix)** On 28 April 2022, National Electric Power Regulatory Authority (NEPRA) issued a notice of hearing to all the RFO based IPPs under the 2002 Power Policy regarding application of highest lab tested Calorific Value (CV) for calculation of CV adjustment instead of average CV as per existing mechanism. Nishat Power Limited - Subsidiary Company vide its letter dated 16 May 2022 replied to NEPRA to refrain from re-initiating the subject proceedings which has already been finalized and implemented by NEPRA vide its letter dated 01 September 2021. Contrary to the reply of the Nishat Power Limited - Subsidiary Company, NEPRA held its hearing on 17 May 2022 and verbally directed to Nishat Power Limited - Subsidiary Company to provide its comments in 15 days failing which the proceedings would be concluded on ex-parte basis. Against the directions of NEPRA, Nishat Power Limited - Subsidiary Company filed a petition in Honourable Lahore High Court, Lahore (LHC) on 06 June 2022, for restraining NEPRA to take any adverse action in this regard, which is pending adjudication. LHC vide its interim order dated 06 June 2022, suspended the impugned notice of hearing. On 18 November 2022, NEPRA determined that although CV adjustment is computed on the basis of average of two CV results, the said CV adjustment shall be subject to the final outcome of the suit pending before LHC. NEPRA has set out further amendment (change of one of the labs) in methodology for CV adjustment, however the Subsidiary Company has replied to NEPRA that aforementioned matter, being similar in nature, is sub-judice before LHC. The management based on the advice of its legal counsel, has strong grounds to believe that the case will be decided in favour of Nishat Power Limited - Subsidiary Company. Further, its financial impact cannot be reasonably estimated at this stage, therefore, no provision has been made in these consolidated financial statements.
- xx)** On 31 August 2016, Additional Commissioner Inland Revenue (ACIR) passed an amendment order under section 122(5A) of the Income Tax Ordinance, 2001 relating to tax year 2014 whereby tax demand aggregating to Rupees 107.822 million has been raised on various issues. Being aggrieved with the order of ACIR, Nishat Power Limited - Subsidiary Company preferred an appeal before CIR(A) on 23 September 2016. CIR(A) passed an order on 29 November 2016 whereby relief was granted on various issues whereas matter relating to disallowance of tax credit under section 65B of the Income Tax Ordinance, 2001 was decided against the Subsidiary Company. Being aggrieved with the order of CIR(A), both department and Nishat Power Limited

- Subsidiary Company preferred appeals before ATIR on 11 December 2016 and 18 January 2017 respectively. On 12 October 2023, ATIR dismissed the department appeal on the issues taken up by the department. Whereas, on 14 September 2023, ATIR passed an order on Nishat Power Limited - Subsidiary Company's appeal and remanded back the case to assessing officer for fresh consideration. However, there were certain apparent factual/legal omissions in the order dated 14 September 2023. Nishat Power Limited - Subsidiary Company filed a rectification application before ATIR. On 08 April 2024, ATIR passed rectification order with the directions to assessing officer to proceed strictly in accordance with the ratio settled by ATIR on the matter in case of another taxpayer as prayed by the Subsidiary Company. Further, the department filed an appeal before Honourable Lahore High Court, Lahore on 04 April 2024 against the order passed by ATIR dated 12 October 2023 which is pending for hearing. On 29 June 2025, remand back proceedings were concluded wherein tax credit under section 65B of the Income Tax Ordinance, 2001 has again been disallowed whilst the relief allowed by CIR(A) initially was also disregarded inadvertently creating a demand of Rupees 107.822 million. On 03 July 2025, subsequent to the reporting period, the Subsidiary Company filed a rectification application. On 23 July 2025, subsequent to the reporting period, the aforesaid order has been rectified. However, in the matter of disallowance of tax credit, Nishat Power Limited - Subsidiary Company has preferred an appeal before CIR(A) which has not been taken up for hearing yet. Based on the advice of tax advisor, the management is confident of favourable outcome the matter. Therefore, no provision has been made in these consolidated financial statements.

- xxi) On 27 November 2024, Additional Commissioner Inland Revenue ('ACIR') passed an order for tax year 2023 under section 122(5A) of the Income Tax Ordinance, 2001 raising a tax demand of Rupees 32.527 million. On 20 December 2024, being aggrieved with the order, Nishat Power Limited - Subsidiary Company has filed an appeal before Appellate Tribunal Inland Revenue ('ATIR') which is pending for adjudication. Based on the advice of tax advisor, the management expects favorable outcome of the matter. Accordingly, no provision has been recognized in these consolidated financial statements.
- xxii) On 06 February 2013, National Electric Power Regulatory Authority ('the Authority') determined an amount of Rupees 290.423 million to be payable on account of calorific value adjustment. Being aggrieved with the order of the Authority, the Company filed writ petition before Honourable Islamabad High Court who vide its order dated 14 April 2016 upheld the decision of the Authority. On 20 June 2016, the Company filed writ petition before Honourable Supreme Court of Pakistan which is pending adjudication. The management, based on the advice of legal counsel, is confident of favourable outcome of the matter. Therefore, no provision thereagainst has been made in these financial statements.
- xxiii) The banks have issued the following on behalf of Nishat Power Limited - Subsidiary Company:
 - a) Guarantees of Rupees 11.5 million (2024: Rupees 11.5 million) and Rupees 27.55 million (2024: Rupees 27.55 million) are given by the bank of Nishat Power Limited - Subsidiary Company in favour of Director Excise and Taxation, Karachi, under directions of Sindh High Court and Supreme Court of Pakistan respectively, in respect of suit filed for levy of infrastructure cess.
 - b) Guarantee of Rupees 1.5 million (2024: Rupees 1.5 million) is given by the bank of Nishat Power Limited - Subsidiary Company in favour of Punjab Revenue Authority, Lahore under the direction of Honourable Lahore High Court, Lahore in respect of suit filed for levy of infrastructure cess.

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b) Commitments

- i) Contracts for capital expenditure of the Group are approximately of Rupees 3,116.096 million (2024: Rupees 4,036.718 million).
- ii) Letters of credit other than for capital expenditure of the Group are of Rupees 4,347.176 million (2024: Rupees 4,923.949 million).
- iii) Outstanding foreign currency forward contracts of the Group are Rupees 899.667 million (2024: Rupees 4,374.159 million).
- iv) This represents commitment recognized on a straight-line basis as expense under the practical expedients applied by the Group with respect to IFRS 16. The amount of future payments under this lease and the period in which these payments will become due are as follows:

	Note	2025 (Rupees in thousand)	2024
Not later than one year		665	151,797
16 PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets	16.1	71,533,810	50,648,415
Capital work in progress	16.2	3,995,822	20,980,716
Major spare parts and standby equipment	16.3	69,757	70,943
		75,599,389	71,700,074

16.1 OPERATING FIXED ASSETS

	Freehold land	Buildings	Plant and machinery	Electric installations	Factory equipment	Furniture, fixtures and office equipment	Computer equipment	Vehicles	Kitchen equipment and crockery items	Total
----- (Rupees in thousand) -----										
At 30 June 2023										
Cost	2,968,426	17,870,095	70,018,395	1,889,102	570,345	1,481,382	598,497	1,586,611	35,500	97,018,363
Currency retranslation	-	195,843	-	-	-	11,875	5,471	12,056	-	225,245
Accumulated depreciation	2,968,426	18,065,938	70,018,395	1,889,102	570,345	1,493,267	603,968	1,598,667	35,500	97,243,608
Currency retranslation	-	(9,280,070)	(34,359,881)	(1,013,627)	(333,874)	(709,348)	(442,540)	(738,007)	(30,330)	(46,807,677)
Net book value	-	(172,138)	(34,359,881)	-	-	(7,251)	(5,096)	(8,445)	-	(192,930)
Accumulated impairment	-	(9,452,208)	(162,601)	(1,013,627)	(333,874)	(716,598)	(447,536)	(746,452)	(30,330)	(47,100,607)
Net book value	2,968,426	8,613,730	35,496,913	875,475	236,471	776,668	156,332	852,215	5,170	49,960,400
Year ended 30 June 2024										
Opening net book value	2,968,426	8,613,730	35,496,913	875,475	236,471	776,668	156,332	852,215	5,170	49,960,400
Additions	193,888	791,140	3,880,675	149,275	35,679	236,112	90,322	501,761	643	5,685,515
Assets transferred upon acquisition of Warnerrell A.S.	-	-	-	-	-	-	-	-	-	-
Cost	-	-	-	-	-	9,443	-	52,679	-	62,122
Accumulated depreciation	-	-	-	-	-	(6,824)	-	(20,846)	-	(27,670)
Net book value	-	-	-	-	-	2,619	-	31,833	-	34,452
Disposals:										
Cost	-	(19,628)	(729,804)	(12,246)	(329)	(5,638)	(7,236)	(168,779)	-	(943,680)
Accumulated depreciation	-	5,001	659,932	4,688	162	2,156	5,853	98,414	-	776,266
Net book value	-	(14,627)	(69,872)	(7,558)	(167)	(3,482)	(1,383)	(70,365)	-	(167,394)
Depreciation charge	-	(896,742)	(3,490,556)	(92,405)	(25,901)	(89,282)	(63,339)	(231,530)	(1,169)	(4,890,924)
Currency retranslation	-	(867)	-	-	-	(803)	(32)	(1,932)	-	(3,634)
Closing net book value	3,158,314	8,492,634	35,616,220	924,787	246,082	941,832	181,900	1,082,002	4,644	50,648,415
At 30 June 2024										
Cost	3,158,314	18,837,450	72,969,266	2,026,131	605,695	1,753,184	687,054	1,984,348	36,143	102,057,585
Currency retranslation	-	(33,597)	-	(919)	-	(2,492)	(919)	(4,730)	-	(41,738)
Net book value	3,158,314	18,803,853	72,969,266	2,026,131	605,695	1,750,692	686,135	1,979,618	36,143	102,015,847
Accumulated depreciation	-	(10,343,949)	(37,190,445)	(1,101,344)	(359,613)	(810,549)	(505,122)	(900,414)	(31,499)	(51,242,935)
Currency retranslation	-	32,730	(37,190,445)	(1,101,344)	(359,613)	1,689	887	2,798	-	38,104
Net book value	-	(10,311,219)	-	-	-	(808,860)	(504,235)	(897,616)	(31,499)	(51,204,831)
Accumulated impairment	-	(162,601)	-	-	-	-	-	-	-	(162,601)
Net book value	3,158,314	8,492,634	35,616,220	924,787	246,082	941,832	181,900	1,082,002	4,644	50,648,415
Year ended 30 June 2025										
Opening net book value	3,158,314	8,492,634	35,616,220	924,787	246,082	941,832	181,900	1,082,002	4,644	50,648,415
Additions	397,489	8,540,049	16,658,412	836,107	61,789	343,179	124,153	520,536	-	27,464,714
Disposals / Derecognitions:										
Cost	-	-	(259,891)	(4,665)	(189)	(1,247)	(10,452)	(247,938)	-	(524,382)
Accumulated depreciation	-	-	216,595	4,140	133	8,245	8,245	140,381	-	370,357
Net book value	-	-	(43,296)	(625)	(56)	(384)	(2,207)	(107,557)	-	(154,025)
Assets relating to Nishat Hospitality (Private) Limited (Note 42):										
Cost	(19,129)	(1,321,077)	(185,503)	(334,940)	(11,601)	(234,334)	(53,385)	(22,102)	(36,143)	(2,198,214)
Accumulated depreciation	-	794,765	104,783	183,083	7,645	104,209	25,395	11,289	31,991	1,273,170
Net book value	(19,129)	(526,312)	(80,710)	(151,857)	(3,956)	(130,125)	(7,990)	(10,813)	(4,152)	(925,044)
Write-off	-	-	-	-	-	-	-	-	-	-
Cost	-	-	-	-	(755)	(11)	(559)	-	-	(1,325)
Accumulated depreciation	-	-	-	-	755	11	559	-	-	1,325
Net book value	-	-	-	-	-	-	-	-	-	-
Depreciation charge	-	-	-	-	-	-	-	-	-	-
Currency retranslation	-	(1,070,899)	(3,829,730)	(106,377)	(31,751)	(106,971)	(72,688)	(282,662)	(499)	(5,501,471)
Closing net book value	3,536,674	15,434,166	48,300,896	1,515,135	272,108	1,048,058	223,338	1,203,436	(1)	71,533,810
At 30 June 2025										
Cost	3,536,674	26,022,825	89,162,284	2,525,633	655,694	1,858,290	766,451	2,230,114	-	126,757,965
Currency retranslation	-	22,534	2,187	-	703	2,187	703	5,789	-	31,213
Net book value	3,536,674	26,045,359	89,162,284	2,525,633	655,694	1,860,477	767,154	2,235,903	-	126,789,178
Accumulated depreciation	-	(10,587,353)	(40,698,787)	(1,010,498)	(383,586)	(810,759)	(543,183)	(1,028,608)	-	(55,062,775)
Currency retranslation	-	(23,840)	(40,698,787)	(1,010,498)	(383,586)	(1,660)	(3,859)	(1,028,608)	-	(55,092,767)
Net book value	3,536,674	15,434,166	48,300,896	1,515,135	272,108	1,048,058	223,338	1,203,436	-	71,533,810
Annual rate of depreciation (%)	-	3.94-10	3.94 - 10.00 and number of hours used	10	10	10	30-33	20	20-33	-

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16.1.1 Detail of operating fixed assets, exceeding the book value of Rupees 500,000 disposed of during the year is as follows:

(Rupees in thousand)								
Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (loss)	Mode of disposal	Particulars of purchasers
Plant and machinery								
Datcolor Autolab Laboratory Dispenser	1	4,177	2,163	2,014	4,177	2,163	Insurance claim	Adanjee Insurance Company Limited, associated company, Lahore.
Labowash Washing Machine Touchscreen	1	787	132	655	787	132	Insurance claim	Adanjee Insurance Company Limited, associated company, Lahore.
Toyota Airtet Looms	4	9,565	8,408	1,157	6,600	5,443	Negotiation	Akbar Ali Weaving Factory, Faisalabad.
Toyota Airtet Looms	9	21,523	18,919	2,604	14,850	12,246	Negotiation	Arshad Weaving Factory, Faisalabad
Toyota Airtet Looms	1	7,488	5,831	1,657	2,250	593	Negotiation	Union Denim Mills, Karachi.
Toyota Airtet Looms	7	52,416	40,814	11,602	15,750	4,148	Negotiation	Union Denim Mills, Karachi.
Toyota Airtet Looms	1	5,127	3,992	1,135	1,650	515	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Airtet Looms	2	7,011	5,741	1,270	3,300	2,030	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Airtet Looms	1	3,506	2,871	635	1,650	1,015	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Air Compressor Turbo With Dryer	2	44,947	39,624	5,323	9,468	4,145	Negotiation	Fine Engineering Works (Private) Limited, Faisalabad.
Toyota Airtet Looms	10	34,996	29,876	5,120	27,966	22,846	Negotiation	Al-Azmat (Private) Limited, Karachi .
LS Dual Fuel Chiller	2	15,417	13,116	2,301	6,393	4,092	Negotiation	Al-Hadid Waste Management & Recycling Company, Karachi.
Caterpillar Gas Generator	1	20,303	18,087	2,216	4,508	2,292	Negotiation	Junaid Engineering Works (Private) Limited, Lahore.
Press Machine Winkle Free Topper	3	1,965	1,438	527	300	(227)	Negotiation	Junaid Engineering Works (Private) Limited, Lahore.
Vehicles								
Suzuki Cultus LEA-19A-2908	1	1,782	1,081	701	951	250	Company's policy	Mr. Muhammad Ashraf, Company's employee, Sheikhpura.
Suzuki Cultus APX-304	1	1,690	714	976	2,500	1,524	Insurance claim	Security General Insurance Company Limited, associated company, Lahore.
Suzuki Cultus LEA-20-5075	1	1,784	1,018	766	1,038	272	Negotiation	Mr. Tasneem Ahmad Shah, Kasur.
Suzuki Cultus LEA-19A-2160	1	1,780	1,078	702	1,985	1,283	Negotiation	Mr. Moazzam Sarwar, Lahore.
Hyundai Sonata AGW-880	1	4,218	1,660	2,558	2,589	31	Negotiation	Mr. Hafeez-ur-Rehman Siddique, Lahore.
Suzuki Swift LEA-20-5072	1	2,045	1,186	859	1,259	400	Negotiation	Mr. Imtiaz Ahmad, Lahore.
Honda Civic AND-199	1	3,871	1,887	1,984	2,815	831	Company's policy	Mr. Muhammad Azam, Company's employee, Lahore.
Suzuki Cultus LEH-19-2312	1	1,781	1,135	646	951	305	Company's policy	Mr. Muhammad Younas, Company's employee, Lahore.
Suzuki Cultus LEA-20-5471	1	1,784	1,055	729	994	265	Company's policy	Mr. Farhan Asif, Company's employee, Faisalabad.
Suzuki Cultus AAN-561	1	1,782	1,013	769	1,038	269	Company's policy	Mr. Barkaat Ali, Company's employee, Lahore.
Honda Civic AAT-708	1	3,860	2,199	1,661	2,275	614	Company's policy	Mr. Sardar Mahmood Akhtar, Company's employee, Faisalabad.
Honda City AAE-857	1	2,058	1,197	861	1,179	318	Company's policy	Mr. Bilal Haider Virk, Company's employee, Faisalabad.
Suzuki Swift LEB-20-2642	1	2,045	1,187	858	1,151	293	Company's policy	Mr. Muhammad Ali Waseem, Company's employee, Lahore.
Suzuki Cultus LEA-20-5190	1	1,784	1,054	730	994	264	Company's policy	Mr. Ishaq Alam, Company's employee, Sheikhpura.
Honda City ABC-226	1	2,707	1,599	1,108	1,507	399	Company's policy	Mr. Ikhtlaq Ahmad, Company's employee, Lahore.
Suzuki Cultus ABC-097	1	1,783	1,047	736	994	258	Company's policy	Mr. Abdul Waheed, Company's employee, Sheikhpura
Suzuki Cultus LE-19A-6351	1	1,782	1,200	582	951	369	Company's policy	Mr. Khalid Mehmood, Company's employee, Lahore.
Suzuki Swift ABX-204	1	2,078	1,216	862	1,201	339	Company's policy	Mr. Malik Muhammad Hussain Azeem, Company's employee, Lahore.
Toyota Yaris ABX-716	1	2,091	1,227	864	1,187	323	Company's policy	Mr. Bilal Ahmad, Company's employee, Lahore.
Toyota Yaris ABG-035	1	2,054	1,226	828	1,198	370	Company's policy	Mr. Muzamil Yasin, Company's employee, Sheikhpura.
Suzuki Swift LEB-20-2641	1	1,760	1,008	752	1,022	270	Company's policy	Mr. Furqan Mughal, Company's employee, Lahore.
Suzuki Cultus ABN-399	1	1,819	1,078	741	1,018	277	Company's policy	Mr. Nauman Majeed, Company's employee, Lahore.
Hyundai Tucson APM-231	1	6,487	1,916	4,571	6,303	1,732	Negotiation	Mr. Khalid Mehmood, Faisalabad.
Suzuki Cultus ABX-475	1	1,817	1,056	761	1,032	271	Company's policy	Mr. Muhammad Asif, Company's employee, Lahore.

Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (loss)	Mode of disposal	Particulars of purchasers
----- (Rupees in thousand) -----								
Honda City AAE-850	1	2,708	1,537	1,171	1,574	403	Company's policy	Mr. Rana Hamid Latif Khan, Company's employee, Lahore.
Toyota Corolla ACN-294	1	2,144	1,232	912	1,239	327	Company's policy	Mr. Athar Bashir, Company's employee, Lahore.
Suzuki Swift ABR-316	1	2,262	1,307	955	1,297	342	Company's policy	Mr. Rahat Ali, Company's employee, Faisalabad.
Honda City ABC-421	1	2,707	1,597	1,110	1,534	424	Company's policy	Mr. Muntaz Hassan, Company's employee, Lahore.
Honda Civic LE-19A-6706	1	2,960	1,884	1,076	1,580	504	Company's policy	Mr. Faisal Hafeez, Company's employee, Lahore.
Toyota Corolla LEB-20-3355	1	2,099	1,203	896	1,215	319	Company's policy	Mr. Bilal Siddique Chaudhary, Company's employee, Lahore.
Suzuki Cultus LEB-20-8352	1	1,785	1,031	754	1,035	281	Company's policy	Mr. Nadeem Mahmood, Company's employee, Lahore.
Honda City LE-20-5835	1	1,763	1,106	657	940	283	Company's policy	Mr. Muhammad Shafique, Company's employee, Lahore.
Suzuki Swift AAN-469	1	2,046	1,140	906	1,230	324	Company's policy	Mr. Arfan Shabbir, Company's employee, Lahore.
Suzuki Cultus LEA-19A-3202	1	1,781	1,128	653	948	295	Company's policy	Mr. Kashif Iqbal, Company's employee, Lahore.
Suzuki Swift ABN-469	1	2,079	1,197	882	1,204	322	Company's policy	Mr. Asif Hussain, Company's employee, Lahore.
Suzuki Swift AAV-655	1	2,080	1,180	900	1,214	314	Company's policy	Mr. Asim Javed, Company's employee, Faisalabad.
Hyundai Elantra AKE-273	1	3,849	1,449	2,400	3,918	1,518	Negotiation	Mr. Faisal Mushtaq, Lahore.
Toyota Corolla LE-19A-2045	1	2,615	1,680	935	1,396	461	Company's policy	Mr. Janshaid Babar, Company's employee, Lahore.
Suzuki Cultus AAN-168	1	1,781	1,013	768	1,038	270	Company's policy	Mr. Sajjad Rehman, Company's employee, Lahore.
Toyota Yaris AAX-357	1	2,069	1,205	864	1,175	311	Company's policy	Mr. Jahangir Mahmood, Company's employee, Lahore.
Toyota Yaris AAX-395	1	1,784	1,040	744	1,013	269	Company's policy	Mr. Muhammad Naeem, Company's employee, Lahore.
Suzuki Swift ACG-071	1	2,079	1,173	906	1,220	314	Company's policy	Mr. Naveed Ahmad, Company's employee, Charsadda.
Toyota Corolla LEA-20-5097	1	2,612	1,638	974	1,390	416	Company's policy	Mr. Mateen Javid, Company's employee, Faisalabad.
Suzuki Cultus AAR-934	1	1,782	1,037	745	1,013	268	Company's policy	Mr. Azhar Mahmood Khan, Company's employee, Lahore.
Suzuki Cultus ABA-420	1	1,817	1,049	768	1,045	277	Company's policy	Mr. Muhammad Riaz, Company's employee, Faisalabad.
Suzuki Cultus ABL-018	1	1,817	1,049	768	1,049	281	Company's policy	Mr. Masroor Mohsin Gillani, Company's employee, Faisalabad.
Suzuki Cultus AAE-845	1	1,782	1,086	696	951	255	Company's policy	Mr. Tayyab Farooq, Company's employee, Lahore.
Honda Civic LEE-19-6527	1	3,512	2,465	1,047	1,872	825	Company's policy	Mr. Ahmad Jahangir, Company's employee, Lahore.
Hyundai Elantra ACL-381	1	2,980	1,687	1,293	1,780	487	Company's policy	Mr. Mukhtar Ahmad, Company's employee, Lahore.
Honda City LEH-19-2623	1	1,967	1,367	600	940	340	Company's policy	Mr. Mukhtar Ahmad, Company's employee, Lahore.
Suzuki Swift ALP-963	1	2,838	1,164	1,674	3,405	1,731	Negotiation	Mr. Khawar Mahmood Butt, Lahore.
Suzuki Cultus ABY-988	1	1,817	1,066	751	1,014	263	Company's policy	Mr. Muhammad Akmal, Company's employee, Sheikhupura.
Toyota Corolla ABT-220	1	2,059	1,176	883	1,201	318	Company's policy	Mr. Tahir Aleem, Company's employee, Lahore.
Honda City AMM-201	1	3,995	1,447	2,548	3,900	1,352	Negotiation	Mr. Amir Hussain, Lahore.
Suzuki Swift AKN-693	1	2,755	1,173	1,582	3,350	1,768	Negotiation	Mr. Saqlain Abbas, Hafizabad.
Suzuki Swift ABN-441	1	2,079	1,175	904	1,222	318	Company's policy	Mr. Saqlain Javid, Company's employee, Lahore.
Suzuki Cultus ABX-804	1	1,817	1,020	797	1,085	288	Company's policy	Syed Waheed-ul-Hassan, Company's employee, Lahore.
Toyota Corolla ACK-106	1	1,860	1,068	792	1,066	274	Company's policy	Mr. Ali Asghar, Company's employee, Lahore.
Hyundai Elantra APT-253	1	4,465	1,505	2,960	4,087	1,127	Negotiation	Mr. Arfan Nazir, Lahore.
Suzuki Swift ABR-851	1	2,226	1,269	957	1,319	362	Company's policy	Mr. Muhammad Unair Rehman, Company's employee, Lahore.
Suzuki Cultus AKZ-930	1	2,075	856	1,219	1,721	502	Company's policy	Mr. Muhammad Rafique, Company's employee, Multan.
Toyota Yaris AGC-241	1	2,034	997	1,037	1,852	815	Company's policy	Mr. Muhammad Nadeem Abbas, Company's employee, Sargodha.
Suzuki Swift AKQ-434	1	2,755	1,224	1,531	2,139	608	Company's policy	Mr. Aamir Younas, Company's employee, Lahore.
Suzuki Swift ABX-208	1	2,079	1,184	895	1,236	341	Company's policy	Mian Nouman Javed Wakhumi, Company's employee, Lahore.
Suzuki Swift AKF-258	1	2,555	1,109	1,446	2,252	806	Company's policy	Mr. Muhammad Akram, Company's employee, Lahore.
Honda City AHA-784	1	3,020	1,506	1,514	2,516	1,002	Company's policy	Mr. Ali Akbar, Company's employee, Pakpattan.

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Description	Quantity Nos.	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (loss)	Mode of disposal	Particulars of purchasers
(Rupees in thousand)								
Toyota Yaris ADH-238	1	2,600	1,463	1,137	1,520	383	Company's policy	Mr. Waqas Irfan, Company's employee, Lahore.
Hyundai Sonata ACY-944	1	10,435	5,507	4,928	7,000	2,072	Negotiation	Mr. Ali Abbas, Lahore.
Suzuki Cultus BSM-546	1	1,814	1,055	759	1,027	268	Company's policy	Mr. Mansha Sheikh, Company's employee, Karachi.
Suzuki Swift ABX-134	1	2,079	1,187	892	1,201	309	Company's policy	Mr. Muhammad Moin Zafar, Company's employee, Lahore.
Suzuki Swift ABX-549	1	2,079	1,207	872	1,180	308	Company's policy	Mr. Kamran Shafiq Hashmi, Company's employee, Lahore.
Suzuki Cultus AAY-174	1	1,819	1,046	773	1,070	297	Company's policy	Syed Muhammad Umar Wadas, Company's employee, Lahore.
Toyota Yaris AAX-105	1	1,769	1,019	750	1,022	272	Company's policy	Mr. Gul Nawaz Kiyani, Company's employee, Islamabad.
Suzuki Cultus ABD-114	1	1,817	1,042	775	1,089	314	Company's policy	Mr. Aamer Nadeem Chaudhry, Company's employee, Lahore.
Honda Civic ACF-210	1	3,865	2,218	1,647	2,268	621	Company's policy	Mr. Najam Yousaf, Company's employee, Lahore.
Hyundai Tucson AEE-746	1	5,660	3,096	2,564	5,660	3,096	Negotiation	Mr. Najam Yousaf, Company's employee, Lahore.
Suzuki Cultus AAN-537	1	1,782	1,064	718	1,022	304	Company's policy	Khawaja Alzaal Maajid, Company's employee, Lahore.
Suzuki Cultus AEH-303	1	1,766	929	837	2,940	2,103	Negotiation	Mr. Mazhar Jamil, Lahore.
Suzuki Cultus AAV-036	1	1,783	1,077	706	957	251	Company's policy	Mr. Irfan Ali, Company's employee, Lahore.
Suzuki Swift AKC-618	1	2,554	1,114	1,440	2,166	726	Company's policy	Mr. Arfan Shabbir, Company's employee, Lahore.
Honda Civic ABX-392	1	2,970	1,711	1,259	1,759	500	Company's policy	Miss Sobia Ashraf, Company's employee, Lahore.
Toyota Yaris AAY-962	1	2,743	1,572	1,171	1,588	417	Company's policy	Mr. Faisal Rabbani Sheikh, Company's employee, Lahore.
Suzuki Swift LE-19A-6348	1	1,952	1,327	625	1,042	417	Company's policy	Mr. Arbab Dawood, Company's employee, Lahore.
Toyota Corolla ANQ-114	1	3,993	1,576	2,417	3,702	1,285	Negotiation	Miss Saima Fayez, Lahore.
Hyundai Tucson	1	5,292	4,234	1,058	1,058	-	Company policy	Mr. Muhammad Nawaz, Company's employee, Lahore.
Toyota Corolla Grande	1	2,944	2,355	589	589	-	Company policy	Mr. Javaid Iqbal, Company's employee, Lahore.
Suzuki Swift GLX	1	4,651	543	4,108	4,108	-	Company policy	Mr. Tahir Mehmood Malik, Company's employee, Lahore.
Suzuki Cultus VVR	1	1,817	999	818	818	-	Company policy	Mr. Munawar Ali, Company's employee, Lahore.
Honda City	1	3,317	1,603	1,714	1,714	-	Company policy	Mr. Noman Umar, Company's employee, Lahore.
		456,660	313,412	143,248	252,456	109,209		
		67,722	56,945	10,777	25,632	14,854		
		524,382	370,357	154,025	278,088	124,063		

Aggregate of other items of property, plant and equipment with individual book values not exceeding Rupees 500,000

	Note	2025 (Rupees in thousand)	2024
16.1.2 Depreciation charge for the year has been allocated as follows:			
Cost of sales	32	5,045,627	4,551,622
Distribution cost	33	93,188	71,863
Administrative expenses	34	362,656	257,972
Capital work-in-progress		-	9,467
		5,501,471	4,890,924

16.1.3 Particulars of immovable fixed assets are as follows:

Description	Address	Area of land Acres
Spinning units, Yarn dyeing unit and Power plant	Nishatabad, Faisalabad.	86.43
Spinning units and Power plant	Plot No. 172-180 & 188-197, M-3 Industrial City, Sahianwala and FIEDMIC, 2 K.M., Jhumra Chiniot Road, Chak Jhumra, Faisalabad.	96.56
Spinning units and Power plant	20 K.M., Sheikhpura Road, Feroze Wattwan.	67.12
Weaving units, Denim unit, Workwear unit and Power plant	12 K.M., Faisalabad Road, Sheikhpura.	110.39
Weaving unit, Dyeing and finishing unit, Processing unit, Stitching units and Power plant	5 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	118.64
Terry unit	7 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	12.54
Apparel unit	2 K.M., Nishat Avenue, Off 22 K.M., Ferozepur Road, Lahore.	14.38
Office	7-Main Gulberg, Lahore.	1.12
NL Tower (Retail Outlet)	5/A-3, 20-A-III, Gulberg, Lahore.	0.30
Commercial Plot *	C-43-37, Lake City, Lahore.	0.05
Commercial Factory Land	Mouza Dullu Khurd, Tehsil Model Town, Lahore	1.01
Power Plant - Nishat Power Limited - Subsidiary Company	Jamber Kalan, Tehsil Pattoki, District Kasur.	34.07
Commercial plot (Site for head office)	Plot No. 7, Block Q, Phase 8C, Defence Housing Authority, Lahore.	0.16
Factory land	21 K.M., Ferozepur Road, Lahore.	4.21
Commercial building	Mian Mehmood Kasuri Road, Gulberg III, Lahore.	0.76
Factory land and building	Nishatabad, Faisalabad.	5.50
		553.24

* Nishat Linen (Private) Limited - Subsidiary Company purchased this plot for the construction of retail outlet in the near future.

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16.2 Capital work-in-progress

	Advances for purchase of freehold land	Buildings on freehold land	Plant and machinery	Electric installations	Furniture, fixtures and office equipment	Advances for purchase of vehicles	Unallocated capital expenditures	Total
At 30 June 2023								
Add: Additions during the year	942	4,211,920	1,731,972	218,542	8,831	109,629	78,003	6,359,839
Less: Transferred to operating fixed assets during the year	395,721	4,019,396	12,679,065	509,163	55,090	399,459	569,309	18,627,203
Less: Charged to profit or loss during the year	(6,721)	(668,150)	(2,641,614)	(58,136)	(6,346)	(338,796)	(286,223)	(4,005,986)
	-	-	(253)	-	(87)	-	-	(340)
At 30 June 2024								
Add: Additions during the year	389,942	7,563,166	11,769,170	669,569	57,488	170,292	361,089	20,980,716
Less: Transferred to operating fixed assets during the year	270,039	1,764,387	5,333,075	140,543	39,624	409,154	533	7,957,355
Less: Charged to profit or loss during the year	(396,547)	(8,203,939)	(14,708,205)	(777,439)	(34,858)	(454,560)	(357,004)	(24,932,552)
Add / (less): Reclassifications:	-	-	-	(9,697)	-	-	-	(9,697)
	-	(2,079)	5,690	1,540	(533)	-	(4,618)	-
At 30 June 2025								
	263,434	1,121,535	2,399,730	24,516	61,721	124,886	-	3,995,822

16.2.1 Advances for purchase of vehicles include advance of Rupees 15.853 million (2024: Rupees 19.672 million) given to Hyundai Nishat Motor (Private) Limited - associated company.

16.2.2 Borrowing cost amounting to Rupees 579,606 million (2024: Rupees 741.872 million) has been capitalized during the year. The effective rate of borrowing cost capitalized during the year ranged from 12.10% to 21.99% (2024: 20.82% to 23.61%) per annum.

16.2.3 During the year ended 30 June 2025, the Holding Company has recognized proceeds from the sale of items produced by Denim and Workwear units while these units were in the testing phase (prior to being available for use) amounting to Rupees 780.666 million and Rupees 613.817 million respectively ("Revenue" Note 31). The related costs and other income as detailed below have also been recognized in profit or loss.

	Note	DENIM (Rupees in thousand)	WORKWEAR (Rupees in thousand)
Cost of sales	32	1,205,298	579,780
Distribution cost	33	117,158	41,412
Administrative expenses	34	125,627	36,230
Finance cost	37	652	382
		1,448,735	657,804
Other income	36	4,277	86

	Note	2025 (Rupees in thousand)	2024
16.3 Major spare parts and standby equipment			
Opening balance		70,943	420,267
Add: Additions during the year		-	421,351
		70,943	841,618
Less: Transferred during the year		-	(770,675)
Less: Adjustments to relating to Nishat Hospitality (Private) Limited	42	(1,186)	-
Closing balance		69,757	70,943
17. INTANGIBLE ASSETS			
Computer software	17.1	-	-
Goodwill	17.2	677,647	677,647
		677,647	677,647
17.1 Computer Software			
Cost as at 30 June		7,542	7,542
Accumulated amortization		(7,542)	(7,542)
Net book value as at 30 June		-	-

17.1.1 Intangible assets having cost of Rupees 7.542 million are fully amortised and are still in use.

17.2 This represents goodwill arising on acquisition of Wernerfelt A/S - Subsidiary Company.

18 RIGHT-OF-USE ASSETS

	Land	Buildings	Others	Total
	(Rupees in thousand)			
Reconciliation of net carrying amount of right-of-use assets:				
Balance as at 30 June 2023	145,365	1,936,008	-	2,081,373
Assets transferred upon acquisition of Wernerfelt A/S	-	108,498	39,781	148,279
Add: Additions during the year	-	815,104	-	815,104
Add: Impact of lease modifications / renewals	-	74,526	-	74,526
Less: Impact of lease termination	-	(55,113)	-	(55,113)
Less: Depreciation for the year	(14,730)	(944,210)	(1,858)	(960,798)
Less: Currency retranslation	(6,950)	(27,020)	(74)	(34,044)
Balance as at 30 June 2024	123,685	1,907,793	37,849	2,069,327
Add: Additions during the year	-	1,354,102	-	1,354,102
Add: Impact of lease modifications / renewals	-	778,658	-	778,658
Less: Impact of lease termination	-	(83,558)	-	(83,558)
Less: Depreciation for the year	(14,337)	(1,112,347)	(10,890)	(1,137,574)
Add: Currency retranslation	4,225	30,737	2,443	37,405
Balance as at 30 June 2025	113,573	2,875,385	29,402	3,018,360

Lease of land

Nishat International FZE - Subsidiary Company obtained land on lease for warehouse purpose. Lease period is 10 years.

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Lease of buildings

The Group obtained buildings on lease for godowns, shops and residential purpose. Lease terms are negotiated on an individual basis and contains wide range of different terms and conditions. Lease periods range from 02 to 14 years.

Lease of others

Wernerfelt A/S - Subsidiary Company obtained office furnitures, trucks and miscellaneous assets for business use on lease. Lease period is 44 months.

	Note	2025 (Rupees in thousand)	2024
18.1 Depreciation charge for the year has been allocated as follows:			
Cost of sales	32	115,790	32,017
Distribution cost	33	1,005,975	914,051
Administrative expenses	34	15,809	14,730
		1,137,574	960,798
19 LONG TERM INVESTMENTS			
Equity instruments	19.1	85,408,552	70,842,826
19.1 Equity instruments			
Associates (with significant influence) - under equity method			
D.G. Khan Cement Company Limited - quoted 137,574,201 (2024: 137,574,201) fully paid ordinary shares of Rupees 10 each. Equity held 31.40% (2024: 31.40%)		30,336,922	24,427,460
Lalpir Power Limited - quoted 109,882,555 (2024: 109,882,555) fully paid ordinary shares of Rupees 10 each. Equity held 28.93% (2024: 28.93%)		4,089,856	5,245,410
Pakgen Power Limited - quoted 112,548,228 (2024: 112,548,228) fully paid ordinary shares of Rupees 10 each. Equity held 30.25% (2024: 30.25%)		7,695,410	8,453,117
Nishat Packaging Limited - unquoted (Formerly: Nishat Paper Products Company Limited) 11,634,199 (2024: 11,634,199) fully paid ordinary shares of Rupees 10 each. Equity held 25% (2024: 25%)		749,370	550,902
Nishat Dairy (Private) Limited - unquoted 54,150,000 (2024: 57,000,000) fully paid ordinary shares of Rupees 10 each. Equity held 12.24% (2024: 12.24%)		505,380	451,296
Hyundai Nishat Motor (Private) Limited - unquoted 234,747,600 (2024: 234,747,600) fully paid ordinary shares of Rupees 10 each. Equity held 12% (2024: 12%)	19.1.1	2,587,855	2,489,812
Sanifa Agri Services Limited - unquoted 11,591,600 (2024: 11,591,600) fully paid ordinary shares of Rupees 10 each. Equity held 33.12% (2024: 33.12%)	19.1.2	-	-
Nishat Hotels and Properties Limited - unquoted 74,022,917 (2024: 74,022,917) fully paid ordinary shares of Rupees 10 each. Equity held 6.08% (2024: 6.08%)		739,388	651,221
Nishat Sutas Dairy Limited - unquoted 390,127,160 (2024: 320,330,000) fully paid ordinary shares of Rupees 10 each. Equity held 49.06% (2024: 48.86%)		1,640,971	1,879,991
Security General Insurance Company Limited - unquoted 10,226,244 (2024: 10,226,244) fully paid ordinary shares of Rupees 10 each. Equity held 15.02% (2024: 15.02%)		3,923,738	3,293,245
Nishat Chunian Power Limited - quoted 88,627,993 (2024: 25,537,571) fully paid ordinary shares of Rupees 10 each. Equity held 24.13% (2024: 6.95%)	19.1.4	5,603,889	-
Equity investments accounted for under equity method		57,872,779	47,442,454

	Note	2025 (Rupees in thousand)	2024
Equity instruments			
Fair value through other comprehensive income			
Associated companies (Others)			
Adamjee Insurance Company Limited - quoted 102,809 (2024: 102,809) fully paid ordinary shares of Rupees 10 each. Equity held 0.03% (2024: 0.03%)		2,116	2,116
MCB Bank Limited - quoted 95,125,651 (2024: 95,125,651) fully paid ordinary shares of Rupees 10 each. Equity held 8.03% (2024: 8.03%)	19.1.3	13,685,295	13,685,295
		13,687,411	13,687,411
Others			
Nishat Chunian Power Limited - quoted 88,627,993 (2024: 25,537,571) fully paid ordinary shares of Rupees 10 each. Equity held 24.13% (2024: 6.95%)	19.1.4	-	460,187
Alhamra Islamic Stock Fund - quoted Nil (2024: 1,249,099) units.		-	5,041
United Bank Limited - quoted Nil (2024: 353,000) fully paid ordinary shares of Rupees 10 each. Equity held 0% (2024: 0.03%)		-	41,333
Nishat (Chunian) Limited - quoted Nil (2024: 32,689,338) fully paid ordinary shares of Rupees 10 each. Equity held 0% (2024: 13.61%)	19.1.4	-	378,955
Pakistan Petroleum Limited - quoted 599,998 (2024: 599,998) fully paid ordinary shares of Rupees 10 each. Equity held 0.02% (2024: 0.02%)		64,409	64,409
		64,409	949,925
		13,751,820	14,637,336
Add: Fair value adjustment		13,783,953	8,763,036
Equity investments classified at fair value through other comprehensive income		27,535,773	23,400,372
		85,408,552	70,842,826

19.1.1 Investments in Hyundai Nishat Motor (Private) Limited include 4 shares held in the name of nominee directors of the Holding Company.

19.1.2 This includes 1,600 (2024: 1,600) shares held in the name of chief financial officer of the Holding Company and senior officer of the Holding Company.

19.1.3 The Holding Company has 95,125,651 shares in MCB Bank Limited. The Holding Company can sale, transfer, pledge, mortgage or encumber these shares with prior written approval of the State Bank of Pakistan. However, out of total shareholding, 7,110,360 shares are blocked in account of Central Depository Company of Pakistan Limited.

19.1.4 On 09 May 2024, the Board of Directors of Nishat (Chunian) Limited approved a Scheme of Arrangement under sections 279 to 282 of the Companies Act, 2017 (the Scheme), involving Nishat (Chunian) Limited and Nishat Chunian Power Limited - associated company, along with their respective shareholders. Further, the shareholders of both companies have also approved the Scheme in Extra-Ordinary General Meetings held on 17 August 2024. The Scheme aims to reorganize and reconstruct the companies by exchanging shares between Nishat Mills Limited - Holding Company and Mr. Shahzad Saleem (Chief Executive Officer of Nishat (Chunian) Limited), with Nishat Mills Limited's shareholding in Nishat (Chunian) Limited transferring to Mr. Shahzad Saleem, and shareholding of Mr. Shahzad Saleem in Nishat Chunian Power Limited - associated company transferring to Nishat Mills Limited - Holding Company. The Scheme has been approved by Honourable Lahore High Court, Lahore vide judgement dated 22 October 2024. The share swap ratio has been determined based on the respective valuations of the companies at the rate of 1: 1.93 (i.e. 193 ordinary shares of Nishat Chunian Power Limited - associated company for every 100 shares of Nishat (Chunian) Limited). On 08 November 2024, the shares have been transferred and as a result of which Nishat Chunian Power Limited became an associated company, where the Holding Company has significant influence.

	Note	2025 (Rupees in thousand)	2024
20 LONG TERM LOANS			
Considered good:			
Executives - secured	20.1 & 20.2	536,977	437,192
Other employees - secured	20.2	234,312	214,583
		771,289	651,775
Less: Current portion shown under current assets	25		
Executives		107,755	104,950
Other employees		66,754	62,102
		174,509	167,052
		596,780	484,723

20.1 Maximum aggregate balance due from executives at the end of any month during the year was Rupees 529.470 million (2024: Rupees 432.056 million).

20.2 These represent house construction, general purpose and motor vehicle loans given to executives and employees of the Holding Company, Nishat Linen (Private) Limited - Subsidiary Company and Nishat Power Limited - Subsidiary Company and are secured against balance to the credit of relevant employees in the provident fund trusts of the respective Group companies and against registration of cars in the joint name of the respective Group companies and the relevant employees. These are recoverable in equal monthly installments. Interest charged during the year ranged from 0% to 4% (2024: 0% to 4%) per annum on the balance outstandings.

20.3 The fair value adjustment in accordance with the requirements of IFRS 9 'Financial Instruments' arising in respect of staff loans is not considered material and hence not recognized.

	Note	2025 (Rupees in thousand)	2024
21. LONG TERM DEPOSITS			
Security deposits		392,060	316,848
Margin against bank guarantee	21.1	231,140	308,687
		623,200	625,535
21.1 Margin against bank guarantee			
Unsecured - considered good	21.1.1	700,875	700,875
Less: Fair value adjustment on initial recognition		(170,569)	(170,569)
Add: Reversal of fair value adjustment	21.1.2	103,208	46,794
		(67,361)	(123,775)
		633,514	577,100
Less: Amount received during the year		(320,523)	-
Add / (less): Exchange gain / (loss)		4,200	(5,013)
		317,191	572,087
Less: Current portion shown under current assets	26	(86,051)	(263,400)
		231,140	308,687

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- 21.1.1** This represents margin placed with bank of the Holding Company against bank guarantee issued by bank of the Holding Company to Lars Lauridsen Holding ApS against deferred consideration of investment made in Wernerfelt A/S as morefully explained in note 9.4.1 to these consolidated financial statements. Margin against bank guarantee will be released as and when installments of deferred consideration will be paid to Lars Lauridsen Holding ApS as per agreed repayment schedule.

	Note	2025 (Rupees in thousand)	2024
21.1.2 Reversal of fair value adjustment			
Balance as at 01 July		46,794	-
Add: Reversal made during the year	36	56,414	46,794
Balance as at 30 June		103,208	46,794
22. STORES, SPARE PARTS AND LOOSE TOOLS			
Stores		4,772,255	3,902,876
Spare parts		2,900,790	3,091,710
Loose tools		11,648	13,338
		7,684,693	7,007,924
Less: Provision for slow moving, obsolete and damaged store items	22.2	(4,016)	(4,016)
		7,680,677	7,003,908

- 22.1** This includes stores and spares in transit of Rupees 516.911 million (2024: Rupees 355.332 million).

22.2 Provision for slow moving, obsolete and damaged store items

	Note	2025 (Rupees in thousand)	2024
Balance as on 01 July		4,016	4,022
Less: Provision reversed during the year	36	-	(6)
Balance as on 30 June		4,016	4,016
23. STOCK-IN-TRADE			
Raw materials	23.2	33,205,001	25,148,167
Work in process	23.3	11,358,624	10,817,097
Finished goods	23.4 & 23.6	21,088,366	15,780,455
Less: Provision for slow moving and obsolete stocks		(21,065)	(21,065)
		21,067,301	15,759,390
		65,630,926	51,724,654

- 23.1** Stock-in-trade of Rupees 2,509.663 million (2024: Rupees 1,439.297 million) is being carried at net realizable value.

- 23.2** Raw materials include stock in transit of Rupees 1,003.401 million (2024: Rupees 1,681.226 million). Further, raw materials of Rupees 744.211 million (2024: 421.219 million) sent to outside parties for processing.

- 23.3** This includes stock of Rupees 37.288 million (2024: Rupees 53.013 million) sent to outside parties for processing. Further, work in process includes stock in transit of Rupees 255.111 million (2024: Rupees 211.742 million).
- 23.4** Finished goods includes stock in transit of Rupees 3,132.596 million (2024: Rupees 2,123.002 million).
- 23.5** The aggregate amount of write-down of inventories to net realizable value recognized as an expense during the year was Rupees 229.200 million (2024: Rupees 109.291 million).
- 23.6** Finished goods include stock of Rupees 1,322.873 million (2024: Rupees 1,014.893 million) which is in the possession of stockists of Nishat Linen (Private) Limited - Subsidiary Company.

	Note	2025 (Rupees in thousand)	2024
24. TRADE DEBTS			
Considered good:			
Secured:			
-Trade debts due from CPPA-G	24.1	1,661,908	14,425,555
-Others		7,048,440	8,032,696
Unsecured:			
- Related parties	24.2 & 24.3	73,590	5,730
- Others		19,544,693	15,969,431
		28,328,631	38,433,412
Less: Allowance for expected credit losses	24.4	(50,876)	(57,216)
		28,277,755	38,376,196
Types of counterparties			
Export			
Corporate		16,631,474	13,253,124
Others		251,217	369,694
		16,882,691	13,622,818
Local			
Corporate		7,106,822	7,519,866
Others		4,339,118	17,290,728
		11,445,940	24,810,594
		28,328,631	38,433,412

- 24.1** These represent trade receivables pertaining to Nishat Power Limited - Subsidiary Company from CPPA-G and are considered good. These are secured by a guarantee from the Government of Pakistan under the Implementation Agreement and are in the normal course of business and interest free. Pursuant to the 'Amendment Agreement' as morefully explained in Note 1 to these consolidated financial statements, note of delayed payment mark-up has been reduced to three months KIBOR plus 1.00% per annum without compounding in case amounts are not paid within due dates. Further, delayed payment mark-up invoices and delayed payment mark-up accrued with respect to payments that have been made by the Power Purchaser upto 31 October 2024 have been waived off by the Company and written off in these consolidated financial statements (Note 38). The rate of delayed payment mark-up charged during the year on outstanding amounts ranged from 12.14% to 22.99% (2024: 20.31% to 27.98%) per annum.

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For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
24.2	These represent amounts due from following related parties:		
Hyundai Nishat Motor (Private) Limited - associated company		68,946	38
Nishat Hotels and Properties Limited - associated company		-	24
MCB Bank Limited - associated company		-	379
Nishat Dairy (Private) Limited - associated company		-	12
Nishat Sutas Dairy Limited - associated company		1,516	5,210
Nishat Developers (Private) Limited - associated company		3,128	-
Pakistan Aviators and Aviation (Private) Limited - related party		-	67
		73,590	5,730

24.3 The maximum aggregate amount receivable from related parties at the end of any month during the year was as follows:

	Note	2025 (Rupees in thousand)	2024
Adamjee Insurance Company Limited - associated company		-	378
Hyundai Nishat Motor (Private) Limited - associated company		68,945	1,430
Adamjee Life Assurance Company Limited - associated company		-	152
Nishat Hotels and Properties Limited - associated company		-	22,146
MCB Bank Limited - associated company		-	2,401
MCB Islamic Bank Limited - related party		-	1,376
Nishat Dairy (Private) Limited - associated company		1,236	2,732
Nishat Developers (Private) Limited - associated company		4,068	886
D.G. Khan Cement Company Limited - associated company		112	148
Nishat Sutas Dairy Limited - associated company		3,791	5,210
Pakistan Aviators and Aviation (Private) Limited - related party		-	167
24.4	Allowance for expected credit losses		
Opening balance		57,216	55,861
Less: Adjustments to relating to Nishat Hospitality (Private) Limited	42	(630)	-
Less: Reversed during the year	36	(7,064)	-
Add: Recognised during the year	35	1,354	1,355
		50,876	57,216

- 24.5** Trade debts include receivables provided to banks under bill discounting arrangements with full recourse amounting to Rupees 223.983 million (2024: Rupees 1,351.522 million).

	Note	2025 (Rupees in thousand)	2024
25. LOANS AND ADVANCES			
Considered good:			
Employees - interest free:			
– Executives		19,240	21,257
– Other employees		26,508	32,576
		45,748	53,833
Current portion of long term loans	20	174,509	167,052
Advances to suppliers	25.1 & 25.2	420,198	405,705
Letters of credit		4,365	5,221
Other advances	25.2	385,807	176,877
Advance to Sanifa Agri Services Limited - associated company	25.4	-	8,000
		1,030,627	816,688
Considered doubtful:			
Others		108	108
Less: Provision for doubtful advance		(108)	(108)
		-	-
		1,030,627	816,688
25.1 Advances to suppliers			
Considered good		420,198	405,705
Considered doubtful		-	52
Less: Provision for doubtful advances	25.1.1	-	(52)
		-	-
		420,198	405,705
25.1.1			
Opening balance		52	28
Add: Provision made during year	35	-	24
Less: Adjustments relating to Nishat Hospitality (Private) Limited	42	(52)	-
Closing balance		-	52

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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25.2 These include amounts due from following related parties. These are neither past due nor impaired:

	Note	2025 (Rupees in thousand)	2024
Advances to suppliers			
Lalpir Power Limited - associated company		1,797	-
Pakgen Power Limited - associated company		14,414	-
Other advances			
Nishat Hotels and Properties Limited - associated company		1,798	191

25.3 The maximum aggregate amount receivable from related parties at the end of any month during the year was as follows:

	Note	2025 (Rupees in thousand)	2024
Lalpir Power Limited - associated company		119,789	-
Pakgen Power Limited - associated company		14,414	-
Nishat Hotels and Properties Limited - associated company		2,050	191
25.4 Advance to Sanifa Agri Services Limited - associated company			
Total advance	25.4.1	208,397	216,397
Less: Expected credit loss against doubtful advances	25.5	(208,397)	(208,397)
Advance considered good		-	8,000

25.4.1 This represents unsecured amount advanced to Sanifa Agri Services Limited - associated company and carries markup at the rate ranging from 13.59% to 23.49% (2024: 22.96% to 24.40%) per annum. The maximum aggregate amount advanced to associated company at the end of any month during the year was Rupees 208.397 million (2024: Rupees 216.397 million).

	Note	2025 (Rupees in thousand)	2024
25.5 Expected credit loss against doubtful advance			
Opening balance		208,397	164,970
Add: Recognised during the year	35	-	43,427
		208,397	208,397

	Note	2025 (Rupees in thousand)	2024
26. SHORT TERM DEPOSITS AND PREPAYMENTS			
Deposits		301,397	295,984
Current portion of margin against bank guarantee	21.1	86,051	263,400
Prepayments		367,944	259,050
		755,392	818,434
27. OTHER RECEIVABLES			
Considered good:			
Export rebate and claims		796,525	513,309
Duty drawback		376,348	375,218
Excise duty receivable	27.1	-	487
Sales tax refundable	27.2	8,456,600	11,184,632
Fair value of forward exchange contracts		-	44,256
Recoverable from CPPA-G as pass through items:			
Workers' profit participation fund receivable	27.3	-	463,840
Workers' welfare fund receivable	27.4	-	413,208
Private Power and Infrastructure Board's fee		-	-
Receivable from employees' provident fund trust		-	-
Miscellaneous receivables		77,569	84,593
		9,707,042	13,079,543
27.1 Excise duty receivable			
Considered good		-	487
Considered doubtful		-	3,313
Less: Provision for doubtful receivable	27.1.1	-	(3,313)
		-	-
		-	487
27.1.1 Provision for doubtful excise duty receivables:			
Opening balance		3,313	3,313
Less: Adjustment relating to Nishat Hospitality (Private) Limited 42		(3,313)	-
		-	3,313
27.2 Sales tax refundable			
Considered good		8,456,600	11,184,632
Considered doubtful		1,241	4,179
Less: Provision for doubtful sales tax	27.2.1	(1,241)	(4,179)
		-	-
		8,456,600	11,184,632

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
27.2.1 Provision for doubtful sales tax:			
Opening balance		4,179	-
Add: Provision made during the year	35	1,241	4,179
Less: Adjustment relating to Nishat Hospitality (Private) Limited	42	(4,179)	-
		1,241	4,179
27.3 Workers' profit participation fund			
Opening balance		463,840	366,543
Allocation for the year		-	267,805
		463,840	634,348
Amount received during the year		(426,790)	(161,586)
Written off during the year	35	(37,050)	(8,922)
Closing balance		-	463,840
27.4 Workers' welfare fund			
Opening balance		413,208	299,475
Allocation for the year		-	113,879
		413,208	413,354
Amount received during the year		(385,396)	-
Written off during the year	35	(27,812)	(146)
Closing balance		-	413,208
28. ACCRUED INTEREST			
Accrued interest	28.1	5,174	40,879

28.1 This includes interest receivable from following related party. This is neither past due nor impaired.

	2025 (Rupees in thousand)	2024
MCB Bank Limited - associated company	4,657	6,434

	Note	2025 (Rupees in thousand)	2024
29. SHORT TERM INVESTMENTS			
Equity instruments			
At fair value through profit or loss (FVTPL)			
Quoted - related party:			
Alhamra Daily Dividend Fund		-	3,235,185
Nil (2024: 32,351,855) units			
MCB DCF Fixed Return Plan I		-	1,029,769
Nil (2024: 10,297,678) units			
MCB Cash Management Optimizer		3,954,815	-
38,705,184 (2024: Nil) units			
MCB Pakistan Sovereign Fund		3,163,445	-
57,642,941 (2024: Nil) units			
MCB Government Securities Plan I		6,535,493	-
65,226,894 (2024: Nil) units			
MCB Investment Savings Plan I		4,422,623	-
44,173,618 (2024: Nil) units			
		18,076,376	4,264,954
Unrealized gain on remeasurement of investments at fair value through profit or loss	36	30,144	-
		18,106,520	4,264,954
29.1 The fair values of funds are based on the Net Asset Value (NAV) being the current bid price at reporting date as quoted by the respective Asset Management Company.			
30. CASH AND BANK BALANCES			
With banks:			
On current accounts		1,730,687	1,619,940
Term deposit receipts	30.3	1,201,274	3,780,200
On PLS saving accounts	30.4	146,407	5,711,251
		3,078,368	11,111,391
Cash in hand		72,468	69,577
		3,150,836	11,180,968

30.1 Cash at banks includes balance of Rupees 1,555.951 million (2024: Rupees 7,256.809 million) with MCB Bank Limited - associated company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

- 30.2** Cash at banks includes balance of Rupees 119.301 million (2024: Rupees 1,497.334 million) with MCB Islamic Bank Limited - related party.
- 30.3** These represent term deposits with maturity period of 1 month to 4 months and carry profit rates ranging from 5.00% to 22.00% (2024: 5.00% to 22.00%) per annum.
- 30.4** Rate of profit on bank deposits ranges from 3.85% to 19.00% (2024: 12.00% to 20.50%) per annum.

	Note	2025 (Rupees in thousand)	2024 (Rupees in thousand)
31 REVENUE			
Revenue from contracts with customers:			
- Export sales		95,568,649	95,925,230
- Local sales	31.1	109,056,053	114,915,719
- Processing income	31.2	1,977,778	1,119,083
		206,602,480	211,960,032
Export rebate		572,775	551,567
		207,175,255	212,511,599
31.1 Local sales			
Sales	31.1.1	135,914,999	131,957,946
Less: Sales tax		(17,733,313)	(11,185,970)
Less: Discount		(9,125,633)	(5,856,257)
		109,056,053	114,915,719
31.1.1 These include waste sale of Rupees 4,402.200 million (2024: Rupees 4,346.766 million).			
		2025 (Rupees in thousand)	2024 (Rupees in thousand)
31.2 Processing income			
Sales		2,344,861	1,320,518
Less: Sales tax		(367,083)	(201,435)
		1,977,778	1,119,083

31.3 The amount of Rupees 652,502 million included in contract liabilities (Note 10) at 30 June 2025 has been recognised as revenue in 2025 (2024: Rupees 1662,185 million).

31.4 Disaggregation of revenue from contracts with customers

In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition:

Description	Spinning		Weaving		Dyeing		Denim		Work wear		Home Textile and Terry		Garments		Power Generation		Room Rental Services		Other Hotel Ancillary Services		Total - Group	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	(Rupees in thousand)																					
Region																						
Europe	163,399	580,367	19,825,919	15,568,038	1,913,898	548,769	-	-	31,471	-	21,955,919	21,458,558	3,025,980	2,679,978	-	-	-	-	-	-	46,716,336	40,835,710
America	655,475	646,190	805,794	855,433	245,358	17,397	-	-	-	-	6,679,237	6,880,682	11,925,014	13,456,335	-	-	-	-	-	-	20,310,878	21,666,237
Asia, Africa, Australia	6,395,163	8,372,693	4,016,413	3,768,745	15,172,797	17,751,031	645,937	-	100,555	-	7,526,948	3,968,746	141,571	145,635	-	-	-	-	-	-	33,999,384	33,974,650
Pakistan	50,528,467	47,350,646	10,833,640	8,314,084	10,656,789	13,675,570	1,067,130	-	944,616	-	24,131,035	22,853,571	473,001	355,745	7,264,722	22,807,982	376,621	625,529	74,636	151,675	106,148,657	116,034,802
	57,740,504	56,949,896	35,081,766	28,506,300	27,988,642	31,992,867	1,713,067	-	1,076,642	-	60,293,139	55,039,557	15,565,516	16,637,693	7,264,722	22,807,982	376,621	625,529	74,636	151,675	207,175,255	212,511,599
Timing of revenue recognition																						
Products and services transferred at a point in time	57,740,504	56,949,896	35,081,766	28,506,300	27,988,642	31,992,867	1,713,067	-	1,076,642	-	60,293,139	55,039,557	15,565,516	16,637,693	4,086,487	18,723,292	376,621	625,529	74,636	151,124	203,997,020	208,626,358
Products and services transferred over time	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,178,235	3,884,690	-	-	-	551	3,178,235	3,885,241
	57,740,504	56,949,896	35,081,766	28,506,300	27,988,642	31,992,867	1,713,067	-	1,076,642	-	60,293,139	55,039,557	15,565,516	16,637,693	7,264,722	22,807,982	376,621	625,529	74,636	151,675	207,175,255	212,511,599
Major products / service lines																						
Yarn	57,477,817	56,556,457	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,477,817	56,556,457
Grey Cloth	-	-	35,081,766	28,506,300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,081,766	28,506,300
Processed Cloth	-	-	-	-	27,747,158	31,992,867	1,713,067	-	1,076,642	-	15,807,442	1,557,401	-	-	-	-	-	-	-	-	46,344,309	33,550,368
Cosmetics	-	-	-	-	-	-	-	-	-	-	111,092	110,584	-	-	-	-	-	-	-	-	111,092	110,584
Waste	282,687	393,439	-	-	-	-	-	-	-	-	245,080	159,983	-	-	-	-	-	-	-	-	507,747	553,422
Others	-	-	-	-	-	-	-	-	-	-	251,428	278,606	-	-	-	-	-	-	-	-	251,428	278,606
Made Ups	-	-	-	-	241,484	-	-	-	-	-	33,583,482	41,881,100	-	-	-	-	-	-	-	-	33,824,966	41,881,100
Garments	-	-	-	-	-	-	-	-	-	-	-	-	15,565,516	16,637,693	-	-	-	-	-	-	15,565,516	16,637,693
Towels and Bath Robes	-	-	-	-	-	-	-	-	-	-	10,294,635	11,251,883	-	-	-	-	-	-	-	-	10,294,635	11,251,883
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,264,722	22,807,982	-	-	-	-	7,264,722	22,807,982
Room Rental Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	376,621	625,529	-	-	376,621	625,529
Other Hotel Ancillary Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	74,636	151,675
	57,740,504	56,949,896	35,081,766	28,506,300	27,988,642	31,992,867	1,713,067	-	1,076,642	-	60,293,139	55,039,557	15,565,516	16,637,693	7,264,722	22,807,982	376,621	625,529	74,636	151,675	207,175,255	212,511,599

31.5 Revenue is mainly recognised at point in time as per the terms and conditions of underlying contracts with customers.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
32 COST OF SALES			
Raw materials consumed		112,826,334	114,890,632
Processing charges		2,319,490	1,747,002
Salaries, wages and other benefits	32.1	18,569,725	16,133,765
Stores, spare parts and loose tools consumed		14,846,669	16,010,957
Packing materials consumed		4,025,449	4,108,989
Repair and maintenance		1,132,512	1,092,131
Fuel and power	32.3	19,629,160	20,639,117
Insurance		579,366	559,887
Depreciation on operating fixed assets	16.1.2	5,045,627	4,551,622
Depreciation on right-of-use assets	18.1	115,790	32,017
Travelling and conveyance		647,152	731,496
Other factory overheads	32.2	1,126,090	1,263,220
		180,863,364	181,760,835
Work-in-process			
Opening stock		10,817,097	8,640,996
Closing stock		(11,358,624)	(10,817,097)
		(541,527)	(2,176,101)
Cost of goods manufactured		180,321,837	179,584,734
Finished goods			
Opening stock		15,780,455	15,015,877
Closing stock		(21,088,366)	(15,780,455)
		(5,307,911)	(764,578)
		175,013,926	178,820,156

32.1 Salaries, wages and other benefits include provident fund contribution of Rupees 567.387 million (2024: Rupees 478.553 million) and Rupees Nil (2024: Rupees 2.101 million) in respect of provision for compensated absences.

32.2 This includes Rupees 10.020 million (2024: Rupees 133.389 million) in respect of short term leases.

32.3 This includes the reversal of the provision for electricity duty amounting to Rupees 328.597 million (2024: Rupees Nil) by Nishat Mills Limited – Holding Company, pursuant to the decision of the Supreme Court of Pakistan dated 08 October 2024, in Civil Appeals Nos. 256 to 472 of 2011 (2024 SCP 348), which held that no electricity duty can be recovered from the entities using generators exceeding 500 KW capacity for self-consumption.

	Note	2025 (Rupees in thousand)	2024
33 DISTRIBUTION COST			
Salaries and other benefits	33.1	2,594,647	1,878,307
Outward freight and shop handling		4,407,540	3,555,611
Sales promotion		1,759,591	1,850,819
Commission to selling agents		1,550,836	1,418,039
Royalty	33.2	190,005	164,470
Fuel cost		89,424	357,428
Travelling and conveyance		603,333	423,675
Rent, rates and taxes	33.3	24,973	27,625
Postage and telephone		234,338	206,562
Insurance		74,417	64,052
Vehicles' running		66,999	63,618
Entertainment		58,602	52,730
Advertisement		648,672	584,021
Electricity and gas		284,165	262,708
Printing and stationery		42,146	28,815
Repair and maintenance		391,185	335,497
Fee and subscription		64,779	154,600
Depreciation on operating fixed assets	16.1.2	93,188	71,863
Depreciation on right-of-use assets	18.1	1,005,975	914,051
		14,184,815	12,414,491

33.1 Salaries and other benefits include provident fund contribution of Rupees 99.490 million (2024: Rupees 85.365 million).

33.2 Particulars of royalty paid during the year are as follows:

Name of the company	Registered address	Relationship with the Group or directors	2025	2024
		Related / Other	(Rupees in thousand)	
American and Efird LLC	22 American Street, Mount Holly, North Carolina, 28120.	Other	193,868	150,274

33.3 This includes Rupees 16.928 million (2024: Rupees 14.309 million) in respect of short term leases.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
34 ADMINISTRATIVE EXPENSES			
Salaries and other benefits	34.1	3,044,960	2,634,523
Vehicles' running		168,934	161,497
Travelling and conveyance		346,283	345,680
Rent, rates and taxes	34.2	75,130	86,080
Insurance		35,388	30,079
Entertainment		81,676	85,393
Legal and professional		104,192	100,799
Auditors' remuneration	34.3	31,108	20,446
Advertisement		1,336	1,734
Postage and telephone		46,159	43,858
Electricity and gas		32,698	31,528
Printing and stationery		50,360	55,385
Repair and maintenance		70,855	108,816
Fee and subscription		32,660	23,353
Depreciation on operating fixed assets	16.1.2	362,656	257,972
Depreciation on right-of-use assets	18.1	15,809	14,730
Miscellaneous		127,628	127,329
		4,627,832	4,129,202

34.1 Salaries and other benefits include provident fund contribution of Rupees 111.069 million (2024: Rupees 93.441 million), Rupees Nil (2024: Rupees 1.323 million) in respect of provision for compensated absences and Rupees 6.707 million (2024: Rupees 13.186 million) in respect of retirement benefit - gratuity.

34.2 This include Rupees 3.083 million (2024: Rupees 3.886 million) in respect of short term leases.

	2025 (Rupees in thousand)	2024
34.3 Auditors' remuneration		
Riaz Ahmad and Company		
Audit fee	11,021	11,100
Half yearly review	2,663	2,522
Other certifications	783	481
Reimbursable expenses	554	631
	15,021	14,734
Crowe Mak		
Audit fee	-	5,712
Munshi Atik		
Audit fee	5,993	-
Dansk Revision		
Audit fee	10,094	-
	31,108	20,446

	Note	2025 (Rupees in thousand)	2024
35 OTHER EXPENSES			
Workers' profit participation fund		169,006	139,413
Workers' welfare fund		3,678	3,739
Allowance for expected credit loss against trade debts	24.4	1,354	1,355
Provision for doubtful advances to suppliers	25.1.1	-	24
Provision for doubtful sales tax receivables	27.2.1	1,241	4,179
Expected credit loss against doubtful advance	25.5	-	43,427
Workers' profit participation fund receivable written off	27.3	37,050	8,922
Loss on disposal of Subsidiary Company	42.1	32,718	-
Workers' welfare fund receivable written off	27.4	27,812	146
Donations	35.1 & 35.2	6,261	4,297
Fair value adjustment at initial recognition of margin against guarantee		-	170,569
		279,120	376,071

35.1 The name of donee to whom donation amount exceeded Rupees 1 million is as follows:

Nishat Care High School	6,232	4,172
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35.2 There is no interest of any director or his spouse in donees' fund.

	Note	2025 (Rupees in thousand)	2024
36 OTHER INCOME			
Income from financial assets			
Dividend income	36.1	3,452,958	3,498,082
Profit on deposits with banks		315,378	605,615
Net exchange gain		691,350	898,660
Interest income on advance to associated company		90	45,789
Gain on disposal of Government Treasury Bills		-	74,474
Gain on disposal of investment in mutual funds		1,309,042	-
Gain on disposal of Pakistan Investment Bonds		714	326,066
Reversal of fair value adjustment on margin against bank guarantee	21.1.2	56,414	46,794
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS		-	118,853
Reversal of allowance for expected credit loss against trade debts	24.4	7,064	-
Unrealized gain on remeasurement of investments at fair value through profit or loss	29	30,144	-
Others		104,593	83,554
		5,967,747	5,697,887
Income from non-financial assets			
Gain on sale of property, plant and equipment		124,063	65,043
Scrap sales		524,993	621,958
Rental income		168,856	123,387
Gain on termination of leases		23,375	20,914
Bargain purchase on acquisition of further shares in investee company	19.2	3,035,624	-
Reversal of provision for slow moving, obsolete and damaged store items	22.2	-	6
		3,876,911	831,308
		9,844,658	6,529,195

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees in thousand)	2024
36.1 Dividend income			
From related party / associated companies			
MCB Bank Limited - associated company		3,424,523	3,139,146
Mutual Funds of MCB Investment Management Limited - related party		15,861	340,096
Adamjee Insurance Company Limited - associated company		308	308
		3,440,692	3,479,550
Others			
Pakistan Petroleum Limited		4,500	3,000
United Bank Limited		7,766	15,532
		12,266	18,532
		3,452,958	3,498,082
37 FINANCE COST			
Mark-up on:			
Long term financing		2,288,797	1,914,537
Short term borrowings		5,786,783	8,167,750
Lease liabilities	7.1	376,187	349,126
Interest on workers' profit participation fund	10.4	791	16,688
Bank charges and commission		519,645	608,853
Fair value adjustment on payable to Lars Lauridsen Holding ApS	9.4.2	54,259	1,160
		9,026,462	11,058,114
38 ADJUSTMENTS TO BALANCE PAYABLE BY CPPA-G			
Delayed payment mark-up written off - net		1,367,937	-
Sharing of prior years' earnings (fuel and O&M) - net		2,482,521	-
		3,850,458	-

- 38.1** Pursuant to the amendments in PPA through 'Amendment Agreement' as more fully explained in note 1 to these consolidated financial statements, Nishat Power Limited - Subsidiary Company has agreed to waive off delayed payment mark-up invoices and delayed payment mark-up accrued with respect to payments that have been made by the Power Purchaser upto 31 October 2024. Further, Nishat Power Limited - Subsidiary Company has also agreed on sharing of prior years' earnings relating to fuel and O&M upto 30 June 2023, with the Power Purchaser.

	2025	2024
	(Rupees in thousand)	
39 LEVY		
Final tax on sales	-	1,582,111
Minimum tax - Excess over the amount designated as current tax	2,342,689	413,578
Final tax on income from other source	5,797	179,932
Related super tax	2,812	665,510
Prior year adjustment	7	117
	2,351,305	2,841,248
40 TAXATION		
Current - for the year	1,776,788	2,333,493
Related super tax	195,091	76,259
Deferred	2,949,609	37,412
Prior year adjustment	(215,110)	(189,752)
	4,706,378	2,257,412
41 EARNINGS PER SHARE - BASIC AND DILUTED		
There is no dilutive effect on the basic earnings per share which is based on:		
	2025	2024
Profit attributable to ordinary shareholders of Holding Company (Rupees in thousand)	5,104,291	7,868,223
Weighted average number of ordinary shares of Holding Company (Numbers)	351,599,848	351,599,848
Earnings per share (Rupees)	14.51	22.38

42 DISPOSAL OF NISHAT HOSPITALITY (PRIVATE) LIMITED

Nishat Mills Limited - Holding Company has entered into an agreement with Nishat Hotels and Properties Limited - associated company for sale of 100% investment in Nishat Hospitality (Private) Limited - Subsidiary Company against consideration of Rupees 1,750.999 million. The aforesaid sale of investment has been approved by Board of Directors of the Holding Company in its meeting held on 27 September 2024 and has also been approved by shareholders of the Holding Company at their meeting held on 28 October 2024. Hence, as at 02 January 2025, the investment of the Holding Company in Nishat Hospitality (Private) Limited - Subsidiary Company has been disposed off and Nishat Hospitality (Private) Limited ceased to be a Subsidiary Company. Accordingly, results of Nishat Hospitality (Private) Limited - Subsidiary Company has been consolidated up till 02 January 2025.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

		02 January 2025 (RUPEES IN THOUSAND)
	Note	
42.1	Total consideration received	1,750,999
	Less: Carrying value of net assets	42.2 (1,783,717)
	Loss on disposal of Subsidiary Company	35 (32,718)

- 42.2 Detail of assets and liabilities de-recognised from these consolidated financial statements on disposal of investment in Nishat Hospitality (Private) Limited is as follows:

	02 January 2025 (RUPEES IN THOUSAND)
Assets	
Property, plant and equipment	925,044
Long term loans	4,445
Long term deposits	1,415
Deferred taxation	75,614
Stores and spares	57,229
Stock-in-trade	3,182
Trade debts	63,769
Loans, advances and prepayments	18,599
Other receivables	4,123
Advance income tax - net	76,906
Cash and bank balances	655,798
Total assets	1,886,124
Liabilities	
Accumulated compensated absences	6,162
Trade and other payables	96,245
Total liabilities	102,407
Net assets	1,783,717

	Note	2025 (Rupees in thousand)	2024
43 CASH GENERATED FROM OPERATIONS			
Profit before taxation and levy		11,796,125	15,607,235
Adjustments for non-cash charges and other items:			
Depreciation on operating fixed assets		5,501,471	4,881,457
Depreciation on right-of-use assets	18.1	1,137,574	960,798
Workers' profit participation fund receivable written off	35	37,050	8,922
Workers' welfare fund receivable written off	35	27,812	146
Reversal of provision for slow moving, obsolete and damaged store items	36	-	(6)
Provision for doubtful advances to suppliers	35	-	24
Allowance for expected credit loss against trade debts	35	1,354	1,355
Expected credit loss against doubtful advances	35	-	43,427
Reversal of allowance for expected credit loss against trade debts	36	(7,064)	-
Unrealized gain on remeasurement of investments at fair value through profit or loss	36	(30,144)	-
Loss on disposal of Subsidiary Company	35	32,718	-
Provision for doubtful sales tax receivables	35	1,241	-
Bargain purchase on acquisition of further shares in investee companies	36	(3,035,624)	-
Net exchange gain	36	(691,350)	(898,660)
Gain on sale of property, plant and equipment	36	(124,063)	(65,043)
Dividend income	36	(3,452,958)	(3,498,082)
Profit on deposits with banks	36	(315,378)	(605,615)
Interest income on advance to associated company	36	(90)	(45,789)
Share of profit from associates	19.2	(1,758,825)	(3,364,475)
Provision for accumulated compensated absences		-	3,424
Finance cost	37	9,026,462	11,058,114
Gain on termination of leases	36	(23,375)	(20,914)
Fair value adjustment at initial recognition of margin against guarantee	35	-	170,569
Gain on disposal of Government Treasury Bills	36	(1,309,042)	(74,474)
Gain on disposal of Pakistan Investment Bonds	36	(714)	(326,066)
Reversal of fair value adjustment on margin against bank guarantee	36	(56,414)	(46,794)
Delayed payment interest written off - net	38	1,367,937	-
Sharing of prior years earnings (fuel and O&M) - net	38	2,482,521	-
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS	36	-	(118,853)
Working capital changes	43.1	(4,406,145)	(5,626,401)
		16,201,079	18,044,299
43.1 Working capital changes			
(Increase) / decrease in current assets:			
- Stores, spare parts and loose tools		(733,999)	10,384
- Stock in trade		(13,909,454)	(237,078)
- Trade debts		6,863,717	(9,199,072)
- Loans and advances		(225,081)	1,210,348
- Short term deposits and prepayments		63,042	(346,707)
- Other receivables		3,259,260	622,730
		(4,682,515)	(7,939,395)
Increase in trade and other payables		276,370	2,312,994
		(4,406,145)	(5,626,401)

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43.2 Reconciliation of movement of liabilities to cash flows arising from financing activities

	2025					
	Liabilities from financing activities					Total
	Long term financing	Lease liabilities	Short term borrowings	Unclaimed dividend	Exchange translation reserve	
	(Rupees in thousand)					
Balance as at 01 July 2024	26,566,394	2,577,325	53,676,569	142,551	662,964	83,625,803
Lease liabilities recognized	-	1,354,102	-	-	-	1,354,102
Repayment of lease liabilities	-	(1,147,321)	-	-	-	(1,147,321)
Financing obtained	5,000,000	-	-	-	-	5,000,000
Repayment of financing	(2,906,554)	-	-	-	-	(2,906,554)
Dividend declared	-	-	-	2,962,948	-	2,962,948
Dividend paid	-	-	-	(2,956,577)	-	(2,956,577)
Short term borrowings - net	-	-	8,117,955	-	-	8,117,955
Exchange differences on translation of net investments in subsidiary companies	-	-	-	-	66,498	66,498
Deferred income - Government grant	12,372	-	-	-	-	12,372
Impact of lease modifications / renewals	-	778,658	-	-	-	778,658
Impact of lease termination	-	(106,933)	-	-	-	(106,933)
Currency retranslation	-	38,211	-	-	-	38,211
Balance as at 30 June 2025	28,672,212	3,494,042	61,794,524	148,922	729,462	94,839,162

	2024					
	Liabilities from financing activities					Total
	Long term financing	Lease liabilities	Short term borrowings	Unclaimed dividend	Exchange translation reserve	
	(Rupees in thousand)					
Balance as at 01 July 2023	14,806,282	2,540,844	46,246,793	130,485	726,591	64,450,995
Lease liabilities recognized	-	806,480	-	-	-	806,480
Repayment of lease liabilities	-	(882,075)	-	-	-	(882,075)
Liabilities transferred upon acquisition of Wernerfelt A/S	-	109,569	-	-	-	109,569
Financing obtained	14,640,745	-	-	-	-	14,640,745
Repayment of financing	(2,895,298)	-	-	-	-	(2,895,298)
Dividend declared	-	-	-	3,059,009	-	3,059,009
Dividend paid	-	-	-	(3,046,943)	-	(3,046,943)
Short term borrowings - net	-	-	7,429,776	-	-	7,429,776
Exchange differences on translation of net investments in subsidiary companies	-	-	-	-	(63,627)	(63,627)
Deferred income - Government grant	14,665	-	-	-	-	14,665
Impact of lease modifications / renewals	-	74,526	-	-	-	74,526
Impact of lease termination	-	(76,027)	-	-	-	(76,027)
Currency retranslation	-	4,008	-	-	-	4,008
Balance as at 30 June 2024	26,566,394	2,577,325	53,676,569	142,551	662,964	83,625,803

	2025	2024
	(Rupees in thousand)	
43.3 Non-cash financing activities		
Lease liabilities recognized	1,354,102	806,480
Exchange differences on translation of net investments in subsidiary companies	66,498	(63,627)
Deferred income - Government grant	12,372	14,665
Impact of lease modifications / renewals	778,658	74,526
Impact of lease termination	(106,933)	(76,027)
Currency retranslation	38,211	4,008

44 EVENTS AFTER THE REPORTING PERIOD

- 44.1** The Board of Directors of the Nishat Mills Limited - Holding Company has proposed a cash dividend for the year ended 30 June 2025 of Rupees 2.00 per share (2024: Rupees 3.00 per share) at their meeting held on 30 September 2025. The Board of Directors also proposed to transfer Rupees 2,399 million (2024: Rupees 7,090 million) from un-appropriated profit to general reserve. However, these events have been considered as non-adjusting events under IAS 10 'Events after the Reporting Period' and have not been recognized in these consolidated financial statements.

45 REMUNERATION OF CHIEF EXECUTIVE OFFICER AND EXECUTIVES

The aggregate amount charged in these consolidated financial statements for remuneration including all benefits to Chief Executive Officer and Executives of the Holding Company is as follows:

	Chief Executive Officer		Executives	
	2025	2024	2025	2024
	(Rupees in thousand)			
Managerial remuneration	84,686	74,000	1,718,956	1,307,765
Allowances				
Cost of living allowance	-	-	2,076	1,895
House rent	26,853	23,273	475,535	350,037
Conveyance	-	-	670	543
Medical	15,320	8,727	143,014	113,881
Utilities	10,070	13,739	191,510	153,230
Special allowance	-	-	1,641	1,235
Contribution to provident fund trust	-	-	147,689	114,220
Leave encashment	-	-	67,798	52,264
	136,929	119,739	2,748,889	2,095,070
Number of persons	1	1	629	496

- 45.1** Chief Executive Officer and certain executives of the Holding Company are provided with Company maintained vehicles and certain executives are also provided with free housing facility along with utilities.

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45.2 Aggregate amount charged in these consolidated financial statements for meeting fee to seven directors (2024: five directors) of the Holding Company was Rupees 1.600 million (2024: Rupees 1.450 million).

45.3 No remuneration was paid to directors of the Holding Company.

46 TRANSACTIONS WITH RELATED PARTIES

The related parties comprise associated undertakings, other related companies, post employment benefit plan and key management personnel. The Group in the normal course of business carries out transactions with various related parties. Detail of transactions with related parties, other than those which have been specifically disclosed elsewhere in these consolidated financial statements are as follows:

	2025	2024
	(Rupees in thousand)	
Associated companies		
Investment made	697,972	1,115,426
Investment disposed of	28,500	30,000
Short term loans made	-	25,280
Purchase of goods and services	5,264,288	65,200
Sale of goods and services	134,152	36,635
Rental income	7,972	8,103
Purchase of operating fixed assets	143,258	107,058
Rent paid	1,181	-
Dividend income	1,772,097	3,139,454
Dividend paid	91,427	154,265
Insurance premium paid	415,728	278,458
Interest income	-	65,997
Insurance claims received	25,948	101,550
Finance cost	-	91,629
Repayment of short term loan by associated company	8,000	-
Other related parties		
Dividend Income	3,426,683	340,096
Dividend paid	269,861	443,534
Purchase of goods and services	298,661	130,661
Sale of goods and services	32,944	14,054
Group's contribution to provident fund trust	774,116	658,835
Insurance premium paid	472,618	57,917
Insurance claims received	150,326	30,559
Rent expense	144,106	100,977
Interest income	138,308	40,262
Bank charges	262,657	88,307
Rental income	36,763	-
Sale of investment	1,750,999	-

46.1 Detail of compensation to key management personnel comprising of chief executive officer and executives is disclosed in note 45.

46.2 Following are the related parties with whom the Holding Company had entered into transactions or have arrangements / agreements in place:

Name of the related party	Basis of relationship	Transactions entered or agreements and / or arrangements in place during the financial year ended		Percentage of shareholding
		2025	2024	
Nishat Agriculture Farming (Private) Limited	Common directorship	No	No	None
Nishat Dairy (Private) Limited	Common directorship and shareholding	Yes	Yes	12.24
Nishat Sutas Dairy Limited	Common directorship and shareholding	Yes	Yes	49.06
Nishat Hotels and Properties Limited	Common directorship and shareholding	Yes	Yes	6.08
Nishat (Raivind) Hotels and Properties Limited	Common directorship	No	No	None
Nishat (Aziz Avenue) Hotels and Properties Limited	Common directorship	Yes	Yes	None
Security General Insurance Company Limited	Common directorship and shareholding	Yes	Yes	15.02
Nishat Hospitality (Private) Limited (Note 42)	Common directorship	Yes	Yes	None
Nishat Power Limited	Common directorship and subsidiary company	Yes	Yes	51.01
Nishat Energy Limited	Shareholding	No	No	37.75
Lalpir Power Limited	Common directorship and shareholding	Yes	Yes	28.93
Nishat Chunian Power Limited	Common directorship and shareholding	Yes	Yes	24.13
Nishat Packaging Limited (Formerly: Nishat Paper Products Company Limited)	Common directorship and shareholding	No	No	25
Pakistan Aviators and Aviation (Private) Limited	Common directorship	Yes	Yes	None
Nishat Developers (Private) Limited	Common directorship	No	Yes	None
Nishat Real Estates Development Company (Private) Limited	Common directorship	Yes	Yes	None
Hyundai Nishat Motor (Private) Limited	Common directorship and shareholding	Yes	Yes	12
D.G. Khan Cement Company Limited	Common directorship and shareholding	Yes	Yes	31.40
DG Cement USA LLC	Wholly owned subsidiary of associated company	No	-	None
Adamjee Life Assurance Company Limited	Common directorship	Yes	Yes	None
Adamjee Insurance Company Limited	Common directorship and shareholding	Yes	Yes	0.03
MCB Bank Limited	Common directorship and shareholding	Yes	Yes	8.03
MCB Islamic Bank Limited	Wholly owned subsidiary of associated company	Yes	Yes	None
Nishat Agrotech Farms Supplies (Private) Limited	Common directorship	No	No	None
National Textile Foundation	Common directorship	No	No	None
Sanifa Agri Services Limited	Associate of wholly owned subsidiary company	Yes	Yes	None
Nishat Mills Employees Provident Fund Trust	Post-employment benefit plan	Yes	Yes	None
Nexgen Auto (Private) Limited	Common directorship	No	-	None
Golf View Land (Private) Limited	Spouse of chief executive officer of the Company is director in Golf View Land (Private) Limited	No	No	None
Emporium Properties (Private) Limited	Spouse of director of the Company is director in Emporium Properties (Private) Limited	No	No	None
Mr. Mian Umer Mansha	Chief Executive Officer	Yes	Yes	None
Mr. Mian Hassan Mansha	Chairman	Yes	Yes	None
Mr. Farid Noor Ali Fazal	Director	Yes	Yes	None
Mr. Mahmood Akhtar	Director	Yes	Yes	None
Mr. Syed Zahid Hussain	Director	Yes	Yes	None
Mrs. Sara Aqeel	Director	Yes	Yes	None
Mrs. Mehak Adil	Director	Yes	Yes	None

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47 PROVIDENT FUNDS

47.1 Nishat Mills Limited - Holding Company and Nishat Linen (Private) Limited - Subsidiary Company

As at the reporting date, the Nishat Mills Employees Provident Fund Trust is in the process of regularizing its investments in accordance with section 218 of the Companies Act, 2017 and the regulations formulated for this purpose by Securities and Exchange Commission of Pakistan.

47.2 Nishat Power Limited - Subsidiary Company

The investments by the provident fund in collective investment schemes, listed equity and debt securities have been made in accordance with the provisions of section 218 of the Companies Act, 2017 and the conditions specified thereunder.

	2025	2024
48 NUMBER OF EMPLOYEES		
Number of employees as on 30 June	29,357	27,776
Average number of employees during the year	28,880	27,716

		2025	2024
		(Figures in thousand)	
49 PLANT CAPACITY AND ACTUAL PRODUCTION			
a) Holding Company - Nishat Mills Limited			
Spinning			
100% plant capacity converted to 20s count based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Kgs.)	108,045	105,541
Actual production converted to 20s count based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Kgs.)	93,273	87,667
Weaving			
100% plant capacity at 50 picks based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Sq. Mtr)	382,249	385,996
Actual production converted to 50 picks based on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Sq. Mtr)	359,981	365,230
Dyeing and Finishing			
Production capacity for 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Mtr)	56,400	56,400
Actual production on 3 shifts per day for 1,095 shifts (2024: 1,098 shifts)	(Mtr)	43,690	54,090
Power Plant			
Generation capacity	MWH	1,381	1,304
Actual generation	MWH	428	433
Denim			
Production capacity for 3 shifts per day for 720 shifts (2024: Nil shifts)	(Mtr)	9,600	-
Actual production for 2 shifts per day for 480 shifts (2024: Nil shifts)	(Mtr)	3,225	-
Work Wear			
Production capacity for 3 shifts per day for 777 shifts (2024: Nil shifts)	(Mtr)	10,218	-
Actual production for 2 shifts per day for 381 shifts (2024: Nil shifts)	(Mtr)	2,819	-
Processing, Stitching, Apparel and Terry			
The plant capacity of these divisions is indeterminable due to multi product plants involving varying processes of manufacturing and run length of order lots.			
b) Subsidiary Company - Nishat Power Limited			
Installed capacity [Based on 8,760 hours (2024: 8,784 hours)]	MWH	1,711	1,716
Actual energy delivered	MWH	87	454

49.1 REASON FOR LOW PRODUCTION

- a) Under utilization of available capacity for spinning, weaving, dyeing and finishing is mainly due to normal maintenance. Actual power generation in comparison to installed is low due to periodical, scheduled and unscheduled maintenance and low demand. Further, Denim and Workwear units have been capitalized during the year, hence, actual productions are not comparable with installed capacity.
- b) Output produced by the plant of Nishat Power Limited - Subsidiary Company is dependent on the load demanded by power purchaser and plant availability.

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50 SEGMENT INFORMATION

	Spinning		Weaving		Dyeing		Denim		Workwear		Home Textile and Terry		Garments		Power Generation		Hotel		Elimination of inter-segment transactions		Total - Group	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
(Rupees in thousand)																						
Revenue																						
External	57,740,504	56,949,886	35,081,766	28,506,300	27,988,642	31,992,967	1,733,067	-	1,076,642	-	60,288,138	55,039,557	15,585,516	16,637,693	7,264,722	22,607,982	451,258	777,204	-	-	207,175,255	212,511,599
Intersegment	17,055,141	17,270,887	22,548,144	29,948,186	3,442,660	3,483,101	48,009	-	313,598	-	528,011	375,551	7,244	3,835	19,048,397	20,644,719	-	-	(62,990,114)	(71,732,279)	-	-
	74,795,645	74,220,773	57,629,910	58,454,486	31,431,302	35,476,068	1,782,076	-	1,390,240	-	60,816,149	55,415,108	15,592,760	16,641,528	28,313,119	43,252,701	451,258	777,204	(62,990,114)	71,732,279	207,175,255	212,511,599
Cost of sales	68,445,646	67,102,910	55,603,444	56,947,050	28,926,031	31,883,111	2,546,657	-	(1,872,882)	-	(40,429,337)	(41,025,569)	(16,251,784)	(14,844,231)	23,844,667	(38,104,272)	(277,792)	(525,247)	62,990,114	71,732,279	(175,013,928)	(178,820,156)
Gross profit / (loss)	6,349,999	7,117,873	2,026,466	1,507,436	2,505,271	3,592,957	(767,581)	-	(482,592)	-	20,385,812	14,389,539	(679,024)	1,877,297	2,568,452	5,148,029	173,466	251,957	-	-	32,161,329	33,691,443
Distribution cost	(1,063,711)	(1,034,888)	(1,538,216)	(1,230,836)	(1,709,386)	(1,079,539)	(265,173)	-	(150,700)	-	(8,325,971)	(7,998,132)	(1,065,600)	(1,584,023)	(86)	-	-	-	-	-	(14,184,815)	(12,414,491)
Administrative expenses	(175,378)	(21,324)	(646,247)	(689,272)	(323,140)	(313,650)	(153,817)	-	(44,011)	-	(1,524,493)	(1,403,913)	(377,169)	(349,022)	(725,228)	(586,513)	(57,889)	(85,508)	-	-	(4,627,832)	(4,129,202)
Profit / (loss) before taxation, levy and unallocated income and expenses	4,482,910	5,361,681	(157,897)	(401,767)	472,733	2,205,768	(1,226,571)	-	(677,243)	-	10,538,888	4,989,494	(2,142,753)	284,232	1,943,138	4,561,873	115,577	166,449	-	-	13,348,882	17,147,750
Unallocated income and expenses:																						
Other expenses																					(279,120)	(378,071)
Other income																					9,844,856	6,523,195
Finance cost																					(9,028,462)	(11,038,114)
Adjustments to balance payable by OPRA-G																					(3,850,458)	-
Share of net profit of associates accounted for using the equity method																					1,758,825	3,364,475
Levy																					11,796,125	15,607,235
Profit before taxation																					(2,351,305)	(2,841,248)
Taxation																					9,444,820	12,765,987
Profit after taxation																					(4,708,378)	(2,257,472)
																					4,736,442	10,508,575

50.1 Reconciliation of reportable segment assets and liabilities

	Spinning		Weaving		Dyeing		Denim		Workwear		Home Textile and Terry		Garments		Power Generation		Hotel		Total - Group	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
(Rupees in thousand)																				
Total assets for reportable segments	39,451,293	29,809,056	21,480,474	18,395,629	18,174,468	35,756,170	15,603,159	-	4,824,331	-	42,945,351	29,840,664	12,464,800	8,511,587	24,100,839	42,361,914	-	1,323,814	179,222,515	166,598,834
Unallocated assets:																				
Long term investments																			85,408,552	70,842,826
Short term investments																			18,106,520	4,264,954
Other receivables																			9,707,042	13,079,543
Cash and bank balances																			3,150,986	11,180,968
Other corporate assets																			4,673,412	7,739,231
Total assets as per statement of financial position																			300,288,877	273,706,356
Total liabilities for reportable segments	4,107,315	1,054,790	3,383,678	340,646	2,403,319	3,394,434	343,308	-	96,223	-	6,027,469	4,653,053	1,345,728	960,786	3,036,061	4,786,054	-	161,842	20,743,701	15,353,605
Unallocated liabilities:																				
Deferred liabilities																			10,314,427	6,900,539
Other corporate liabilities																			98,972,436	83,604,401
Total liabilities as per statement of financial position																			130,030,564	115,858,545

50.2 Geographical information
The Group revenue from external customers by geographical locations is detailed below:

	2025	2024
	(Rupees in thousand)	(Rupees in thousand)
Europe	48,716,338	40,335,710
America	20,310,878	21,866,237
Asia, Africa, Australia	33,989,384	33,974,860
Pakistan	301,48,557	116,034,202
	207,175,255	212,511,599

50.3 Significant non-current assets of the Group as at reporting dates are located and operating in Pakistan.

50.4 Revenue from major customers

Nishat Power Limited - Subsidiary Company sells electricity only to NTDCL, whereas the Group's revenue from other segments is earned from a large mix of customers.

51 INTERESTS IN OTHER ENTITIES

51.1 Non-controlling interest (NCI)

Set out below is summarised financial information for Nishat Power Limited - Subsidiary Company that has non-controlling interest that is material to the Group. The amount disclosed for Subsidiary Company are before inter-company eliminations.

	2025	2024
	(Rupees in thousand)	
Summarised statement of financial position		
Current assets	21,522,327	29,608,679
Current liabilities	1,175,198	5,279,881
Net current assets	20,347,129	24,328,798
Non-current assets	7,628,039	8,288,126
Non-current liabilities	-	-
Net non-current assets	7,628,039	8,288,126
Net assets	27,975,168	32,616,924
Accumulated non-controlling interest	13,704,614	15,978,611
Summarised statement of comprehensive income		
Revenue	7,057,714	22,505,489
(Loss) / Profit for the year	(746,782)	5,389,574
Other comprehensive income	-	-
Total comprehensive (loss) income	(746,782)	5,389,574
(Loss) / Profit allocated to non-controlling interest	(365,849)	2,640,352
Dividend paid to non-controlling interest	1,908,148	1,301,010
Summarised cash flows		
Cash flows from operating activities	12,336,995	4,941,432
Cash used in / investing activities	(12,388,225)	(3,713,914)
Cash used in financing activities	(3,892,202)	(2,651,640)
Net decrease in cash and cash equivalents	(3,943,432)	(1,424,122)

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52 FINANCIAL RISK MANAGEMENT

52.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, other price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial performance. The Group uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by the finance departments of the Holding Company and Subsidiary Companies under the policies approved by their respective Board of Directors. The Holding Company and Subsidiary Companies' finance departments evaluates and hedge financial risks. The Board of each Group Company provides principles for overall risk management, as well as policies covering specific areas such as currency risk, other price risk, interest rate risk, credit risk, liquidity risk, use of derivative financial instruments and non-derivative financial instruments and investment of excess liquidity.

a) Market risk

i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Currency risk arises mainly from future commercial transactions or receivables and payables that exist due to transactions in foreign currencies.

The Group is exposed to currency risk arising from various currency exposures, primarily with respect to the United States Dollar (USD), Euro, United Arab Emirates Dirham (AED), Japanese Yen (JPY), British pound sterling (GBP), Danish Krone (DKK) and Chinese yuan (CNY). Currently, the Group's foreign exchange risk exposure is restricted to cash and bank balances and the amounts receivable / payable from / to the foreign entities. The Group's exposure to currency risk was as follows:

	2025	2024
Cash in hand and at banks - USD	1,278,713	2,831,607
Cash in hand and at banks - AED	9,990,065	7,629,219
Cash in hand and at banks - DKK	1,995,648	149,388
Cash in hand and at banks - Euro	2,255	-
Trade debts - USD	57,053,108	44,376,650
Trade debts - AED	6,566,512	9,355,448
Trade debts - Euro	5,404,892	4,834,230
Trade debts - GBP	86,706	-
Trade debts - DKK	8,171,125	18,112,297
Trade and other payables - USD	(351,644)	(410,071)
Trade and other payables - AED	(6,094,559)	(6,566,926)
Trade and other payables - Euro	(6,642)	(12,102)
Trade and other payables - JPY	(1,371,670)	(399,385)
Trade and other payables - CNY	(28,935)	(28,935)
Trade and other payables - DKK	(11,595,736)	(12,406,411)
Net exposure - USD	57,980,177	46,798,186
Net exposure - AED	10,462,018	10,417,741
Net exposure - Euro	5,400,505	4,822,128
Net exposure - JPY	(1,371,670)	(399,385)
Net exposure - CNY	(28,935)	(28,935)
Net exposure - DKK	(1,428,963)	5,855,274
Net exposure - GBP	86,706	-

	2025	2024
The following significant exchange rates were applied during the year:		
Rupees per US Dollar		
Average rate	279.98	284.80
Reporting date rate	285.35	277.70
Rupees per Euro		
Average rate	304.51	306.85
Reporting date rate	333.60	293.50
Rupees per AED		
Average rate	75.97	78.05
Reporting date rate	77.65	74.90
Rupees per JPY		
Average rate	1.97	1.93
Reporting date rate	2.06	1.98
Rupees per CNY		
Average rate	38.33	39.60
Reporting date rate	39.19	38.72
Rupees per GBP		
Average rate	362.93	358.02
Reporting date rate	391.50	349.00
Rupees per DKK		
Average rate	40.15	41.10
Reporting date rate	43.36	39.87

Sensitivity Analysis

If the functional currency, at reporting date, had weakened / strengthened by 5% against the USD, Euro, AED, JPY, GBP, CNY and DKK with all other variables held constant, the impact on profit before taxation and levy for the year would have been Rupees 956.333 million (2024: Rupees 771.149 million) higher / lower, mainly as a result of exchange gains / losses on translation of foreign exchange denominated financial instruments. Currency risk sensitivity to foreign exchange movements has been calculated on a symmetric basis. In management's opinion, the sensitivity analysis is unrepresentative of inherent currency risk as the year end exposure does not reflect the exposure during the year.

ii) Other price risk

Other price risk represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Group is not exposed to commodity price risk since it does not hold any financial instrument based on commodity prices.

Sensitivity Analysis

The table below summarises the impact of increase / decrease in the Pakistan Stock Exchange (PSX) Index on Group's other comprehensive income (fair value reserve) for the year. The analysis is based on the assumption that the equity index had increased / decreased by 5% with all other variables held constant and all the Group's equity instruments moved according to the historical correlation with the index.

Index	Impact on statement of comprehensive income (fair value reserve)	
	2025	2024
	(Rupees in thousand)	
PSX (5% increase)	1,376,789	1,170,019
PSX (5% decrease)	(1,376,789)	(1,170,019)

Equity (fair value reserve) would increase / decrease as a result of gains / losses on equity investments classified as fair value through other comprehensive income.

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iii) Interest rate risk

This represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest rate risk mainly arises from long term financing, short term borrowings, loans to employees, overdue trade debts, advance to associated company, bank balances in saving accounts and term deposit receipts. Financial instruments at variable rates expose the Group to cash flow interest rate risk. Financial instruments at fixed rate expose the Group to fair value interest rate risk.

At the reporting date the interest rate profile of the Group's interest bearing financial instruments was:

	2025 (Rupees in thousand)	2024
Fixed rate instruments		
Financial assets		
Loans to employees	50,663	62,929
Term deposit receipts	1,201,274	3,780,200
Trade debts - overdue	-	9,983,560
Financial liabilities		
Long term financing	7,334,064	9,867,688
Short term borrowings	25,082,205	23,070,476
Lease Liabilities	3,494,042	2,577,325
Floating rate instruments		
Financial assets		
Bank balances - saving accounts	146,407	5,711,251
Advance to Sanifa Agri Services Limited - associated company	182,250	190,250
Financial liabilities		
Long term financing	21,338,148	16,698,706
Short term borrowings	36,712,319	30,606,093

Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rate at the reporting date would not affect profit or loss of the Group.

Cash flow sensitivity analysis for variable rate instruments

If interest rates at the year end date, fluctuates by 1% higher / lower with all other variables held constant, profit before taxation and levy for the year would have been Rupees 577.218 million (2024: Rupees 414.033 million) lower / higher mainly as a result of higher / lower interest expense / income on floating rate financial instruments. This analysis is prepared assuming the amount of financial instruments outstanding at reporting date were outstanding for the whole year.

b) Credit risk

Credit risk represents the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was as follows:

	2025 (Rupees in thousand)	2024
Long term investments	27,535,773	23,400,372
Loans and advances	1,202,844	890,485
Deposits	1,010,648	1,184,919
Trade debts	28,277,755	38,376,196
Other receivables	77,569	128,849
Accrued interest	5,174	40,879
Short term investments	18,106,520	4,264,954
Bank balances	3,078,368	11,111,391
	79,294,651	79,398,045

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (If available) or to historical information about counterparty default rate:

	Rating			2025	2024
	Short term	Long term	Agency	(Rupees in thousand)	
Banks					
National Bank of Pakistan	A1+	AAA	VIS	3,891	1,520
Allied Bank Limited	A1+	AAA	PACRA	387,346	800
Askari Bank Limited	A1+	AA+	PACRA	26	51
Bank Alfalah Limited	A1+	AAA	PACRA	94,624	43,461
Faysal Bank Limited	A1+	AA	PACRA	783	68,482
Habib Bank Limited	A1+	AAA	PACRA	205,379	77,226
Habib Metropolitan Bank Limited	A1+	AA+	PACRA	16,455	77,530
JS Bank Limited	A1+	AA	PACRA	-	32
MCB Bank Limited	A1+	AAA	PACRA	1,756,148	7,192,036
Samba Bank Limited	A1	AA	PACRA	491	103
Silk Bank Limited	-	AAA	VIS	115	1,040,108
Standard Chartered Bank (Pakistan) Limited	A1+	AAA	PACRA	134,876	159,951
United Bank Limited	A1+	AAA	VIS	5,749	5,598
Al Baraka Bank (Pakistan) Limited	A1	AA-	VIS	1,131	678
Citi Bank N.A.	P-1	Aa3	Moody's	79	120
Bank Islami Pakistan Limited	A1	AA-	PACRA	3,191	1,797
Meezan Bank Limited	A1+	AAA	VIS	15,601	54,470
Dubai Islamic Bank Pakistan Limited	A1+	AA	VIS	36,719	45,912
The Bank of Punjab	A1+	AA+	PACRA	2,401	33,447
Soneri Bank Limited	A1+	AA-	PACRA	16,527	616,415
Industrial and Commercial Bank of China	P-1	A1	Moody's	19	19
MCB Islamic Bank Limited	A1	A+	PACRA	119,301	1,497,335
HAB Bank		Unknown		27,844	15,591
Bank of China	P-1	A1	Moody's	26,218	10,440
Habib Bank AG Zurich		Unknown		128,911	105,739
ICBC Standard Bank	P-2	Baa1	Moody's	7,488	22,823
Jyske Bank		Unknown		-	2,209
Svenska Handelsbanken AB		Unknown		6,941	3,747
Bank Al-Habib Limited	A1+	AAA	PACRA	455	33,746
Spar Nord Bank	P1	Aa3	Moody's	74,274	-
JP Morgan Chase	F1+	AA-	Fitch		
			Ratings Inc.	5,251	-
The Bank of Khyber	A1	A+	PACRA	134	5
				3,078,368	11,111,391
Investments					
Adamjee Insurance Company Limited	-	AA++(ifs)	PACRA	5,142	3,692
Alhamra Islamic Stock Fund	-	AA(f)	PACRA	-	18,899
Nishat (Chunian) Limited	A-2	A-	VIS	-	856,788
Nishat Chunian Power Limited	A-2	A+	VIS	-	764,850
United Bank Limited	A-1+	AAA	VIS	-	90,453
MCB Bank Limited	A1+	AAA	PACRA	27,428,529	21,595,424
Pakistan Petroleum Limited		Unknown		102,102	70,266
Alhamra Daily Dividend Fund		AA-(f)	PACRA	-	3,235,185
MCB DCF Fixed Return Plan I		AAA(f)	PACRA	-	1,029,769
MCB Cash Management Optimizer		AA+(f)	PACRA	3,954,815	-
MCB Pakistan Sovereign Fund		AA-(f)	PACRA	3,163,445	-
MCB Government Securities Plan I		Unknown	-	6,535,493	-
MCB Investment Savings Plan I		Unknown	-	4,422,623	-
				45,612,149	27,665,326
				48,690,517	38,776,717

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The Group's exposure to credit risk and impairment losses related to trade debts is disclosed in Note 24.

Due to the Group's long standing business relationships with these counterparties and after giving due consideration to their strong financial standing, management does not expect non-performance by these counterparties on their obligations to the Group. Accordingly the credit risk is minimal.

Trade debts

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade debts other than those due from Government of Pakistan.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. These trade receivables are netted off with the collateral obtained, if any, from these customers to calculate the net exposure towards these customers. The Group has concluded that the expected loss rates for trade debts against local sales are different from the expected loss rates for trade debts against export sales.

The expected loss rates are based on the payment profiles of sales over a period of 36 months before 30 June 2025 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the Gross Domestic Product, Unemployment, Interest and the inflation Index to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

c) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The Group manages liquidity risk by maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. At 30 June 2025, the Group had Rupees 40,680.188 million (2024: Rupees 35,199.026 million) available borrowing / financing limits from financial institutions and Rupees 3,150.836 million (2024: Rupees 11,180.968 million) cash and bank balances. Management believes the liquidity risk to be low. Following are the contractual maturities of financial liabilities, including interest payments. The amounts disclosed in the table are undiscounted cash flows.

Contractual maturities of financial liabilities as at 30 June 2025:

	Carrying amount	Contractual cash flows	6 months or less	6-12 months	1-2 Years	More than 2 Years
(Rupees in thousand)						
Non-derivative financial liabilities						
Long term financing	28,672,212	40,962,742	3,030,955	2,918,487	5,804,368	29,208,932
Security deposits	357,660	357,660	-	-	-	357,660
Trade and other payables	16,175,694	16,175,694	16,175,694	-	-	-
Lease liabilities	3,494,042	4,483,890	938,560	886,599	1,393,271	1,265,460
Unclaimed dividend	148,922	148,922	148,922	-	-	-
Short term borrowings	61,794,524	73,647,782	72,253,339	1,394,443	-	-
Accrued mark-up	1,135,594	1,135,594	1,135,594	-	-	-
Derivative financial liabilities						
Fair value of forward exchange contracts	60,510	60,510	60,510	-	-	-
	111,839,158	136,972,794	93,743,574	5,199,529	7,197,639	30,832,052

Contractual maturities of financial liabilities as at 30 June 2024:

	Carrying amount	Contractual cash flows	6 months or less	6-12 months	1-2 Years	More than 2 Years
(Rupees in thousand)						
Non-derivative financial liabilities:						
Long term financing	26,566,394	46,728,090	3,318,577	3,451,679	6,993,447	32,964,387
Security deposits	288,360	288,360	-	-	-	288,360
Trade and other payables	16,316,358	16,316,358	16,316,358	-	-	-
Lease liabilities	2,577,325	3,095,512	637,172	624,892	951,118	882,330
Unclaimed dividend	142,551	142,551	142,551	-	-	-
Short term borrowings	53,676,569	67,552,084	65,339,522	2,212,562	-	-
Accrued mark-up	1,529,600	1,529,600	1,529,600	-	-	-
Derivative financial liabilities						
Fair value of forward exchange contracts	19,392	19,392	19,392	-	-	-
	101,116,549	135,671,947	87,303,172	6,289,133	7,944,565	34,135,077

The contractual cash flows relating to the above financial liabilities have been determined on the basis of interest rates / mark-up rates effective as at 30 June. The rates of interest / markup have been disclosed in note 6, 7 and note 12 to these consolidated financial statements.

52.2 Financial instruments by categories

	FVTPL	Amortized cost	FVTOCI	Total
(Rupees in thousand)				
As at 30 June 2025				
Assets as per consolidated statement of financial position				
Long term investments	-	-	27,535,773	27,535,773
Loans and advances	-	1,202,844	-	1,202,844
Deposits	-	1,010,648	-	1,010,648
Trade debts	-	28,277,755	-	28,277,755
Other receivables	-	77,569	-	77,569
Accrued interest	-	5,174	-	5,174
Short term investments	18,106,520	-	-	18,106,520
Cash and bank balances	-	3,150,836	-	3,150,836
	18,106,520	33,724,826	27,535,773	79,367,119

	FVTPL	Amortized cost	Total
(Rupees in thousand)			
Liabilities as per consolidated statement of financial position			
Long term financing	-	28,672,212	28,672,212
Security deposits	-	357,660	357,660
Trade and other payables	60,510	16,175,694	16,236,204
Lease liabilities	-	3,494,042	3,494,042
Unclaimed dividend	-	148,922	148,922
Short term borrowings	-	61,794,524	61,794,524
Accrued mark-up	-	1,135,594	1,135,594
	60,510	111,778,648	111,839,158

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FVTPL	Amortised cost	FVTOCI	Total
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..... (Rupees in thousand)

As at 30 June 2024

Assets as per consolidated statement of financial position

Long term investments	-	-	23,400,372	23,400,372
Loans and advances	-	890,485	-	890,485
Deposits	-	1,184,919	-	1,184,919
Trade debts	-	38,376,196	-	38,376,196
Other receivables	44,256	84,593	-	128,849
Accrued interest	-	40,879	-	40,879
Short term investments	4,264,954	-	-	4,264,954
Cash and bank balances	-	11,180,968	-	11,180,968
	4,309,210	51,758,040	23,400,372	79,467,622

FVTPL	Amortized cost	Total
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..... (Rupees in thousand)

Liabilities as per consolidated statement of financial position

Long term financing	-	26,566,394	26,566,394
Security deposits	-	288,360	288,360
Trade and other payables	19,392	16,316,358	16,335,750
Lease liabilities	-	2,577,325	2,577,325
Unclaimed dividend	-	142,551	142,551
Short term borrowings	-	53,676,569	53,676,569
Accrued mark-up	-	1,529,600	1,529,600
	19,392	101,097,157	101,116,549

52.3 Reconciliation of financial assets and financial liabilities to the line items presented in the consolidated statement of financial position is as follows:

2025		
Financial assets	Non-financial assets	Assets as per consolidated statement of financial position

..... (Rupees in thousand)

Assets			
Long term investments	27,535,773	57,872,779	85,408,552
Loans and advances	1,202,844	424,563	1,627,407
Deposits and prepayments	1,010,648	367,944	1,378,592
Trade debts	28,277,755	-	28,277,755
Other receivables	77,569	9,629,473	9,707,042
Accrued interest	5,174	-	5,174
Short term investments	18,106,520	-	18,106,520
Cash and bank balances	3,150,836	-	3,150,836
	79,367,119	68,294,759	147,661,878

2025		
Financial liabilities	Non-financial liabilities	Liabilities as per consolidated statement of financial position

----- (Rupees in thousand) -----

Liabilities			
Long term financing	28,672,212	-	28,672,212
Security deposits	357,660	-	357,660
Trade and other payables	16,236,204	4,203,173	20,439,377
Short term borrowings	61,794,524	-	61,794,524
Lease liabilities	3,494,042	-	3,494,042
Unclaimed dividend	148,922	-	148,922
Accrued mark-up	1,135,594	-	1,135,594
	111,839,158	4,203,173	116,042,331

2024		
Financial assets	Non-financial assets	Assets as per consolidated statement of financial position

----- (Rupees in thousand) -----

Assets			
Long term investments	23,400,372	47,442,454	70,842,826
Loans and advances	890,485	410,926	1,301,411
Deposits and prepayments	1,184,919	259,050	1,443,969
Trade debts	38,376,196	-	38,376,196
Other receivables	128,849	12,950,694	13,079,543
Accrued interest	40,879	-	40,879
Short term investments	4,264,954	-	4,264,954
Cash and bank balances	11,180,968	-	11,180,968
	79,467,622	61,063,124	140,530,746

2024		
Financial liabilities	Non-financial liabilities	Liabilities as per consolidated statement of financial position

----- (Rupees in thousand) -----

Liabilities			
Long term financing	26,566,394	-	26,566,394
Security deposits	288,360	-	288,360
Trade and other payables	16,335,750	3,492,091	19,827,841
Short term borrowings	53,676,569	-	53,676,569
Lease liabilities	2,577,325	-	2,577,325
Unclaimed dividend	142,551	-	142,551
Accrued mark-up	1,529,600	-	1,529,600
	101,116,549	3,492,091	104,608,640

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53 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry and the requirements of the lenders, the Group monitors the capital structure on the basis of gearing ratio. This ratio is calculated as borrowings divided by total capital employed. Borrowings represent long term financing and short term borrowings obtained by the Group as referred to in note 6 and note 12 respectively. Total capital employed includes 'total equity' as shown in the consolidated statement of financial position plus 'borrowings'.

		2025	2024
Borrowings	Rupees in thousand	90,466,736	80,242,963
Total equity	Rupees in thousand	170,238,313	157,847,811
Total capital employed	Rupees in thousand	260,705,049	238,090,774
Gearing ratio	Percentage	34.70	33.70

54 FAIR VALUE MEASUREMENTS - FINANCIAL INSTRUMENTS

i) Fair value hierarchy

Judgments and estimates are made in determining the fair values of the financial instruments that are recognised and measured at fair value in these consolidated financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the following three levels. An explanation of each level follows underneath the table.

Recurring fair value measurements At 30 June 2025	Level 1	Level 2	Level 3	Total
	(Rupees in thousand)			
Financial assets				
Fair value through other comprehensive income	27,535,773	-	-	27,535,773
Fair value through profit or loss	18,106,520	-	-	18,106,520
Derivative financial assets	-	-	-	-
Total financial assets	45,642,293	-	-	45,642,293
Financial liabilities				
Derivative financial liabilities	-	60,510	-	60,510
Total financial liabilities	-	60,510	-	60,510

Recurring fair value measurements At 30 June 2024	Level 1	Level 2	Level 3	Total
(Rupees in thousand)				
Financial assets				
Fair value through other comprehensive income	23,400,372	-	-	23,400,372
Fair value through profit or loss	4,264,954	-	-	4,264,954
Derivative financial assets	-	44,256	-	44,256
Total financial assets	27,665,326	44,256	-	27,709,582
Financial liabilities				
Fair value through profit or loss	4,264,954	-	-	4,264,954
Derivative financial liabilities	-	19,392	-	19,392
Total financial liabilities	4,264,954	19,392	-	4,284,346

The above table does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amounts are a reasonable approximation of fair value. Due to short term nature, carrying amounts of certain financial assets and financial liabilities are considered to be the same as their fair value. For the majority of the non-current receivables, the fair values are also not significantly different to their carrying amounts.

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. Further there was no transfer out of level 3 measurements.

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities.

ii) Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include the use of quoted market prices or dealer quotes for similar instruments.

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55 DISCLOSURE REQUIREMENT FOR COMPANY NOT ENGAGED IN SHARIAH NON-PERMISSIBLE BUSINESS ACTIVITIES AS ITS CORE BUSINESS ACTIVITIES

	Note	2025 (Rupees in thousand)	2024
Description			
Financing (long-term, short-term, or lease financing) obtained as per Islamic mode			
Long term financing	6	12,961,131	8,480,482
Short term borrowings	12	15,470,855	11,617,632
Interest or mark-up accrued on any conventional loan or advance	11	758,550	1,206,921
Long-term and short-term Shariah compliant Investments			
Long term investments	19	36,661,988	30,539,847
Short term investments	29	-	3,235,185
Shariah-compliant bank deposits, bank balances, and TDRs	30	180,658	1,776,990
Revenue earned from a Shariah-compliant business segment	31	207,175,255	212,511,599
Break-up of late payments or liquidated damages		-	-
Gain or loss or dividend earned on Shariah compliant investments or share of profit from Shariah-compliant associates			
Dividend income	36.1	4,579	5,243
Unrealized gain on re-measurement of investments at FVTOCI	19	40,750	11,329,945
Realized gain on sale of investments	5.2	116,059	-
Profit earned from Shariah-compliant bank deposits, bank balances, or TDRs			
Profit on deposits with banks	36	580	16,828
Profit on term deposits receipts		23,440	115,069
Exchange gain earned from actual currency		511,249	550,540
Exchange gains earned using conventional derivative financial instruments		180,101	348,120
Profit paid on islamic mode of financing		3,038,912	3,407,895
Total Interest earned on any conventional loan or advance	36	317,476	608,014
Source and detailed breakup of other income, including breakup of other or miscellaneous portions of other income into Shariah-compliant and non-compliant income	36		
Shariah-compliant:			
Dividend income		4,579	5,243
Gain on sale of property, plant and equipment		124,063	65,043
Scrap sales		524,993	621,958
Rental income		168,856	123,387
Bargain purchase on acquisition of further shares in investee company		3,035,624	-
Gain on disposal of investment in mutual funds		116,696	-
Profit on deposits with banks		580	16,828
Profit on term deposits receipts		23,440	115,069
Net exchange gain		511,249	550,540

	2025	2024
	(Rupees in thousand)	
Reversal of allowance for expected credit loss against trade debts	7,064	-
Commission income	102,495	81,155
Reversal of provision for slow moving, obsolete and damaged store items	-	6
Non-shariah compliant income:		
Dividend income	3,448,379	3,492,839
Profit on deposits with banks	281,140	466,964
Profit on term deposits receipts	10,218	6,754
Gain on disposal of Pakistan Investment Bonds	714	326,066
Net exchange gain	180,101	348,120
Fair value adjustment on initial recognition of payable to Lars Lauridsen Holding ApS	-	118,853
Gain on termination of leases	23,375	20,914
Gain on disposal of investment in mutual funds	1,192,346	-
Gain on disposal of Government Treasury Bills	-	74,474
Interest income on loans to employees	2,098	2,399
Interest income on advance to associated company	90	45,789
Unrealized gain on remeasurement of investments at fair value through profit or loss	30,144	-
Reversal of fair value adjustment on margin against bank guarantee	56,414	46,794

Relationship with Shariah-compliant financial institutions, including banks, takaful operators and their windows, etc

Name	Relationship
Habib Bank Limited	Bank balance
Standard Chartered Bank (Pakistan) Limited (Saadiq Islamic Banking)	Bank balance
Bank Islami Pakistan Limited	Bank balance and short term borrowings
Meezan Bank Limited	Bank balance, short term borrowings and long term financing
Dubai Islamic Bank Pakistan Limited	Bank balance and short term borrowings
MCB Islamic Bank Limited	Bank balance
Faysal Bank Limited (Barkat Islami)	Bank balance, short term borrowings and long term financing
The Bank of Punjab (Taqwa Islamic Banking)	Bank balance and short term borrowings
Al-Baraka Bank Pakistan Limited	Bank balance and short term borrowings
Askari Bank Limited - Ikhlas Islamic Banking	Long term financing
The Bank of Khyber	Bank balance and short term borrowings
Habib Bank AG Zurich	Bank balance

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended June 30, 2025

56 UNUTILIZED CREDIT FACILITIES

	Non-funded		Funded	
	2025	2024	2025	2024
(Rupees in thousand)				
Total facilities of the Holding Company	23,693,440	14,731,000	138,274,000	117,674,000
Utilized at the end of the year relating to Holding Company	12,613,409	12,788,429	97,593,812	82,474,974
Unutilized at the end of the year relating to Holding Company	11,080,031	1,942,571	40,680,188	35,199,026

57 DATE OF AUTHORIZATION FOR ISSUE

These consolidated financial statements were authorized for issue on 30 September 2025 by the Board of Directors.

58 CORRESPONDING FIGURES

Corresponding figures have been re-arranged, wherever necessary, for the purpose of comparison. However, no significant rearrangement has been made except as detailed below for the purpose of better presentation and understanding:

Re-arranged from	Re-arranged to	30 June 2024 (Rupees in thousand)
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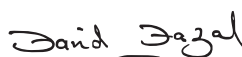
Cost of sales:	Cost of sales:	
- Other factory overheads	- Travelling and conveyance	731,496

59 GENERAL

Figures have been rounded off to the nearest thousand of Rupees unless otherwise stated.



CHIEF EXECUTIVE OFFICER



DIRECTOR



CHIEF FINANCIAL OFFICER

Pattern of Holding

of the Shares held by the Shareholders of Nishat Mills Limited as at June 30, 2025

Number of Shareholders	Having Shares		Shares Held	Percentage
	From	To		
5,153	1	100	175,481	0.05
4,102	101	500	1,052,265	0.30
1,208	501	1,000	932,680	0.27
1,302	1,001	5,000	3,186,081	0.91
282	5,001	10,000	2,213,263	0.63
109	10,001	15,000	1,402,938	0.40
71	15,001	20,000	1,264,126	0.36
56	20,001	25,000	1,307,078	0.37
35	25,001	30,000	978,655	0.28
25	30,001	35,000	830,367	0.24
13	35,001	40,000	508,302	0.14
9	40,001	45,000	393,441	0.11
20	45,001	50,000	980,365	0.28
10	50,001	55,000	527,379	0.15
8	55,001	60,000	464,992	0.13
6	60,001	65,000	377,370	0.11
4	65,001	70,000	271,780	0.08
6	70,001	75,000	432,720	0.12
6	75,001	80,000	469,318	0.13
9	80,001	85,000	743,782	0.21
6	85,001	90,000	525,683	0.15
3	90,001	95,000	276,554	0.08
6	95,001	100,000	595,400	0.17
2	100,001	105,000	204,957	0.06
8	105,001	110,000	868,069	0.25
2	110,001	115,000	223,506	0.06
3	115,001	120,000	350,293	0.10
3	120,001	125,000	368,699	0.10
1	125,001	130,000	127,000	0.04
3	130,001	135,000	399,685	0.11
3	135,001	140,000	414,303	0.12
1	140,001	145,000	142,500	0.04
7	145,001	150,000	1,043,383	0.30
2	155,001	160,000	313,757	0.09
2	160,001	165,000	323,145	0.09
1	165,001	170,000	170,000	0.05
3	185,001	190,000	564,196	0.16
1	190,001	195,000	195,000	0.06
3	195,001	200,000	600,000	0.17
2	200,001	205,000	405,204	0.12
3	205,001	210,000	618,400	0.18
2	210,001	215,000	425,300	0.12
1	215,001	220,000	218,575	0.06
2	220,001	225,000	442,466	0.13
1	230,001	235,000	235,000	0.07
1	235,001	240,000	237,500	0.07
2	240,001	245,000	486,000	0.14
4	245,001	250,000	998,687	0.28
1	265,001	270,000	269,080	0.08
1	270,001	275,000	275,000	0.08

Pattern of Holding

of the Shares held by the Shareholders of Nishat Mills Limited as at June 30, 2025

Number of Shareholders	Having Shares		Shares Held	Percentage
	From	To		
1	285,001	290,000	288,000	0.08
1	295,001	300,000	300,000	0.09
2	305,001	310,000	612,592	0.17
1	310,001	315,000	313,170	0.09
1	320,001	325,000	324,144	0.09
1	330,001	335,000	333,000	0.09
1	335,001	340,000	337,000	0.10
2	340,001	345,000	683,421	0.19
2	345,001	350,000	700,000	0.20
1	355,001	360,000	360,000	0.10
1	360,001	365,000	364,725	0.10
2	365,001	370,000	734,616	0.21
1	370,001	375,000	375,000	0.11
1	400,001	405,000	405,000	0.12
1	415,001	420,000	419,982	0.12
1	425,001	430,000	425,444	0.12
1	430,001	435,000	434,071	0.12
1	435,001	440,000	440,000	0.13
2	475,001	480,000	958,019	0.27
1	495,001	500,000	500,000	0.14
1	510,001	515,000	511,751	0.15
1	515,001	520,000	516,072	0.15
1	535,001	540,000	536,072	0.15
2	560,001	565,000	1,127,795	0.32
1	630,001	635,000	633,145	0.18
1	735,001	740,000	738,800	0.21
1	750,001	755,000	752,080	0.21
1	785,001	790,000	789,600	0.22
1	795,001	800,000	800,000	0.23
1	825,001	830,000	829,735	0.24
1	840,001	845,000	845,000	0.24
1	845,001	850,000	848,303	0.24
1	915,001	920,000	917,592	0.26
1	920,001	925,000	925,000	0.26
1	945,001	950,000	950,000	0.27
1	995,001	1,000,000	1,000,000	0.28
1	1,000,001	1,005,000	1,000,252	0.28
1	1,005,001	1,010,000	1,005,275	0.29
1	1,060,001	1,065,000	1,061,285	0.30
1	1,080,001	1,085,000	1,082,100	0.31
1	1,180,001	1,185,000	1,183,000	0.34
1	1,195,001	1,200,000	1,200,000	0.34
1	1,270,001	1,275,000	1,271,160	0.36
1	1,500,001	1,505,000	1,501,500	0.43
1	1,860,001	1,865,000	1,861,317	0.53
1	1,950,001	1,955,000	1,954,077	0.56
1	1,960,001	1,965,000	1,964,000	0.56
1	1,995,001	2,000,000	2,000,000	0.57
1	2,035,001	2,040,000	2,038,050	0.58
1	2,100,001	2,105,000	2,100,211	0.60

Number of Shareholders	Having Shares		Shares Held	Percentage
	From	To		
1	2,260,001	2,265,000	2,264,341	0.64
1	2,425,001	2,430,000	2,429,994	0.69
1	2,665,001	2,670,000	2,668,840	0.76
1	2,745,001	2,750,000	2,746,360	0.78
1	2,935,001	2,940,000	2,939,871	0.84
1	3,500,001	3,505,000	3,500,002	1.00
1	3,845,001	3,850,000	3,846,451	1.09
2	3,995,001	4,000,000	8,000,000	2.28
1	4,425,001	4,430,000	4,428,942	1.26
1	4,770,001	4,775,000	4,775,000	1.36
1	4,880,001	4,885,000	4,885,000	1.39
1	4,995,001	5,000,000	5,000,000	1.42
1	9,540,001	9,545,000	9,540,397	2.71
1	9,795,001	9,800,000	9,796,191	2.79
1	9,865,001	9,870,000	9,869,800	2.81
1	12,475,001	12,480,000	12,476,755	3.55
1	14,635,001	14,640,000	14,637,269	4.16
1	26,245,001	26,250,000	26,248,841	7.47
1	29,225,001	29,230,000	29,228,216	8.31
1	29,570,001	29,575,000	29,571,909	8.41
1	44,290,001	44,295,000	44,292,572	12.60
1	44,370,001	44,375,000	44,372,016	12.62
12,593	Total		351,599,848	100.00

Sr. Categories of Shareholders No.	Shares Held	Percentage
1. DIRECTORS, CEO, THEIR SPOUSE AND MINOR CHILDREN	88,667,588	25.22
2. ASSOCIATED COMPANIES, UNDERTAKINGS AND RELATED PARTIES	31,009,581	8.82
3. NIT AND ICP	2,831,563	0.81
4. Banks, Development Financial Institutions, Non-banking Financial Institutions	27,229,815	7.74
5. Insurance Companies	993,903	0.28
6. Modarabas and Mutual Funds	34,474,885	9.81
7. Shareholders Holding 5% or above	177,714,710	50.54
8. General Public		
Local	114,065,243	32.44
Foreign	7,520,799	2.14
9. Others		
Foreign Companies	11,828,981	3.36
Investment Companies	256,895	0.07
Joint Stock Companies	19,985,796	5.68
Provident / Pension Funds and Miscellaneous	12,734,799	3.62

Information Under Listing Regulation No. 5.19.11 (X) of Pakistan Stock Exchange Limited Rule Book as on June 30, 2025

Sr. Categories of Shareholders No.	Shares Held	Percentage
I) ASSOCIATED COMPANIES, UNDERTAKINGS AND RELATED PARTIES		
D. G. KHAN CEMENT COMPANY LIMITED	30,289,501	8.61
ADAMJEE INSURANCE COMPANY LIMITED	2,050	0.00
SECURITY GENERAL INSURANCE CO LTD	186,030	0.05
NISHAT (AZIZ AVENUE) HOTELS AND PROPERTIES LIMITED	405,000	0.12
NISHAT REAL ESTATES DEVELOPMENT COMPANY (PRIVATE) LIMITED	127,000	0.04
II) MUTUAL FUNDS:		
PRUDENTIAL STOCKS FUND LIMITED	110	0.00
SAFEWAY MUTUAL FUND LIMITED	13	0.00
CDC - TRUSTEE JS LARGE CAP. FUND	563,600	0.16
CDC - TRUSTEE ATLAS STOCK MARKET FUND	4,428,942	1.26
CDC - TRUSTEE MEEZAN BALANCED FUND	70,000	0.02
CDC - TRUSTEE JS ISLAMIC FUND	101,400	0.03
CDC - TRUSTEE UNIT TRUST OF PAKISTAN	337,000	0.10
CDC - TRUSTEE AKD INDEX TRACKER FUND	53,112	0.02
CDC - TRUSTEE AKD OPPORTUNITY FUND	30,000	0.01
CDC - TRUSTEE FAYSAL ASSET ALLOCATION FUND	17,000	0.00
CDC - TRUSTEE UBL STOCK ADVANTAGE FUND	1,861,317	0.53
PRUDENTIAL STOCKS FUND LTD (03360)	23,500	0.01
CDC - TRUSTEE ATLAS ISLAMIC STOCK FUND	1,271,160	0.36
CDC - TRUSTEE AL-AMEEN SHARIAH STOCK FUND	2,429,994	0.69
CDC - TRUSTEE NBP STOCK FUND	14,637,269	4.16
CDC - TRUSTEE NBP BALANCED FUND	210,300	0.06
CDC - TRUSTEE APF-EQUITY SUB FUND	245,000	0.07
CDC - TRUSTEE JS PENSION SAVINGS FUND - EQUITY ACCOUNT	32,100	0.01
CDC - TRUSTEE NBP ISLAMIC SARMAYA IZAFAT FUND	288,000	0.08
CDC - TRUSTEE APIF - EQUITY SUB FUND	188,166	0.05
MC FSL - TRUSTEE JS GROWTH FUND	789,600	0.22
CDC - TRUSTEE AWT IPF - EQUITY SUB FUND	9,831	0.00
CDC - TRUSTEE NIT-EQUITY MARKET OPPORTUNITY FUND	2,264,341	0.64
CDC - TRUSTEE AL HABIB STOCK FUND	341,250	0.10
CDC - TRUSTEE LAKSON INCOME FUND	206,000	0.06
CDC - TRUSTEE NBP SARMAYA IZAFAT FUND	147,660	0.04
CDC - TRUSTEE NBP MAHANA AMDANI FUND - MT	1,668	0.00
CDC - TRUSTEE ALFALAH GHP INCOME FUND - MT	7,610	0.00
CDC - TRUSTEE AL HABIB ISLAMIC STOCK FUND	360,000	0.10
CDC - TRUSTEE FIRST CAPITAL MUTUAL FUND	20,000	0.01
CDC - TRUSTEE AL-AMEEN ISLAMIC ASSET ALLOCATION FUND	9,500	0.00
CDC - TRUSTEE AWT ISLAMIC STOCK FUND	122,699	0.03
CDC - TRUSTEE AL-AMEEN ISLAMIC RET. SAV. FUND-EQUITY SUB FUND	23,693	0.01
CDC - TRUSTEE NBP ISLAMIC STOCK FUND	2,668,840	0.76
CDC - TRUSTEE AWT STOCK FUND	57,400	0.02
CDC - TRUSTEE NIT ISLAMIC EQUITY FUND	90,577	0.03
CDC - TRUSTEE NITIPF EQUITY SUB-FUND	20,000	0.01
CDC - TRUSTEE NITPF EQUITY SUB-FUND	9,500	0.00
CDC - TRUSTEE NBP SAVINGS FUND - MT	72,591	0.02
CDC - TRUSTEE ALFALAH MTS FUND - MT	15,062	0.00
CDC - TRUSTEE ATLAS ISLAMIC DEDICATED STOCK FUND	103,557	0.03
CDC - TRUSTEE NIT ASSET ALLOCATION FUND	35,000	0.01
CDC - TRUSTEE FAYSAL ISLAMIC STOCK FUND	81,606	0.02
CDC - TRUSTEE ALFALAH CONSUMER INDEX EXCHANGE TRADED FUND	22,313	0.01
CDC - TRUSTEE HBL FINANCIAL SECTOR INCOME FUND PLAN I - MT	71,460	0.02
CDC - TRUSTEE PAK QATAR IPF - EQUITY SUB FUND	9,090	0.00
CDC - TRUSTEE MAHAANA ISLAMIC INDEX EXCHANGE TRADED FUND	27,599	0.01
CDC - TRUSTEE LUCKY ISLAMIC STOCK FUND	83,250	0.02

Information Under Listing Regulation No. 5.19.11 (X) of Pakistan Stock Exchange Limited Rule Book as on June 30, 2025

Sr. No.	Categories of Shareholders	Shares Held	Percentage	
III) DIRECTORS, CEO, THEIR SPOUSE AND MINOR CHILDREN				
1.	MR. UMER MANSHA	DIRECTOR / CHIEF EXECUTIVE OFFICER	44,292,572	12.60
2.	MR. HASSAN MANSHA	DIRECTOR / CHAIRMAN	44,372,016	12.62
3.	MR. MAHMOOD AKHTAR	DIRECTOR	500	0.00
4.	MR. FARID NOOR ALI FAZAL	DIRECTOR	500	0.00
5.	MRS. SARA AQEEL	DIRECTOR	1,500	0.00
6.	MRS. MEHAK ADIL	DIRECTOR	500	0.00
IV) EXECUTIVES				
	MR. MAQSOOD AHMAD		335	0.00
V) PUBLIC SECTOR, COMPANIES AND CORPORATIONS				
	JOINT STOCK COMPANIES		19,985,796	5.68
VI) SHAREHOLDERS HOLDING FIVE PERCENT OR MORE VOTING INTEREST IN THE LISTED COMPANY				
1.	MRS NAZ MANSHA	SHAREHOLDER	29,188,712	8.30
2.	MR. RAZA MANSHA	SHAREHOLDER	29,571,909	8.41
3.	MR. UMER MANSHA	DIRECTOR / CHIEF EXECUTIVE OFFICER	44,292,572	12.60
4.	MR. HASSAN MANSHA	DIRECTOR / CHAIRMAN	44,372,016	12.62
5.	D. G. KHAN CEMENT COMPANY LIMITED	ASSOCIATED COMPANY	30,289,501	8.61
VII) BANKS, DEVELOPMENT FINANCIAL INSTITUTIONS, NON-BANKING FINANCIAL INSTITUTIONS, INSURANCE COMPANIES, TAKAFUL,MODARABAS AND PENSION FUNDS				
1.	INVESTMENT COMPANIES		256,895	0.07
2.	INSURANCE COMPANIES		993,903	0.28
3.	FINANCIAL INSTITUTIONS		27,229,815	7.74
4.	MODARABA COMPANIES		15,205	0.00
5.	PENSION / PROVIDENT FUNDS		12,734,799	3.62
INFORMATION UNDER LISTING REGULATION NO. 5.19.11 (XII) OF PAKISTAN STOCK EXCHANGE LIMITED RULE BOOK AS ON JUNE 30, 2025				
There was no trading in the shares of the company, carried out by its Directors, Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary, their spouses and minor children and other employees of the Company for whom the Board of Directors have set the threshold.				

ڈائریکٹرز کی مجموعی مالی حسابات پر رپورٹ

ڈائریکٹرز 30 جون 2025 کو اختتام شدہ سال کیلئے نشاط ملز لمیٹڈ ("ہولڈنگ کمپنی") اور اس کی ماتحت کمپنیوں (مجموعی گروپ کے طور پر) کے مجموعی مالیاتی گوشواروں کے ساتھ اپنی رپورٹ پیش کرنے پر خوش ہیں۔ مجموعی مالیاتی گوشوارے نشاط ملز لمیٹڈ، نشاط پاور لمیٹڈ، نشاط لینن (پرائیویٹ) لمیٹڈ، نشاط یو ایس اے انکارپوریٹڈ، نشاط لینن ٹریڈنگ ایل ایل سی، نشاط انٹرنیشنل ایف زیڈ ای، چائنا گوانگ ڈونشٹا گلوبل کمپنی لمیٹڈ، نشاط کموڈٹیز (پرائیویٹ) لمیٹڈ، ورز فیلٹ اے / ایس، ورز فیلٹ سویرج اے بی اور نشاط یو کے (پرائیویٹ) لمیٹڈ کے مالی گوشواروں پر مشتمل ہیں۔

ہولڈنگ کمپنی نے بین الاقوامی مالیاتی رپورٹنگ اسٹینڈرڈز اینڈ کمپنیز ایکٹ 2017 کے تقاضوں کے مطابق اپنے الگ مالی گوشواروں کے ساتھ مجموعی مالی گوشواروں کو بھی منسلک کیا ہے۔ ڈائریکٹرز رپورٹ میں نشاط ملز لمیٹڈ کی کارکردگی پر 30 جون 2025 کو ختم ہونے والے سال کے لئے الگ سے تبصرہ کیا گیا ہے۔ اس میں ہولڈنگ کمپنی کی سب ماتحت کمپنیوں کی بھی ایک مختصر تفصیل شامل ہے۔

مندرجہ ذیل کنسولیڈٹڈ کھاتوں کی اہم جھلکیاں ہیں:

مالی جھلکیاں	2025 روپے (ملین)	2024 روپے (ملین)
آمدنی	207,175	212,512
مجموعی منافع	32,161	33,691
بعد از ٹیکس منافع	4,738	10,509

منجانب بورڈ آف ڈائریکٹرز

David Jozal
فرید نور علی فضل
ڈائریکٹر

Uma Marwah
میاں عمر منشاء
چیف ایگزیکٹو آفیسر

لاہور

30 ستمبر 2025

ڈائریکٹرز کا مشاہرہ

بورڈ آف ڈائریکٹرز نے ڈائریکٹرز کی معاوضہ پالیسی کی منظوری دے دی ہے۔ پالیسی کی بنیادی خصوصیات مندرجہ ذیل ہیں۔

- * کمپنی اپنے نان ایگزیکٹو ڈائریکٹرز سمیت آزاد ڈائریکٹرز کو بورڈ اور کمیٹیوں کے اجلاسوں میں شرکت کی فیس کے علاوہ معاوضہ ادا نہیں کرے گی۔
 - * کمپنی بورڈ اور اس کی کمیٹیوں کے اجلاسوں میں شرکت کے سلسلے میں ڈائریکٹرز کے سفر اور رہائش کے اخراجات کا معاوضہ یا ان کے اخراجات ادا کرے گی۔
 - * ڈائریکٹرز کی معاوضہ پالیسی کا وقتاً فوقتاً جائزہ لیا جائے گا اور بورڈ آف ڈائریکٹرز کے ذریعہ اس کی منظوری دی جائے گی۔
- کمپنی کے چیف ایگزیکٹو آفیسر اور ڈائریکٹرز کے معاوضے کے لیے کمپنی کے مالیاتی بیانات میں درج نوٹ 41 ملاحظہ کریں۔

شیر ہولڈنگ کا مراسلہ

30 جون 2025 تک شیر ہولڈنگ کا بیان، جسے رپورٹنگ فریم ورک کے تحت ظاہر کرنا ضروری ہے، اس رپورٹ سے منسلک ہے۔

اظہار تشکر

ڈائریکٹرز کمپنی کے لیے مسلسل محنت اور وابستگی دکھانے پر ملازمین کے مشکور اور خوش ہیں۔

منجانب بورڈ آف ڈائریکٹرز

David Ezzamel

فرید نور علی فضل
ڈائریکٹر

Uma Mansha

میما عمر منشاء
چیف ایگزیکٹو آفیسر

لاہور

30 ستمبر 2025ء

متعلقہ فریقوں کے ساتھ لین دین

کمپنی نے متعلقہ فریقین کے ساتھ تمام لین دین انجام دیتے وقت کمپنیز (ریلیٹڈ پارٹی ٹرانزیکشنز اینڈ میجمنٹس آف ریلیٹڈ ریکارڈز) ریگولیشنز 2018 میں درج ٹرانسفر پرائسنگ کی بہترین پریکٹسز پر مکمل طور پر عمل کیا ہے۔ بورڈ کی جانب سے دوران سال منظور شدہ لین دین کے انتظامات کی تفصیل، جو معمول کے کاروباری عمل سے ہٹ کر ہیں، درج ذیل ہے:

- ۱۔ نشاط ہاسپٹلیٹی (پرائیویٹ) لمیٹڈ، جو کہ کمپنی کی مکمل ملکیتی ذیلی کمپنی ہے، میں موجود 100 فیصد ایکویٹی کا فروخت، کمپنیز ایکٹ 2017 کی دفعہ 183(3) (بی) کے تحت۔
- ۲۔ عوامی جمہوریہ بنگلہ دیش میں ایک رابطہ دفتر (Liaison Office) کا قیام۔
- ۳۔ متحدہ عرب امارات میں کمپنی کی مکمل ملکیتی ذیلی کمپنی نشاط انٹرنیشنل ایف زی ای کے ذریعے برطانیہ میں ایک پرائیویٹ لمیٹڈ کمپنی کا اندراج۔

آڈیٹرز

ریاض احمد اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس، موجودہ آڈیٹرز، کمپنی کی سالانہ جنرل میٹنگ کے اختتام پر ریٹائر ہو جائیں گے۔ وہ اہل ہیں اور انہوں نے 30 جون 2026 کو ختم ہونے والے مالی سال کے لیے دوبارہ تعیناتی کے لیے اپنی رضامندی ظاہر کی ہے۔ آڈٹ کمیٹی کی سفارشات کے مطابق، بورڈ آف ڈائریکٹرز نے ریاض احمد اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس کی دوبارہ تقرری کی تجویز آئندہ سالانہ جنرل میٹنگ میں شیئر ہولڈرز کی منظوری کے لیے پیش کی ہے۔

منفی واقعات

30 ستمبر 2025ء کو ہونے والی میٹنگ میں کمپنی کے بورڈ آف ڈائریکٹرز نے 2 روپے فی حصص نقد ڈیویڈنڈ دینے کی سفارش کی ہے۔ اس کے علاوہ 30 جون 2025 اور 30 ستمبر 2025 کے مابین کمپنی کی مالی حیثیت کو متاثر کرنے والی مادی تبدیلیاں اور وعدے نہیں ہوئے۔

مستقبل کے امکانات

مالی سال 2025-26 ایک چیلنجنگ سال ثابت ہوگا، جس کی بڑی وجہ نئے تجارتی تعمیرات اور شدید مسابقت ہے۔ جولائی 2025 میں امریکہ نے پاکستان سے ٹیکسٹائل کی درآمدات پر 19% ٹیرف (Tariff) عائد کر دیا۔ صنعت کاروں نے خبردار کیا ہے کہ یہ ڈیوٹی قیمتوں کو محدود کرے گی اور منافع کے مارجن کو دبا دے گی۔ عموماً بڑے برانڈز یہ اضافی لاگت صارفین تک منتقل کرنے کے لیے تیار نہیں ہوتے، نتیجتاً سپلائرز کو قیمتوں میں کمی برداشت کرنا پڑے گی۔ اس کے نتیجے میں بہت سے عالمی خریداروں نے کپڑے بنانے والی ملوں اور ملبوسات کے سپلائرز سے کہا ہے کہ وہ قیمتوں میں کمی کر کے ٹیرف کے بوجھ کو بانٹیں، جبکہ کئی کسٹمرز نے اپنے آرڈر کم یا مؤخر کر دیے ہیں تاکہ وہ اپنی سورسنگ حکمت عملیوں پر نظر ثانی کر سکیں۔

حالیہ عرصے میں برطانیہ اور بھارت کے درمیان فری ٹریڈ ایگریمنٹ کے تحت بھارتی ٹیکسٹائل اور ملبوساتی مصنوعات کو برطانوی مارکیٹ میں زیرو ڈیوٹی رسائی حاصل ہو گئی ہے۔ یہ پیش رفت برطانیہ میں قیمتوں کی مسابقت کو مزید سخت کرنے اور ہماری برطانیہ کی فروخت پر دباؤ ڈالنے کا سبب بنے گی، جب تک کہ ہم معیار اور سروس کے فرق کے ذریعے اس کا مقابلہ نہ کریں۔

انتظامیہ عالمی حالات میں پیش رفت کا باریک بینی سے جائزہ لے رہی ہے اور اپنی حکمت عملی کو نئے سرے سے ترتیب دے رہی ہے تاکہ منفی اثرات کو کم سے کم کیا جاسکے اور دستیاب مواقع سے بھرپور استفادہ کیا جاسکے۔

داخلی مالی کنٹرولز کی مہارت

کمپنی نے اپنے اثاثوں کی حفاظت، دھوکہ دہی کو روکنے اور ان کا پتہ لگانے اور تمام قانونی تقاضوں کی تعمیل کو یقینی بنانے کے لئے اندرونی اور مالی کنٹرول کا ایک موثر نظام قائم کیا ہے۔ اندرونی کنٹرول ڈھانچے کا باقاعدگی سے جائزہ لیا جاتا ہے اور بورڈ کے قائم کردہ اندرونی آڈٹ کے ذریعہ نگرانی کی جاتی ہے۔ آڈٹ کمیٹی اپنے (Terms of reference) کے مطابق سہ ماہی کے حساب سے اندرونی کنٹرول سسٹم کا جائزہ لیتی ہے۔

نمبر شمار	ڈائریکٹر کا نام	شرکت کردہ اجلاس کی تعداد
1	مسز مہک عادل (رکن / چیئر پرسن)	4
2	سید زاہد حسین (رکن)	4
3	جناب فرید نور فضل (رکن)	4

انسانی وسائل اور مشاہرہ (HR&R) کمیٹی

انسانی وسائل و مشاہرہ کمیٹی، بورڈ آف ڈائریکٹرز کی طے کردہ شرائط کے مطابق اپنے فرائض سرانجام دے رہی ہے۔ زیر غور سال کے دوران، انسانی وسائل و مشاہرہ کمیٹی کا ایک اجلاس ہوا، حاضری کی پوزیشن اس طرح تھی:

نمبر شمار	ڈائریکٹر کا نام	شرکت کردہ اجلاس کی تعداد
1	میاں عمر منشاء (رکن)	1
2	مسز سارہ عقیل (رکن / چیئر پرسن)	1
3	جناب محمود اختر (رکن)	1

بورڈ آف ڈائریکٹرز کے اجلاس

زیر جائزہ سال کے دوران، کمیٹی میں بورڈ آف ڈائریکٹرز کے چار اجلاس پاکستان میں ہوئے اور حاضری کی پوزیشن اس طرح تھی:

نمبر شمار	ڈائریکٹر کا نام	شرکت کردہ اجلاس کی تعداد
1	میاں عمر منشاء (چیئر ایگزیکٹو آفیسر)	4
2	میاں حسن منشاء (چیئر مین)	4
3	سید زاہد حسین	4
4	جناب محمود اختر	4
5	جناب فرید نور علی فضل	4
6	مسز سارہ عقیل	4
7	مسز مہک عادل	4

ڈائریکٹرز کا بیان

کارپوریٹ اور مالی رپورٹنگ کے فریم ورک سے متعلق ڈائریکٹرز کا بیان مندرجہ ذیل ہے:

- 1- کمیٹی کے زیر انتظام تیار کردہ مالی حسابات، اس کی امور کی منصفانہ حیثیت، اس کے آپریشن، نقد بہاؤ اور ایکویٹی میں بدلاؤ کو منصفانہ طور پر پیش کرتے ہیں۔
- 2- کمپنی کے اکاؤنٹ کی کتابیں صحیح طور پر بنائی گئی ہیں۔
- 3- مالی بیانات کی تیاری کے لئے مناسب اکاؤنٹنگ پالیسیاں مستقل طور پر لاگو کی گئی ہیں اور محاسب کا تخمینہ معقول اور سمجھداری پر مبنی ہے۔
- 4- بین الاقوامی مالیاتی رپورٹنگ کے معیارات، جو پاکستان میں قابل اطلاق ہیں، کے مطابق مالی گوشواروں کی تیاری پر عمل کیا گیا ہے۔
- 5- اندرونی کنٹرول کا نظام مستحکم ہے اور اس کے موثر انداز میں نفاذ اور نگرانی کی جارہی ہے۔
- 6- کمپنی کے کام جاری رکھنے کی اہلیت پر کوئی شبہات نہیں ہیں۔
- 7- کارپوریٹ گورننس کے بہترین طریقوں سے کوئی مادی انحراف نہیں ہوا ہے۔
- 8- ریٹائرمنٹ بینیفٹ فنڈ کے سلسلے میں سرمایہ کاری کی قیمت: پروویڈنٹ فنڈ: (30 جون، 2025 کو ان آڈٹ شدہ 8,731.483 ملین روپے)، (2024 میں 7,155.991 ملین روپے آڈٹ شدہ)

ادارہ ہے، جو نشاط ملز لمیٹڈ کی مکمل ملکیت میں ماتحت ادارہ ہے۔ ماتحت ادارہ کا بنیادی کاروبار تھوک فروشی (Wholesale)، کمیشن ایجنسی (نیلامی کو چھوڑ کر)، ٹیکسٹائل مصنوعات اور خواتین فیشن لوازمات کی درآمد اور برآمد ہے۔ ذیلی ادارہ نے اپنی تجارتی کاروائی جنوری 2014 میں شروع کی تھی۔

8۔ نشاط پوائس اے انکارپوریشن

ماتحت ادارہ ایک کارپوریشن سروس کمپنی ہے جو ریاست نیویارک میں ہے۔ یہ کمپنی کا مکمل ملکیتی ذیلی ادارہ ہے اور اسے 01 اکتوبر 2008 کو کمپنی نے حاصل کیا تھا۔ کارپوریشن کمپنی کے مارکیٹنگ ڈیپارٹمنٹ کا ایک رابطہ دفتر ہے جو امریکی مارکیٹ سے متعلق رسائی، معلومات اور دیگر خدمات مہیا کرتا ہے۔ اس کے ساتھ ساتھ یہ ادارہ پورے امریکہ میں ٹیکسٹائل اور متعلقہ مصنوعات کی فروخت میں بھی مصروف عمل ہے، جو امریکی ای۔ کامرس پلیٹ فارم، فل فلیٹ سینٹرز اور ریشیل آپریشنز کے ذریعے انجام دی جاتی ہے۔

9۔ ورنر فیلٹ اے/ایس

ورنر فیلٹ اے/ایس ایک پبلک لمیٹڈ کمپنی ہے جو ڈنمارک کے قوانین کے تحت قائم اور موجود ہے، اور اس کا مرکزی کاروباری مقام ایئر جیوٹک 10، 8500 گرینا، ڈنمارک میں واقع ہے۔ یہ کمپنی کی مکمل ملکیتی ذیلی کمپنی ہے جسے کمپنی نے 24 جون 2024 کو حاصل کیا۔ ورنر فیلٹ اے/ایس کو قائم ہوئے 90 سال سے زیادہ عرصہ گزر چکا ہے اور یہ ذاتی تحفظ اور ورک ویئر کے لیے اعلیٰ معیار کے کپڑوں کی تیاری اور فراہمی میں وسیع تجربہ اور علم رکھتی ہے۔

10۔ ورنر فیلٹ سویرج اے بی

ورنر فیلٹ سویرج اے بی ایک لمیٹڈ کمپنی ہے جو سویڈن کے قوانین کے تحت قائم اور موجود ہے، اور اس کا مرکزی کاروباری مقام بوروس، سکارابورگس وینگن 3A، 30SE-506 بوروس، سویڈن میں واقع ہے۔ ورنر فیلٹ سویرج اے بی، ورنر فیلٹ اے/ایس کی مکمل ملکیتی ذیلی کمپنی ہے، جبکہ ورنر فیلٹ اے/ایس نشاط ملز لمیٹڈ کی مکمل ملکیتی ذیلی کمپنی ہے۔ ورنر فیلٹ سویرج اے بی کا بنیادی کاروبار ٹیکسٹائل کی فروخت اور اس سے متعلقہ سرگرمیوں کا انعقاد ہے۔

11۔ نشاط یو کے (پرائیویٹ) لمیٹڈ

نشاط یو کے (پرائیویٹ) لمیٹڈ ایک پرائیویٹ لمیٹڈ کمپنی ہے جو 15 اکتوبر 2024 کو انگلینڈ اور ویلز میں قائم کی گئی۔ یہ نشاط انٹرنیشنل ایف زی ای کی مکمل ملکیتی ذیلی کمپنی ہے، جبکہ نشاط انٹرنیشنل ایف زی ای نشاط ملز لمیٹڈ کی مکمل ملکیتی ذیلی کمپنی ہے۔ نشاط یو کے (پرائیویٹ) لمیٹڈ کا بنیادی کام انگلینڈ اور ویلز میں یو کے بیسڈ ای کامرس پلیٹ فارم، جھمکیاتی مرکز اور ریشیل آپریشنز کے ذریعے ٹیکسٹائل اور اس سے متعلقہ مصنوعات کی فروخت ہے۔ نشاط یو کے (پرائیویٹ) لمیٹڈ کار جسٹرز آفس 19 پیوینٹ اسکوائر، کروئیڈن، انگلینڈ، CR0 6TL پر واقع ہے۔

کارپوریٹ گورننس

بہترین کارپوریٹ طرز عمل

ڈائریکٹرز اچھے کارپوریٹ گورننس کے پابند ہیں اور لنڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019 کے تقاضوں پر عمل کرتے ہیں۔ لنڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019 کے ساتھ مطابقت کا بیان منسلک ہے۔

بورڈ کمیٹیاں:

آڈٹ کمیٹی

آڈٹ کمیٹی بورڈ آف ڈائریکٹرز کی طے کردہ شرائط کے مطابق اپنے فرائض سرانجام دے رہی ہے۔ زیر غور سال کے دوران، آڈٹ کمیٹی کے چار اجلاس ہوئے، حاضری کی پوزیشن اس طرح تھی:

لمیٹڈ کی تمام ذیلی کمپنیوں کی ایک مختصر وضاحت ذیل میں ہے۔

1- نشاط پاور لمیٹڈ

کمپنی اس ماتحت ادارہ کے 51.01 فیصد حصص کی مالک ہے اور اسے کنٹرول کرتی ہے۔ ذیلی ادارہ پاکستان سٹاک ایکسچینج لمیٹڈ میں درج ہے۔ ماتحت ادارہ کا بنیادی کاروبار یہ ہے کہ جبر کلاں، تحصیل پتوکی، ضلع قصور، پنجاب، پاکستان میں ایندھن سے چلنے والے 200 میگا واٹ پاور سٹیشن کی تعمیر کرے، اس کو استعمال میں لائے اور اس کی دیکھ بھال ہے۔ ماتحت ادارہ نے اپنی کمرشل پیداوار کا آغاز 09 جون 2010 کو کیا۔

2- نشاط لینن (پرائیویٹ) لمیٹڈ

یہ کمپنی کا مکمل ملکیتی ماتحت ادارہ ہے۔ ماتحت ادارہ کے مقاصد ٹیکسٹائل اور دیگر مصنوعات کی فروخت کے لئے ریٹیل دکانوں کو چلانے اور ٹیکسٹائل کی مینوفیکچرنگ سہولیات میں ٹیکسٹائل کی اشیاء تیار کر کے فروخت کرنا ہیں۔ ذیلی ادارہ نے اپنی کاروباری سرگرمیاں جولائی 2011 میں شروع کی تھیں اور اس وقت پاکستان میں ای اسٹورز سمیت 113 ریٹیل شاخیں کام کر رہی ہیں۔

3- نشاط ہاسٹیلٹی (پرائیویٹ) لمیٹڈ

یہ کمپنی کی مکمل ملکیتی ذیلی کمپنی تھی۔ اس ذیلی کمپنی کا مقصد ملک بھر میں ہوٹلوں کی چین قائم کرنا تھا۔ یہ لاہور میں بین الاقوامی معیار کے مطابق ایک چار ستارہ ہوٹل، دی نشاط سینٹ جیمز ہوٹل کے نام سے چلا رہی تھی۔ یہ ذیلی کمپنی اپنی کارروائیاں 01 مارچ 2014 کو شروع کر چکی تھی۔ کمپنی نے نشاط ہوٹلز اینڈ پراپرٹیز لمیٹڈ (واپسہ کمپنی) کے ساتھ ایک معاہدہ کیا جس کے تحت نشاط ہاسٹیلٹی (پرائیویٹ) لمیٹڈ جو کہ کمپنی کی مکمل ملکیتی ذیلی کمپنی تھی میں اپنی 100 فیصد سرمایہ کاری 1,750.999 ملین روپے کے عوض فروخت کر دی۔ مذکورہ سرمایہ کاری کی فروخت کو کمپنی کے بورڈ آف ڈائریکٹرز نے اپنی 27 ستمبر 2024 کو منعقدہ میٹنگ میں اور کمپنی کے شیئرز ہولڈرز نے اپنی 28 اکتوبر 2024 کی میٹنگ میں منظور کیا۔ لہذا 02 جنوری 2025 تک کمپنی کی نشاط ہاسٹیلٹی (پرائیویٹ) لمیٹڈ میں سرمایہ کاری ختم ہو گئی اور یہ کمپنی کی ذیلی کمپنی نہیں رہی۔

4- نشاط کموڈٹیز (پرائیویٹ) لمیٹڈ

یہ کمپنی کا مکمل ملکیتی ماتحت ادارہ ہے۔ ذیلی ادارہ کا مقصد یہ ہے کہ پاکستان میں کسی بھی شکل یا حالت میں ایندھن، کوئلے، بلڈنگ میٹریل سمیت اجناس کی تجارت کا کاروبار جاری رکھے۔ ماتحت ادارہ نے مارچ 2016 میں اپنی کارروائیاں شروع کیں۔

5- نشاط لینن ٹریڈنگ ایل ایل سی

نشاط لینن ٹریڈنگ ایل ایل سی دبئی، متحدہ عرب امارات میں قائم ایک لمیٹڈ لائیوٹیلیٹی کمپنی ہے۔ یہ کمپنی کا مکمل ملکیتی ماتحت ادارہ ہے۔ ذیلی ادارہ بنیادی طور پر ٹیکسٹائل مصنوعات جیسے کپڑے، کپڑے، ریڈی میڈ گارمنٹس، گارمنٹس کے لوازمات اور چمڑے کی مصنوعات کی تجارت کے ساتھ ساتھ متحدہ عرب امارات میں ریٹیل آؤٹ لیٹس اور گوداموں کے ذریعہ تجارت میں مصروف ہے۔ ذیلی ادارہ نے اپنی تجارتی سرگرمیاں مئی 2011 میں شروع کی تھی اور اس وقت متحدہ عرب امارات میں 11 ریٹیل دکانیں چل رہی ہیں۔

6- نشاط انٹرنیشنل ایف زیڈ ای

یہ نشاط ملز لمیٹڈ کا مکمل ملکیتی ماتحت ادارہ ہے۔ متحدہ عرب امارات کے قوانین کے مطابق جبل علی فری زون، دبئی میں اسے فری زون اسٹیبلشمنٹ لمیٹڈ لائیوٹیلیٹی کمپنی کے طور پر قائم کیا گیا تھا۔ اس کو 07 فروری، 2013 کو ایف زیڈ ای کے رجسٹر میں درج کیا گیا ہے۔ سسٹمیری کمپنی کی بنیادی سرگرمی ٹیکسٹائل کی مصنوعات جیسے کپڑے، کپڑے، ریڈی میڈ گارمنٹس، گارمنٹس کے لوازمات اور چمڑے کی مصنوعات جیسے جوتے، مینڈیگ اور اس طرح کی تمام ذیلی تجارت کرنا ہے۔

7- چائنہ گوانگ ڈونشاط گلوبل کمپنی لمیٹڈ

چائنہ گوانگ ڈونشاط گلوبل کمپنی لمیٹڈ جمہوریہ چین کی غیر ملکی سرمایہ دارانہ کاروباری اداروں کے متعلقہ قوانین و ضوابط کے مطابق غیر ملکی سرمایہ کاری کمرشل انٹرپرائزز ("FICE") کے نام سے چین کے گوانگ ڈونشاط یوسیسو میں انکارپوریٹڈ ہے۔ چائنہ گوانگ ڈونشاط گلوبل کمپنی لمیٹڈ نشاط انٹرنیشنل ایف زیڈ ای کا مکمل ملکیتی ماتحت

گئی ہیں، جہاں ماہر ایم بی بی ایس (MBBS) ڈاکٹر خدمات سرانجام دیتے ہیں اور مریضوں کے لیے مفت فارمیسی کی سہولت بھی موجود ہے۔ نوجوانوں کی ترقی کے لیے، کمپنی مختلف جامعات کے فارغ التحصیل افراد کے لیے انٹرنشپ ٹریننگ پروگرام چلاتی ہے، ساتھ ہی ٹیکنیکل اسکول سکھانے کے لیے ٹیکنیکل اینڈ ووکیشنل ٹریننگ اتھارٹی (TEVTA) کے تعاون سے اپرنٹس شپ ٹریننگ اسکیم بھی متعارف کرائی گئی ہے، تاکہ مستقبل میں ان کی ملازمت کے مواقع اور امکانات میں اضافہ ہو سکے۔

مساوی مواقع فراہم کرنے والا آجر

کمپنی روزگار کے مساوی مواقع فراہم کرنے کے اصول پر عہد بستہ (Committed) ہے اور صنفی اجرت کے فرق کو کم کرنے کے لیے فعال اقدامات کرتی ہے، جو موجودہ سال اوسطاً 12.97% (Mean) اور میڈین (Median) کی بنیاد پر 8.46% ریکارڈ کیا گیا ہے۔ ہم ایک منصفانہ اور جامع ماحول کار (Workplace) تخلیق کرنے کی کوشش کرتے ہیں جہاں ملازمین کی خدمات کا مناسب معاوضہ دیا جائے۔ اس کے علاوہ، کمپنی خصوصی افراد (Special Persons) اور کم وسائل والے افراد کے لیے روزگار کے مواقع فراہم کرتی ہے، جو ہماری تنوع، شمولیت اور سماجی ذمہ داری کے عزم کو مزید مستحکم کرتا ہے۔

پیشہ ورانہ حفاظت اور صحت

کمپنی پیشہ ورانہ حفاظتی اقدامات اور ملازمین کی فلاح و بہبود پر زور دیتی ہے۔ ایک ایف ایچ ایس پالیسی کو نافذ کیا گیا، جس کی منظوری بورڈ (Board) نے 28 فروری 2025 کو دی اور اس کے ساتھ ایک تین رکنی انکوائری کمیٹی تشکیل دی گئی، جس میں ایک خاتون نمائندہ بھی شامل ہے، تاکہ محفوظ اور باعزت ماحول کار (Respectful Workplace) کو یقینی بنایا جاسکے۔ کمپنی ملازمین کی آگاہی بڑھانے اور بہتر ماحول کار کو فروغ دینے کے لیے جامع تربیتی پروگرامز کا انعقاد کرتی ہے۔ ایسے پروگرامز نہ صرف ملازمین کی حفاظت کے بارے میں شعور بڑھاتے ہیں بلکہ ان کی مجموعی فلاح و بہبود کو بھی بہتر بناتے ہیں۔ تمام شعبوں میں آگ بجھانے کے محکمے قائم کیے گئے ہیں، جو جدید آگ بجھانے کے نظام سے مزین ہیں تاکہ زندگیوں اور اثاثوں کی حفاظت کی جاسکے۔ کارکنوں کی صحت کے تحفظ کے لیے، گارمنٹس ڈویژن نے ماحول کار کا جائزہ لیتے ہوئے آنکھوں کے معاینہ کے لیے طبی کیپ منعقد کیا، جبکہ تمام مقامات پر باقاعدہ طور پر فوگر مشینوں کے ذریعے اسپرے کیا جاتا ہے۔ علاوہ ازیں، ملازمین کو ملیریا اور ڈائیفیڈنڈی ویکسین (Vaccine) فراہم کی جاتی ہیں، جو کمپنی کے محفوظ اور صحت مند ماحول کار کو یقینی بنانے کے عزم کو مزید ظاہر کرتی ہے۔

توانائی کا تحفظ

کمپنی توانائی کے تحفظ کو بہت اہمیت دیتی ہے اور اسے ماحولیاتی ذمہ داری کے ساتھ ساتھ لاگت کی کارکردگی کا ایک بنیادی ذریعہ بھی تسلیم کرتی ہے۔ توانائی بچانے کے اقدامات جیسے کہ ایل ای ڈی لائٹنگ سسٹمز کی تنصیب اور ویسٹ ٹو ہیٹ ریکوری پلانٹ (Waste-to-Heat Recovery Plant) کا چلانا، توانائی کے استعمال اور کاربن کے اخراج میں نمایاں کمی لاتے ہیں۔ ان اقدامات کو اپناتے ہوئے کمپنی نہ صرف ماحول پر منفی اثرات کو کم کرتی ہے بلکہ وسائل کے پائیدار استعمال کو بھی یقینی بناتی ہے، جو توانائی سے باخبر عالمی معیشت میں طویل المدتی مسابقت اور استحکام کے لیے ضروری ہے۔

صارفین کے تحفظ کے اقدامات

کمپنی اس بات کو یقینی بناتی ہے کہ اس کی مصنوعات کی تیاری اور فراہمی بین الاقوامی حفاظتی اور معیاری اصولوں کی مکمل پاسداری کے ساتھ عمل میں لائی جائے۔ صارفین کے تحفظ سے متعلق ہمارا عزم پوری ویلیو چین (Value Chain) پر محیط ہے، جس میں خام مال کی خریداری سے لے کر پیداوار اور ترسیل کے تمام مراحل شامل ہیں۔ اس عہد کی توثیق کے طور پر کمپنی نے عالمی سطح پر تسلیم شدہ اسناد (Certifications) حاصل کی ہیں، جن میں کسٹمر-ٹریڈ پارٹنرشپ ایگنٹس فیڈرلزم (C-TPAT)، اوکیو-ٹیکس اسٹینڈرڈ 100 (Oeko-Tex)، WRAP، SA-8000 اور SEDEX شامل ہیں۔ یہ اسناد نہ صرف صارفین کے مفادات کے تحفظ پر ہماری غیر متزلزل توجہ کی عکاسی کرتی ہیں بلکہ اعلیٰ ترین حفاظتی معیارات، اخلاقی اصولوں اور مصنوعات میں بے مثال معیار کو برقرار رکھنے کے ہمارے عزم کی بھی نمائندگی کرتی ہیں۔

سیسڈیری کمپنیاں

کمپنی نے بین الاقوامی مالیاتی رپورٹنگ معیارات اور کمپنیز ایکٹ 2017 کے تقاضوں کے مطابق علیحدہ اور مجتمع شدہ مالی گوشوارے بھی منسلک کر دیئے ہیں۔ نشاط ملز

کرو (DKK) اور سوئس فرانک (CHF) میں قابل وصول اور قابل ادائیگی رقوم سے پیدا ہونے والے غیر ملکی رقوم کے تبادلے کے خطرات کا سامنا ہے۔ ان خطرات کو کرنسی میچنگ، جہاں تجارتی طور پر مناسب ہو، قلیل مدتی بچاؤ (Short-term Hedging) اور ذخیرہ زر کی درست انداز میں نگرانی کے ذریعے منظم کیا جاتا ہے۔

شرح سود کا خطرہ: شرح سود میں اتار چڑھاؤ مالی اخراجات کو متاثر کرتا ہے۔ کمپنی اس خطرے کو مد نظر رکھتے ہوئے مالی اعانت کے آپشنز کا جائزہ لے کر منظم کرتی ہے۔

کریڈٹ کا خطرہ: تجارتی قابل وصول رقوم کو حد قرضہ (Credit Limits) اور مدت وار واجبات کے معائنہ کے ذریعے نگرانی میں رکھا جاتا ہے۔ تاریخی طور پر طویل المدتی خریداروں کے تعلقات متوقع کریڈٹ نقصانات کو کم کرتے ہیں۔

لیکویڈیٹی کا خطرہ: مشکل حالات میں مناسب نقدی صلاحیت (Liquidity) کو یقینی بنانے کے لیے بینک کی طے شدہ مالی سہولیات، محتاط کیش فلو کا تخمینہ، اور ورکنگ کپیٹل کنٹرولز برقرار رکھے جاتے ہیں۔

سرمایہ کا خطرہ: سرمایہ جاتی ڈھانچے کو اس طرح منظم کیا جاتا ہے کہ ادارے کی مستقل بقا برقرار رہے اور سرمائے کی لاگت کو بہترین سطح پر رکھا جاسکے۔

مواقع

- ایک نمایاں اور عمودی طور پر مربوط نیٹ ورک کمپنی کے طور پر، ہم متعدد مواقع سے فائدہ اٹھانے کی پوزیشن میں ہیں:
- دنیا بھر میں علاقائی طور پر متنوع صارفین کا نیٹ ورک برآمدات میں پائیدار نمو فراہم کرتا ہے اور کسی ایک مارکیٹ پر انحصار کو کم کرتا ہے۔
- متنوع مصنوعات کا مجموعہ کمپنی کو بین الاقوامی نیٹ ورکس خریداروں کی ایک وسیع رینج کی توجہ حاصل کرنے اور برقرار رکھنے کے قابل بناتا ہے۔
- فعال مقامی اور بین الاقوامی ذیلی کمپنیاں ہماری مصنوعات کی طلب میں اضافہ کرتی ہیں اور برانڈ کی موجودگی کو مضبوط بناتی ہیں۔
- عمودی انضمام کمپنی کو آپریشنل ہم آہنگی سے فائدہ اٹھانے، ویلیو چین میں معیار پر قابو پانے اور آرڈر کی تکمیل کے وقت کو کم کرنے کے قابل بناتا ہے۔
- پاکستان میں تیز آبادیاتی اضافہ موزوں افرادی قوت کی مستقل فراہمی یقینی بناتا ہے اور مقامی نیٹ ورکس مصنوعات کی مانگ کو بھی ابھارتا ہے۔
- ویلیو ایڈڈ شعبہ جات جیسے پریمیم ہوم نیٹ ورکس، ملبوسات اور میٹری مصنوعات میں توسیع زیادہ منافع اور طویل مدتی صارفین کی وابستگی فراہم کرتی ہے۔
- توانائی کے ذرائع کی منتقلی پیداوار کے اخراجات کم کرنے، پائیداری کی سادھ بڑھانے اور خریداروں کی ESG توقعات کو پورا کرنے کا موقع فراہم کرتے ہیں۔

کارپوریٹ سماجی ذمہ داری

کمپنی کی طرف سے کارپوریٹ سماجی ذمہ داری کے اقدام کا مختصر خلاصہ درج ذیل ہے:

ماحولیاتی تحفظ

کمپنی ماحولیاتی تحفظ کے لیے پائیدار اقدامات کے ذریعے اپنی بھرپور وابستگی برقرار رکھے ہوئے ہے۔ کمپنی نے شمسی منصوبوں میں نمایاں سرمایہ کاری کی ہے۔ اب تک 38.10 میگا واٹ کے شمسی منصوبے لگائے جا چکے ہیں، جبکہ مزید 1.84 میگا واٹ کے منصوبے زیر تکمیل ہیں، اور تقریباً 2.99 میگا واٹ شمسی منصوبوں کے معاہدوں کی حتمی منظوری دے دی گئی ہے۔ ایک اور اہم ماحول دوست منصوبہ ویسٹ وائر کی صفائی کے پلانٹس ہیں، جن کی صلاحیت 620 مکعب میٹر فی گھنٹہ ہے، جو ہماری تمام رنگائی اور پراسیسنگ سہولیات میں آلودہ پانی کی منظم کاری کو یقینی بناتا ہے۔

کیوئی ویلیو سسٹم

کمپنی مختلف فلاحی اقدامات کے ذریعے کمیونٹی کی ترقی میں فعال طور پر حصہ لیتی ہے۔ نشاط کیئر ہائی اسکول، جس میں نرسری سے میٹرک تک تقریباً 800 طلباء زیر تعلیم ہیں، کمپنی کے ملازمین کے بچوں اور مقامی کمیونٹی کے بچوں کو معیاری تعلیم فراہم کرتا ہے۔ لاہور، فیصل آباد اور فیروز ٹاؤن میں مکمل طور پر فعال مفت ڈسپنسریاں قائم کی

نئے منصوبوں، BMR، اور صارفین کے ساتھ فعال رابطے کو مضبوط بنانے میں مخصوص سرمایہ کاری کے ذریعے اسٹرٹیجک خطرات کو مؤثر انداز میں کم کیا جاسکے۔

کاروباری خطرات

کپاس کی قیمت اور سپلائی

موہمی حالات کی خرابی اور فصل کی پیداوار میں اتار چڑھاؤ کے باعث کپاس کی دستیابی اور اس کی قیمت ایک اہم کاروباری خطرہ بنتی ہے۔ کپاس کی کمی اور قیمتوں میں اتار چڑھاؤ فروخت شدہ اشیاء کی لاگت میں نمایاں اضافہ اور پیداوار میں خلل ڈال سکتا ہے۔ اس خطرے سے نمٹنے کے لیے کمپنی مرحلہ وار خریداری کے طریقہ کار کو اپناتی ہے، جس کے ساتھ سپلائرز کی تنوع، سخت کوالٹی کنٹرولز، اور متبادل فراہم کنندہ کے استخراج کا مسلسل جائزہ شامل ہے۔ یہ اقدامات خریداری کی لاگت کو ہموار کرنے، رسد کی تسلسل کو یقینی بنانے، اور نفع کے مارجن کو محفوظ رکھنے کے لیے ڈیزائن کیے گئے ہیں۔

برآمدات کی طلب اور قیمت

کمپنی کا کاروبار برآمدات پر مبنی ہے۔ اس لیے عالمی طلب میں اتار چڑھاؤ، خریداروں کی حکمت عملی میں تبدیلی، اور ملک کے اندرونی و بیرونی کم قیمت والے صنعتکاروں سے مقابلے کے خطرات سے دوچار رہتی ہے۔ ان خطرات کو کم کرنے کے لیے کمپنی بین الاقوامی خریداروں کے ساتھ تعلقات کو مضبوط کرتی ہے، بہتر منافع والی مصنوعات کی ویلیو چین (Value Chain) کو بڑھاتی ہے، مصنوعات کے تعاقب اور تعمیل کو مضبوط بناتی ہے، اور نئی جغرافیائی مارکیٹس میں قدم رکھ کر کسٹمر اور مارکیٹ کی توجہ کو کم کرتی ہے۔

سامبر سکیورٹی اور معلوماتی نظام کے خطرات

کمپنی اپنے آپریٹنگز اور مالیاتی نظام کے انتظام کے لیے کمپیوٹرائزڈ نظام پر انحصار کرتی ہے، جس سے اسے سامبر سکیورٹی کے خطرات لاحق ہو سکتے ہیں۔ سامبر حملے مالی نقصان، پیداوار میں رکاوٹ، حساس معلومات کے افشاء، اور صارفین کے اعتماد میں کمی کا سبب بن سکتے ہیں۔ ان خطرات کو کم کرنے کے لیے کمپنی نے متعدد سطحی حفاظتی اقدامات نافذ کیے ہیں، عملے کو باقاعدہ آگاہی اور تربیت فراہم کی جاتی ہے، اور حادثاتی جواب دینے کے طریقہ کار برقرار رکھے گئے ہیں۔

ریگولیشن اور مارکیٹ تک رسائی کے خطرات

محصولاتی تغیرات اور خریداروں کے لیبر اسٹینڈرڈز کے مطابق تھامے، ماحولیاتی اقدامات اور کیمیائی تحفظ سے متعلق تعمیل کی ضروریات قیمتوں اور مارکیٹ تک رسائی پر نمایاں اثر ڈال سکتی ہیں۔ ان خطرات کو کم کرنے کے لیے کمپنی تمام مطلوبہ منظور شدہ اہلیت (Certifications) برقرار رکھتی ہے، تجارتی اداروں اور ریگولیٹری حکام کے ساتھ فعال تعلقات قائم رکھتی ہے، اور اپنی مارکیٹس اور صارفین کی بنیاد کو متنوع بنانے کا عمل جاری رکھتی ہے۔

توانائی کی دستیابی اور لاگت

ایک نیکسٹل مینوفیکچرر کے لیے مسابقتی نرخوں پر توانائی کی دستیابی اسکی مسابقتی حیثیت برقرار رکھنے کے لیے نہایت اہم ہے، خصوصاً ان علاقائی نیکسٹل صنعتکاروں کے مقابلے میں، جو نسبتاً سستی توانائی سے فائدہ اٹھا رہے ہیں، جیسا کہ بھارت اور بنگلہ دیش۔ اس خطرے سے نمٹنے کے لیے کمپنی نے اپنی توانائی کے ذرائع میں تنوع پیدا کیا ہے، جن میں کوئلہ، فرنس آئل، بائیو ماس، ڈیزل اور سولر شامل ہیں؛ توانائی کی بچت کے جامع اقدامات نافذ کیے ہیں؛ تمام اہم مقامات پر کمپیوٹر پاور پلانٹس نصب کیے ہیں؛ اور جہاں ممکن ہو، گرڈ کنکشنز حاصل کیے ہیں۔ قابل تجدید توانائی کی پیداوار اور توانائی کی کارکردگی میں بہتری کے اقدامات کی مسلسل توسیع طویل مدتی لاگت کو مستحکم کرنے اور مسابقتی حیثیت کو محفوظ بنانے کے لیے مرکزی ترجیح بنی ہوئی ہے۔

مالی خطرات (Financial Risks)

کمپنی کے بورڈ آف ڈائریکٹرز مالی ریسک منجمنٹ کی پالیسیاں مرتب کرنے کے لیے ذمہ دار ہیں، جو کمپنی کے محکمہ خزانہ کے ذریعے نافذ کی جاتی ہیں۔ کمپنی کو مندرجہ ذیل مالی خطرات درپیش ہیں:

کرنسی کا خطرہ: کمپنی کو امریکی ڈالر (USD)، عرب اماراتی درہم (AED)، یورو (EURO)، جاپانی ین (JPY)، برٹش پاؤنڈ (GBP)، ڈینش

مستقبل کے تناظر میں، ڈویژن اپنی مصنوعات کے امتزاج کو بہتر بنانے اور منافع کے مارجنز میں اضافہ کرنے پر توجہ مرکوز کر رہی ہے۔ نئی مارکیٹس میں توسیع، ٹیکنالوجی پر مرکوز منصوبہ بندی کے نفاذ، اور معیار میں بہتری پر مسلسل محنت سے آنے والے سالوں میں مثبت اثرات کی توقع ہے۔ اسی دوران، ڈویژن اپنی کسٹمرس کو وسیع کر کے ترقی کے مواقع پیدا کر رہی ہے، جس سے مارکیٹ تک رسائی مضبوط ہوتی ہے اور اہم عوامل کے ساتھ تعلقات میں بہتری آتی ہے۔

ورک وائر

دوران سال ورک وائر ڈویژن نے باقاعدہ طور پر پیداوار کا آغاز کیا۔ یہ ڈویژن ہماری مصنوعات کے پورٹ فولیو کی تنوع سازی میں نہایت اہم کردار ادا کرتا ہے۔ ابتدائی مرحلے میں توجہ سپلائی چین کے شراکت داروں کے ساتھ ہم آہنگی اور نئی مصنوعات کی تیاری پر مرکوز ہے۔ اس اقدام کے نتیجے میں ہمیں تیل وگیس، پولیٹیلینز، توانائی، ویلڈنگ، مائنگ، سروس اور اتھلیسز (Athleisure) صنعتوں میں وون (Woven) فیبرک کی فروخت کے نئے مواقع تلاش کرنے میں معاونت حاصل ہوگی۔ آئندہ برسوں میں ہم بتدریج عام استعمال کے فیبرکس سے نکل کر زیادہ اعلیٰ اور قدر افزوں مصنوعات کی طرف منتقل ہوں گے، جن میں نمایاں طور پر ہائی ویرٹیٹیٹی اور فلیم رٹارڈنٹ فیبرکس شامل ہیں۔

ڈینم

دوران سال ڈینم ڈویژن نے باقاعدہ طور پر پیداوار کا آغاز کیا۔ یہ اسٹریٹجک اقدام کمپنی کی مصنوعات کے پورٹ فولیو کو وسعت دینے اور ڈینم مصنوعات کی بڑھتی ہوئی طلب کو پورا کرنے کے لیے اٹھایا گیا ہے۔ یہ ڈویژن جدید تقاضوں سے آراستہ اور مکمل سہولیات سے مزین پیداواری یونٹ ہے جو اعلیٰ معیار کے ڈینم فیبرکس تیار کرتی ہے۔ ڈویژن ڈینم فیبرکس کی متنوع رینج تیار کرتا ہے جس میں معیار، پائیداری اور صارفین کی ترجیحات کو بنیادی اہمیت دی جاتی ہے۔

پاور جنریشن

کمپنی نے گزشتہ چند سالوں کے دوران اپنی بجلی پیدا کرنے کی صلاحیت میں قابل ذکر نمو حاصل کی، تاہم اب بھی ایندھن کی دستیابی اور پیداواری امتزاج سے متعلق بنیادی مسائل کا سامنا ہے۔

ایندھن کی دستیابی سے جڑے خطرات کو کم کرنے کے لیے، کمپنی مختلف حکمت عملیوں کو اپناتی ہے، جن میں مہنگے درآمد شدہ ایندھن کی بجائے مقامی ایندھن جیسا کہ یائیو ماس کا استعمال شامل ہے۔ یہ اقدامات کمپنی کو اپنی بجلی پیداوار کے لیے مستقل ایندھن کی رسد یقینی بنانے میں مدد دیتے ہیں۔

مزید برآں، پیداواری امتزاج کے حوالے سے کمپنی بنیادی طور پر گرین انرجی (Green Energy) پر توجہ مرکوز کیے ہوئے ہے۔ اب تک کمپنی نے 38.10 میگا واٹ کے شمسی منصوبے لگائے ہیں، جبکہ مزید 1.84 میگا واٹ ترقیاتی مرحلے میں ہیں، اور تقریباً 2.99 میگا واٹ کے نئے شمسی منصوبوں کے معاہدے حتمی شکل اختیار کر چکے ہیں۔ مزید برآں، کمپنی نے اپنے ایندھن کے ذرائع سے کوئلے کو ختم کرنے کا عزم ظاہر کیا ہے اور اس کے بجائے مقامی ذرائع سے حاصل شدہ بائیو ماس ایندھن کا انتخاب کیا ہے۔ اس مقصد کے لیے کمپنی ایک 45 ٹن فی گھنٹہ بائیو ماس پر مبنی اسٹیم بولر حاصل کرنے کے عمل میں ہے، جو کوئلے پر انحصار کو کم کرے گا۔ یہ تمام اقدامات ظاہر کرتے ہیں کہ کمپنی گرین انرجی (Green Energy) کی طرف منتقلی اور اپنے کاربن فٹ پرنٹ کو کم کرنے کی جانب خاطر خواہ پیش رفت کر رہی ہے۔

خطرات اور مواقع

کمپنی کی انتظامیہ خطرات کا مسلسل جائزہ لیتی اور ان کی نگرانی کرتی ہے تاکہ فریقین (Stakeholders) کے مفادات کا تحفظ کیا جاسکے اور قابل عمل مواقع سے فائدہ اٹھایا جاسکے۔ اہم خطرات اور غیر یقینی صورتحال درج ذیل ہیں:-

اسٹریٹجک خطرات

مصنوعات اور مارکیٹ میں تنوع کمپنی کی مسابقتی حیثیت برقرار رکھنے کے لیے نہایت اہم ہے، کیونکہ صارفین کی بڑھتی ہوئی توقعات کے پیش نظر اعلیٰ معیار کی جدید مصنوعات کم وقت میں فراہم کرنا ضروری ہے۔ ڈویژن کے سربراہان باقاعدگی سے ملاقات کرتے ہیں تاکہ حکمت عملی اور آپریشنز میں ہم آہنگی قائم کی جاسکے، اور

سال کے دوران استعداد اور صلاحیت میں بہتری کے لیے اسٹریٹجک سرمایہ کاریاں کی گئیں۔ فلامنٹ فیبرک کے کاروبار کو مستحکم کرنے کے لیے کارل میئر (Karl Mayer) کی نئی فلامنٹ وارپنگ مشین نصب کی گئی، جبکہ سال کے دوران 210 سینی میٹر چوڑائی کے 35 نئے ٹویونا 910 ماڈل لومز آپریشنل ہو گئیں، جنہوں نے توانائی کے کم استعمال کے ساتھ زیادہ پیداواری صلاحیت فراہم کی۔ مزید سرمایہ جاتیاں اضافی لومز اور فلامنٹ سائزنگ سہولیات میں کرنے کا منصوبہ بنایا گیا ہے تاکہ ٹیکنیکل فیبرک کے کاروبار میں مسلسل نمو کو سہارا دیا جاسکے۔

رنگائی (Dyeing)

ڈائینگ ڈویژن کی کارکردگی موجودہ سال کے دوران متاثر ہوئی، جس کی بنیادی وجہ بین الاقوامی مارکیٹس میں طلب میں کمی اور علاقائی حریفوں کی جانب سے شدید مسابقت تھی، جو لاگت میں برتری کے باعث فائدہ اٹھا رہے تھے۔ اس کے نتیجے میں فریش فیبرک کی فروخت موجودہ سال کے دوران گزشتہ سال کے بالمقابل 19% کم رہی۔

ان چیلنجز سے نمٹنے کے لیے، ڈویژن نے ایک نئے کارڈورائے فیبرک منصوبے میں سرمایہ کاری کے ذریعے تنوع (Diversification) کا منصوبہ شروع کیا ہے۔ یہ اقدام پیداواری صلاحیت کو بڑھانے، مصنوعات کی رینج کو وسیع کرنے اور خصوصاً کم طلب والے (Off Peak) مہینوں میں استعداد کے بہتر استعمال کو یقینی بنانے کے لیے ترتیب دیا گیا ہے۔ پورٹ فولیو میں کارڈورائے فیبرکس کے اضافے سے منافع کے مارجنز میں بہتری اور طویل المدتی نمو کے حصول کی توقع ہے۔

گھریلو ٹیکسٹائل اور ٹیری (Home Textile and Terry)

گزشتہ سال کے بالمقابل ڈویژن کی کارکردگی میں موجودہ سال کے دوران نمایاں طور پر بہتری رہی۔ نظر ثانی شدہ فروخت کی حکمت عملی نافذ کی گئی، جس کے تحت توجہ کموٹی کاروبار سے ہٹا کر ویلیو ایڈڈ اور ٹیکنیکی طور پر جدید مصنوعات کی لائنز پر مرکوز کی گئی۔ اس اسٹریٹجک تغیر کا مقصد زیادہ منافع بخش مارجنز حاصل کرنا تھا تاکہ بڑھتی ہوئی پیداواری لاگت کو برداشت کیا جاسکے۔

سال کی پہلی ششماہی میں فروخت پست رہی؛ تاہم دوسری ششماہی میں بحالی کے آثار نمایاں ہوئے کیونکہ نئی حکمت عملی کے ثمرات سامنے آنا شروع ہو گئے۔ مزید برآں، خام مال کی قیمتوں میں استحکام اور دسمبر 2024 سے شرح سود میں کمی نے نفع بخشی کو مزید سہارا دیا، جس کے نتیجے میں ابتدائی سہ ماہیوں میں حاصل کیے گئے آرڈرز نے سال کی دوسری ششماہی میں بہتر نتائج فراہم کیے۔

ڈویژن کی کارکردگی پر بیرونی جغرافیائی سیاسی اور اقتصادی عوامل کا بھی اثر پڑا۔ جہاں امریکہ کی جانب سے ممکنہ نئے محصولات کے بارے میں غیر یقینی صورتحال نے دباؤ پیدا کیا، وہیں یورپ ایک نسبتاً زیادہ سازگار مارکیٹ کے طور پر سامنے آیا۔ یورو (Euro) کی امریکی ڈالر کے مقابلے میں مضبوطی نے یورپی صارفین کے لیے مارجنز میں بہتری فراہم کی، حتیٰ کہ کم مارجن والی مصنوعات کی لائنز پر بھی۔ اس عرصے کے دوران، ڈویژن نے یورپ میں نئے کاروباری مواقع حاصل کیے، جس سے نصب شدہ پیداواری صلاحیت کا بہتر استعمال ممکن ہوا اور مجموعی آمدنی کو مستحکم کرنے میں مدد ملی۔

یہ پیش رفت اس پہلے کیے گئے دوران دلش فیصلے کی تصدیق کرتی ہے، جس کے تحت کاروبار کو ویلیو ایڈڈ مصنوعات کی طرف منتقل کیا گیا۔ ایک ایسی حکمت عملی جو ایک مشکل سال میں کامیابی کے ساتھ رہنمائی فراہم کرنے میں مؤثر ثابت ہوئی۔ اس حکمت عملی کا عکس مالیاتی نتائج میں بھی نظر آتا ہے، جہاں فروخت پچھلے سال کی سطح پر برقرار رہی، نفع بخشی میں بہتری آئی۔

گارمنٹس

گارمنٹس ڈویژن نے آمدنی میں 11.41% نمو حاصل کی۔ نفع بخشی میں بھی بہتری دیکھی گئی، کیونکہ عملی استعداد کو کلیدی ترجیح کے طور پر برقرار رکھا گیا، جس کی معاونت لاگت کنٹرول اور پیداواری ہم آہنگی کے اقدامات نے کی۔ مارک اپ کی شرح میں کمی، نسبتاً مستحکم افراط زر اور توانائی کی کم لاگت نے کارکردگی میں بہتری کو مزید سہارا دیا۔

فیڈرل بورڈ آف ریونیو (FBR) نے دوران سال ای ایف ایس (EFS) اسکیم کے تحت کٹن یارن، گرے کلاتھ اور روئی پر زیر درآمدات ختم کر دی۔ اگرچہ اس اقدام کا مقصد درآمدات کی حوصلہ شکنی اور درآمدی قیمتوں کو مقامی مصنوعات کے ساتھ ہم آہنگ کرنا تھا، تاہم اس سے پیداواری لاگت میں مزید اضافہ ہوا ہے جس نے پاکستان کی عالمی مارکیٹس میں مسابقت کو مزید کمزور کر دیا ہے۔

زیر مبادلہ کی شرح نسبتاً مستحکم رہی اور گزشتہ سہ ماہی میں پاکستانی روپے کی امریکی ڈالر کے مقابلے میں تقریباً 2 فیصد کمی واقع ہوئی۔ تاہم ٹیکسٹائل کی قیمتوں پر شدید باؤ رہا۔ خوش آئند بات یہ رہی کہ شرح سود میں نمایاں کمی ہوئی جو 22 فیصد سے کم ہو کر 11% پر آگئی۔

اسی دوران امریکی بڑھتی ہوئی محصولات نے عالمی تجارتی منظر نامے کو یکسر بدل دیا، جس کے ٹیکسٹائل صنعت پر نمایاں اثرات مرتب ہوئے۔ تجارتی تنازعات اور جوابی اقدامات نے مہنگائی کو بڑھایا، رسدی سلسلے (Supply Chain) کو متاثر کیا اور قلیل و اوسط مدت کے لیے عالمی تجارت میں گراوٹ پیدا کی۔

ان چیلنجز کے باوجود پاکستان کے ٹیکسٹائل شعبے نے غیر معمولی چلک اور موافقت کی صلاحیت کا مظاہرہ کیا۔ برآمدات پر مبنی طویل تاریخی پس منظر کے باعث یہ صنعت مستحکم نظام، ہنرمند افرادی قوت اور مضبوط پیداواری ڈھانچوں سے استفادہ حاصل کرتی ہے، جو بیرونی دباؤ کے باوجود مؤثر طور پر کام کرتے رہتے ہیں۔ کارکنان اور انتظامیہ دونوں نے مسائل کے حل پر مبنی سوچ کا مظاہرہ کیا ہے، جس کے نتیجے میں مشکل حالات میں بھی پیداواری تسلسل کو یقینی بنایا گیا۔

سپننگ رپورٹنگ

کٹنی (Spinning)

اسپننگ ڈویژن نے فصل کی کمی کی پیش گوئی کو مد نظر رکھتے ہوئے، سالانہ خام مال کی ضروریات کو پورا کرنے کے لیے مقامی کپاس کی دستیابی ہوتے ہی فوری طور پر خریداری کا آغاز کر دیا۔ اسی دوران کمپنی نے مارکیٹ کے رجحانات پر باریک بینی سے نظر رکھی اور اپنی خریداری کی حکمت عملی کو اس انداز میں ہم آہنگ کیا کہ فراہمی کا تسلسل اور موثر لاگتی نظام دونوں کو یقینی بنایا جاسکے۔

بین الاقوامی مارکیٹس میں خریداروں نے محتاط رویہ اختیار کیا اور عالمی معاشی ست روی، افراط زر، کرنسی کی اتار چڑھاؤ اور جغرافیائی سیاسی غیر یقینی صورت حال کے باعث بڑے پیمانے پر آرڈرز دینے سے گریز کیا۔ اسی دوران، بھارت، ویتنام اور انڈونیشیا کے صنعت کاران سے سخت مسابقت نے رنگ اسپن (Ring-Spun) اور اوپن اینڈ یارن (Open-End Yarn) دونوں شعبوں میں پاکستان کی مسابقتی حیثیت کو مزید محدود کر دیا۔

برآمدی یارن کی قیمتوں میں صرف قلیل مدت کے لیے معمولی بہتری دیکھنے میں آئی، تاہم پورے سال کے دوران یہ زیادہ تر دباؤ میں رہیں۔ تیسری سہ ماہی کے آغاز پر برآمدی طلب میں معمولی بحالی دیکھنے میں آئی، تاہم مقامی مارکیٹس نے نسبتاً بہتر مواقع فراہم کیے۔ کٹن یارن، بالخصوص اوپن اینڈ یارن (Open-End Yarn) کی کثیر طلب اور نسبتاً بہتر قیمتوں نے ڈیویژن آپریشنز کی کارکردگی کو نمایاں سہارا فراہم کیا۔

ان غیر یقینی حالات کے باوجود اسپننگ ڈویژن نے فعال کردار ادا کیا اور مارکیٹ میں اتار چڑھاؤ پر قابو پانے اور منافع میں ممکنہ خطرات کو کم سے کم کرنے کے لیے تمام ضروری اقدامات کیے۔

بائی (Weaving)

ویونگ ڈویژن نے رواں سال میں گزشتہ سال کے مقابلے نمایاں طور پر بہتر کارکردگی کا مظاہرہ کیا۔ برآمدات میں مستقل نمو ہوئی، بالخصوص ٹیکنیکل فیبرک کے شعبے میں زبردست پیش رفت دیکھنے میں آئی۔ ڈویژن نے کامیابی کے ساتھ نئے شعبوں تک اپنی رسائی بڑھائی جن میں آلومو بائلس، فلیٹ ریشن، سن پروٹیکشن، فوجی یونیفارمز، اسکرمز (Scrims) اور پرفارمنس فیبرکس شامل ہیں۔ فریش گرے کلاتھ کی فروخت میں رواں سال کے دوران گزشتہ سال کے مقابلے میں مقداری اور مالی لحاظ سے ترتیب 17% اور 23% اضافہ ہوا۔

گزشتہ سال کے مقابلے (EBITDA) 25.020 ارب روپے سے کم ہو کر موجودہ سال میں 23.768 ارب روپے رہا، جس کی بنیادی وجہ خام مال اور بحری مال برداری (Sea Freight) کی زیادہ لاگت تھی، جس نے مجموعی مارجنز (Operating Margins) پر دباؤ ڈالا۔ اس کے علاوہ، ذیلی کمپنی کو دیے گئے قرضوں پر حاصل ہونے والی سودی آمدنی اور دیگر آمدنی (Dividend Income) میں کمی نے بھی سال بہ سال کمی میں کردار ادا کیا۔

کمپنی کے مالی اخراجات 2.010 ارب روپے (19.25%) کی کمی کے ساتھ پچھلے سال کے مقابلے میں 10.442 ارب روپے سے کم ہو کر 30 جون 2025 کو ختم ہونے والے مالی سال میں 8.432 ارب روپے پر آ گئے۔ اس کی کمی کی بنیادی وجہ بہتر مالیاتی انتظام اور اسٹیٹ بینک آف پاکستان کی شرح سود کی پالیسی میں نمایاں کمی تھی، جو مالی سال کے آغاز میں 22% سے کم ہو کر سال کے اختتام تک 11% تک آ گئی۔

کمپنی نے مشکل کاروباری حالات میں لچک کا مظاہرہ کیا کیونکہ بعد از ٹیکس منافع گزشتہ سال کے 6.369 ارب روپے سے موجودہ سال میں معمولی کمی کے ساتھ 6.014 ارب روپے رہا۔ نتائج مؤثر لاگت، پائیدار آمدنی کے ذرائع، اور طویل المدتی ترقی کے لیے کاروبار کو بہتر مقام پر لانے والی اسٹریٹجک سرمایہ کاری کی عکاسی کرتے ہیں۔

کمپنی کے قرضوں کا تناسب پچھلے سال کے مقابلے میں 39.94% سے کم ہو کر موجودہ سال میں 38.08% ہو گیا، جو کہ مضبوط سرمایہ جاتی ڈھانچے اور مؤثر مالی نظام کی عکاسی کرتا ہے۔ کمپنی کا موجودہ تناسب (Current Ratio) پچھلے سال 1.21 سے بڑھ کر موجودہ سال میں 1.24 ہو گیا ہے، جو مضبوط ورکنگ کیپٹل مینجمنٹ اور قلیل مدتی واجبات کی ادائیگی کے لیے ایک مضبوط مالی استحکام کی عکاسی کرتا ہے۔ جبکہ فوری تناسب (Quick Ratio) معتدل رہی جو 0.62 سے کم ہو کر 0.55 ہو گئی، یہ تغیر اسٹاک میں سمجھداری سے سرمایہ کاری (Strategic Inventory Investments) کے ساتھ ہم آہنگ ہے جو فروخت میں اضافہ اور عملی استعداد (Operational Efficiencies) میں تعاون کے لیے ہے۔

تخصیصات (Appropriations)

کمپنی کے بورڈ آف ڈائریکٹرز نے 20% کیس ڈیویڈنڈ (2024: 30%) کی تجویز دی ہے اور جنرل ریزرو میں 5,431 ملین روپے (2024: 5,319 ملین روپے) منتقل کرنے کی سفارش کی ہے۔

نشاط گروپ ("گروپ") پاکستان کے بڑے اور معروف کاروباری اداروں میں سے ایک ہے۔ یہ ملک کی معیشت کے 12 اہم شعبوں میں کام کر رہا ہے۔ گروپ کی پاکستان میں دو ٹیکسٹائل کمپنیاں ہیں: نشاط ملز لمیٹڈ اور نشاط لینن (پرائیویٹ) لمیٹڈ۔ نشاط ملز لمیٹڈ مرکزی (Parent) کمپنی ہے جبکہ نشاط لینن (پرائیویٹ) لمیٹڈ اس کی مکمل ملکیتی ذیلی کمپنی ہے۔ ذیلی کمپنی کا بنیادی مقصد ٹیکسٹائل اور دیگر مصنوعات کی فروخت کے لیے ریٹیل آؤٹ لیٹس کا قیام و انتظام اور اپنی یا بیرونی مینوفیکچرنگ سہولیات میں پراسیدنگ کے ذریعے ٹیکسٹائل مصنوعات تیار کر کے فروخت کرنا ہے۔ موجودہ سال میں مجموعی فی حصص آمدن (Consolidated EPS) 18.16 روپے رہی، جبکہ گزشتہ سال اسی عرصے میں یہ 19.75 روپے تھی۔

ٹیکسٹائل کی صنعت کا جائزہ

پاکستان کا ٹیکسٹائل شعبہ ملک کا سب سے بڑا برآمدی شعبہ ہے جو قومی جی ڈی پی (GDP) میں تقریباً 8% سے 10% حصہ ڈالتا ہے اور لاکھوں افراد کو روزگار فراہم کرتا ہے۔ مالی سال 2024-2025 کے دوران اس شعبے میں معمولی بحالی دیکھنے میں آئی، جب ٹیکسٹائل برآمدات 1.231 ارب روپے (2024: 1.231 ارب روپے) اضافے کے ساتھ 17.887 ارب امریکی ڈالر تک پہنچیں جو گزشتہ سال 16.656 ارب روپے تھیں۔

سال کے دوران مقامی خام کپاس کی قیمتیں قلیل مکی پیداوار اور تاخیری رسد کے باعث اونچی سطح پر رہیں، جس کے نتیجے میں ملک بھر کے اسپنرز (Spinners) نے کپاس دستیاب ہوتے ہی خرید لی۔ اس کے برعکس عالمی مارکیٹ میں کپاس کی قیمتوں میں کمی کا رجحان رہا، جس سے نمایاں فرق پیدا ہوا اور ٹیکسٹائل برآمد کار کے لیے مشکلات پیدا ہوئیں۔

ڈائریکٹرز کی رپورٹ

نشاط ملز لمیٹڈ (کمپنی) کے ڈائریکٹرز 30 جون 2025 کو ختم ہونے والے سال کے لیے کمپنی کی سالانہ رپورٹ کے ساتھ مالی بیانات اور اس پر آڈیٹرز کی رپورٹ پیش کرتے ہوئے خوشی محسوس کرتے ہیں۔

مالی کارکردگی کا جائزہ

کمپنی کی آمدنی میں نمایاں اضافہ ہوا، جس کے باعث مالی سال 30 جون 2025 میں مالی سال 30 جون 2024 کے مقابلے مجموعی منافع بہتر رہا۔ دیگر آمدنی میں کمی کے باوجود کمپنی نے بعد از ٹیکس منافع کو برقرار رکھتے ہوئے استقامت کا مظاہرہ کیا۔

مندرجہ ذیل اہم غیر ضم شدہ (Unconsolidated) جھلکیاں ہیں:

مالی جھلکیاں	2025 روپے (ملین)	2024 روپے (ملین)
آمدنی	178,167	160,257
مجموعی منافع	20,025	17,323
EBITDA	23,768	25,020
فرسودگی (Depreciation)	4,536	3,834
مالی لاگت	8,432	10,442
ڈیویڈنڈ آمدنی	10,204	13,241
قبل از ٹیکس اور لیوی منافع	10,707	10,744
بعد از ٹیکس منافع	6,014	6,369

30 جون 2025 کو ختم ہونے والے مالی سال میں آمدنی 17.911 ارب روپے (11.18%) سے بڑھ کر 178.167 ارب روپے ہو گئی، جو گزشتہ سال 160.257 ارب روپے تھی۔ یہ گزشتہ پانچ سالوں کے غیر معمولی رجحان کا تسلسل ہے۔ اس نمو کی بنیادی وجہ مقامی فروخت میں 17.525 ارب روپے (29.71%) کا اضافہ ہے، جو بہتر مارکیٹنگ حکمت عملیوں اور مصنوعات میں مزید تنوع کی بدولت حاصل ہوا۔

برآمدات میں بھی 1.439 ارب روپے کا اضافہ ہوا جو بین الاقوامی مارکیٹس میں بہتر رسائی کی عکاسی کرتا ہے۔ جو امریکی کرنسی میں 9 ملین ڈالر (USD) ہے، برآمدات 334 ملین ڈالر سے بڑھ کر 343 ملین ڈالر ہو گئیں۔

موجودہ مالی سال کے دوران مجموعی منافع 2.702 ارب روپے (15.60%) کے اضافے کے ساتھ 20.025 ارب روپے رہا، جو گزشتہ سال 17.323 ارب روپے تھا۔ اس افزائش کی بنیادی وجوہات میں مقامی فروخت میں نمایاں اضافہ اور عملی استعداد (Operational Efficiencies) کے نتیجے میں منافع کی شرح میں بہتری شامل ہیں۔ مجموعی منافع کا مارجن 43 پوائنٹس (Basis Points) کے اضافے کے ساتھ 10.81% سے بڑھ کر 11.24% ہو گیا، جو فروخت کے مستحکم رجحان اور منظم لاگت کی عکاسی کرتا ہے۔

Form of Proxy

I /We _____

of _____

being a member of Nishat Mills Limited, hereby appoint _____

of _____

or failing him/her _____

of _____

member(s) of the Company, as my/our proxy in my/our absence to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on October 28, 2025 (Tuesday) at 11:50 A.M at Emporium Mall, The Nishat Hotel, Trade and Finance Centre Block, Near Expo Centre, Abdul Haq Road, Johar Town, Lahore.

Signed by the said member _____

Please affix
revenue stamp
Rs. 50

as witness may hand this _____ day of _____ 2025

Signature of witness

Signature of witness

Name

Name

Address

Address

.....

.....

CNIC #

CNIC #

Folio No.	Shares held	CDC A/C. No.

Important: This instrument appointing a proxy, duly completed, must be received at the Registered Office of the Company at Nishat House, 53-A, Lawrence Road, Lahore not later than 48 hours before the time to holding the annual general meeting.

**AFFIX
CORRECT
POSTAGE**

The Company Secretary

NISHAT MILLS LIMITED

Nishat House,
53-A, Lawrence Road, Lahore.
Tel: 042 - 36360154
UAN: 042 - 111 113 333

پراکسی فارم

میں / ہم کسی / مسماۃ _____ ساکن _____ ضلع _____

بحیثیت ممبر کمپنی، کسی / مسماۃ _____ ساکن _____ کمپنی ممبر یا اسکی عدم موجودگی کی صورت میں

کسی / مسماۃ _____ ساکن _____ کمپنی ممبر کو بطور مختار (پراکسی) مقرر کرتا / کرتی ہوں تاکہ وہ میری / ہماری جگہ

اور میری / ہماری طرف سے کمپنی کے سالانہ اجلاس عام جو کہ بتاریخ ۲۸ اکتوبر ۲۰۲۵ء (منگل) بوقت صبح 11:50 بجے ایپوریم ہال، وی نشاط ہوٹل، ٹریڈ اینڈ فنانس سنٹر بلاک، نزد ایکسپو سنٹر، عیدالفتح روڈ،

جوہر ٹاؤن، لاہور میں منعقد ہو رہا ہے میں بول کے اور ووٹ ڈال سکے۔

پکاس روپے کی ریجسٹرڈ
چسپاں کریں

دستخط بتاریخ _____ دن _____ 2025ء

گواہ کو اائف	گواہ کو اائف
دستخط: _____	دستخط: _____
نام: _____	نام: _____
پتہ: _____	پتہ: _____
کمپیوٹرائزڈ قومی شناختی کارڈ نمبر: _____	کمپیوٹرائزڈ قومی شناختی کارڈ نمبر: _____
فولیو نمبر: _____	فولیو نمبر: _____
سی ڈی سی کھاتہ نمبر: _____	سی ڈی سی کھاتہ نمبر: _____
حصص کی تعداد: _____	حصص کی تعداد: _____

دستخط: _____
(دستخط کمپنی میں موجود رجسٹرڈ دستخط کے مطابق ہونے چاہئیں)

اہم: پراکسی فارم، کمپنی کے رجسٹرڈ آفس، نشاط ہاؤس 53-A، لارنس روڈ، لاہور، میں اجلاس کے انعقاد سے کم از کم 48 گھنٹے قبل جمع کرانا لازمی ہے۔ بصورت دیگر وہ قابل قبول نہ ہوگا۔

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The Company Secretary

NISHAT MILLS LIMITED

Nishat House,
53-A, Lawrence Road, Lahore.
Tel: 042 - 36360154
UAN: 042 - 111 113 333



REGISTERED OFFICE:

Nishat House, 53-A, Lawrence Road, Lahore
Tel: 042-36360154, 042-111 113 333
nishat@nishatmills.com
www.nishatmillsltd.com